

# PARK CITY

## FISCAL YEAR 2017 BUDGET

Evolving and Sustaining a Complete Community

### CITY COUNCIL ADOPTED BUDGET

ADJUSTED BUDGET FISCAL YEAR 2016

ANNUAL BUDGET FISCAL YEAR 2017

ANNUAL PLAN FISCAL YEAR 2018

SUBMITTED TO PARK CITY COUNCIL



**PREPARED BY:**

**DIANE FOSTER—CITY MANAGER**

**JED BRIGGS—BUDGET OPERATIONS MANAGER**

**NATE ROCKWOOD— CAPITAL BUDGET, DEBTS, AND GRANTS MANAGER**

**KORY KERSAVAGE—PERFORMANCE AND BUDGET ANALYST**

**JOHN UMBEL—CAPITAL BUDGET, DEBTS, AND GRANTS ANALYST**

**PARK CITY**

1884





Program	Department	Score FY 2017	Page Number FY 2017
Street Lights & Signs	STREET MAINTENANCE	23.25	8
Park City Mobility	TRANSPORTATION OPERATIONS	21.75	10
Summer Service	TRANSPORTATION OPERATIONS	21.75	12
Winter Service	TRANSPORTATION OPERATIONS	21.75	14
Transportation Management	TRANSPORTATION OPERATIONS	21.50	16
Winter Snow Operations	STREET MAINTENANCE	20.25	18
Urban Trails and Walkability	ECONOMY	20.00	20
Special Events	9 CITY DEPARTMENTS	19.50	22
Street & Sidewalk Maintenance	STREET MAINTENANCE	19.00	25
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	27
Trails (Backcountry)	ECONOMY	18.00	29
Economic and Redevelopment	ECONOMY & BUDGET	17.50	31
Parking Management	PARKING & TRANSIT	15.00	33
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	14.25	35
Park Amenities & Infrastructure	PARKS & FIELDS	14.00	37
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	14.00	39
Golf Maintenance	GOLF MAINTENANCE & PARKS	13.75	41
Tennis Tournaments	CITY RECREATION & TENNIS	13.75	43
Concessions	GOLF OPERATIONS	13.75	45
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	13.00	47
Retail	ICE FACILITY	13.00	49
Cemetery	PARKS & CEMETARY AND CITY REC	12.75	51
Recreation Youth Programs	CITY RECREATION & TENNIS	12.75	53
Rec Center Operations	CITY RECREATION & TENNIS	12.25	55
Recreation Adult Programs	CITY RECREATION	12.25	57
Business Improvement District	ECONOMY	12.00	59
Tennis Operations	CITY RECREATION & TENNIS	12.00	61
Ice Adult Programs	ICE FACILITY	11.75	63
Tennis Programs	CITY RECREATION & TENNIS	11.75	65
Economic Development Grant	ECONOMY	11.50	67
Ice Youth Programs	ICE FACILITY	11.50	69
Trash Clean-Up	PARKS & FIELDS	11.50	71
Golf Management Operations	GOLF OPERATIONS	11.25	73
Golf Shop Programs	GOLF OPERATIONS	11.25	75
Ice Programs	ICE FACILITY	11.25	77
Marketing	CITY RECREATION & TENNIS	10.75	79
Operations	ICE FACILITY	10.75	81
Pro Shop	CITY RECREATION & TENNIS	10.75	83
Retail Operations	GOLF OPERATIONS	10.75	85
Childcare	CITY RECREATION & TENNIS	8.75	87

# Preserving & Enhancing the Natural Environment

Program	Department	Score FY 2017	Page Number FY 2017
Storm Water Utility	PUBLIC UTILITIES	28.50	94
Distribution and Maintenance	WATER OPERATIONS	25.50	96
Service Orders	WATER OPERATIONS	25.50	98
Water Quality	WATER OPERATIONS	25.50	100
Carbon Reduction	INTERGOVERNMENTAL & ENVIRONMENT	22.75	102
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	22.75	104
Clean-up and Storm Drain	STREET MAINTENANCE	22.00	106
Water Billing	WATER OPERATIONS	22.00	108
Project Management	WATER OPERATIONS	21.50	110
Conservation	WATER OPERATIONS	21.25	112
Water Rights/Water Projects	LEGAL	21.25	114
Open Space	ECONOMY & COMMUNITY AFFAIRS	20.75	116



# Complete Community that Values Historic Preservation Economic Diversity, and the Arts & Culture

Program	Department	Score FY 2017	Page Number FY 2017
Prosecution	LEGAL	25.25	124
Affordable Housing	COMMUNITY AFFAIRS	23.75	126
Patrol Operations	POLICE	23.50	128
State Liquor Enforcement	POLICE	23.50	130
Traffic Enforcement	POLICE	22.00	132
Emergency Management	EMERGENCY MANAGEMENT & POLICE	21.75	134
Fire Safety	BUILDING	21.75	136
Business Licenses	FINANCE	21.50	138
Dispatch	POLICE	21.50	140
Inspections	BUILDING & ENGINEERING	21.00	142
Engineering Project Management	ENGINEERING	20.75	145
Community Support	POLICE	20.25	147
Code Enforcement	BUILDING	19.75	149
Abatement Fund	BUILDING	19.00	151
Permitting / Current Planning	PLANNING	18.75	153
Circulation Services	LIBRARY	18.50	155
Technical Services	LIBRARY	18.50	157
Youth & Spanish Services	LIBRARY	18.50	159
Senior Services	COMMUNITY AFFAIRS	18.25	161
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	17.25	163
Reciprocal Borrowing	LIBRARY	17.00	165
Special Service Contracts	BUDGET, DEBT & GRANTS	17.00	167
Adult Services	LIBRARY	16.50	169
Youth Services Officer	POLICE	16.00	171
Long Range Planning	PLANNING	15.75	173
DARE/Drug Education	POLICE	15.25	175
Community Engagement	LIBRARY	15.00	177
Planning Customer Service	PLANNING	15.00	179
Graffiti Removal	STREET MAINTENANCE	14.25	181
Historic District Design Review	PLANNING	14.00	183
McPolin Farm	MCPOLIN BARN	13.50	185
Code Amendments	PLANNING	13.00	187
Special Planning Projects - Inter-Dept	PLANNING	12.75	189
Historical Incentive Grant	PLANNING	12.00	191

Program	Department	Score FY 2017	Page Number FY 2017
Elections	EXECUTIVE	25.00	199
Accounting/Audit/Treasury	FINANCE	23.50	201
City Recorder	EXECUTIVE	23.50	203
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	22.50	205
Debt Management	BUDGET, DEBT & GRANTS	22.25	207
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	21.50	209
Financial Services	FINANCE	21.00	212
Capital Budgeting	BUDGET, DEBT & GRANTS	20.75	214
Inspections and Contract Supervision	BUILDING MAINTENANCE	20.50	216
Revenue/Resource Management	BUDGET, DEBT & GRANTS	20.25	218
Fleet Management & Maintenance	FLEET SERVICES DEPT	20.00	220
General Legal Support	LEGAL	19.75	222
Litigation	LEGAL	19.75	224
Local, State, and Federal Compliance	HUMAN RESOURCES	19.75	226
Council & Board Support	EXECUTIVE & LEGAL	19.50	228
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & INTERGOVERNMENTAL & ENVIRONMENT	19.50	230
Network Support	INFORMATION TECHNOLOGY (IT)	19.00	232
Records Management	IT & POLICE	19.00	234
Risk Management	EXECUTIVE & LEGAL	19.00	236
Benefit Design/Administration	HUMAN RESOURCES	18.75	238
Employment Review	LEGAL	18.75	240
Janitorial Services	BUILDING MAINTENANCE	18.75	242
Staff Support	EXECUTIVE	18.50	244
IT Utilities	INFORMATION TECHNOLOGY (IT)	18.00	246
Building Repairs and Maintenance	BUILDING MAINTENANCE	17.75	248
Emergency Communications	COMMUNITY AFFAIRS	17.75	250
Safety and Security	EMERGENCY MANAGEMENT	17.00	252
Contracts/Grants	LEGAL	16.75	254
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	16.50	256
Strategic Planning	BUDGET, DEBT & GRANTS	16.50	258
Systems Support	INFORMATION TECHNOLOGY (IT)	16.50	260
Grant Administration	BUDGET, DEBT & GRANTS	16.25	262
Website	INFORMATION TECHNOLOGY (IT)	15.75	264
Legislative Liaison	EXECUTIVE	15.50	266
Utilities	BUILDING MAINTENANCE	15.00	268
GIS	INFORMATION TECHNOLOGY (IT)	14.75	270
Dental Self-Funding	DENTAL SELF-FUNDING	14.00	272
Analysis Resource	BUDGET, DEBT & GRANTS	13.75	274
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	13.50	276
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	13.50	278
LEAD	EXECUTIVE & HUMAN RESOURCES	12.00	280
Pay Plan Design/Administration	HUMAN RESOURCES	11.75	282
Recruitment	HUMAN RESOURCES	11.75	284
Valuing Employees	HUMAN RESOURCES	11.75	286
Leadership Park City	INTERGOVERNMENTAL & ENVIRONMENT	11.50	288
Performance Management	HUMAN RESOURCES	10.75	290
Venture Fund	EXECUTIVE	9.25	292
Short-Term Citywide Personnel	HUMAN RESOURCES	6.50	294
Special Meetings	EXECUTIVE	5.50	296

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# PARK CITY LONG-TERM STRATEGIC PLAN

## Community Vision & Values

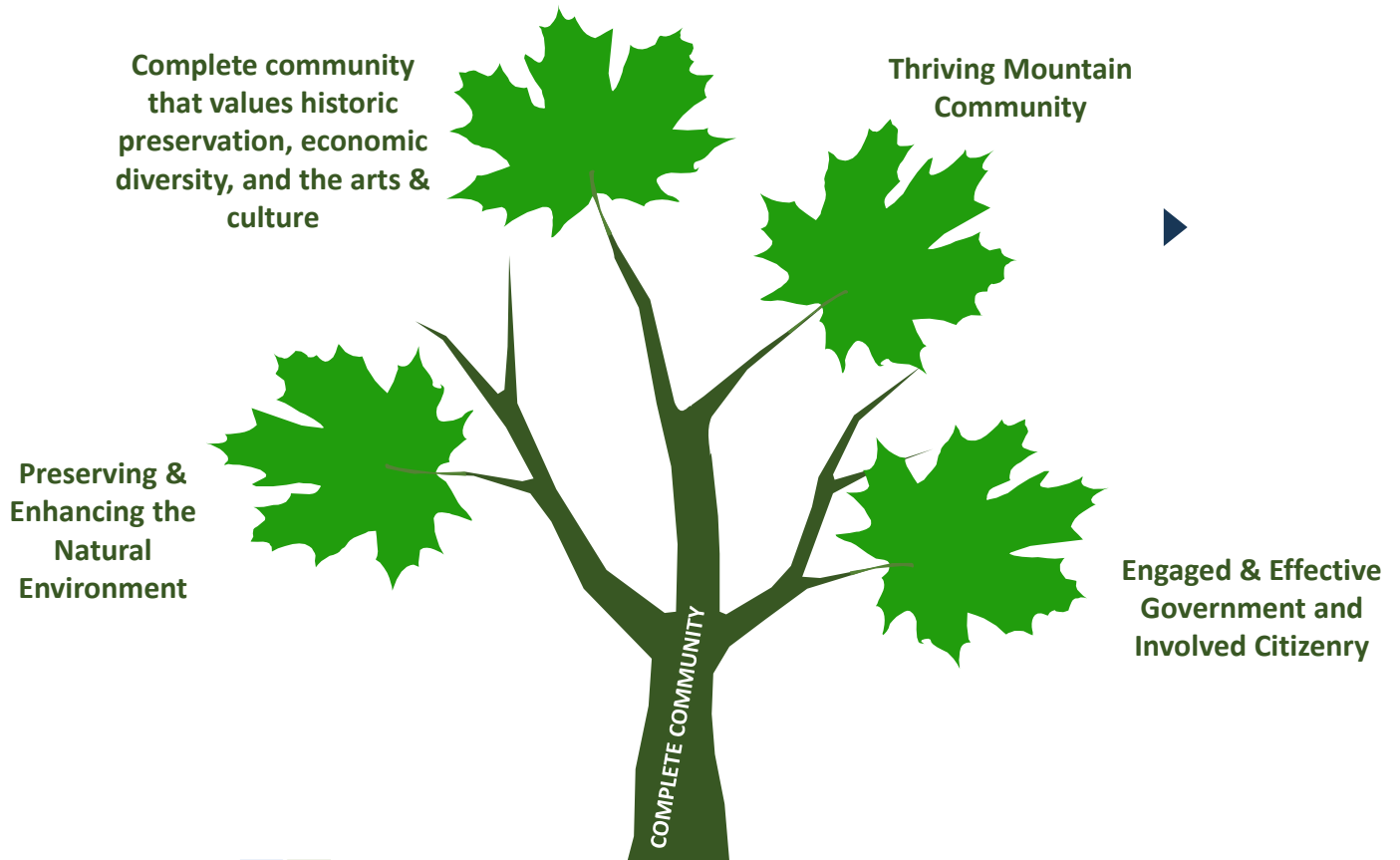


### Keeping Park City "Park City"

sense of community | natural setting | small town | historic character

## Council Strategic Goals

In order to realize the Community Vision, the City Council of Park City Municipal Corporation developed four strategic goals that will guide decision-making and provide the structure for ensuring that incremental, measurable steps are taken to achieve the Community Vision and



Community Vision & Values



### Keeping Park City "Park City"

sense of community | natural setting | small town | historic character



This document, the Biennial Strategic Plan, summarizes Park City's approach over the next two years to pursue Council's Strategic Goals & Priorities and to keep Park City, "Park City."



# PARK CITY LONG-TERM STRATEGIC PLAN

## *Mission Statement*

### **Evolving and sustaining a complete community**

#### **Complete Representation**

- Multi-cultural, non-discriminatory, diversity, inclusion
- All ages, incomes, races, occupations, religions, beliefs and preferences

#### **Complete Life Cycles**

- From cradle to cane
- Family's that continue in the community

#### **Complete Infrastructure**

- Fundamental (or essential) first
- Roads, water, safety, energy, wellness and transportation

#### **Complete Services or Amenities**

- Schools, libraries, arts & culture, grocery, parks, restaurants, shops, recreation, and government

#### **Complete Economy**

- Resort economy balanced with local economies within the community

#### **Complete Environment**

- Preserved natural resources
- Net-zero
- Open Spaces

#### **Complete Engagement**

- Citizen involvement
- Responsive government
- Stewards of the public trust

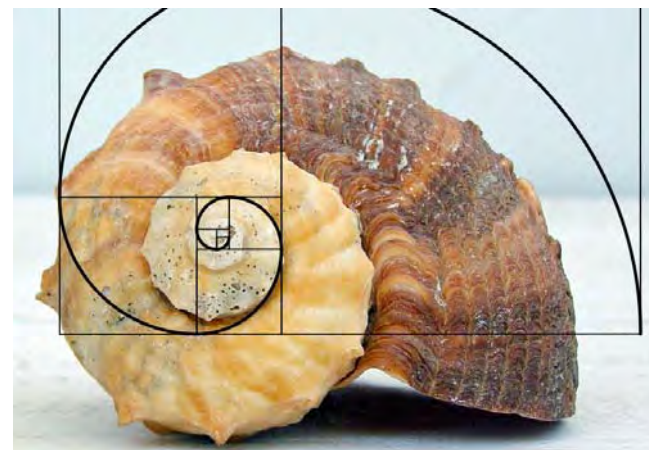
#### **Complete History**

- Protecting all our pasts to tell the story to the future
- Historic preservation of buildings & structures

#### **Complete Design**

- Artful relationship of building that is sensitive to the site, neighborhood, regional vernacular, and environment

### *Starting with Why*

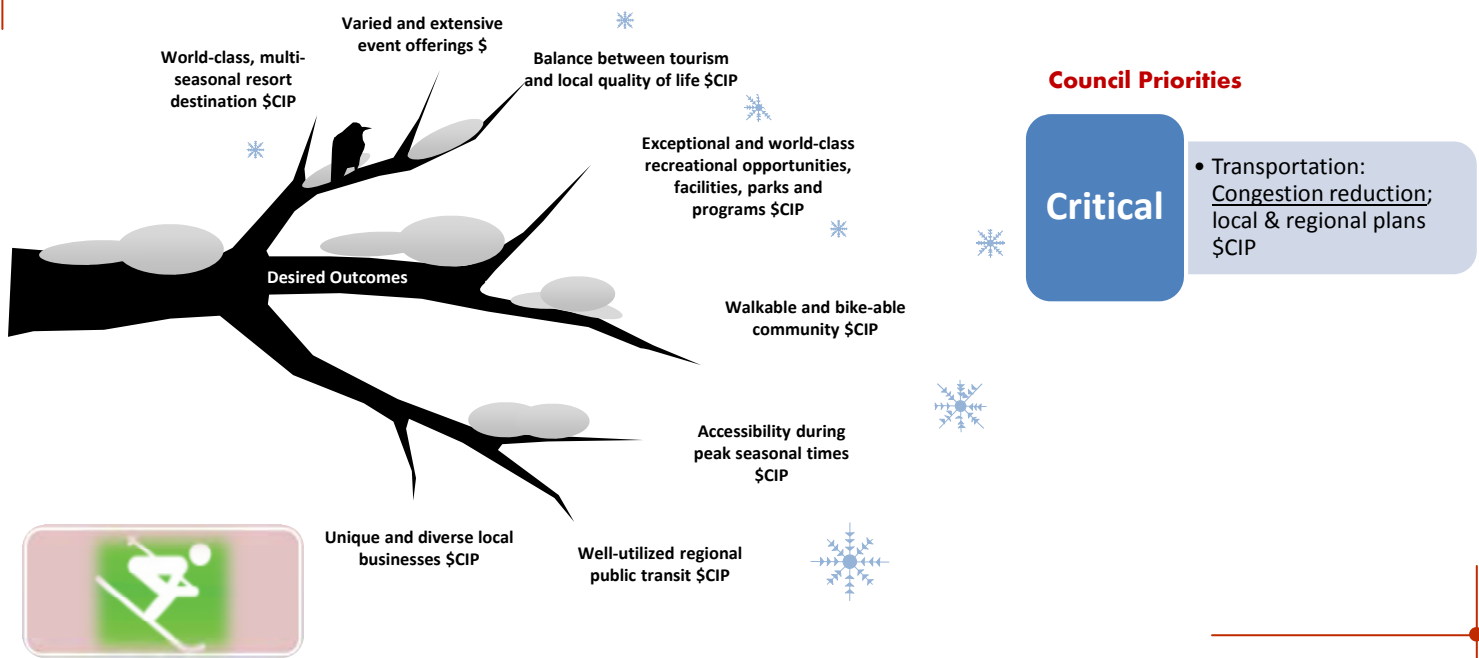


# Thriving Mountain Community

*Success of this priority is defined as:*

The resort experience continues to exceed expectations. Park City is known as a premier resort destination because of its distinct and recognizable brand, a seamless network of multimodal transportation, and interconnected resorts. Visitors and residents feel safe throughout the community and find that Park City has struck a unique balance between tourism and local quality of life. Tourism remains a chief driver of Park City's economy due to its accessibility, quality snow, and

great summer weather. World-renowned recreational opportunities and an expansive trail network are the center of activity, complemented by multi-seasonal special events and unique, locally-owned businesses. Park City full and part-time residents recognize the exceptional benefits the economic base provides and the paramount importance of fostering and expanding the resort economy in harmony with community values.



In the chart above a dollar sign (\$) indicates Annual Operating Budget recommended new funding allocation. A dollar sign and CIP (\$CIP) indicate recommended capital improvement funding.

## Key Strategies

The following strategies have been identified as critical for achieving Desired Outcomes:

- Ensure the Timely Maintenance/Replacement of Core Infrastructure
- Environmentally Sensitive Regional Public Transit
- Maintain Transportation Network/Infrastructure
- Public Safety: Preparedness, Prevention, Response, and Education
- Provide Amenities, Facilities, Trails & Infrastructure
- Pursue Development and Redevelopment Consistent with General Plan & Area Plans
- Support & Manage World Class Events



# Key Indicators

## Thriving Mountain Community

KEY INDICATOR	YEAR								ASSESSMENT	
	2012		2013		2014		2015		Benchmark	Trend
	Excellent	Compiled	Excellent	Compiled	Excellent	Compiled	Excellent	Compiled		
Percentage of survey respondents who rate recreation programs as "good" or "excellent."	48%	94%	51%	93%	51%	93%	50%	92%	Higher	Neutral
Percent of respondents who rate the golf course as "good" or "excellent."	97%		97%		97%		98%		N/A	Neutral
Satisfaction levels combining satisfied and very satisfied on satisfaction surveys for all Ice programs.	92%		99%		89%		92%		N/A	Neutral
Percent of McPolin Farm events sold out.	100%		100%		100%		100%		N/A	Neutral
Percent of respondents who rated the overall quality of City Parks as "good" or "excellent."	65%	98%	63%	98%	63%	98%	62%	96%	Higher	Neutral
Percent of respondents who rated the quality of services for snow removal as "good" or "excellent."	27%	75%	35%	83%	35%	83%	36%	89%	Higher	Positive
Percent of respondents who would recommend the tennis programs to friends.	N/A		93%		97%		99%		N/A	Positive
Percent of respondents who rate the ease of travel by public transportation as "good" or "excellent."	29%	75%	51%	89%	51%	89%	30%	84%	Much Higher	Negative
Percent of respondents who utilized bus services this year more than once a month.	N/A		74%		74%		76%		N/A	Neutral
Percent of respondents who rated the overall Image and Reputation of Park City as "good" or "excellent."	57%	95%	47%	93%	47%	93%	48%	92%	Higher	Neutral
Percent of respondents who rate quality of Street Lighting as "good" or "excellent."	11%	70%	22%	78%	22%	78%	20%	77%	Higher	Neutral
Percent of respondents who would recommend the MARC to their friends.	N/A		99%		99%		98%		N/A	Neutral
Percent of respondents who rate ease of Public Parking as "good" or "excellent."	13%	59%	11%	50%	11%	50%	7%	35%	Lower	Negative

The Key Indicators provide a snapshot of how the community is doing on our goal of being a **World Class, Multi-Seasonal Resort Destination**. Indicators were taken from Department Performance Measures as well as the National Citizens' Survey, which is given every two years. Where information is available, the indicators are benchmarked against other communities and/or trended over time to highlight areas for improvement.



# *Successes, Challenges & Trends*

## **Thriving Mountain Community**

### Recent Successes

- Public Utilities & Streets Concrete & Asphalt Recycling
- Recycling 15% of Asphalt as part of Pavement Mgmt Program
- Rec Awards: ICMA’s Voice of the People—Recreation & Wellness, Park City’s Best Fitness Center
- Green Waste Recycling (Parks & Golf)
- Completion Stage 3 Main St Sidewalks
- Bear Bench and Bob Wells Plaza Completion
- Expanded Wellness Benefits to Families
- Phase I “Dan’s to Jan’s” Completed
- Golf Course Food & Beverage (\$20k profit)
- Ice is 92% Booked (6 am—midnight)
- Avatech & Ritual Chocolate Economic Development Grant
- Transit Technology (App, QR codes, Text-the-Stop, Real-Time stop information)
- Water Pipeline through Golf Course
- Permanent Snow Storage Site
- Deer Valley Drive Pathway Lighting & Bus Stops
- City Park Basketball Court Renovation
- Shade in Playgrounds (Quinns & Creekside)
- Started Pickleball Program
- Pilot Program for Off Leash Areas for Dogs
- Expanded Transit Housing
- Best Golf Course for Park City’s Best
- Special Event Advisory Committee Creation
- McHenry OTIS Project Completion
- Outdoor AEDs

### Current Challenges

- Traffic, Congestion, & Parking
- Federal Funding Uncertainty
- Continued Growth in PC and Surrounding Area
- Special Event Fatigue/Threshold
- Maintaining Aging Infrastructure
- Implementation of OTIS Projects
- Keeping Pace with Supporting Technologies
- Satisfying Demand for Usage of Recreation Facilities (Tennis, Ice, Fields)
- Trail User Conflicts, Overuse and Dog-related Impacts
- Impacts of Water Treatment Facility on PC Golf Club
- Mitigation of Community & Traffic Impacts for Construction Projects
- Funding of Regional Recreational Facilities Master Plan
- Public Works, Utilities & Transit Maintenance and Operations Facilities Space Needs
- Peak Parking Main Street Core
- Competition from Canyons Golf Course
- Planning/Impacts of Future Transit Routes
- Workforce Recruitment
- Parking at Golf Course
- External Use of Trails & Facilities
- Tenant Mix on Main St.

### Trends & Opportunities

- Increased Competition in Destination Tourism
- Golf Learning Center
- Social Media Presence
- Year-round Aquatic Programs/Water Parks
- Expanded Fields and Parks
- Walkable/Bikeable Communities & Alternative Transportation
- Expanded Regional Transit
- Smart Highway Technologies (Permanent Message Boards, Operations Center, Transit Signal Priority)
- Bonanza Park & LPA Redevelopment
- Increased Use of New Technology
- Vail’s Capital Upgrade Plan
- Public Private Partnerships
- Connection of Main St. with Resort Bases
- Mountain Accord
- High Altitude Training
- User Specific and Directional Trails
- Expand Ice Facility
- Wellness & Community Education
- Expand Recreational Opportunities with Regional Collaboration

# Action Plan

## Thriving Mountain Community

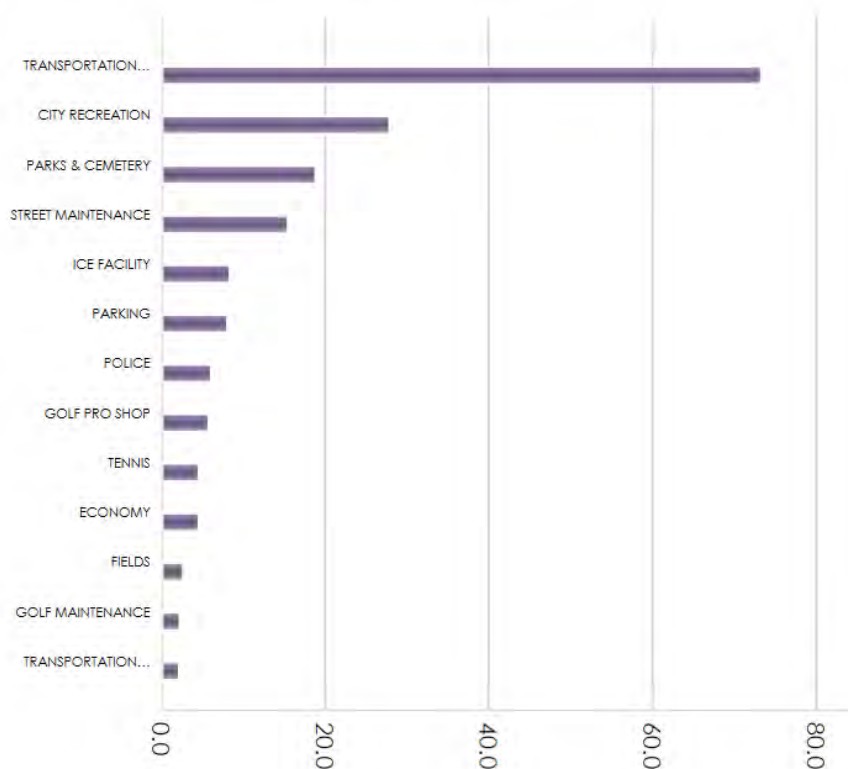
### Staff Action Plan

- Regional Transit Service Expansion
- Bus Rapid Transit between Park City & Kimball Junction Area
- Street and Sidewalk Condition Assessment
- Maintain Sequential Plow Priorities
- Ongoing Participation in Mountain Accord
- Dan's to Jan's Walkability Implementation
- Brew Pub & Miner's Plaza Projects
- SR 224 Corridor Plan Implementation
- SR 248 Corridor Plan Update
- Peak Parking Supply/Demand Mgmt
- Transportation Demand Mgmt
- Trails Master Plan Implementation
- Determine Funding Options for Regional Recreation Facilities Master Plan
- Transit Marketing Technology
- Continued Community Partnerships
- Short-Range Transit Development Plan Update
- Parking/Transportation Feasibility Study LoPa & BoPa
- Lowell Ave OTIS & Prospector
- Housing Park Ave Fire Station
- Senior Center
- Receiving 13 New Buses in August (Technology Upgrades)

### Staff Budget Plan FY17 & FY18

- Transit: Bus Drivers
- Transportation Planning: Materials & supplies
- Recreation: Recreation Coordinators & Tennis materials & supplies
- Economy: Special Events part-time addition
- Golf: Part-time employees
- Ice: Part-time employees
- Street Maint: Personnel, materials & supplies increases

Staffing Composition Total FTE's



### Strategic Planning

For more information on Park City Municipal's strategic planning process please follow this link:

<http://www.parkcity.org/departments/budget-debt-grants/strategic-planning>

# Thriving Mountain Community

Program	Departments -	BASE FY 2016	SCORE FY 2017	QUARTILE FY 2017	DEPT REQ FY 2017	RT REC FY 2017	CM REC FY 2017	REV FY 2017	TOT REC COST FY 2017
Street Lights & Signs	STREET MAINTENANCE	\$321,849	23.25	1	\$326,658	\$312,306	\$333,426	\$0	\$333,426
Park City Mobility	TRANSPORTATION OPERATIONS	\$745,492	21.75	1	\$706,805	\$702,086	\$716,236	\$0	\$716,236
Summer Service	TRANSPORTATION OPERATIONS	\$2,799,705	21.75	1	\$2,896,183	\$2,833,271	\$2,986,620	\$0	\$2,986,620
Winter Service	TRANSPORTATION OPERATIONS	\$3,955,723	21.75	1	\$4,483,588	\$4,097,084	\$4,312,594	\$0	\$4,312,594
Transportation Management	TRANSPORTATION OPERATIONS	\$642,019	21.50	1	\$952,664	\$952,664	\$975,728	\$0	\$975,728
Winter Snow Operations	STREET MAINTENANCE	\$1,146,383	20.25	2	\$1,120,156	\$1,118,914	\$1,201,987	\$0	\$1,201,987
Urban Trails and Walkability	ECONOMY	\$69,408	20.00	2	\$73,877	\$73,877	\$75,718	\$0	\$75,718
Special Events	9 CITY DEPARTMENTS	\$2,151,691	19.50	2	\$2,165,009	\$2,202,756	\$2,395,503	\$-550,400	\$1,881,706
Street & Sidewalk Maintenance	STREET MAINTENANCE	\$382,741	19.00	2	\$463,983	\$447,534	\$492,075	\$0	\$492,075
Parks & Sidewalk Snow Removal	PARKS & FIELDS	\$401,537	18.75	2	\$395,421	\$395,421	\$436,519	\$0	\$437,718
Trails (Backcountry)	ECONOMY	\$52,698	18.00	2	\$53,695	\$53,695	\$55,030	\$0	\$55,980
Economic and Redevelopment	ECONOMY & BUDGET	\$2,142,387	17.50	3	\$2,119,838	\$2,119,838	\$2,163,887	\$-595,212	\$1,508,675
Parking Management	PARKING & TRANSIT	\$819,901	15.00	3	\$1,114,441	\$919,528	\$966,810	\$-560,300	\$406,510
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	\$55,764	14.25	3	\$55,764	\$55,764	\$55,764	\$0	\$55,764
Park Amenities & Infrastructure	PARKS & FIELDS	\$202,945	14.00	3	\$203,347	\$203,347	\$252,800	\$0	\$252,700
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	\$707,216	14.00	3	\$702,579	\$702,579	\$782,684	\$-56,000	\$728,333
Concessions	GOLF OPERATIONS	\$53,512	13.75	3	\$63,220	\$63,220	\$63,272	\$-55,000	\$8,272
Golf Maintenance	GOLF MAINTENANCE & PARKS	\$713,465	13.75	3	\$710,609	\$710,609	\$792,368	\$0	\$792,368
Tennis Tournaments	CITY RECREATION & TENNIS	\$49,713	13.75	3	\$52,613	\$49,713	\$50,049	\$-92,500	\$-42,451
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	\$384,003	13.00	4	\$386,368	\$386,368	\$433,079	\$0	\$431,079
Retail	ICE FACILITY	\$44,292	13.00	4	\$50,794	\$50,794	\$52,748	\$-29,400	\$5,304
Cemetery	PARKS & CEMETARY AND CITY REC	\$115,697	12.75	4	\$115,858	\$115,858	\$127,062	\$-26,000	\$101,062
Recreation Youth Programs	CITY RECREATION & TENNIS	\$629,780	12.75	4	\$679,135	\$658,508	\$678,615	\$-232,700	\$447,121
Rec Center Operations	CITY RECREATION & TENNIS	\$460,056	12.25	4	\$504,524	\$477,629	\$547,285	\$-258,600	\$288,685
Recreation Adult Programs	CITY RECREATION	\$662,882	12.25	4	\$738,956	\$689,735	\$768,180	\$-343,850	\$448,496
Business Improvement District	ECONOMY	\$64,419	12.00	4	\$64,419	\$64,419	\$64,419	\$-64,000	\$419
Tennis Operations	CITY RECREATION & TENNIS	\$66,967	12.00	4	\$68,495	\$68,495	\$69,734	\$-173,100	\$-103,366
Ice Adult Programs	ICE FACILITY	\$137,173	11.75	4	\$179,136	\$138,408	\$147,913	\$-129,000	\$35,642
Tennis Programs	CITY RECREATION & TENNIS	\$493,607	11.75	4	\$511,715	\$498,765	\$509,011	\$-470,400	\$38,611
Economic Development Grant	ECONOMY	\$50,000	11.50	4	\$50,000	\$50,000	\$50,000	\$0	\$50,000
Ice Youth Programs	ICE FACILITY	\$128,241	11.50	4	\$159,992	\$139,755	\$151,278	\$-111,750	\$83,131
Trash Clean-Up	PARKS & FIELDS	\$140,381	11.50	4	\$142,101	\$142,101	\$166,425	\$0	\$167,325
Golf Management Operations	GOLF OPERATIONS	\$327,230	11.25	4	\$342,528	\$342,528	\$341,591	\$0	\$347,012
Golf Shop Programs	GOLF OPERATIONS	\$109,701	11.25	4	\$91,911	\$91,911	\$83,460	\$0	\$85,009
Ice Programs	ICE FACILITY	\$105,123	11.25	4	\$127,197	\$104,069	\$112,595	\$-67,150	\$49,505
Marketing	CITY RECREATION & TENNIS	\$60,951	10.75	4	\$60,729	\$60,729	\$61,124	\$-100,700	\$-39,576
Operations	ICE FACILITY	\$381,765	10.75	4	\$384,262	\$371,574	\$411,040	\$-326,700	\$33,659
Pro Shop	CITY RECREATION & TENNIS	\$131,312	10.75	4	\$154,194	\$151,994	\$152,452	\$-137,000	\$15,452
Retail Operations	GOLF OPERATIONS	\$244,168	10.75	4	\$257,149	\$257,149	\$268,083	\$0	\$268,857
Childcare	CITY RECREATION & TENNIS	\$41,463	8.75	4	\$41,526	\$30,480	\$20,709	\$-8,150	\$12,559
<b>TOTAL</b>		<b>\$22,193,357</b>			<b>\$886,451,346</b>	<b>\$22,905,476</b>	<b>\$24,325,874</b>	<b>\$-4,387,912</b>	<b>\$19,945,945</b>

**Description:**

STREET LIGHTS/SIGN The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

**Council Goal:**

006 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Walkable and bike-able Community Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
Street Lights & Signs	No Request	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>STREET MAINTENANCE</b>									
Personnel	115,647	118,246	97,012	117,046	117,046	125,429	117,825	118,779	118,779
Materials	31,402	40,494	40,494	29,187	29,187	32,309	32,159	29,187	29,187
<b>Total STREET MAINTENANCE</b>	<b>147,049</b>	<b>158,740</b>	<b>137,506</b>	<b>146,233</b>	<b>146,233</b>	<b>157,738</b>	<b>149,984</b>	<b>147,966</b>	<b>147,966</b>
<b>STREET LIGHTS/SIGN</b>									
Materials	174,800	174,800	174,800	187,193	187,193	187,193	187,193	187,193	187,193
<b>Total STREET LIGHTS/SIGN</b>	<b>174,800</b>	<b>174,800</b>	<b>174,800</b>	<b>187,193</b>	<b>187,193</b>	<b>187,193</b>	<b>187,193</b>	<b>187,193</b>	<b>187,193</b>
<b>TOTAL</b>	<b>321,849</b>	<b>333,540</b>	<b>312,306</b>	<b>333,426</b>	<b>333,426</b>	<b>344,931</b>	<b>337,177</b>	<b>335,159</b>	<b>335,159</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.2	1.2
Part Time	0.1	0.1
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Street Lights & Signs Same Level of Service

	Quartile FY 2018	Score FY 2018
Street Lights & Signs	1	23.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STREET LIGHTS/SIGN

Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET LIGHTS/SIGN

The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Street Lights & Signs - STREET MAINTENANCE	Percentage of city street lights operating.	97%	96%	96%	96%
Street Lights & Signs - STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	85%	95%	90%	90%
Street Lights & Signs - STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	100%	100%	100%	100%
Street Lights & Signs - STREET MAINTENANCE	Percentage of signs inspected per year.	100%	100%	100%	100%

**Description:**

TRANSPORTATION OPERATIONS Serves Park City's senior and mobility challenged populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

**Council Goal:**

048 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Park City Mobility	Transit is unable to hire enough Seasonal Drivers to meet needs the past 3 years. Staffing level at 84% last 3 years, extensive overtime used to compensate for staffing shortfall. Plan to mitigate issue is to hire 5 full time drivers each year for 4 years to eliminate staffing shortage. Second year of 4 year staffing shortage mitigation plan. Transit Operations Budget increase adjustment requested for these line items: Public Notices: \$58 cost increasing and FTA requires more public outreach. Meetings/Conferences & Travel: \$360 increase for FTA Trainings are higher with new Transportation bill. Staff plans to attending train the trainer programs to improve our effectiveness of our training. Recruitment & Training: \$792 increased recruiting efforts due to staffing shortfall and improvement to driver training program. Department Supplies: \$690 increase to cover cost increase of department supplies. Uniforms & Clothing: \$463 increase to provide uniforms for more year round full-time staff. Office Equipment & Repairs: \$179 increase for copy machine repairs. Building Repair & Maintenance: \$318 increase for costly repairs to older buildings. Cellular & Pagers: \$1,175 increase for cost of cellular data modems in each bus and upcoming Wi-Fi in each bus. Sewer Admin: \$360 increase to pump bus was a minimum of four times per year to reduce the corrosive recycled water within the system. Professional & Consulting: \$460 increase for bus stop evaluation and improvement recommendations. Misc. Contract Services: \$3,985 increase to increase the frequency for connecting PC to SLC service and Vehicles Admin: \$1,361 increase to replace and repair aging bus vinyl wraps.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER									
Personnel	154,916	166,200	161,482	174,241	174,241	194,733	170,575	176,958	176,958
Materials	590,576	540,604	540,604	541,994	541,994	530,871	528,286	551,311	551,311
Total TRANSPORTATION OPER	745,492	706,805	702,086	716,236	716,236	725,604	698,862	728,269	728,269
<b>TOTAL</b>	<b>745,492</b>	<b>706,805</b>	<b>702,086</b>	<b>716,236</b>	<b>716,236</b>	<b>725,604</b>	<b>698,862</b>	<b>728,269</b>	<b>728,269</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.7	1.7
Part Time	0.6	0.7
<b>TOTAL</b>	<b>2.3</b>	<b>2.4</b>

**Level of Service**  
Park City Mobility                      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Park City Mobility	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Park City Mobility - TRANSPORTATION OPER	Total annual passengers on Park City Mobility	13491	7323	15500	15600

**Description:**

TRANSPORTATION OPER The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

**Council Goal:**

027 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

**Change in Demand**  
 Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
Summer Service	Transit is unable to hire enough Seasonal Drivers to meet needs the past 3 years. Staffing level at 84% last 3 years, extensive overtime used to compensate for staffing shortfall. Plan to mitigate issue is to hire 5 full time drivers each year for 4 years to eliminate staffing shortage. Second year of 4 year staffing shortage mitigation plan. Transit Operations Budget increase adjustment requested for these line items: Public Notices: \$490 cost increasing and FTA requires more public outreach. Meetings/Conferences & Travel: \$3,138 increase for FTA Trainings are higher with new Transportation bill. Staff plans to attending train the trainer programs to improve our effectiveness of our training. Recruitment & Training: \$4,628 increased recruiting efforts due to staffing shortfall and improvement to driver training program. Department Supplies: \$2,183 increase to cover cost increase of department supplies. Uniforms & Clothing: \$2,123 increase to provide uniforms for more year round full-time staff. Office Equipment & Repairs: \$1,355 increase for copy machine repairs. Building Repair & Maintenance: \$3,404 increase for costly repairs to older buildings. Natural Gas Pub: (\$2,000) decrease due to new furnace and more efficient use. Cellular & Pagers: \$10,157 increase for cost of cellular data modems in each bus and upcoming Wi-Fi in each bus. Sewer Admin: \$4,800 increase to pump bus was a minimum of four times per year to reduce the corrosive recycled water within the system. Professional & Consulting: \$3,900 increase for bus stop evaluation and improvement recommendations. Misc. Contract Services: \$45,811 increase to increase the frequency for connecting PC to SLC service and Contracted Bus Service: \$45,058 increase to improve the frequency between PC – SLC commuter service. Vehicles Admin: \$7,800 increase to replace and repair aging bus vinyl wraps.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER									
Personnel	1,912,204	2,062,688	1,999,777	2,153,730	2,153,730	2,425,912	2,103,815	2,187,295	2,187,295
Materials	887,501	833,495	833,495	832,889	832,889	867,783	819,282	842,206	842,206
Total TRANSPORTATION OPER	2,799,705	2,896,183	2,833,271	2,986,620	2,986,620	3,293,696	2,923,097	3,029,501	3,029,501
<b>TOTAL</b>	<b>2,799,705</b>	<b>2,896,183</b>	<b>2,833,271</b>	<b>2,986,620</b>	<b>2,986,620</b>	<b>3,293,696</b>	<b>2,923,097</b>	<b>3,029,501</b>	<b>3,029,501</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	21.0	21.0
Part Time	7.8	9.4
<b>TOTAL</b>	<b>28.8</b>	<b>30.3</b>

**Level of Service**  
 Summer Service                      Enhanced Level of Service



	Quartile FY 2018	Score FY 2018
Summer Service	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Summer Service - TRANSPORTATION OPER	Total Passengers during Summer Season	714534	447016	567000	540000
Summer Service- TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	1.28	1.13	1.1	1.35
Summer Service- TRANSPORTATION OPER	3) Cost per passenger - Summer Service	3.99	4.83	4.85	4.75

**Description:**

TRANSPORTATIO N OPER The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 am 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week.

**Council Goal:**

028 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Winter Service	Transit is unable to hire enough Seasonal Drivers to meet needs the past 3 years. Staffing level at 84% last 3 years, extensive overtime used to compensate for staffing shortfall. Plan to mitigate issue is to hire 5 full time drivers each year for 4 years to eliminate staffing shortage. Second year of 4 year staffing shortage mitigation plan. Transit Operations Budget increase adjustment requested for these line items: Public Notices: \$673 cost increasing and FTA requires more public outreach. Meetings/Conferences & Travel: \$4,322 increase for FTA Trainings are higher with new Transportation bill. Staff plans to attending train the trainer programs to improve our effectiveness of our training. Recruitment & Training: \$6,374 increased recruiting efforts due to staffing shortfall and improvement to driver training program. Department Supplies: \$5,923 increase to cover cost increase of department supplies. Uniforms & Clothing: \$7,907 increase to provide uniforms for more year round full-time staff. Office Equipment & Repairs: \$1,874 increase for copy machine repairs. Building Repair & Maintenance: \$4,687 increase for costly repairs to older buildings. Natural Gas Pub: (\$2,000) decrease due to new furnace and more efficient use. Cellular & Pagers: \$14,058 increase for cost of cellular data modems in each bus and upcoming Wi-Fi in each bus. Sewer Admin: \$6,600 increase to pump bus was a minimum of four times per year to reduce the corrosive recycled water within the system. Professional & Consulting: \$5,400 increase for bus stop evaluation and improvement recommendations. Misc. Contract Services: \$63,431 increase to increase the frequency for connecting PC to SLC service and Contracted Bus Service: \$54,942 increase to improve the frequency between PC – SLC commuter service. Vehicles Admin: \$4,186 increase to replace and repair aging bus vinyl wraps.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER									
Personnel	2,739,778	2,946,674	2,860,171	3,087,026	3,087,026	3,470,156	3,019,023	3,135,259	3,135,259
Materials	1,215,946	1,536,914	1,236,914	1,225,568	1,225,568	1,251,285	1,212,504	1,234,885	1,234,885
Total TRANSPORTATION OPER	3,955,723	4,483,588	4,097,084	4,312,594	4,312,594	4,721,441	4,231,526	4,370,144	4,370,144
<b>TOTAL</b>	<b>3,955,723</b>	<b>4,483,588</b>	<b>4,097,084</b>	<b>4,312,594</b>	<b>4,312,594</b>	<b>4,721,441</b>	<b>4,231,526</b>	<b>4,370,144</b>	<b>4,370,144</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	29.8	29.8
Part Time	10.7	12.9
<b>TOTAL</b>	<b>40.5</b>	<b>42.7</b>

**Level of Service**

Winter Service                      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Winter Service	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Winter Service - TRANSPORTATION OPER	Total passengers during Winter Season	1105460	1055497	1260000	1250000
Winter Service - TRANSPORTATION OPER	4) Passengers per route mile. - Winter Service	2.17	2.14	2.75	2.75
Winter Service- TRANSPORTATION OPER	3) Cost per passenger - Winter Service	2.63	2.81	3	3

**Description:**

TRANSPORTATION OPER This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

033 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessibility during peak seasonal times The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER									
Personnel	31,061	31,253	31,253	33,651	33,651	33,876	33,876	34,177	34,177
Materials	139,292	159,292	159,292	173,655	173,655	159,292	159,292	182,972	182,972
Total TRANSPORTATION OPER	170,353	190,545	190,545	207,306	207,306	193,168	193,168	217,149	217,149
TRANSPORTATION PLANNING									
Personnel	347,166	349,619	349,619	355,922	355,922	357,412	357,412	361,775	361,775
Materials	124,500	412,500	412,500	412,500	412,500	412,500	412,500	412,500	412,500
Total TRANSPORTATION PLANNING	471,666	762,119	762,119	768,422	768,422	769,912	769,912	774,275	774,275
TOTAL	642,019	952,664	952,664	975,728	975,728	963,080	963,080	991,424	991,424

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.6	2.6
Part Time		
TOTAL	2.6	2.6

**Level of Service**  
 Transportation Management      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Transportation Management	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Transportation Management- TRANSPORTATION OPER	Percent of Citizens who rate traffic flow in Park City as "good" or excellent	75%	41%	75%	61%

**Description:**

STREET MAINTENANCE Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development (Main Street Improvements, PC Heights, Quinn's), increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community.

**Council Goal:**

043 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>STREET MAINTENANCE</b>									
Personnel	592,568	613,137	591,205	718,678	718,678	811,587	723,636	729,270	729,270
Materials	503,815	477,709	477,709	433,309	433,309	433,429	431,729	433,309	433,309
<b>Total STREET MAINTENANCE</b>	<b>1,096,383</b>	<b>1,090,846</b>	<b>1,068,914</b>	<b>1,151,987</b>	<b>1,151,987</b>	<b>1,245,016</b>	<b>1,155,365</b>	<b>1,162,579</b>	<b>1,162,579</b>
<b>CONTINGENCY/SNOW REMOVAL</b>									
Materials	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>Total CONTINGENCY/SNOW REMOVAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>TOTAL</b>	<b>1,146,383</b>	<b>1,140,846</b>	<b>1,118,914</b>	<b>1,201,987</b>	<b>1,201,987</b>	<b>1,295,016</b>	<b>1,205,365</b>	<b>1,212,579</b>	<b>1,212,579</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	7.6	7.6
Part Time	0.2	0.2
<b>TOTAL</b>	<b>7.8</b>	<b>7.8</b>

**Level of Service**

Winter Snow Operations

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Winter Snow Operations	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE

Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE

The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Winter Snow Operations - STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	100%	100%	100%	100%

**Description:**

ECONOMY Implement Walkability projects as set forth in the WALC recommended approved project list. Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects; Dan's to Jan's, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

**Council Goal:**

040 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Walkable and bike-able Community 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
ECONOMY									
Personnel	67,288	71,757	71,757	73,598	73,598	73,989	73,989	74,786	74,786
Materials	2,120	2,120	2,120	2,120	2,120	2,120	2,120	2,120	2,120
Total ECONOMY	69,408	73,877	73,877	75,718	75,718	76,109	76,109	76,906	76,906
TOTAL	69,408	73,877	73,877	75,718	75,718	76,109	76,109	76,906	76,906

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

**Level of Service**  
Urban Trails and Walkability Same Level of Service

	Quartile FY 2018	Score FY 2018
Urban Trails and Walkability	2	20.00



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

**Section 5: Consequences of Funding Proposal at Lower Level**

ECONOMY Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Urban Trails and Walkability- ECONOMY	Average daily users Poison Creek Pathway	572	622	600	0
Urban Trails and Walkability- ECONOMY	Average daily users Comstock Pathway	89	102	120	150
Urban Trails and Walkability- ECONOMY	Average daily users McLeod Creek Pathway	212	144	220	300

**Description:**

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ICE FACILITY	The Park City Ice Arena hosts Special Events throughout the year which has a positive economic benefit to the community by bringing participants and spectators from outside of Park City. Most Special Events are hosted by User Groups or other entities. Events hosted at the facility include hockey tournaments and events (High Mountain Shoot Out (2) - Youth, Luc Robitaille Celebrity Shoot Out - Charity Game, Best of Utah - Senior Men's, and Muddy Puck - Co-Ed Adult), a Curling Bonspiel and various community events for local residents (Skate with Santa, Try Hockey Free, Olympic Celebrations etc.). The Figure Skating Club of Park City hosts two skating shows (Holiday Show & Spring Show) at the Ice Arena. In the summer, the rink stays busy hosting the Rocky Mountain Hockey School, Park City Hockey Invitational, Three Brothers' Hockey Camp, and multiple Figure Skating Camps.
ECONOMY	The Economy Team oversees the coordination of all permitted Special Events. This includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated.
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City.
PARKS & CEMETERY	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATIO N OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management and enforcement levels during Sundance and Arts Fest.

**Council Goal:**

023 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Varied and extensive event offerings	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.
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**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%	Ice (minimal increase): Demand for Special Events is increasing in FY 17 as the facility will be hosting the community holiday event, Skate with Santa and a curling bonspiel.
	Request FY 2018
Special Events	Ice: With significant personnel requests in FY 17, a phased approach has been requested in Scenario 3 of FY 17 and Scenario 3 of FY 18, in order to spread out the financial impact of the request.
TOTAL	
	Rationale FY 2018

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM											
Materials	20,420	20,420	20,420	20,420		20,420	20,420	20,420	20,420		20,420
Total BLDG MAINT ADM	20,420	20,420	20,420	20,420		20,420	20,420	20,420	20,420		20,420

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>ICE FACILITY</b>											
Personnel	50,130	53,637	50,001	56,775	-27,600	29,175	59,780	55,548	57,666	-27,600	30,066
Materials	2,318	7,383	2,318	4,060	-51,450	-47,390	7,383	2,318	2,318	-52,500	-50,182
<b>Total ICE FACILITY</b>	<b>52,448</b>	<b>61,020</b>	<b>52,319</b>	<b>60,835</b>	<b>-79,050</b>	<b>-18,215</b>	<b>67,163</b>	<b>57,866</b>	<b>59,984</b>	<b>-80,100</b>	<b>-20,116</b>
<b>FIELDS</b>											
Personnel	30,518	30,292	30,292	36,930	-27,600	9,330	35,784	35,784	37,480	-27,600	9,880
Materials	12,949	12,949	12,949	9,331		9,331	10,331	10,331	9,331		9,331
<b>Total FIELDS</b>	<b>43,467</b>	<b>43,241</b>	<b>43,241</b>	<b>46,260</b>	<b>-27,600</b>	<b>18,660</b>	<b>46,114</b>	<b>46,114</b>	<b>46,811</b>	<b>-27,600</b>	<b>19,211</b>
<b>ECONOMY</b>											
Personnel	234,648	249,322	235,659	289,011	-27,600	261,411	349,160	260,062	293,141	-27,600	265,541
Materials	62,516	70,341	62,516	87,516	-80,000	7,516	70,341	62,516	87,516	-80,000	7,516
<b>Total ECONOMY</b>	<b>297,164</b>	<b>319,663</b>	<b>298,175</b>	<b>376,527</b>	<b>-107,600</b>	<b>268,927</b>	<b>419,501</b>	<b>322,578</b>	<b>380,657</b>	<b>-107,600</b>	<b>273,057</b>
<b>POLICE</b>											
Personnel	733,710	797,838	764,675	852,446	-55,200	797,246	848,675	848,675	866,104	-55,200	810,904
Materials	9,250	9,250	9,250	9,250	-44,000	-34,750	8,500	8,500	9,250	-44,000	-34,750
<b>Total POLICE</b>	<b>742,960</b>	<b>807,088</b>	<b>773,925</b>	<b>861,696</b>	<b>-99,200</b>	<b>762,496</b>	<b>857,175</b>	<b>857,175</b>	<b>875,354</b>	<b>-99,200</b>	<b>776,154</b>
<b>PARKS &amp; CEMETERY</b>											
Personnel	80,552	80,615	80,615	96,017	-69,000	27,017	96,646	96,646	97,500	-69,000	28,500
Materials	50,315	51,335	51,335	48,926		48,926	49,136	49,136	48,926		48,926
<b>Total PARKS &amp; CEMETERY</b>	<b>130,867</b>	<b>131,949</b>	<b>131,949</b>	<b>144,942</b>	<b>-69,000</b>	<b>75,942</b>	<b>145,782</b>	<b>145,782</b>	<b>146,426</b>	<b>-69,000</b>	<b>77,426</b>
<b>STREET MAINTENANCE</b>											
Personnel	91,786	99,750	94,267	113,313	-69,000	44,313	128,138	114,065	114,998	-69,000	45,998
Materials	24,123	39,288	39,288	37,263		37,263	30,433	30,033	37,263		37,263
<b>Total STREET MAINTENANCE</b>	<b>115,909</b>	<b>139,038</b>	<b>133,555</b>	<b>150,576</b>	<b>-69,000</b>	<b>81,576</b>	<b>158,571</b>	<b>144,098</b>	<b>152,261</b>	<b>-69,000</b>	<b>83,261</b>
<b>TRANSPORTATION OPER</b>											
Personnel	101,834	109,363	106,218	114,530		114,530	128,186	112,081	116,313		116,313
Materials	181,621	177,953	177,953	191,318		191,318	179,147	177,006	200,635		200,635
<b>Total TRANSPORTATION OPER</b>	<b>283,455</b>	<b>287,317</b>	<b>284,171</b>	<b>305,849</b>		<b>305,849</b>	<b>307,333</b>	<b>289,087</b>	<b>316,948</b>		<b>316,948</b>
<b>PARKING</b>											
Materials	105,000	105,000	105,000	105,000	-348,000	-243,000	105,000	105,000	105,000	-348,000	-243,000
<b>Total PARKING</b>	<b>105,000</b>	<b>105,000</b>	<b>105,000</b>	<b>105,000</b>	<b>-348,000</b>	<b>-243,000</b>	<b>105,000</b>	<b>105,000</b>	<b>105,000</b>	<b>-348,000</b>	<b>-243,000</b>
<b>SUNDANCE MITIGATION</b>											
Materials	320,000	320,000	320,000	320,000		320,000	320,000	320,000	320,000		320,000
<b>Total SUNDANCE MITIGATION</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>		<b>320,000</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>		<b>320,000</b>
<b>PSSM LONG TERM AGREEMENT</b>											
Materials	40,000	40,000	40,000	40,000		40,000	40,000	40,000	40,000		40,000
<b>Total PSSM LONG TERM AGREEMENT</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>		<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>		<b>40,000</b>
<b>TOTAL</b>	<b>2,151,691</b>	<b>2,274,736</b>	<b>2,202,756</b>	<b>2,432,106</b>	<b>-799,450</b>	<b>1,632,656</b>	<b>2,487,059</b>	<b>2,348,120</b>	<b>2,463,861</b>	<b>-800,500</b>	<b>1,663,361</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	12.7	12.7
Part Time	1.2	1.5
<b>TOTAL</b>	<b>13.9</b>	<b>14.1</b>

Level of Service  
 Special Events                      Same Level of Service

	Quartile FY 2018	Score FY 2018
Special Events	2	19.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
ICE FACILITY	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
PARKS & CEMETERY	Being in the Public Works Division, the Parks & Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.
TRANSPORTATIO N OPER	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
PARKING	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
FIELDS POLICE	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.
PARKS & CEMETERY	The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.
TRANSPORTATIO N OPER	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
PARKING	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Special Events - PARKS	Percent of events properly staffed and prepared for.	100%	100%	100%	100%
Special Events - STREET MAINTENANCE	Percentage electronic signs are operational per event.	99%	100%	100%	100%
Special Events - STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	100%	100%	100%
Special Events - TRANSPORTATION OPER	1) Cost per passenger	0.83	1.1	1	1.65
Special Events - TRANSPORTATION OPER	2) Passengers per year	204000	182815	220000	200000
Special Events - ECONOMY	Number of event days	240	115	185	136
Special Events- ICE FACILITY	Number of special events hosted by the Sports Complex	28%	27%	25%	25%
Special Events - ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	95%	80%	90%	95%
Special Events - ECONOMY	Number of event complaints annually	4	5	5	25

**Description:**

STREET MAINTENANCE Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

**Council Goal:**

058 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Walkable and bike-able Community Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
STREET MAINTENANCE									
Personnel	224,135	264,895	248,446	304,537	304,537	313,984	306,527	308,934	308,934
Materials	158,606	199,088	199,088	187,538	187,538	182,878	181,578	187,538	187,538
Total STREET MAINTENANCE	382,741	463,983	447,534	492,075	492,075	496,862	488,105	496,472	496,472
TOTAL	382,741	463,983	447,534	492,075	492,075	496,862	488,105	496,472	496,472

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.9	2.9
Part Time	0.2	0.2
TOTAL	3.1	3.1

**Level of Service**

Street & Sidewalk Maintenance Same Level of Service

	Quartile FY 2018	Score FY 2018
Street & Sidewalk Maintenance	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE

Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE

The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Street & Sidewalk Maintenance - STREET MAINTENANCE	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	100%	100%	100%	100%
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	5124.42	5301.28	5000	6500
Street & Sidewalk Maintenance - STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	43859	44421	55000	110000
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of crack seal applied to City streets	33	33	33	33

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the artificial - turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

**Council Goal:**

052 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Walkable and bike-able Community Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>FIELDS</b>									
Personnel	53,301	53,235	53,235	66,231	66,231	63,873	63,873	67,222	67,222
Materials	29,818	29,818	29,818	22,099	22,099	23,599	23,599	22,099	22,099
<b>Total FIELDS</b>	<b>83,118</b>	<b>83,053</b>	<b>83,053</b>	<b>88,330</b>	<b>88,330</b>	<b>87,472</b>	<b>87,472</b>	<b>89,320</b>	<b>89,320</b>
<b>PARKS &amp; CEMETERY</b>									
Personnel	218,014	217,404	217,404	262,327	262,327	264,077	264,077	266,037	266,037
Materials	100,405	96,005	94,965	87,061	87,061	88,841	88,841	87,061	87,061
<b>Total PARKS &amp; CEMETERY</b>	<b>318,419</b>	<b>313,409</b>	<b>312,369</b>	<b>349,388</b>	<b>349,388</b>	<b>352,918</b>	<b>352,918</b>	<b>353,097</b>	<b>353,097</b>
<b>TOTAL</b>	<b>401,537</b>	<b>396,461</b>	<b>395,421</b>	<b>437,718</b>	<b>437,718</b>	<b>440,390</b>	<b>440,390</b>	<b>442,418</b>	<b>442,418</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	3.2	3.2
Part Time	0.2	0.5
<b>TOTAL</b>	<b>3.5</b>	<b>3.7</b>

**Level of Service**

Parks & Sidewalk Snow Removal Same Level of Service

	Quartile FY 2018	Score FY 2018
Parks & Sidewalk Snow Removal	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers and specialized snow melting equipment.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY

The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
City Facility Snow Removal - PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	95%	95%	90%	90%



**Description:**

ECONOMY Implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter. Over the past year, through the creation of a trail use event policy we enhanced our oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees.

**Council Goal:**

045 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Walkable and bike-able Community Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
ECONOMY									
Personnel	29,924	30,921	30,921	33,206	33,206	31,696	31,696	33,771	33,771
Materials	22,774	22,774	22,774	22,774	22,774	22,774	22,774	22,774	22,774
Total ECONOMY	52,698	53,695	53,695	55,980	55,980	54,470	54,470	56,545	56,545
TOTAL	52,698	53,695	53,695	55,980	55,980	54,470	54,470	56,545	56,545

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.2	0.2
Part Time	0.3	0.3
TOTAL	0.5	0.5

**Level of Service**

Trails (Backcountry) Same Level of Service

	Quartile FY 2018	Score FY 2018
Trails (Backcountry)	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

**Section 5: Consequences of Funding Proposal at Lower Level**

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Trails (Backcountry)- ECONOMY	Average daily use of trails in Round Valley (summer)	123	309	200	250
Trails (Backcountry) - ECONOMY	Average daily use of trails in Round Valley (winter)	384	286	250	250

**Description:**

BUDGET, DEBT & GRANTS Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance: • Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.) • Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District) • Sundance Agreement Financial Modeling • Impact Fee Assessment • Economic State of the City

ECONOMY Implementation of all aspects of the City's Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy-related and property negotiation discussions; implementation of capital projects and programs.

**Council Goal:**

055 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Balance between tourism and local quality of life The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>BUDGET, DEBT &amp; GRANTS</b>											
Personnel	25,625	25,625	25,625	29,327		29,327	29,459	29,459	29,827		29,827
Total BUDGET, DEBT & GRANTS	25,625	25,625	25,625	29,327		29,327	29,459	29,459	29,827		29,827
<b>ECONOMY</b>											
Personnel	247,315	251,954	247,400	262,586		262,586	285,652	263,144	266,935		266,935
Materials	10,688	16,888	10,688	10,688		10,688	16,888	10,688	10,688		10,688
Total ECONOMY	258,003	268,842	258,088	273,274		273,274	302,540	273,832	277,623		277,623
<b>DESTINATION TOURISM</b>											
Materials	145,000	145,000	145,000	75,000		75,000	145,000	145,000	75,000		75,000
Total DESTINATION TOURISM	145,000	145,000	145,000	75,000		75,000	145,000	145,000	75,000		75,000
<b>LOWER PARK AVENUE RDA</b>											
Personnel	22,634			25,161		25,161			25,544		25,544
Materials	1,691,125	1,691,125	1,691,125	1,701,125	-595,212	1,105,913	1,691,125	1,691,125	1,701,125	-595,212	1,105,913
Total LOWER PARK AVENUE RDA	1,713,759	1,691,125	1,691,125	1,726,286	-595,212	1,131,074	1,691,125	1,691,125	1,726,669	-595,212	1,131,457
<b>TOTAL</b>	<b>2,142,387</b>	<b>2,130,593</b>	<b>2,119,838</b>	<b>2,103,887</b>	<b>-595,212</b>	<b>1,508,675</b>	<b>2,168,124</b>	<b>2,139,416</b>	<b>2,109,119</b>	<b>-595,212</b>	<b>1,513,907</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.4	2.4
Part Time		
<b>TOTAL</b>	<b>2.4</b>	<b>2.4</b>

**Level of Service**  
Economic and Redevelopment      Same Level of Service

	Quartile FY 2018	Score FY 2018
Economic and Redevelopment	2	17.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY      By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

**Section 5: Consequences of Funding Proposal at Lower Level**

ECONOMY      1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Economic and Redevelopment - Economy	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	80%	75%	80%	0%
Economic and Redevelopment - Economy	Percent of National skier days that Park City Receives	3%	3%	3%	4%
Economic and Redevelopment - ECONOMY	Average number of jobs created by Economic Development	3	4	13	4
Economic and Redevelopment - ECONOMY	Percent of Utah skier days that Park City receives	45%	40%	44%	44%
Economic and Redevelopment - ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	70	85	80	0
Economic and Redevelopment - ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	60%	70%	60%	0%

**Description:**

PARKING The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

**Council Goal:**

076 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>TRANSPORTATION OPER</b>											
Materials	183,236	279,912	279,912	289,523		289,523	275,400	275,400	298,840		298,840
Total TRANSPORTATION OPER	183,236	279,912	279,912	289,523		289,523	275,400	275,400	298,840		298,840
<b>PARKING</b>											
Personnel	563,665	712,794	566,616	604,287		604,287	760,866	607,761	613,540		613,540
Materials	73,000	121,735	73,000	73,000	-	-1,048,200	123,735	73,000	73,000	-	-1,048,200
Total PARKING	636,665	834,529	639,616	677,287	1,121,200	-443,913	884,601	680,761	686,540	1,121,200	-434,660
TOTAL	819,901	1,114,441	919,528	966,810	1,121,200	-154,390	1,160,001	956,161	985,380	1,121,200	-135,820

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	6.0	6.0
Part Time	4.4	4.4
TOTAL	10.4	10.4

Level of Service  
 Parking Management      Same Level of Service

	Quartile FY 2018	Score FY 2018
Parking Management	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved. Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

PARKING Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Parking Management - TRANSPORTATION OPER	Ratio of appeals to citations	0.05%	0.0438%	0.03%	0.04%
Parking Management - TRANSPORTATION OPER	Appeals processing time (days)	43	35	21	28
Parking Management - TRANSPORTATION OPER	Percentage of Vehicles in Compliance	0.9%	0.9%	0.92%	0%
Parking Management - TRANSPORTATION OPER	Ratio of first-time violations to total violations.	0.37%	0.36%	0.4%	0.4%
Parking Management - TRANSPORTATION OPER	Citation collection rate	0.88%	0.89%	0.8%	0.9%

**Description:**

SWEDE ALLEY PARKING STRUCT. Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

**Council Goal:**

111 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
SWEDE ALLEY PARKING STRUCT.									
Materials	55,764	55,764	55,764	55,764	55,764	55,764	55,764	55,764	55,764
Total SWEDE ALLEY PARKING STRUCT.	55,764	55,764	55,764	55,764	55,764	55,764	55,764	55,764	55,764
TOTAL	55,764	55,764	55,764	55,764	55,764	55,764	55,764	55,764	55,764

Quartile  
FY 2018

Score  
FY 2018

**Level of Service**

Swede Alley Parking Structure Same Level of Service

Swede Alley Parking Structure 4 14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

SWEDE ALLEY PARKING STRUCT.

"Collaboration/ Innovation": Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and service function in supporting our parking structures.

**Section 5: Consequences of Funding Proposal at Lower Level**

SWEDE ALLEY PARKING STRUCT.

The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of structural surveys conducted every 3 years.	33.33	33.33	33.33	33.33
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of monthly inspections conducted on lighting systems	100	100	100	100



**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

**Council Goal:**

063 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>FIELDS</b>									
Personnel	16,993	17,010	17,010	21,314	21,314	20,522	20,522	21,633	21,633
Materials	3,990	3,990	3,990	2,990	2,990	3,990	3,990	2,990	2,990
<b>Total FIELDS</b>	<b>20,983</b>	<b>21,000</b>	<b>21,000</b>	<b>24,304</b>	<b>24,304</b>	<b>24,512</b>	<b>24,512</b>	<b>24,623</b>	<b>24,623</b>
<b>PARKS &amp; CEMETERY</b>									
Personnel	151,625	150,989	150,989	199,447	199,447	199,363	199,363	203,008	203,008
Materials	30,338	31,358	31,358	28,949	28,949	29,159	29,159	28,949	28,949
<b>Total PARKS &amp; CEMETERY</b>	<b>181,962</b>	<b>182,347</b>	<b>182,347</b>	<b>228,395</b>	<b>228,395</b>	<b>228,522</b>	<b>228,522</b>	<b>231,956</b>	<b>231,956</b>
<b>TOTAL</b>	<b>202,945</b>	<b>203,347</b>	<b>203,347</b>	<b>252,700</b>	<b>252,700</b>	<b>253,034</b>	<b>253,034</b>	<b>256,580</b>	<b>256,580</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.0	1.0
Part Time	3.9	3.9
<b>TOTAL</b>	<b>4.8</b>	<b>4.9</b>

**Level of Service**  
Park Amenities & Infrastructure Same Level of Service

	Quartile FY 2018	Score FY 2018
Park Amenities & Infrastructure	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Managing Risk: The Parks and Fields Departments save money through routine safety inspections; maintenance and repairs to park infrastructure minimize the safety risk to park users by reducing potential injury.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY

The consequences of lowering the funding for this program include a reduction in preventative and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Park Amenities & Infrastructure- PARKS & CEMETERY	Percentage of park amenities checked daily-summer months	90%	90%	90%	90%

**Description:**

CITY RECREATION The Recreation Department is responsible for all programs and scheduling that occurs on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users. Recreation: The Recreation Department is responsible for all programs and scheduling that occurs on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

**Council Goal:**

061 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>CITY RECREATION</b>											
Personnel	70,683	69,427	69,427	72,995		72,995	94,691	72,177	74,185		74,185
Materials	5,108	5,108	5,108	5,083	-82,000	-76,917	5,528	5,083	5,083	-84,000	-78,917
Total CITY RECREATION	75,791	74,535	74,535	78,078	-82,000	-3,922	100,219	77,260	79,268	-84,000	-4,732
<b>FIELDS</b>											
Personnel	58,316	58,433	58,433	73,456		73,456	70,671	70,671	74,556		74,556
Materials	40,016	40,016	40,016	33,606		33,606	35,106	35,106	33,606		33,606
Total FIELDS	98,332	98,449	98,449	107,061		107,061	105,777	105,777	108,162		108,162
<b>PARKS &amp; CEMETERY</b>											
Personnel	344,617	342,819	342,819	435,966		435,966	437,077	437,077	443,175		443,175
Materials	188,476	186,776	186,776	163,227		163,227	169,477	169,477	163,227		163,227
Total PARKS & CEMETERY	533,093	529,595	529,595	599,193		599,193	606,554	606,554	606,402		606,402
<b>TOTAL</b>	<b>707,216</b>	<b>702,579</b>	<b>702,579</b>	<b>784,333</b>	<b>-82,000</b>	<b>702,333</b>	<b>812,550</b>	<b>789,590</b>	<b>793,831</b>	<b>-84,000</b>	<b>709,831</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	3.9	3.9
Part Time	3.6	3.9
<b>TOTAL</b>	<b>7.5</b>	<b>7.8</b>

**Level of Service**  
 Parks, Turf & Athletic Fields      Same Level of Service

	Quartile FY 2018	Score FY 2018
Parks, Turf & Athletic Fields	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION PARKS & CEMETERY  
 Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.  
 Collaboration: Being in the Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY  
 The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	100%	100%	100%	100%
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percent of mowing contracted versus in house	15%	10%	10%	10%

**Description:**

GOLF PRO SHOP This program will administer the Food and Beverage Concessions at the Golf Course.

**Council Goal:**

119 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
GOLF PRO SHOP											
Personnel	20,512	30,220	30,220	30,272		30,272	30,220	30,220	30,878		30,878
Materials	33,000	33,000	33,000	33,000	-35,000	-2,000	33,000	33,000	33,000	-35,000	-2,000
Total GOLF PRO SHOP	53,512	63,220	63,220	63,272	-35,000	28,272	63,220	63,220	63,878	-35,000	28,878
TOTAL	53,512	63,220	63,220	63,272	-35,000	28,272	63,220	63,220	63,878	-35,000	28,878

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time		
Part Time	1.5	1.5
TOTAL	1.5	1.5

**Level of Service**

Concessions Same Level of Service

	Quartile FY 2018	Score FY 2018
Concessions	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. We believe that this operation will increase our net revenues.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP In our last contract the golf course received \$600 per month from our concessionaire. We can continue with this practice but feel our level of service to our customers would not be up to our standards.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Concessions - Golf Pro Shop	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	94%	95%	95%	0%
Concessions - Golf Pro Shop	Attain net Concessions profits greater than \$5,500	21322	20478	0	0

**Description:**

GOLF MAINTENANCE The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

**Council Goal:**

098 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
GOLF MAINTENANCE									
Personnel	437,643	434,787	434,787	510,271	510,271	511,507	511,507	519,361	519,361
Materials	275,822	275,822	275,822	282,097	282,097	275,822	275,822	282,097	282,097
Total GOLF MAINTENANCE	713,465	710,609	710,609	792,368	792,368	787,329	787,329	801,458	801,458
TOTAL	713,465	710,609	710,609	792,368	792,368	787,329	787,329	801,458	801,458

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.0	2.0
Part Time	14.0	14.0
TOTAL	16.0	16.0

**Level of Service**

Golf Maintenance Same Level of Service

	Quartile FY 2018	Score FY 2018
Golf Maintenance	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF MAINTENANCE Cost Savings: The Golf Maintenance Department recently installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. : The Golf Maintenance Department continually looks for creative ways to increase Environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase of 5 hybrid greens mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF MAINTENANCE The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Golf Maintenance - GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percentage of Trees Pruned per Season	45%	40%	25%	25%



**Description:**

TENNIS The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 40's & 45's), 2 adult tournaments and 2 youth tournaments.

**Council Goal:**

096 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TENNIS											
Personnel	16,532	16,532	16,532	16,868		16,868	16,947	16,947	16,868		16,868
Materials	33,181	36,081	33,181	33,181	-80,000	-46,819	33,181	33,181	33,181	-85,000	-51,819
Total TENNIS	49,713	52,613	49,713	50,049	-80,000	-29,951	50,128	50,128	50,049	-85,000	-34,951
TOTAL	49,713	52,613	49,713	50,049	-80,000	-29,951	50,128	50,128	50,049	-85,000	-34,951

	Quartile FY 2018	Score FY 2018
Tennis Tournaments	4	13.75

**Level of Service**  
Tennis Tournaments Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Tennis Tournaments- TENNIS	Percent of participants who would recommend tournaments to a friend.	80%	82%	0%	0%
Tennis Tournaments - TENNIS	Percent of participants who rate the tournament as "good" or better.	80%	96%	0%	0%

**Description:**

PARKS & CEMETERY Items include flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

**Council Goal:**

075 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

World-class, multi-seasonal resort destination Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>FIELDS</b>									
Personnel	774	735	735	763	763	769	769	774	774
Materials	4,380	4,380	4,380	2,380	2,380	4,380	4,380	2,380	2,380
Total FIELDS	5,154	5,115	5,115	3,143	3,143	5,149	5,149	3,154	3,154
<b>PARKS &amp; CEMETERY</b>									
Personnel	199,921	199,265	199,265	249,827	249,827	250,633	250,633	253,826	253,826
Materials	178,929	181,989	181,989	178,110	178,110	178,740	178,740	178,110	178,110
Total PARKS & CEMETERY	378,849	381,253	381,253	427,936	427,936	429,373	429,373	431,935	431,935
<b>TOTAL</b>	<b>384,003</b>	<b>386,368</b>	<b>386,368</b>	<b>431,079</b>	<b>431,079</b>	<b>434,522</b>	<b>434,522</b>	<b>435,089</b>	<b>435,089</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.7	1.7
Part Time	1.5	1.5
<b>TOTAL</b>	<b>3.2</b>	<b>3.2</b>

**Level of Service**

Flowers/Holiday Lighting/Beautification Same Level of Service

	Quartile FY 2018	Score FY 2018
Flowers/Holiday Lighting/Beautification	4	13.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Innovation: The Parks/Fields Department uses LED for all holiday lighting. Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY

The consequences of lowering the funding for this program include: reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	205	150	150	150
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of trees planted or replaced per season	45	30	20	20

**Description:**

ICE FACILITY Retail Sales encompasses advertising, concessions, the sale of a small selection of figure skating and hockey essentials as well as skate services which includes fitting, mounting, sharpening and repairs of skates for the public. The facility does not spend money on concessions as the service is contracted to a vendor, but we do receive a share of the revenue from the sale of food, beverage and video games. Staff time is shared between ordering and selling merchandise as well as fitting and mounting for skate orders and sharpening and repairing skates for the public. The expense associated with Retail Sales for products and shipping is recouped by sales revenue. Cost recovery for Retail Sales is typically between \$.25 and \$.50 for every dollar spent. The contract the facility has with Senske LLC for Advertising and Sponsorship sales has a strong revenue off set with 40% of sales paid to the facility and low costs for advertising production (dasher board ads). Due to the revenue off set, this line item is budgeted up at the end of each Fiscal Year, so that the facility can capitalize on these potential revenue sources.

**Council Goal:**

077 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

New clothing item with the facility logo has slightly increased retail sales.

	Request FY 2018	Rationale FY 2018
Retail	Understanding the overall request for part time staff in FY 17's scenario 2 is significant, Scenario 3 is designed to be a first step towards the desired level of funding.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY											
Personnel	20,261	26,763	26,763	22,532		22,532	29,276	28,731	22,913		22,913
Materials	24,031	24,031	24,031	12,172	-30,050	-17,878	24,031	24,031	24,031	-30,650	-6,619
Total ICE FACILITY	44,292	50,794	50,794	34,704	-30,050	4,654	53,307	52,762	46,944	-30,650	16,294
<b>TOTAL</b>	44,292	50,794	50,794	34,704	-30,050	4,654	53,307	52,762	46,944	-30,650	16,294

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.2	0.2
Part Time	0.2	0.3
<b>TOTAL</b>	0.4	0.5

**Level of Service**

Retail Same Level of Service

	Quartile FY 2018	Score FY 2018
Retail	4	13.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY We save costs by only ordering skates when needed and by not having a stock of skates on hand, which would require a large initial capital outlay. The marketing and ad sales position uses a commission based payment structure, so the provider does not get paid for services unless they sell advertising or program sponsorships for the Ice Arena.

### Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding at a lower level would decrease revenues and increase the ice arena subsidy. Customer service would suffer and our skating population would not be happy.

### Section 6: Performance Measures

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Retail- ICE FACILITY	Percent of respondents satisfied with Skate Service.	91%	0%	92%	92%
Retail- ICE FACILITY	Percent of respondents satisfied with Retail selection.	87%	0%	90%	92%
Retail - ICE FACILITY	Cost recovery for Retail	131%	137%	125%	130%

**Description:**

CITY RECREATION Currently staff is available 7 days a week for cemetery emergencies. We have begun selling plaques for the Memorial Wall.

PARKS & CEMETERY The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

**Council Goal:**

106 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>CITY RECREATION</b>											
Personnel	26,943	27,407	27,407	30,132		30,132	30,219	30,219	30,587		30,587
Materials	920	920	920	920	-36,000	-35,080	969	920	920	-37,000	-36,080
<b>Total CITY RECREATION</b>	<b>27,863</b>	<b>28,327</b>	<b>28,327</b>	<b>31,052</b>	<b>-36,000</b>	<b>-4,948</b>	<b>31,188</b>	<b>31,139</b>	<b>31,507</b>	<b>-37,000</b>	<b>-5,493</b>
<b>PARKS &amp; CEMETERY</b>											
Personnel	63,321	63,018	63,018	74,922		74,922	75,376	75,376	76,019		76,019
Materials	24,513	24,513	24,513	21,089		21,089	21,589	21,589	21,089		21,089
<b>Total PARKS &amp; CEMETERY</b>	<b>87,834</b>	<b>87,531</b>	<b>87,531</b>	<b>96,011</b>		<b>96,011</b>	<b>96,965</b>	<b>96,965</b>	<b>97,107</b>		<b>97,107</b>
<b>TOTAL</b>	<b>115,697</b>	<b>115,858</b>	<b>115,858</b>	<b>127,062</b>	<b>-36,000</b>	<b>91,062</b>	<b>128,153</b>	<b>128,103</b>	<b>128,614</b>	<b>-37,000</b>	<b>91,614</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.0	1.0
Part Time	0.2	0.2
<b>TOTAL</b>	<b>1.1</b>	<b>1.1</b>

**Level of Service**

Cemetery Same Level of Service

	Quartile FY 2018	Score FY 2018
Cemetery	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

CITY  
RECREATION  
PARKS &  
CEMETERY

The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.  
  
Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY  
RECREATION  
PARKS &  
CEMETERY

See below  
  
The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Cemetery - PARKS & CEMETERY	- Percent of internments completed on time.	100%	100%	100%	100%



**Description:**

CITY RECREATION Currently we offer a wide variety of youth programs to the community. Every week of the summer we run various programs and camps such as skateboarding, summer day camp, adventure camp, dirt jump camp, swim team, swim lessons and soccer camp. In the spring we run a youth soccer league for youth ages 4 to 15.

**Council Goal:**

109 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION											
Personnel	428,394	469,874	457,123	479,403		479,403	482,881	482,881	487,587		487,587
Materials	201,385	209,260	201,385	200,418	-261,400	-60,982	208,843	199,218	200,418	-281,900	-81,482
Total CITY RECREATION	629,780	679,135	658,508	679,821	-261,400	418,421	691,724	682,099	688,005	-281,900	406,105
TOTAL	629,780	679,135	658,508	679,821	-261,400	418,421	691,724	682,099	688,005	-281,900	406,105

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	3.0	3.0
Part Time	6.6	10.7
TOTAL	9.6	13.7

**Level of Service**  
 Recreation Youth Programs      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Recreation Youth Programs	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION

We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION

Programming would remain be reduced.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Recreation Youth program-CITY RECREATION	Participants who would recommend the Youth programs, services, or leagues to a friend annually	99.1%	99.76%	90%	90%
Recreation Youth Programs - CITY RECREATION	Measure the percentage of survey respondents who rate the program/tournament as good or better annually	96%	92.2%	95%	95%
Recreation Youth Programs - CITY RECREATION	Percentage of youth programs registration that occurs on line annually	39%	48.5%	50%	50%

**Description:**

CITY RECREATION Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The amount of facility passes sold each year continues to grow along with the revenue associated with the passes. This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickle ball courts, game room and locker rooms.

**Council Goal:**

113 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION											
Personnel	338,377	374,928	358,449	428,768		428,768	411,331	411,331	435,129		435,129
Materials	121,679	129,596	119,179	118,517	-228,100	-109,583	130,616	118,317	118,517	-230,850	-112,333
Total CITY RECREATION	460,056	504,524	477,629	547,285	-228,100	319,185	541,947	529,648	553,646	-230,850	322,796
TOTAL	460,056	504,524	477,629	547,285	-228,100	319,185	541,947	529,648	553,646	-230,850	322,796

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	4.4	4.4
Part Time	0.3	0.3
TOTAL	4.8	4.8

**Level of Service**  
 Rec Center Operations      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Rec Center Operations	4	12.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY  
RECREATION

We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY  
RECREATION

Operations would be reduced likely reducing the hours the facility is open.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	76.3%	78%	70%	70%
Rec Center Operations- CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	99.2%	99.4%	95%	95%
Rec Center Operation- CITY RECREATION	Percent increase in revenue for pass sales.	28%	12%	8%	3%

**Description:**

CITY RECREATION Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round.

**Council Goal:**

112 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4% We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, karate, ballet etc.

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION											
Personnel	534,868	602,917	561,721	664,969		664,969	633,106	633,106	676,560		676,560
Materials	128,014	136,039	128,014	127,378	-406,775	-279,398	135,552	126,778	127,378	-411,525	-284,148
Total CITY RECREATION	662,882	738,956	689,735	792,346	-406,775	385,571	768,658	759,883	803,937	-411,525	392,412
TOTAL	662,882	738,956	689,735	792,346	-406,775	385,571	768,658	759,883	803,937	-411,525	392,412

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	3.5	3.5
Part Time	7.8	14.7
TOTAL	11.4	18.2

**Level of Service**  
 Recreation Adult Programs      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Recreation Adult Programs	4	12.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION

We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION

We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Recreation Adult Programs - CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as good or better.	92	92	90	90
Recreation Adult Programs - CITY RECREATION	Increase the revenue in each adult program from one year to the next.	14	6.19	10	10

**Description:**

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

**Council Goal:**

115 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

World-class, multi-seasonal resort destination Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUSINESS IMPROVEMENT DISTRICT											
Materials	64,419	64,419	64,419	64,419	-77,000	-12,581	64,419	64,419	64,419	-78,000	-13,581
Total BUSINESS IMPROVEMENT DISTRICT	64,419	64,419	64,419	64,419	-77,000	-12,581	64,419	64,419	64,419	-78,000	-13,581
TOTAL	64,419	64,419	64,419	64,419	-77,000	-12,581	64,419	64,419	64,419	-78,000	-13,581

	Quartile FY 2018	Score FY 2018
Business Improvement District	4	12.00

**Level of Service**

Business Improvement District Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUSINESS  
IMPROVEMENT  
DISTRICT

This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUSINESS  
IMPROVEMENT  
DISTRICT

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

**Section 6: Performance Measures**





**Description:**

TENNIS Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The tennis department administers many special events during the year. We currently host 2 National Tournaments and several other regional and local events. League play is very active with over 120 player's participating. Youth U10 tennis has record participation with over 60 youth playing and another 70 youth in other tennis programs. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

**Council Goal:**

117 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TENNIS											
Personnel	62,767	64,295	64,295	65,534		65,534	65,784	65,784	65,784		65,784
Materials	4,200	4,200	4,200	4,200	-182,000	-177,800	4,200	4,200	4,200	-189,000	-184,800
Total TENNIS	66,967	68,495	68,495	69,734	-182,000	-112,266	69,984	69,984	69,984	-189,000	-119,016
TOTAL	66,967	68,495	68,495	69,734	-182,000	-112,266	69,984	69,984	69,984	-189,000	-119,016

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time		
Part Time	0.2	0.2
TOTAL	0.2	0.2

**Level of Service**

Tennis Operations Same Level of Service

	Quartile FY 2018	Score FY 2018
Tennis Operations	4	12.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Tennis Operations - TENNIS	Percentage of court hours booked during hours of operation	74%	74.4%	60%	60%
Tennis Operations - TENNIS	Percent of respondents who are "satisfied" or better with tennis facilities.	95%	99.3%	90%	90%

**Description:**

ICE FACILITY The Park City Ice Arena offers a number of adult programs on a weekly basis including: the Park City Hockey Leagues (co-ed), Lunch Bunch (adult Skating Academy), and adult drop-in hockey. Adult Co-Ed Hockey leagues have four seasons (winter, spring, summer, and fall) and games are played five nights a week. The league has four levels (Bronze, Silver, Gold and Platinum). Leagues are played year round and league size changes each season based on interest and available ice. PC Ice Arena currently has the second largest leagues in the state.

**Council Goal:**

095 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

Since the FY 15 & 16 budget process, the number of adult league teams has increased from 57- 64 teams. The additional 7 teams play approximately 70 games which is equivalent to approximately 88 hours of operation. This increases expenses for Sports Officials, Scorekeepers and materials associated with game play. Additionally the facility is open longer to accommodate games so expenses for part time Rink Operator increase. Customer Service expenses should also increase but due to established budget, Front Desk closes early and does not remain open for the additional games. The proposal in Scenario 3 increases LOS back to keep the Front Desk open during league play.

	Request FY 2018	Rationale FY 2018
Ice Adult Programs	Understanding the overall request for part time staff in FY 17's scenario 2 is significant, Scenario 3 is designed to be a first step towards the desired level of funding.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY											
Personnel	93,435	119,283	94,670	117,589		117,589	131,552	104,671	119,503		119,503
Materials	43,738	59,853	43,738	47,053	-150,050	-102,997	59,853	43,738	43,738	-152,650	-108,912
Total ICE FACILITY	137,173	179,136	138,408	164,642	-150,050	14,592	191,405	148,409	163,241	-152,650	10,591
TOTAL	137,173	179,136	138,408	164,642	-150,050	14,592	191,405	148,409	163,241	-152,650	10,591

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.9	0.9
Part Time	0.9	1.3
TOTAL	1.8	2.2

**Level of Service**  
Ice Adult Programs Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Ice Adult Programs	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our adult programs. Marketing and communication of programs is done primarily through the rink's website and e-mail blasts. We would like to add additional league administration software that will improve communication with players and provide a more robust league website. The yearly cost for this is \$3000 and would be recouped through increased player registration fees.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY If funding levels are below what is proposed, then restrictions will be placed on adult programs that will limit the amount of participants to each program. This will include restricting the number of teams in our adult leagues, which may potentially prevent adult players from participating in the league. In addition, revenues from these programs would be reduced.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Ice Adult Programs- ICE FACILITY	Cost recovery for Adult Programs.	127%	122%	120%	120%
Ice Adult Programs - ICE FACILITY	Percent of participants satisfied with Adult Programs.	100%	100%	90%	85%

**Description:**

TENNIS Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons to Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis. Pickle ball has 4 outdoor courts & we have lined 4 indoor courts for pickle ball.

**Council Goal:**

120 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TENNIS											
Personnel	449,327	454,485	454,485	464,731		464,731	466,260	466,260	467,278		467,278
Materials	44,280	57,230	44,280	44,280	-498,000	-453,720	44,280	44,280	44,280	-516,000	-471,720
Total TENNIS	493,607	511,715	498,765	509,011	-498,000	11,011	510,540	510,540	511,558	-516,000	-4,442
TOTAL	493,607	511,715	498,765	509,011	-498,000	11,011	510,540	510,540	511,558	-516,000	-4,442

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time		
Part Time	3.2	5.8
TOTAL	3.2	5.8

**Level of Service**

Tennis Programs Same Level of Service

	Quartile FY 2018	Score FY 2018
Tennis Programs	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS

We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS

Reduced programing and lessons resulting in lower customer satisfaction with tennis.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Tennis Programs - TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	92%	96%	90%	0%
Tennis Programs - TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	91%	97%	90%	90%
Tennis Programs - TENNIS	Percentage of patrons who would recommend tennis programs to a friend.	97%	99.3%	90%	90%

**Description:**

MAIN STREET RDA Formalize budget for ED Grants to facilitate biz recruitment & retention program. The increased budget would come with a need to amend the policy/process to make more explicit & dynamic - more similar to the special service contract process. It is pretty loose right now in relation to timing & deadlines, even though the Criteria are fairly explicit.

**Council Goal:**

121 Thriving Mountain Community

**Desired Outcome:**

Unique and diverse local businesses

**Criteria for Meeting Desired Outcome**

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the \$20k in one FY if "the right fit came in". I seek enough funds to either give 3 x \$20k grants or one or two bigger grants.

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>ECONOMIC DEVELOPMENT GRANT</b>									
Materials	10,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total ECONOMIC DEVELOPMENT GRANT	10,000	40,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>MAIN STREET RDA</b>									
Materials	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total MAIN STREET RDA	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<b>LOWER PARK AVENUE RDA</b>									
Materials	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total LOWER PARK AVENUE RDA	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<b>TOTAL</b>	<b>50,000</b>	<b>80,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

	Quartile FY 2018	Score FY 2018
Economic Development Grant	4	11.50

**Level of Service**  
Economic Development Grant      Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**





**Description:**

ICE FACILITY This program includes Skating Academy and Hockey Academy as well as off ice programs for strength and conditioning and ballet. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics also important aspects of each program. Classes are offered three days a week, year round with seven six-week sessions. The ice is often divided to accommodate both classes at the same time and maximize ice utilization.

**Council Goal:**

100 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

Skating Academy & Hockey Academy continue to sell out during the fall and winter seasons and registration for classes during the off season continues to increase. Registration for Camps and Clinics during school breaks and over the summer has continued to increase and staff has added FS clinics, power skating classes, a second week of Termite Hockey Camp and hockey clinics overs school breaks since FY 2014.

	Request FY 2018	Rationale FY 2018
Ice Youth Programs	With significant personnel requests in FY 17, a phased approach has been requested in Scenario 3 of FY 17 and Scenario 3 of FY 18, in order to spread out the financial impact of the request.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY											
Personnel	116,871	144,532	128,385	178,696		178,696	157,239	140,153	181,855		181,855
Materials	11,370	15,460	11,370	16,185	-120,100	-103,915	15,460	11,370	11,370	-123,400	-112,030
Total ICE FACILITY	128,241	159,992	139,755	194,881	-120,100	74,781	172,699	151,523	193,225	-123,400	69,825
TOTAL	128,241	159,992	139,755	194,881	-120,100	74,781	172,699	151,523	193,225	-123,400	69,825

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.9	0.9
Part Time	2.6	2.7
TOTAL	3.5	3.5

**Level of Service**  
Ice Youth Programs      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Ice Youth Programs	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Using highly trained rink staff to instruct youth classes. Splitting the ice sheet to allow teaching skating and hockey classes simultaneously maximizes revenue by allowing more participants on the ice. Offering Off-Ice classes during peak ice-use times generate additional revenue without increasing overall users. It is essential for us to offer these programs to develop better athletes and reduce our subsidy as there is no more ice available for adding programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY Funding at a lower level will result in lower-quality instruction or reduced class offerings and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Ice Youth Programs - Ice Facility	Percent of Participants that rate satisfaction in Off - Ice Training Classes as Excellent.	0%	100%	95%	92%
Ice Youth Programs - ICE FACILITY	Percent of Participants satisfied with Youth programs.	99%	95%	95%	92%

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities.

**Council Goal:**

101 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>FIELDS</b>									
Personnel	17,767	17,745	17,745	22,077	22,077	21,291	21,291	22,407	22,407
Materials	8,254	8,254	8,254	5,636	5,636	5,636	5,636	5,636	5,636
Total FIELDS	26,021	25,999	25,999	27,713	27,713	26,927	26,927	28,043	28,043
<b>PARKS &amp; CEMETERY</b>									
Personnel	84,120	83,822	83,822	109,918	109,918	110,128	110,128	111,765	111,765
Materials	30,240	32,280	32,280	29,694	29,694	30,114	30,114	29,694	29,694
Total PARKS & CEMETERY	114,360	116,102	116,102	139,612	139,612	140,242	140,242	141,460	141,460
<b>TOTAL</b>	<b>140,381</b>	<b>142,101</b>	<b>142,101</b>	<b>167,325</b>	<b>167,325</b>	<b>167,168</b>	<b>167,168</b>	<b>169,503</b>	<b>169,503</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.9	0.9
Part Time	2.4	2.5
<b>TOTAL</b>	<b>3.3</b>	<b>3.4</b>

**Level of Service**

Trash Clean-Up Same Level of Service

	Quartile FY 2018	Score FY 2018
Trash Clean-Up	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout town. Industry trends are to move toward a higher degree of recycling.

**Section 5: Consequences of Funding Proposal at Lower Level**

FIELDS

PARKS & CEMETERY

The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and cleanliness of Park City. A reduction in funding may also affect the overall recycling program.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Trash Clean-Up - PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	95%	90%	90%	90%

**Description:**

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

**Council Goal:**

103 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
GOLF PRO SHOP									
Personnel	187,620	202,918	202,918	219,538	219,538	214,194	214,194	223,528	223,528
Materials	139,610	139,610	139,610	127,474	127,474	139,610	139,610	127,474	127,474
Total GOLF PRO SHOP	327,230	342,528	342,528	347,012	347,012	353,805	353,805	351,002	351,002
TOTAL	327,230	342,528	342,528	347,012	347,012	353,805	353,805	351,002	351,002

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.7	0.7
Part Time	3.9	4.4
TOTAL	4.6	5.1

**Level of Service**

Golf Management Operations Same Level of Service

	Quartile FY 2018	Score FY 2018
Golf Management Operations	4	11.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses. For the upcoming season the golf course has also gone through a re organization that will lower personnel expenses.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Golf Management Operations - GOLF PRO SHOP	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0.5%	2%	4%	0%
Golf Management Operations - GOLF PRO SHOP	Percentage change in number of golfers from previous year (Fiscal Year)	-3%	0.02%	3%	0%

**Description:**

GOLF PRO SHOP The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

**Council Goal:**

124 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
GOLF PRO SHOP									
Personnel	46,070	53,281	53,281	58,515	58,515	57,024	57,024	59,478	59,478
Materials	38,630	38,630	38,630	26,494	26,494	38,630	38,630	26,494	26,494
Total GOLF PRO SHOP	84,701	91,911	91,911	85,009	85,009	95,654	95,654	85,971	85,971
TRANS TO OTHER FUND									
Materials	25,000								
Total TRANS TO OTHER FUND	25,000								
TOTAL	109,701	91,911	91,911	85,009	85,009	95,654	95,654	85,971	85,971

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.3	0.3
Part Time	0.6	0.6
TOTAL	0.9	0.9

**Level of Service**

Golf Shop Programs Same Level of Service

	Quartile FY 2018	Score FY 2018
Golf Shop Programs	4	11.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum. Instructors are currently re developing adult clinics to have a beginner and an advanced level which also will have different price structures.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Golf Shop Programs - GOLF PRO SHOP	Quality of lessons to be 75% above average to excellent.	90%	90%	85%	0%



**Description:**

ICE FACILITY The ice arena provides a variety of public programs to both residents and visitors of Summit and Wasatch Counties. These programs include Public Skating, Drop-In Hockey, Stick & Puck and Freestyle (figure skating) sessions. Public programs provide access to recreation for the community and provide an opportunity for developing ice athletes to have additional ice time for practicing, conditioning and private lessons. Public sessions help create interest for ice sports which feed our programs and user groups. Public sessions also serve as an activity for visitors.

**Council Goal:**

104 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs The rink strives to provide quality programming at an affordable cost to the participants.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

Various factors contribute to increased growth during public ice programs including an increase in ice rental resulting in a fewer number of public sessions; practice time needed for developing athletes; an increase in visitors looking for alternative activities; increased locals looking for alternative activities during poor ski weather and Epic pass blackout dates.

	Request FY 2018	Rationale FY 2018
Ice Programs	With significant personnel requests in FY 17, a phased approach has been requested in Scenario 3 of FY 17 and Scenario 3 of FY 18, in order to spread out the financial impact of the request.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY											
Personnel	80,545	99,427	79,491	90,447		90,447	110,689	88,456	91,880		91,880
Materials	24,578	27,770	24,578	26,208	-74,950	-48,742	27,770	24,578	24,578	-76,650	-52,072
Total ICE FACILITY	105,123	127,197	104,069	116,655	-74,950	41,705	138,459	113,034	116,458	-76,650	39,808
TOTAL	105,123	127,197	104,069	116,655	-74,950	41,705	138,459	113,034	116,458	-76,650	39,808

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.8	0.8
Part Time	0.5	0.5
TOTAL	1.3	1.3

Level of Service  
Ice Programs Same Level of Service

	Quartile FY 2018	Score FY 2018
Ice Programs	4	11.25

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Staff continues to cross evaluate program numbers and ice schedule to ensure that program participation numbers are at a level to reach cost recovery goals.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY If funding levels are below what is proposed, then the ice arena will have to limit the amount of programs offered and the marketing of those programs as well as eliminate certain programs due to lack of staff resources. This would also reduce the amount of revenue received through these programs.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Ice Programs - ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	82950	83491	95000	92500
Ice Programs - ICE FACILITY	Pass sales including season passes and punch cards.	64635.25	73690.49	65000	68000
Ice Programs - ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	55%	61%	60%	65%
Ice Programs - ICE FACILITY	Total number of teams in Adult Hockey Leagues.	64	90	56	58
Ice Programs - ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	95%	0%	90%	92%

**Description:**

CITY RECREATION Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given us their email. The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to promote programs and facilities.

**Council Goal:**

129 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION											
Personnel	11,582	11,360	11,360	12,009		12,009	11,918	11,918	12,203		12,203
Materials	49,369	49,369	49,369	49,115	-190,750	-141,635	49,238	49,115	49,115	-192,750	-143,635
Total CITY RECREATION	60,951	60,729	60,729	61,124	-190,750	-129,626	61,156	61,033	61,318	-192,750	-131,432
TOTAL	60,951	60,729	60,729	61,124	-190,750	-129,626	61,156	61,033	61,318	-192,750	-131,432

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

**Level of Service**  
Marketing                      Reduced Level of Service

	Quartile FY 2018	Score FY 2018
Marketing	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Marketing - CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	39%	36.95%	40%	40%
Marketing - CITY RECREATION	Number of Recreation Social Media followers.	1921	2230	2300	5000

**Description:**

ICE FACILITY This program provides the basic backbone for keeping the ice rink functioning when not supporting specific programs or activities. Functions within Operations are: providing basic utility service for lights, water, sewer and HVAC as well as maintenance staff time and supplies for related infrastructure, i.e. belts, hoses, oil, wiring, plumbing supplies, hardware, and specialized service providers whether contract or hourly; building cleaning and maintenance; snow removal; operation and maintenance of the refrigeration plant; ice maintenance and related equipment. Operational costs specific to other rink program bids are reflected in those bids.

**Council Goal:**

108 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

Demands have increased for the Operation program as the facility continues to expend hours of operations, experience an increase in participant hours and strive to meet growing needs of patrons. Skate services continue to increase with more skaters, an increasing number of higher level figure (higher quality blades require more time and training to sharpen). Additionally, the facility was originally underbuilt and is running beyond the capacity of the plant. At 10 years, components of the plant are requiring additional maintenance and monitoring which increases the demand on the operations staff.

	Request FY 2018	Rationale FY 2018
Operations	With significant personnel requests in FY 17, a phased approach has been requested in Scenario 3 of FY 17 and Scenario 3 of FY 18, in order to spread out the financial impact of the request. One additional request for Materials & Supplies in FY 18 is for \$1500 for a mandated elevator inspection that only occurs every 5 years.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>ICE FACILITY</b>											
Personnel	201,050	203,860	200,859	167,601		167,601	224,282	219,585	170,107		170,107
Materials	170,715	180,402	170,715	192,758	-361,400	-168,642	202,088	192,401	192,401	-368,150	-175,749
<b>Total ICE FACILITY</b>	<b>371,765</b>	<b>384,262</b>	<b>371,574</b>	<b>360,359</b>	<b>-361,400</b>	<b>-1,041</b>	<b>426,370</b>	<b>411,986</b>	<b>362,508</b>	<b>-368,150</b>	<b>-5,642</b>
<b>MAINTENANCE MANAGEMENT-ICE</b>											
Materials											
<b>Total MAINTENANCE MANAGEMENT-ICE</b>											
<b>TOTAL</b>	<b>371,765</b>	<b>384,262</b>	<b>371,574</b>	<b>360,359</b>	<b>-361,400</b>	<b>-1,041</b>	<b>426,370</b>	<b>411,986</b>	<b>362,508</b>	<b>-368,150</b>	<b>-5,642</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.8	1.8
Part Time		0.4
<b>TOTAL</b>	<b>1.8</b>	<b>2.2</b>

**Level of Service**  
 Operations Same Level of Service

	Quartile FY 2018	Score FY 2018
Operations	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Cost Savings: The ice rink is saving operational costs through the use of an electric ice resurfacers, which reduces the cost per ice cut, as well as its innovative technologies: laser controlled ice depth will maintain a level ice sheet within less build up, requiring the use of less water, less energy to run the refrigeration plant and less staff and ice time devoted to ice maintenance. In the second half of FY '14, we are using the Green Revolving Loan Fund to implement two new technologies that will significantly reduce the amount of CNG we use for heating water in the building, and we are researching LED lighting retrofits. While these will have immediate cost savings benefits, the Ice budget will remain unchanged because the savings are used to pay back the loan fund.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY Funding the option at a lower level will result in lower levels of cleaning and maintenance, and a degradation of the ice quality due to running the plant at higher temps to reduce energy consumption.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Operations - ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	96%	91%	182%	92%
Operations - ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	96%	95%	182%	95%

**Description:**

TENNIS The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

**Council Goal:**

128 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TENNIS											
Personnel	50,162	49,844	49,844	50,302		50,302	50,017	50,017	51,168		51,168
Materials	81,150	104,350	102,150	102,150	-140,000	-37,850	102,150	102,150	102,150	-145,000	-42,850
Total TENNIS	131,312	154,194	151,994	152,452	-140,000	12,452	152,167	152,167	153,318	-145,000	8,318
TOTAL	131,312	154,194	151,994	152,452	-140,000	12,452	152,167	152,167	153,318	-145,000	8,318

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time		
Part Time	1.4	2.8
TOTAL	1.4	2.8

**Level of Service**

Pro Shop Same Level of Service

	Quartile FY 2018	Score FY 2018
Pro Shop	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS The pro shop would be open fewer hours and will have fewer inventories on hand.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Pro Shop - TENNIS	Average daily sales annually	478	476	500	500
Pro Shop - TENNIS	Number of racquets strung annually.	677	721	700	700



**Description:**

GOLF PRO SHOP This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

**Council Goal:**

131 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
GOLF PRO SHOP									
Personnel	86,560	99,541	99,541	109,813	109,813	109,473	109,473	111,361	111,361
Materials	157,608	157,608	157,608	159,044	159,044	157,608	157,608	159,044	159,044
Total GOLF PRO SHOP	244,168	257,149	257,149	268,857	268,857	267,082	267,082	270,405	270,405
TOTAL	244,168	257,149	257,149	268,857	268,857	267,082	267,082	270,405	270,405

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.7	0.7
Part Time	0.4	0.4
TOTAL	1.1	1.1

**Level of Service**

Retail Operations Same Level of Service

	Quartile FY 2018	Score FY 2018
Retail Operations	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying. This year we will be celebrating our 50th anniversary and bringing merchandise specific to this which will capture a new sales audience.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (Fiscal Year)	43.47%	40.12%	55%	0%
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (End of Season)	43.42%	37.44%	55%	0%
Retail Operations- GOLF PRO SHOP	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6). (seasonal)	6.17%	6.13%	6%	0%

**Description:**

CITY RECREATION We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

**Council Goal:**

134 Thriving Mountain Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Exceptional and world-class recreational opportunities, facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION											
Personnel	41,002	41,065	30,019	20,248		20,248	31,312	31,312	20,591		20,591
Materials	461	461	461	461	-16,875	-16,414	461	461	461	-16,875	-16,414
Total CITY RECREATION	41,463	41,526	30,480	20,709	-16,875	3,834	31,773	31,773	21,052	-16,875	4,177
TOTAL	41,463	41,526	30,480	20,709	-16,875	3,834	31,773	31,773	21,052	-16,875	4,177

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.1	0.1
Part Time	0.3	1.3
TOTAL	0.4	1.4

**Level of Service**

Childcare Same Level of Service

	Quartile FY 2018	Score FY 2018
Childcare	4	8.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION Hours would be reduced that we offer childcare.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Childcare - CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	91%	92%	80%	80%
Childcare - CITY RECREATION	Percentage of respondents who rate the childcare service as good or better.	92%	92.86%	95%	95%

# Preserving & Enhancing the

# Natural Environment

Park City is proud that it is recognized as a model environmentally-conscious community. Residents develop, participate in and support initiatives to protect the long-term health of the natural environment and Park City policies and investments work in concert with these efforts. Carbon reduction, energy and water conservation programs and open

*Success of this Priority is defined as:*

space acquisition not only attract residents and visitors to Park City, but also advance community environmental goals and preserve the unique natural setting. Park City recognizes that careful planning to ensure a sustainable water supply that meets the City's current and future need is essential to our long-term viability.

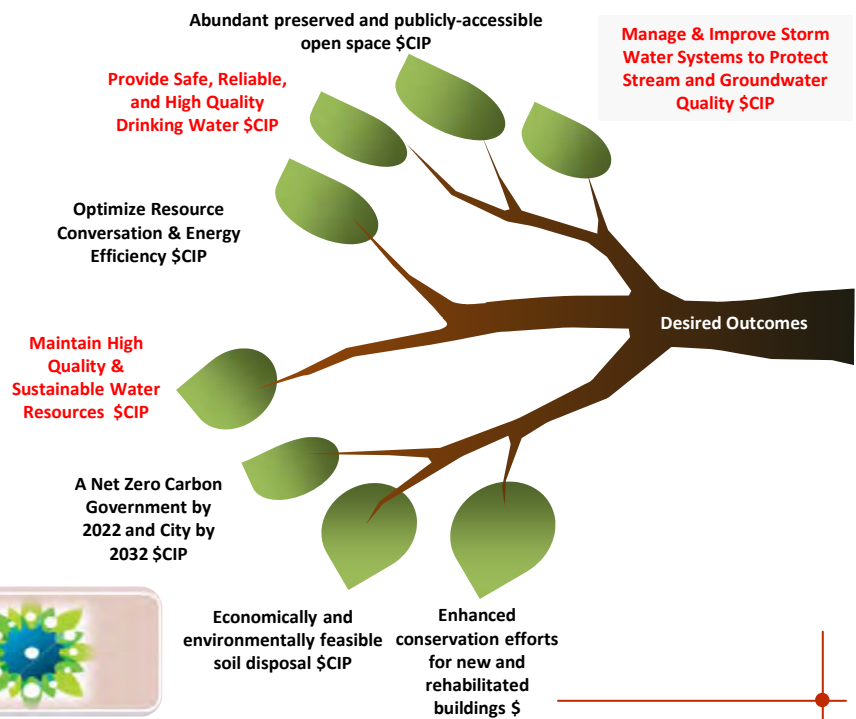
## Council Priorities

Critical

- **Energy:** Energy Conservation, Renewable Energy, Carbon Reduction and Green Building Incentives \$CIP

Top

- Clean Soils Plan \$CIP
- Open Space Acquisition \$CIP
- Water Conservation \$CIP



In the chart above a dollar sign (\$) indicates Annual Operating Budget recommended new funding allocation. A dollar sign and CIP (\$CIP) indicate recommended capital improvement funding.

## Key Strategies

The following strategies have been identified as critical for achieving Desired Outcomes:

- Enhance Municipal and Community Carbon Mitigation, Energy Reduction and Conservation
- Mitigate Mining Legacy Including Mine Waste, Soils, Water and Physical Hazards
- Acquisition, Maintenance, Management and Implementation of Open Space
- Secure Water Supply and Peaking Capacity for Future Conditions
- Develop Advanced Treatment Systems and Water Quality Programs
- Water Conservation Pricing Signals, Education and Incentives

# Key Indicators

## Preserving & Enhancing the Natural Environment

KEY INDICATOR	YEARS								ASSESSMENT	
	2012		2013		2014		2015		Benchmark	Trend
	Excellent	Combined	Excellent	Combined	Excellent	Combined	Excellent	Combined		
Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	3		4		3		2		N/A	Positive
Meet all water quality regulations.	Yes		Yes		Yes		Yes		Similar	Neutral
Total numbers of acres preserved for open space.	8,405		8,697		9,034		9,049		N/A	Positive
Percent of Citizens actively conserving water at least once a month.	N/A		87%		87%		96%		Higher	Positive
Percent of citizens who walked or biked instead of driving at least once a month.	N/A		87%		87%		91%		Much Higher	Positive
Percent of citizens who rate drinking water quality as "good" or "excellent."	10%	43%	16%	49%	16%	49%	18%	62%	Similar	Positive
Percent of citizens who rate overall natural environment as "good" or "excellent."	57%	94%	59%	93%	59%	93%	63%	94%	Much Higher	Neutral
Annual Carbon Footprint for Municipal Facilities (Co2 in Tons).	18,715		19,171		22,000		24,000		N/A	Negative
Percentage of carbon reduction for City Government from previous year.	27%		2%		15%		9%		N/A	Neutral

The Key Indicators above provide a snapshot of how the community is doing on our goal of Preserving and Enhancing the Natural Environment. Indicators were taken from Department Performance Measures as well as the National Citizens' Survey, which is given every two years. Where information is available, the indicators are benchmarked against other communities and/or trended over time to highlight areas for improvement.



# Successes, Challenges & Trends

## Recent Successes

- Mining Influenced Water Study Underway
- MS4 Program Development Underway
- SCADA System Replacement Nearly Complete
- Water & Energy Conservation Program
- Watersmart Deployment
- Expanded Renewable Energy Portfolio—Solar on the MARC (Triples Portfolio), assessing new projects
- Annual, On-Going Energy Savings of \$256,000 due to Retrofits
- Georgetown University Energy Prize Semi-finalist
- Phase I LED Streetlight Retrofit
- Phase II Interior LED Retrofit
- Acquisition of the Sommer Parcel
- COSAC V
- Updated Noxious Weed Plan 2015
- Continued Progress on Prospector Drain AOC
- Secured Snow Storage Permanent Home
- Public Outreach

## Current Challenges

- Mining Influenced Water Discharges
- Lack of Raw Water Storage
- Wildland Urban Fire Interface/Open Space
- Managing Environmental Liabilities
- Implementing New Technology
- Soil Disposal Limitations
- Public Outreach
- MS4 Storm Water Program Development
- Management and Maintenance of Open Space
- Animal Control Ordinances/Policies
- Climate Change & Extreme Weather Situations
- Energy Source Diversification
- Competition for Potential Open Space Acquisitions
- Alternative Transportation Initiatives
- Non-Local Regulatory & Political Environment for Renewable Energy

## Trends & Opportunities

- Increasing Regulations
- Advanced Treatment & Monitoring
- Increasing Storm Water Program
- Technology & Data-driven Decision-making
- Energy Cost Inflation
- Public Information Availability
- Open Data
- Soil Disposal Options
- Ecosystem Services
- Regional Collaboration
- Climate Adaptation Planning
- Increased Water Storage
- Wildlife Management
- Renewable Energy Financing
- Recycling Center Relocation
- Public Lands Initiatives
- Water Efficiency
- Designated Off-Leash Areas
- Recycling Opportunities in Town

## Staff Focus Areas

- Technology and Water Treatment Upgrades
- Storm Water Program and Funding Development
- Deploy Energy Mitigation Strategies
- Deploy Green Building Policy
- Operational Facility Needs Development
- Strategic Land Planning
- Continue to address mining impacted soils & water
- Ecosystem Services
- Resolving Use Priorities on Open Space
- Achieve Citywide Renewable Energy Strategy
- Management and Maintenance of Open Space
- Implementation of Open Space policies and programs
- Acquire Open Space





# Action Plan

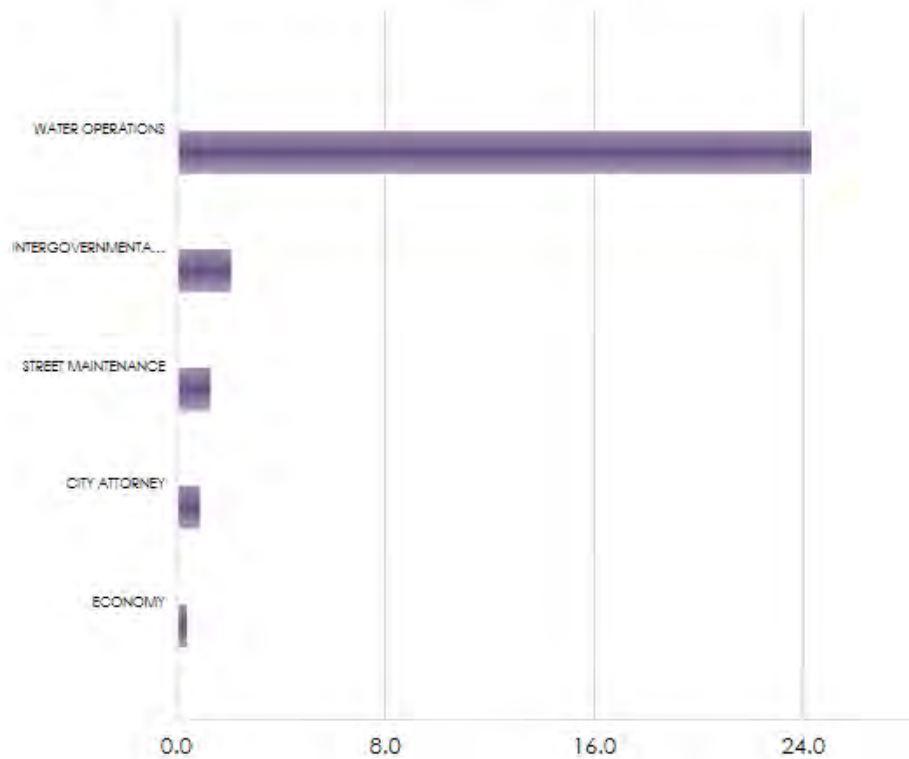
## Preserving & Enhancing the Natural Environment

### Staff Budget Plan FY17 & FY18

- **Storm Water:** Add resources and potential fee to increase level of service and to meet UPDES permit
- **Water:** Add resources to meet water quality goals and UPDES permit requirements
- **Water and Energy Conservation:** Add resources to enhance program and achieve energy goals
- **Trails and Open Space:** Providing additional full time staff to implement strategies and goals related to Council policies, including but not limited to management and maintenance of the trail system, management of wildland fire interface on open space, wildlife management goals, noxious weed programs and dog related items.
- **Carbon Reduction:** Staffing and contract services increases.



Staffing Composition Total FTE's



### Strategic Planning Roadmap

For more information on Park City Municipal's strategic planning processes follow this link:

<http://www.parkcity.org/departments/budget-debt-grants/strategic-planning>





## Preserving & Enhancing the Natural Environment

Program	Departments	BASE FY 2016	SCORE FY 2017	QUARTILE FY 2017	DEPT REQ FY 2017	RT REC FY 2017	CM REC FY 2017	REV FY 2017	TOT REC COST FY 2017
Storm Water Utility	PUBLIC UTILITIES	\$129,974	28.50	1	\$894,947	\$894,947	\$1,117,113	\$0	\$1,030,123
Distribution and Maintenance	WATER OPERATIONS	\$2,893,142	25.50	1	\$3,210,414	\$3,210,414	\$3,278,193	\$0	\$3,278,193
Service Orders	WATER OPERATIONS	\$440,692	25.50	1	\$580,938	\$580,938	\$594,398	\$0	\$594,398
Water Quality	WATER OPERATIONS	\$2,035,643	25.50	1	\$2,351,188	\$2,351,188	\$2,425,156	\$0	\$2,425,156
Carbon Reduction	INTERGOVERNMENTAL & ENVIRONMENT	\$179,066	22.75	1	\$466,388	\$391,364	\$419,908	\$0	\$419,908
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	\$415,189	22.75	1	\$537,272	\$535,183	\$550,656	\$-26,977	\$523,679
Clean-up and Storm Drain	STREET MAINTENANCE	\$218,741	22.00	1	\$222,085	\$196,603	\$226,550	\$0	\$226,550
Water Billing	WATER OPERATIONS	\$333,212	22.00	1	\$357,011	\$357,011	\$368,967	\$0	\$368,967
Project Management	WATER OPERATIONS	\$414,555	21.50	1	\$596,128	\$596,128	\$589,200	\$0	\$589,200
Conservation	WATER OPERATIONS	\$266,063	21.25	1	\$424,415	\$424,415	\$422,636	\$0	\$422,636
Water Rights/Water Projects	LEGAL	\$101,015	21.25	1	\$102,170	\$100,830	\$105,890	\$-105,819	\$71
Open Space	ECONOMY & COMMUNITY AFFAIRS	\$59,715	20.75	2	\$64,358	\$64,358	\$67,161	\$0	\$67,161
<b>TOTAL</b>		<b>\$7,487,007</b>			<b>\$116,995,995</b>	<b>\$9,703,380</b>	<b>\$10,165,827</b>	<b>\$-132,796</b>	<b>\$9,946,041</b>

**Description:**

STREET MAINTENANCE WATER OPERATIONS This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding. This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

**Council Goal:**

003 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Manage & improve storm water systems to protect stream and groundwater quality

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

	Request FY 2018	Rationale FY 2018
Storm Water Utility	Same as 2017	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>STREET MAINTENANCE</b>									
Personnel	129,974	144,849							
Total STREET MAINTENANCE	129,974	144,849							
<b>STORM WATER OPER</b>									
Personnel		568,047	568,047	653,223	653,223	657,244	657,244	663,590	663,590
Materials		326,900	326,900	376,900	376,900	296,900	296,900	401,900	401,900
Total STORM WATER OPER		894,947	894,947	1,030,123	1,030,123	954,144	954,144	1,065,490	1,065,490
<b>TOTAL</b>	129,974	1,039,796	894,947	1,030,123	1,030,123	954,144	954,144	1,065,490	1,065,490

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	6.1	6.1
Part Time		
<b>TOTAL</b>	6.1	6.1

Level of Service  
 Storm Water Utility      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Storm Water Utility	1	28.50

### Section 3: Basic Program Attributes

#### Community Served

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
-				

**Description:**

WATER OPERATIONS Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

**Council Goal:**

004 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Maintain high quality & sustainable water resources A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>WATER OPERATIONS</b>									
Personnel	840,952	995,156	995,156	1,058,835	1,058,835	1,064,526	1,064,526	1,075,208	1,075,208
Materials	2,052,190	2,215,258	2,215,258	2,219,358	2,219,358	2,224,016	2,224,016	2,250,464	2,250,464
<b>Total WATER OPERATIONS</b>	<b>2,893,142</b>	<b>3,210,414</b>	<b>3,210,414</b>	<b>3,278,193</b>	<b>3,278,193</b>	<b>3,288,542</b>	<b>3,288,542</b>	<b>3,325,672</b>	<b>3,325,672</b>
<b>CONTINGENCY/SALARY</b>									
Materials						47,000	47,000	47,000	47,000
<b>Total CONTINGENCY/SALARY</b>						<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>
<b>TOTAL</b>	<b>2,893,142</b>	<b>3,210,414</b>	<b>3,210,414</b>	<b>3,278,193</b>	<b>3,278,193</b>	<b>3,335,542</b>	<b>3,335,542</b>	<b>3,372,672</b>	<b>3,372,672</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	9.0	9.0
Part Time	1.2	1.2
<b>TOTAL</b>	<b>10.2</b>	<b>10.2</b>

**Level of Service**  
Distribution and Maintenance      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Distribution and Maintenance	1	25.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also share resources with neighboring utilities when possible.

### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

### Section 6: Performance Measures

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Distribution and Maintenance- WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	25%	25%	25%	25%
Distribution and Maintenance- WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	50%	100%	100%	100%
Distribution and Maintenance- WATER OPERATIONS	Number of work related accidents per year.	1	0	0.01	0.01
Distribution and Maintenance- WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0	0	0.01	0.01
Distribution and Maintenance - WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	100%	100%	100%	100%

**Description:**

WATER OPERATIONS Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

**Council Goal:**

005 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Enhanced water quality and high customer confidence Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS									
Personnel	206,026	224,706	224,706	234,065	234,065	234,959	234,959	237,834	237,834
Materials	234,666	356,233	356,233	360,333	360,333	347,377	347,377	360,333	360,333
<b>Total WATER OPERATIONS</b>	<b>440,692</b>	<b>580,938</b>	<b>580,938</b>	<b>594,398</b>	<b>594,398</b>	<b>582,335</b>	<b>582,335</b>	<b>598,167</b>	<b>598,167</b>
CONTINGENCY/SALARY									
Materials						12,000	12,000	12,000	12,000
<b>Total CONTINGENCY/SALARY</b>						<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>TOTAL</b>	<b>440,692</b>	<b>580,938</b>	<b>580,938</b>	<b>594,398</b>	<b>594,398</b>	<b>594,335</b>	<b>594,335</b>	<b>610,167</b>	<b>610,167</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.8	1.8
Part Time	1.2	1.2
<b>TOTAL</b>	<b>2.9</b>	<b>2.9</b>

**Level of Service**

Service Orders Same Level of Service

	Quartile FY 2018	Score FY 2018
Service Orders	1	25.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Service Orders - WATER OPERATIONS	Percent of service orders resolved within 30 days.	90%	95%	100%	100%
Service Orders- WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	100%	100%	100%

**Description:**

WATER OPERATIONS Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

**Council Goal:**

001 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Maintain high quality & sustainable water resources Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

**Section 1: Scope**

<p><b>Change in Demand</b> Program Experiencing a MODEST increase in demand of 5% to 14%</p>	<p><b>Explanation</b></p>
--	---------------------------

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS									
Personnel	848,067	1,003,203	1,003,203	1,073,070	1,073,070	1,078,926	1,078,926	1,089,671	1,089,671
Materials	1,187,576	1,347,986	1,347,986	1,352,086	1,352,086	1,370,829	1,370,829	1,383,192	1,383,192
<b>Total WATER OPERATIONS</b>	<b>2,035,643</b>	<b>2,351,188</b>	<b>2,351,188</b>	<b>2,425,156</b>	<b>2,425,156</b>	<b>2,449,755</b>	<b>2,449,755</b>	<b>2,472,863</b>	<b>2,472,863</b>
CONTINGENCY/SALARY									
Materials						29,000	29,000	29,000	29,000
<b>Total CONTINGENCY/SALARY</b>						<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>
<b>TOTAL</b>	<b>2,035,643</b>	<b>2,351,188</b>	<b>2,351,188</b>	<b>2,425,156</b>	<b>2,425,156</b>	<b>2,478,755</b>	<b>2,478,755</b>	<b>2,501,863</b>	<b>2,501,863</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018	
Full Time	8.8	8.8	<p><b>Level of Service</b></p> <p>Water Quality                      Enhanced Level of Service</p>
Part Time			
<b>TOTAL</b>	<b>8.8</b>	<b>8.8</b>	



	Quartile FY 2018	Score FY 2018
Water Quality	1	25.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS A reduction of service would result directly in decreased water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely decrease as well.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Water Quality - WATER OPERATIONS	Compliance with State/EPA water quality requirements	100	100	100	100
Water Quality - WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	49%	62%	50%	50%

**Description:**

ENVIRONMENTAL SUSTAINABILITY Environmental Sustainability is responsible for municipal and citywide carbon mitigation and climate adaptation. Environmental Sustainability plays both a leadership role and a consultative role across city departments, community organizations, and regional stakeholders. This team is also responsible for achieving Council's 2016 Energy Critical Priority

**Council Goal:**

053 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

A Net Zero Carbon Government by 2022 and City by 2032 City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

	Request FY 2018	Rationale FY 2018
Carbon Reduction	\$450k less in Contract services is required for FY 18 than FY 17.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
ENVIRONMENTAL SUSTAINABILITY									
Personnel	132,902	270,200	270,200	298,744	298,744	300,095	300,095	303,057	303,057
Materials	46,164	196,188	121,164	121,164	121,164	158,688	121,164	121,164	121,164
Total ENVIRONMENTAL SUSTAINABILITY	179,066	466,388	391,364	419,908	419,908	458,783	421,259	424,221	424,221
<b>TOTAL</b>	179,066	466,388	391,364	419,908	419,908	458,783	421,259	424,221	424,221

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.0	2.0
Part Time		
<b>TOTAL</b>	2.0	2.0

**Level of Service**

Carbon Reduction Same Level of Service

	Quartile FY 2018	Score FY 2018
Carbon Reduction	1	22.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY AFFAIRS Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

ENVIRONMENTAL SUSTAINABILITY Planned and implemented municipal carbon reduction projects have saved \$260k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and collaboration to advance solar energy in Utah.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY AFFAIRS Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

ENVIRONMENTAL SUSTAINABILITY Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Carbon Reduction - COMMUNITY & ENVIRONMENT	City's carbon emission (in tons)	19500	19400	22000	22000
Carbon Reduction - COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year	17239	12	-10	-20
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year	9437319	8	-10	-20
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07-'09; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year	277343	-8	-5	-5

**Description:**

CITY ATTORNEY Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.

ENVIRONMENTAL SUSTAINABILITY This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

DENTAL SELF FUNDING The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

016 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Economically and environmentally feasible soil disposal Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>CITY ATTORNEY</b>											
Personnel	52,292	53,447	52,107	55,514	-6,744	48,770	54,653	54,653	56,420	-6,744	49,676
Materials	1,901	1,901	1,901	1,901		1,901	1,901	1,901	1,901		1,901
Total CITY ATTORNEY	54,193	55,348	54,008	57,415	-6,744	50,671	56,554	56,554	58,321	-6,744	51,577
<b>ENVIRONMENTAL SUSTAINABILITY</b>											
Personnel	139,527	140,555	140,555	148,186	-6,744	141,442	148,954	148,954	150,650	-6,744	143,906
Materials	97,000	85,000	85,000	85,000		85,000	97,000	85,000	85,000		85,000
Total ENVIRONMENTAL SUSTAINABILITY	236,527	225,555	225,555	233,186	-6,744	226,442	245,954	233,954	235,650	-6,744	228,906
<b>WATER OPERATIONS</b>											
Personnel	3,545	16,263	13,147	13,480	-6,744	6,736	13,536	13,536	13,700	-6,744	6,956
Materials	120,924	242,474	242,474	246,574		246,574	242,474	242,474	246,574		246,574
Total WATER OPERATIONS	124,469	258,737	255,621	260,054	-6,744	253,310	256,010	256,010	260,274	-6,744	253,530
<b>TOTAL</b>	<b>415,189</b>	<b>539,640</b>	<b>535,183</b>	<b>550,656</b>	<b>-20,233</b>	<b>530,423</b>	<b>558,518</b>	<b>546,518</b>	<b>554,246</b>	<b>-20,233</b>	<b>534,013</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.6	1.6
Part Time	0.1	0.1
<b>TOTAL</b>	<b>1.6</b>	<b>1.7</b>

**Level of Service**  
Environmental Regulatory/EPA    Same Level of Service

	Quartile FY 2018	Score FY 2018
Environmental Regulatory/EPA	1	22.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

ENVIRONMENTAL SUSTAINABILITY      Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

**Section 5: Consequences of Funding Proposal at Lower Level**

ENVIRONMENTAL SUSTAINABILITY      While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Environmental Regulatory/EPA-ENVIRONMENTAL	Percent of monthly BioCell water sample testing completed.	100%	100%	100%	0%
Environmental Regulatory/EPA-ENVIRONMENTAL	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance.	52	60	30	0
ENVIRONMENTAL REGULATORY/EPA - ENVIRONMENTAL REGULATORY	Compliance with Prospector Drain AOC schedule.	No	No	Yes	No
Environmental Regulatory/EPA - ENVIRONMENTAL	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	4	3	10	0
Environmental Regulatory/EPA - LEGAL	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	1	1	1	1

**Description:**

STREET MAINTENANCE Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

**Council Goal:**

059 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
STREET MAINTENANCE									
Personnel	111,416	116,908	101,553	134,518	134,518	135,423	135,423	136,327	136,327
Materials	107,325	115,050	95,050	92,032	92,032	106,820	86,470	92,032	92,032
Total STREET MAINTENANCE	218,741	231,958	196,603	226,550	226,550	242,242	221,893	228,359	228,359
TOTAL	218,741	231,958	196,603	226,550	226,550	242,242	221,893	228,359	228,359

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.3	1.3
Part Time	0.1	0.1
TOTAL	1.3	1.3

**Level of Service**

Clean-up and Storm Drain Same Level of Service

	Quartile FY 2018	Score FY 2018
Clean-up and Storm Drain	1	22.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program. Option: Same LOS.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street. Proposed LOS: Same LOS.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Clean-up and Control - STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	110%	100%	100%
Clean-up and Control - STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	100%	100%	100%
Clean-up and Control - STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	70%	70%	85%	85%

**Description:**

WATER OPERATIONS Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

**Council Goal:**

013 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Provide safe, reliable, and high quality drinking water

**Criteria for Meeting Desired Outcome**

Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS									
Personnel	168,812	167,087	161,253	173,209	173,209	174,396	174,396	175,795	175,795
Materials	164,400	195,758	195,758	195,758	195,758	195,758	195,758	195,758	195,758
Total WATER OPERATIONS	333,212	362,845	357,011	368,967	368,967	370,154	370,154	371,553	371,553
TOTAL	333,212	362,845	357,011	368,967	368,967	370,154	370,154	371,553	371,553

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.8	1.8
Part Time		
TOTAL	1.8	1.8

**Level of Service**

Water Billing

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Water Billing	1	22.00



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS

Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS

The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Water Billing - WATER BILLING	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	0%	0%	90%	0%
Water Billing - WATER BILLING	Annual Percentage of Cut Wire Service Orders completed within 38 days.	0%	0%	90%	0%

**Description:**

WATER OPERATIONS Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects.

**Council Goal:**

034 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Manage & improve storm water systems to protect stream and groundwater quality Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS									
Personnel	229,939	285,830	285,830	274,801	274,801	280,662	276,228	278,787	278,787
Materials	184,616	310,299	310,299	314,399	314,399	305,871	305,871	314,399	314,399
Total WATER OPERATIONS	414,555	596,128	596,128	589,200	589,200	586,533	582,099	593,187	593,187
CONTINGENCY/SALARY									
Materials						8,000	8,000	8,000	8,000
Total CONTINGENCY/SALARY						8,000	8,000	8,000	8,000
TOTAL	414,555	596,128	596,128	589,200	589,200	594,533	590,099	601,187	601,187

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.8	1.8
Part Time		
TOTAL	1.8	1.8

**Level of Service**

Project Management Same Level of Service

	Quartile FY 2018	Score FY 2018
Project Management	1	21.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

### Section 6: Performance Measures



**Description:**

WATER OPERATIONS Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

**Council Goal:**

012 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Optimize Resource Conservation & Energy Efficiency Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS									
Personnel	95,985	137,024	137,024	131,144	131,144	132,836	131,949	132,655	132,655
Materials	170,078	287,392	287,392	291,492	291,492	286,285	286,285	291,492	291,492
Total WATER OPERATIONS	266,063	424,415	424,415	422,636	422,636	419,120	418,233	424,148	424,148
CONTINGENCY/SALARY									
Materials						4,000	4,000	4,000	4,000
Total CONTINGENCY/SALARY						4,000	4,000	4,000	4,000
TOTAL	266,063	424,415	424,415	422,636	422,636	423,120	422,233	428,148	428,148

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.8	0.8
Part Time		
TOTAL	0.8	0.8

**Level of Service**

Conservation Same Level of Service

	Quartile FY 2018	Score FY 2018
Conservation	1	21.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2025 and continue to be a sustainable water system, we must continue to pursue water conservation.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Conservation - WATER OPERATIONS	Number of water audits conducted annually.	10	8	10	10
Conservation- WATER OPERATIONS	Water usage recorded in acre feet per year	5900	6100	6000	6000

**Description:**

CITY ATTORNEY Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

**Council Goal:**

072 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Maintain high quality & sustainable 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets water resources

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY											
Personnel	98,162	99,317	97,977	103,037	-105,819	-2,782	102,775	102,775	104,709	-105,819	-1,110
Materials	2,853	2,853	2,853	2,853		2,853	2,853	2,853	2,853		2,853
Total CITY ATTORNEY	101,015	102,170	100,830	105,890	-105,819	71	105,628	105,628	107,562	-105,819	1,743
<b>TOTAL</b>	<b>101,015</b>	<b>102,170</b>	<b>100,830</b>	<b>105,890</b>	<b>-105,819</b>	<b>71</b>	<b>105,628</b>	<b>105,628</b>	<b>107,562</b>	<b>-105,819</b>	<b>1,743</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.6	0.6
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.6</b>	<b>0.7</b>

**Level of Service**  
Water Rights/Water Projects      Same Level of Service

	Quartile FY 2018	Score FY 2018
Water Rights/Water Projects	1	21.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Higher quality of service and less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Water Rights/Water Projects - LEGAL	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	Yes	Yes	Yes
Water Rights/Water Projects - LEGAL	95% water meetings attended by attorney.	90%	90%	95%	95%
Water Rights/Water Projects - LEGAL	40% of Deputy City Attorney's time spent on water issues and projects.	40%	35%	40%	40%

**Description:**

COMMUNITY AFFAIRS Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

ECONOMY Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

**Council Goal:**

015 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Abundant, preserved and publicly-accessible open space Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

**Section 1: Scope**

<p><b>Change in Demand</b></p> <p>Program Experiencing a MODEST increase in demand of 5% to 14%</p>	<p><b>Explanation</b></p>
---	---------------------------

	Request FY 2018	Rationale FY 2018
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>COMMUNITY AFFAIRS</b>									
Personnel	4,075	4,249	4,249	4,952	4,952	4,988	4,988	5,022	5,022
Materials	1,448	1,448	1,448	1,448	1,448	1,448	1,448	1,448	1,448
<b>Total COMMUNITY AFFAIRS</b>	<b>5,523</b>	<b>5,697</b>	<b>5,697</b>	<b>6,400</b>	<b>6,400</b>	<b>6,436</b>	<b>6,436</b>	<b>6,470</b>	<b>6,470</b>
<b>ECONOMY</b>									
Personnel	52,812	57,281	57,281	59,381	59,381	59,013	59,013	60,331	60,331
Materials	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,380
<b>Total ECONOMY</b>	<b>54,192</b>	<b>58,661</b>	<b>58,661</b>	<b>60,761</b>	<b>60,761</b>	<b>60,393</b>	<b>60,393</b>	<b>61,711</b>	<b>61,711</b>
<b>TOTAL</b>	<b>59,715</b>	<b>64,358</b>	<b>64,358</b>	<b>67,161</b>	<b>67,161</b>	<b>66,829</b>	<b>66,829</b>	<b>68,181</b>	<b>68,181</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018		Level of Service
Full Time	0.6	0.6		Open Space <span style="margin-left: 100px;">Same Level of Service</span>
Part Time				
<b>TOTAL</b>	<b>0.6</b>	<b>0.6</b>		



	Quartile FY 2018	Score FY 2018
Open Space	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY AFFAIRS Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.

ECONOMY Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY AFFAIRS A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.

ECONOMY Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Open Space- ECONOMY	Number of citations with Summit County weed ordinance.	0.01	0	0.1	0.1
Open Space- ECONOMY	Number of acres of recreation open space per resident.	1.21	0.62	1	1
Open Space - COMMUNITY & ENVIRONMENT	Number of public inquiries per city noxious weed program on open space	0%	0%	0.1%	0%
Open Space - ECONOMY	Total acres of City-owned open space.	4621	4665	4500	5000



# Complete community that values historic preservation, economic diversity, and the arts & culture

*Success of this Goal is defined as:*

Park City is a community where residents can live, work and play. In order to maintain Park City's appeal, PCMC invests in those areas that ensure our continued success. Through our planning and economic development efforts, we balance the historic character and small town atmosphere with the varying needs of our residents and visitors. A mix of cultures, perspectives and lifestyles is welcomed and celebrated. There are diverse job opportunities that pay a living wage and enable full-time residents to live within a reasonable distance of their jobs. Part-time residents

are welcomed, engaged and contribute to the community character. Preserving our unique history is vital to the longevity of the City's character and is at the forefront when key planning and economic development decisions are made. The impact of regional growth pressures have been managed and mitigated by Park City's ongoing collaboration with local and regional stakeholders. These cooperative efforts result in innovative economic strategies, preservation of the natural setting, and partnerships that lead to prosperity throughout the region.

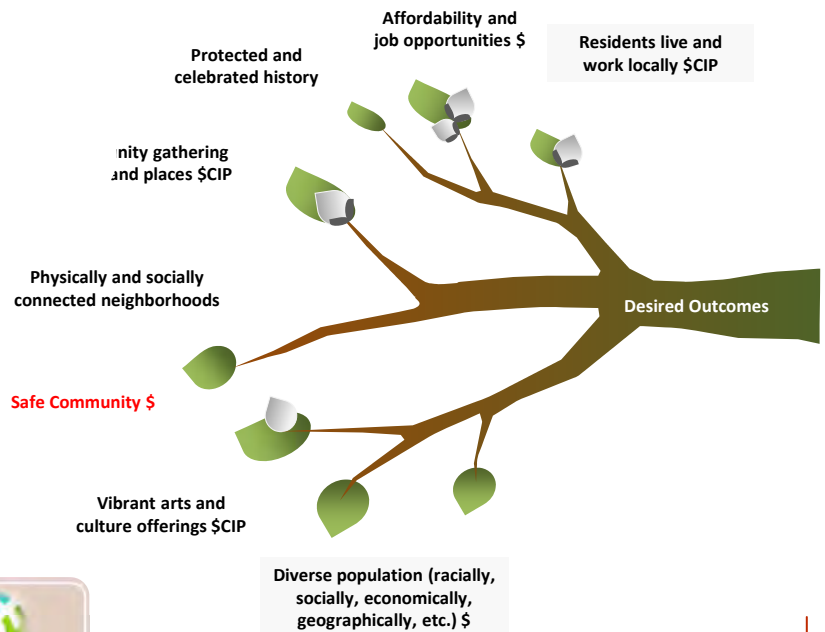
## Council Priorities

### Critical

- Housing: Middle Income, Attainable & Affordable Housing \$CIP

### Top

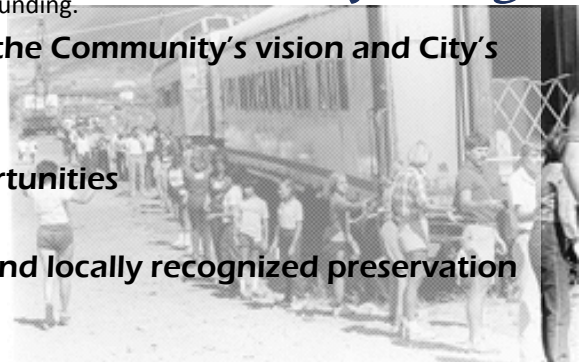
- Affordability \$
- Lower Park Avenue Redevelopment Plan \$CIP
- Historic Preservation



In the chart above a dollar sign (\$) indicates Annual Operating Budget recommended new funding allocation. A dollar sign and CIP (\$CIP) indicate recommended capital improvement funding.

## Key Strategies

- **Develop long range planning practices that achieve the Community's vision and City's Core Values**
- **Foster Affordable Housing and Senior Services**
- **Provide a Variety of High Quality Recreational Opportunities**
- **Retain & Attract Diversified Business Types**
- **Safeguard Historic Preservation through nationally and locally recognized preservation standards**
- **Emphasize & Expand Educational Aspect of Library**



# Key Indicators Complete Community

## Key Indicators

KEY INDICATOR	YEARS								ASSESSMENT	
	2012		2013		2014		2015		Benchmark	Trend
	Excellent	Combined	Excellent	Combined	Excellent	Combined	Excellent	Combined		
Annual percent conviction rate of misdemeanors charges.	90%	90%	90%	90%	90%	90%	90%	90%	N/A	Neutral
Annual number of Building Permits.	989	1042	1350	1452	N/A	N/A	1452	1452	N/A	Positive
Percent of residents who rate the opportunities to attend or participate in community matters as "good" or "excellent."	45%	84%	37%	84%	37%	84%	41%	85%	Higher	Positive
Percent of residents who rate Quality of Economic Development Services as "good" or "excellent."	10%	58%	16%	57%	16%	57%	19%	69%	Similar	Positive
Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.).	22	33	41	44	N/A	N/A	44	44	N/A	Positive
Percent of construction projects "Substantially" completed within a construction season.	N/A	50%	40%	40%	40%	40%	40%	40%	N/A	Negative
Number of library visits per capita (annually).	14.60	14.21	7.95	12.13	N/A	N/A	12.13	12.13	Below	Positive
Annual number of planning applications.	299	396	395	420	N/A	N/A	420	420	N/A	Positive
Percent of resident who rate the quality of Police Services as "good" or "excellent."	30%	81%	34%	77%	34%	77%	38%	83%	Similar	Positive
Percentage of housing units that are "affordable."	5.0%	5.1%	5.3%	5.1%	5.3%	5.3%	5.1%	5.1%	N/A	Neutral

The Key Indicators above provide a snapshot of how the community is doing on our goal of fostering an Inclusive Community of Diverse Economic and Cultural Opportunities. Indicators were taken from Department Performance Measures as well as the National Citizens' Survey, which is given every two years. Where information is available, the indicators are benchmarked against other communities and/or trended over time to highlight areas for improvement.

# Successes, Challenges & Trends Complete Community

## Recent Successes

- Dramatic Increase in Library Participation, Programs, and Outreach
- Library Digital Lab Model for the State
- Successful Completion of 21st Century Library
- The Library Placed on National Register of Historic Places
- National Historic Preservation grant received to complete a historic walking tour mobile app.
- McPolin Barn Historic Preservation Plan
- Improved Citizen Complaint Investigations
- Enhanced Victim Advocate Program with Full-time and Volunteer Staffing
- Financial Commitments to Affordable Housing
- Increased Protection for Historic Buildings
- New Community Development Director

## Current Challenges

- Balance Between Tourism & Quality of Life for Local Residents
- Rapidly Changing Technology
- Local & Regional Growth Pressures
- Funding for Capital Projects
- Protection of Historic Fabric
- Funding for Stabilization/Structural Upgrade of Historic Barn
- Staffing Needs due to McPolin Events
- Significant Increase in Planning Application and Building Permit Submittals
- Public Safety Staffing Pressures for Special Events (24/7 supervisory coverage)
- Middle income, affordable, and attainable housing
- Impact of Regional Development
- Competing Regionally for Qualified Staff Members
- Affordable Commercial Development
- Gentrification
- Latino Outreach
- Affordable Childcare



## Trends & Opportunities

- Aging Population
- Regional Collaborative Planning
- Technological Advancements in Library
- Libraries as Community Centers
- Rising Property Values
- Increased Demand for Technology
- Increased Technological Services, including New Programs & Apps
- Annexation Boundaries
- Public Private Partnerships
- 2nd Mortgage/Equity Sharing Programs
- Bonanza Park, Lower Park Avenue, & Prospector Square Area Plans
- Business Incubator
- University Partnerships
- Inclusion of Ski Era Architecture in Preservation Planning
- Latino Advocacy
- Complete Streets for Walkability & Biking



# Action Plan Complete Community

## Staff Action Plan

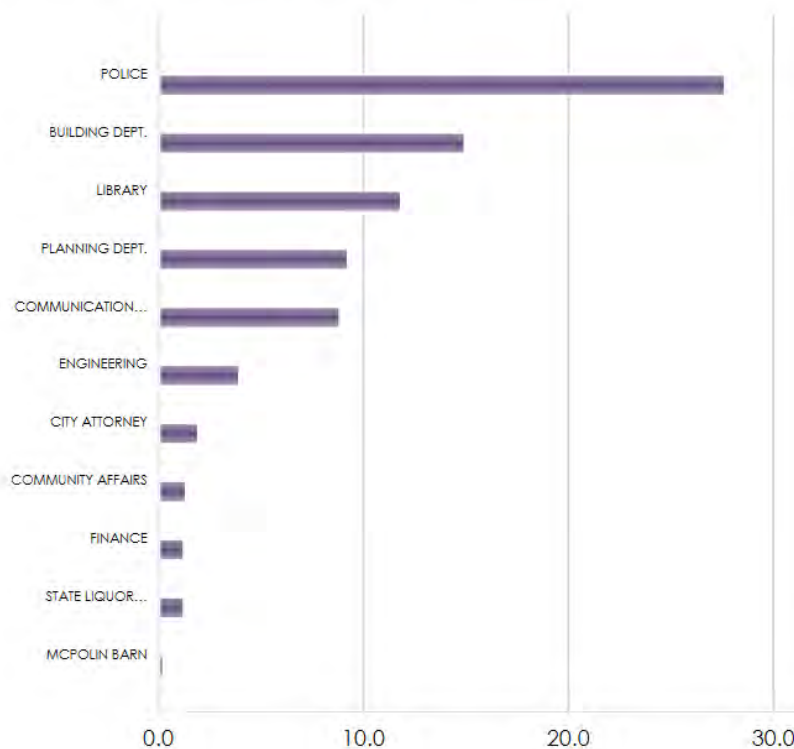
- General Plan Implementation
- Land Management Code Updates
- Lower Park Redevelopment Area Plan, including Senior & Affordable Housing
- Identify Target Properties & Development for Direct Business Recruitment Plan
- Staffing Needs due to Increased Development Activity
- Intensive Level Survey of Main Street Historic District
- Completion of McPolin Complex Preservation
- Plan and Structural Analysis
- Staffing Plan for Post-Library Expansion
- Shared Equity Tool
- Continued partnership with Summit County to update Senior Survey and New Strategic Plan
- Short and Longer-Term Affordable Housing Implementation Plans
- Develop Strategy for School District & Recreation Requests
- Revision of Housing Resolution

## Budget Plan FY17 & FY18

- Building: Code Enforcement Officer and overtime budget for increase in demand due to building activity and storm water regulation
- Planning: Staff increase
- Engineering: Vehicle for MS4 requirement
- Library: Part-staff additions for increase in demand
- Police: Additional staffing and supervision to meet increasing community demands
- Dispatch: Staffing changes to meet increasing community demands



Staffing Composition Total FTE's



## Strategic Planning Roadmap

For more information on Park City Municipal's strategic planning processes follow this link:

<http://www.parkcity.org/departments/budget-debt-grants/strategic-planning>

# Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Program	Departments	BASE FY 2016	SCORE FY 2017	QUARTILE FY 2017	DEPT REQ FY 2017	RT REC FY 2017	CM REC FY 2017	REV FY 2017	TOT REC COST FY 2017
Prosecution	LEGAL	\$201,591	25.25	1	\$220,453	\$205,273	\$222,361	\$-45,500	\$176,861
Affordable Housing	COMMUNITY AFFAIRS	\$139,814	23.75	1	\$139,691	\$124,255	\$161,150	\$-56,000	\$105,150
Patrol Operations	POLICE	\$1,904,897	23.50	1	\$2,126,116	\$2,012,896	\$2,198,308	\$0	\$2,198,308
State Liquor Enforcement	POLICE	\$62,330	23.50	1	\$62,034	\$62,034	\$62,330	\$-62,000	\$330
Traffic Enforcement	POLICE	\$912,849	22.00	1	\$940,760	\$940,760	\$1,059,226	\$-45,500	\$1,013,726
Emergency Management	EMERGENCY MANAGEMENT & POLICE	\$424,774	21.75	1	\$424,816	\$429,852	\$434,053	\$-4,800	\$429,253
Fire Safety	BUILDING	\$344,043	21.75	1	\$388,415	\$361,353	\$352,767	\$-81,170	\$271,597
Business Licenses	FINANCE	\$105,466	21.50	1	\$116,031	\$108,283	\$117,657	\$-107,104	\$10,553
Dispatch	POLICE	\$787,308	21.50	1	\$905,249	\$797,835	\$837,987	\$-38,800	\$803,879
Inspections	BUILDING & ENGINEERING	\$1,013,340	21.00	1	\$1,485,314	\$1,204,314	\$1,241,833	\$-1,051,084	\$190,749
Engineering Project Management	ENGINEERING	\$349,342	20.75	2	\$354,185	\$354,185	\$371,092	\$-50,862	\$320,231
Community Support	POLICE	\$549,020	20.25	2	\$607,292	\$563,075	\$620,778	\$-14,400	\$606,378
Code Enforcement	BUILDING	\$233,019	19.75	2	\$273,077	\$254,909	\$263,856	\$-84,790	\$179,066
Abatement Fund	BUILDING	\$48,688	19.00	2	\$48,688	\$48,688	\$48,688	\$0	\$48,688
Permitting / Current Planning	PLANNING	\$139,489	18.75	2	\$139,887	\$139,887	\$144,501	\$-53,426	\$91,075
Circulation Services	LIBRARY	\$297,195	18.50	2	\$325,983	\$306,526	\$337,735	\$-6,300	\$332,460
Technical Services	LIBRARY	\$281,894	18.50	2	\$299,629	\$284,353	\$304,569	\$-4,200	\$300,696
Youth & Spanish Services	LIBRARY	\$188,446	18.50	2	\$188,893	\$188,018	\$203,745	\$-4,200	\$199,588
Senior Services	COMMUNITY AFFAIRS	\$33,923	18.25	2	\$34,184	\$6,339	\$6,339	\$0	\$6,339
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	\$661,292	17.25	3	\$686,125	\$692,716	\$717,117	\$-435,990	\$281,127
Reciprocal Borrowing	LIBRARY	\$16,592	17.00	3	\$16,675	\$16,569	\$18,015	\$0	\$18,015
Special Service Contracts	BUDGET, DEBT & GRANTS	\$515,000	17.00	3	\$515,000	\$515,000	\$540,000	\$0	\$540,000
Adult Services	LIBRARY	\$249,339	16.50	3	\$247,829	\$247,829	\$267,210	\$-6,300	\$260,939
Youth Services Officer	POLICE	\$186,209	16.00	3	\$186,223	\$186,223	\$201,606	\$0	\$201,606
Long Range Planning	PLANNING	\$231,406	15.75	3	\$231,375	\$231,375	\$215,223	\$0	\$215,223
DARE/Drug Education	POLICE	\$27,316	15.25	3	\$27,319	\$27,319	\$29,690	\$0	\$29,690
Community Engagement	LIBRARY	\$111,283	15.00	3	\$112,147	\$112,147	\$114,668	\$-90,000	\$24,668
Planning Customer Service	PLANNING	\$178,269	15.00	3	\$178,426	\$178,426	\$184,888	\$-27,600	\$157,288
Graffiti Removal	STREET MAINTENANCE	\$20,240	14.25	3	\$30,092	\$30,092	\$27,686	\$0	\$27,686
Historic District Design Review	PLANNING	\$215,503	14.00	3	\$215,536	\$215,536	\$216,176	\$0	\$216,176
McPolin Farm	MCPOLIN BARN	\$36,493	13.50	3	\$39,241	\$36,566	\$42,733	\$0	\$42,733
Code Amendments	PLANNING	\$84,010	13.00	4	\$84,026	\$84,026	\$121,386	\$0	\$121,386
Special Planning Projects - Inter-Dept	PLANNING	\$82,512	12.75	4	\$82,270	\$82,270	\$77,403	\$0	\$77,403
Historical Incentive Grant	PLANNING	\$207,136	12.00	4	\$207,136	\$207,136	\$207,136	\$0	\$207,136
<b>TOTAL</b>		<b>\$10,840,029</b>			<b>\$374,702,200</b>	<b>\$11,256,064</b>	<b>\$11,969,911</b>	<b>\$-2,270,025</b>	<b>\$9,706,002</b>

**Description:**

CITY ATTORNEY Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

**Council Goal:**

036 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community 1) Community policing engaged 2) Capable workforce

**Section 1: Scope**

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY											
Personnel	176,729	191,579	180,411	197,499	-45,500	151,999	196,777	196,777	200,636	-45,500	155,136
Materials	24,862	28,874	24,862	24,862		24,862	24,862	24,862	24,862		24,862
Total CITY ATTORNEY	201,591	220,453	205,273	222,361	-45,500	176,861	221,639	221,639	225,498	-45,500	179,998
TOTAL	201,591	220,453	205,273	222,361	-45,500	176,861	221,639	221,639	225,498	-45,500	179,998

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.5	1.5
Part Time	0.5	1.0
TOTAL	2.0	2.5

Level of Service

Prosecution Same Level of Service

	Quartile FY 2018	Score FY 2018
Prosecution	1	25.25



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Prosecution - LEGAL	Filing and Disposition by Prosecutor (number of misdemeanor cases)	95	95	95	770
Prosecution - LEGAL	Percent of requests for information/charges screening completed within 7 days.	100%	95%	100%	100%

**Description:**

COMMUNITY AFFAIRS The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

**Council Goal:**

007 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

Diverse population (racially, socially, economically, geographically, etc.)

**Criteria for Meeting Desired Outcome**

Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is of particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
COMMUNITY AFFAIRS											
Personnel	122,544	122,421					7,482				
Materials	17,270	17,270			-62,000	-62,000				-63,000	-63,000
Total COMMUNITY AFFAIRS	139,814	139,691			-62,000	-62,000	7,482			-63,000	-63,000
COMM DEVELOP ADMIN											
Personnel		106,985	106,985	143,880		143,880	110,448	110,448	146,167		146,167
Materials		17,270	17,270	17,270		17,270	17,270	17,270	17,270		17,270
Total COMM DEVELOP ADMIN		124,255	124,255	161,150		161,150	127,718	127,718	163,437		163,437
<b>TOTAL</b>	<b>139,814</b>	<b>263,945</b>	<b>124,255</b>	<b>161,150</b>	<b>-62,000</b>	<b>99,150</b>	<b>135,200</b>	<b>127,718</b>	<b>163,437</b>	<b>-63,000</b>	<b>100,437</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.2	1.2
Part Time		
<b>TOTAL</b>	<b>1.2</b>	<b>1.2</b>

**Level of Service**  
Affordable Housing                      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Affordable Housing	1	23.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY AFFAIRS

Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborates on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY AFFAIRS

Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Affordable Housing- COMMUNITY & ENVIRONMENT	% of deed-restricted affordable housing units compared to occupied units	0%	0%	10%	0%
Affordable Housing - COMMUNITY & ENVIRONMENT	% of deed restricted affordable housing units compared to total residential units.	0%	0%	7%	0%
Affordable Housing - COMMUNITY & ENVIRONMENT	# of Affordable Housing units added to City-wide housing stock annually	0	0	25	0

**Description:**

POLICE Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

**Council Goal:**

030 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
POLICE									
Personnel	1,572,823	1,794,041	1,650,337	1,835,750	1,835,750	1,832,606	1,832,606	1,865,157	1,865,157
Materials	332,075	362,559	362,559	362,559	362,559	323,819	323,819	362,559	362,559
Total POLICE	1,904,897	2,156,600	2,012,896	2,198,308	2,198,308	2,156,424	2,156,424	2,227,716	2,227,716
TOTAL	1,904,897	2,156,600	2,012,896	2,198,308	2,198,308	2,156,424	2,156,424	2,227,716	2,227,716

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	13.2	13.2
Part Time	0.5	0.5
TOTAL	13.7	13.7

**Level of Service**  
Patrol Operations Same Level of Service

	Quartile FY 2018	Score FY 2018
Patrol Operations	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE

Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE

Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Patrol Operations - POLICE	% of calls responded to within 15 minutes	100%	100%	90%	90%
Patrol Operations - POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	706	404	525	450

**Description:**

STATE LIQUOR ENFORCEMENT State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

**Council Goal:**

011 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
STATE LIQUOR ENFORCEMENT											
Personnel	50,856	50,560	50,560	50,856		50,856	50,560	50,560	51,873		51,873
Materials	11,474	11,474	11,474	11,474	-44,000	-32,526	11,474	11,474	11,474	-44,000	-32,526
Total STATE LIQUOR ENFORCEMENT	62,330	62,034	62,034	62,330	-44,000	18,330	62,034	62,034	63,347	-44,000	19,347
TOTAL	62,330	62,034	62,034	62,330	-44,000	18,330	62,034	62,034	63,347	-44,000	19,347

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time		
Part Time	1.3	1.3
TOTAL	1.3	1.3

**Level of Service**  
State Liquor Enforcement

Same Level of Service

	Quartile FY 2018	Score FY 2018
State Liquor Enforcement	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

**Section 5: Consequences of Funding Proposal at Lower Level**

STATE LIQUOR ENFORCEMENT These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
State Liquor Enforcement- STATE LIQUOR ENFORCEMENT	Total DUI arrests	196	244	200	200

**Description:**

POLICE Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

039 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
POLICE											
Personnel	852,999	880,365	880,365	998,830	-45,500	953,330	988,303	988,303	1,014,485	-45,500	968,985
Materials	59,850	60,395	60,395	60,395		60,395	59,015	59,015	60,395		60,395
Total POLICE	912,849	940,760	940,760	1,059,226	-45,500	1,013,726	1,047,318	1,047,318	1,074,880	-45,500	1,029,380
TOTAL	912,849	940,760	940,760	1,059,226	-45,500	1,013,726	1,047,318	1,047,318	1,074,880	-45,500	1,029,380

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	7.2	7.2
Part Time	0.7	0.7
TOTAL	7.9	7.9

**Level of Service**

Traffic Enforcement Same Level of Service

	Quartile FY 2018	Score FY 2018
Traffic Enforcement	1	22.00



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE                      Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE                      Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Traffic Enforcement - POLICE	Total number of citations issued	904	898	2000	1000
Traffic Enforcement - POLICE	Total number of traffic stops conducted	6491	8943	8500	8500
Traffic Enforcement - POLICE	Total number of directed traffic enforcement incidents initiated	346	356	850	500
Traffic Enforcement - POLICE	Total number of speed trailers deployed	91	57	200	100
Traffic Enforcement - POLICE	Total number of school zone enforcement incidents initiated	358	444	200	500

**Description:**

EMERGENCY MANAGEMENT      Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

EMERGENCY CONTINGENCY      The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year.

**Council Goal:**

026 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

Safe Community

**Criteria for Meeting Desired Outcome**

Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018	
<b>EMERGENCY MANAGEMENT</b>												
Personnel	118,381	123,418	123,418	126,219	-1,598	124,620	126,881	126,881	128,314	-1,598	126,715	
Materials	154,500	154,500	154,500	154,500		154,500	154,500	154,500	154,500		154,500	
Total EMERGENCY MANAGEMENT	272,881	277,918	277,918	280,719	-1,598	279,120	281,381	281,381	282,814	-1,598	281,215	
<b>POLICE</b>												
Personnel	51,893	51,934	51,934	53,335	-1,598	51,736	53,526	53,526	54,232	-1,598	52,634	
Total POLICE	51,893	51,934	51,934	53,335	-1,598	51,736	53,526	53,526	54,232	-1,598	52,634	
<b>EMERGENCY CONTINGENCY</b>												
Materials	100,000	100,000	100,000	100,000		100,000	100,000	100,000	100,000		100,000	
Total EMERGENCY CONTINGENCY	100,000	100,000	100,000	100,000		100,000	100,000	100,000	100,000		100,000	
TOTAL	424,774	429,852	429,852	434,053	-3,197	430,856	434,907	434,907	437,046	-3,197	433,849	

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.3	1.3
Part Time		
TOTAL	1.3	1.3

**Level of Service**  
 Emergency Management      Same Level of Service

	Quartile FY 2018	Score FY 2018
Emergency Management	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

EMERGENCY MANAGEMENT While fees have continued to increase each year we have been able to hold the line with only a small FY15 increase in the budget by using low-paid interns, using EMPG grant funds, consolidating maintenance on some equipment and developing joint department programs where possible. Innovation: We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.

EMERGENCY CONTINGENCY The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

**Section 5: Consequences of Funding Proposal at Lower Level**

EMERGENCY MANAGEMENT Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities altogether.

EMERGENCY CONTINGENCY Funding at a lower level will reduce our financial readiness for emergencies and disasters.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Emergency Management-EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	41	44	45	50
Emergency Management-EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	100	100	100	100
Emergency Management-EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	687	736	675	715

**Description:**

BUILDING DEPT. This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

**Council Goal:**

066 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community

The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUILDING DEPT.											
Personnel	288,387	310,223	305,697	319,551		319,551	321,407	321,407	324,629		324,629
Materials	55,656	78,192	55,656	33,216	-144,520	-111,304	54,152	31,616	33,216	-144,520	-111,304
Total BUILDING DEPT.	344,043	388,415	361,353	352,767	-144,520	208,247	375,559	353,023	357,845	-144,520	213,325
TOTAL	344,043	388,415	361,353	352,767	-144,520	208,247	375,559	353,023	357,845	-144,520	213,325

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.8	2.8
Part Time		
TOTAL	2.8	2.8

**Level of Service**

Fire Safety

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Fire Safety	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**BUILDING DEPT.** The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

**Section 5: Consequences of Funding Proposal at Lower Level**

**BUILDING DEPT.** Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Fire Safety - BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	100%	100%	100%	100%
Fire Safety - BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	100%	100%	100%	100%
Fire Safety - BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hours	100%	100%	100%	100%

**Description:**

FINANCE As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

**Council Goal:**

032 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

**Section 1: Scope**

**Change in Demand** Program Experiencing a MINIMAL increase in demand of 1% to 4%  
**Explanation**

	Request FY 2018	Rationale FY 2018
Business Licenses	\$170k increase for a new Finance Manager to be on Contract.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>FINANCE</b>											
Personnel	100,088	110,653	102,905	112,279	-82,104	30,175	113,291	113,291	114,068	-82,104	31,964
Materials	5,378	5,378	5,378	5,378	-34,000	-28,622	5,378	5,378	5,378	-34,000	-28,622
Total FINANCE	105,466	116,031	108,283	117,657	-116,104	1,553	118,669	118,669	119,446	-116,104	3,342
<b>TOTAL</b>	<b>105,466</b>	<b>116,031</b>	<b>108,283</b>	<b>117,657</b>	<b>-116,104</b>	<b>1,553</b>	<b>118,669</b>	<b>118,669</b>	<b>119,446</b>	<b>-116,104</b>	<b>3,342</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.2	1.2
Part Time	0.0	0.0
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**  
 Business Licenses Same Level of Service

	Quartile FY 2018	Score FY 2018
Business Licenses	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

**Section 5: Consequences of Funding Proposal at Lower Level**

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Business Licenses - FINANCE	Efficiency: Cost to process each business license.	6.81	11.94	7	9
Business Licenses - FINANCE	Output: Number of business licenses processed.	4652	4607	5000	4500

**Description:**

COMMUNICATION CENTER The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

**Council Goal:**

031 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

Safe Community

**Criteria for Meeting Desired Outcome**

In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
COMMUNICATION CENTER											
Personnel	700,985	818,926	711,512	756,356	-28,800	727,556	757,287	757,287	767,309	-28,800	738,509
Materials	86,323	86,323	86,323	86,323	-62,000	24,323	86,323	86,323	86,323	-62,000	24,323
Total COMMUNICATION CENTER	787,308	905,249	797,835	842,679	-90,800	751,879	843,610	843,610	853,632	-90,800	762,832
TOTAL	787,308	905,249	797,835	842,679	-90,800	751,879	843,610	843,610	853,632	-90,800	762,832

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	8.6	8.6
Part Time	0.3	0.3
TOTAL	8.9	8.9

**Level of Service**

Dispatch Same Level of Service



	Quartile FY 2018	Score FY 2018
Dispatch	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNICATIO  
N CENTER The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNICATIO  
N CENTER The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Dispatch - COMMUNICATION CENTER	Average response time (minutes)	6	6	8	8
Dispatch - COMMUNICATION CENTER	Average number of calls per day	75	75	75	75
Dispatch - COMMUNICATION CENTER	100% of calls dispatched within five minutes of receipt to officers.	99%	99%	100%	100%
Dispatch - COMMUNICATION CENTER	Number of calls for service received annually by dispatch	26197	24038	26000	26000

**Description:**

ENGINEERING Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.

BUILDING DEPT. The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

051 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
Inspections	Engineering: No request for vehicle purchase. Requests to continue the annual maintenance and fueling cost for the vehicle.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>COMM DEVELOP ADMIN</b>											
Personnel				68,190		68,190			69,332		69,332
Materials				4,000		4,000			4,000		4,000
Total COMM DEVELOP ADMIN				72,190		72,190			73,332		73,332
<b>ENGINEERING</b>											
Personnel	114,157	113,752	113,752	121,615	-83,442	38,173	122,344	122,344	123,512	-83,442	40,070
Materials	17,757	35,757	5,757	5,757	-105,000	-99,243	5,682	5,682	5,757	-105,000	-99,243
Total ENGINEERING	131,914	149,509	119,509	127,372	-188,442	-61,070	128,026	128,026	129,269	-188,442	-59,173
<b>BUILDING DEPT.</b>											
Personnel	691,134	951,134	876,906	924,131	-83,442	840,690	929,346	929,346	938,399	-83,442	854,957

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
Materials	190,292	384,672	207,900	118,140	-	-1,150,460	285,237	99,740	118,140	-	-1,150,460
					1,268,600					1,268,600	
Total BUILDING DEPT.	881,426	1,335,806	1,084,806	1,042,271	-	-309,770	1,214,583	1,029,086	1,056,539	-	-295,503
					1,352,042					1,352,042	
TOTAL	1,013,340	1,485,314	1,204,314	1,241,833	-	-298,651	1,342,609	1,157,112	1,259,140	-	-281,344
					1,540,484					1,540,484	

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	9.6	9.6
Part Time	0.7	1.4
TOTAL	10.3	11.0

**Level of Service**  
Inspections Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Inspections	2	21.00

### Section 3: Basic Program Attributes

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

- ENGINEERING Without a vehicle, we will continue to find other modes of transportation but recognize we are being extremely in-efficient in our inspection program
- BUILDING DEPT. 2014 Building activity projections have suggested an all-time record breaking year, resulting in an increased workload and potential revenue. Only use the Contract inspectors if staff cannot keep up. Also look at readjusting permit fees to cover cost of operations. Additional inspectors will result in a need for additional work tools and personal protective equipment.

### Section 5: Consequences of Funding Proposal at Lower Level

- ENGINEERING At engineering's current resource level (without the daily use of a vehicle) staff can only provide inspection services when a vehicle is available in the Marsac Fleet. During the summer months, it is difficult to obtain a vehicle. Our current inspection level of service is to provide inspections for requested meter and other water related inspection needs. Staff currently does not inspect open pipe trenches, asphalt cut repairs or concrete work in the ROW. When a vehicle is not available but an inspection is required, staff has walked, used the bikes and/or taken the bus to get to their inspection appointments (past inspector rode the bus from SLC and the current inspector car pools from Kamas). Although these alternative modes use much less energy, they are extremely inefficient in the use of our inspector's time.
- BUILDING DEPT. Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business licenses. Would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.

## Section 6: Performance Measures

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Inspections- ENGINEERING	Percent of water meter inspections completed within two working days.	100%	100%	100%	100%
Inspections- ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	80%	90%	100%	100%
Inspections - BUILDING DEPT.	Percent of inspections completed within 24 hours of request	81%	95%	89%	90%
Inspections - BUILDING DEPT.	Percent of weeks discussions are conducted to brainstorm building codes and enforcement methods	92%	92%	96%	95%
Inspections - BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	100%	100%	100%	100%
Inspections - ENGINEERING	Percent of PIMPS completed within two weeks.	80%	90%	100%	100%

**Description:**

CITY ATTORNEY Scope LEGAL

**Council Goal:**

068 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community

Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ENGINEERING											
Personnel	285,414	290,257	290,257	307,164	-50,862	256,303	308,688	308,688	312,087	-57,662	254,425
Materials	63,928	63,928	63,928	63,928		63,928	63,628	63,628	63,928		63,928
Total ENGINEERING	349,342	354,185	354,185	371,092	-50,862	320,231	372,316	372,316	376,015	-57,662	318,353
TOTAL	349,342	354,185	354,185	371,092	-50,862	320,231	372,316	372,316	376,015	-57,662	318,353

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.2	2.2
Part Time		
TOTAL	2.2	2.2

**Level of Service**

Engineering Project Management

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Engineering Project Management	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Savings LEGAL

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Consequences LEGAL

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Engineering Project Management- ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	100%	100%	100%	100%
Engineering Project Management - ENGINEERING	Percent of public's construction concerns addressed within two weeks.	80%	80%	100%	100%

**Description:**

POLICE Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind.

**Council Goal:**

056 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
POLICE											
Personnel	530,520	588,792	544,575	602,278	-14,400	587,878	601,396	601,396	611,773	-14,400	597,373
Materials	18,500	18,500	18,500	18,500		18,500	17,000	17,000	18,500		18,500
Total POLICE	549,020	607,292	563,075	620,778	-14,400	606,378	618,396	618,396	630,273	-14,400	615,873
TOTAL	549,020	607,292	563,075	620,778	-14,400	606,378	618,396	618,396	630,273	-14,400	615,873

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	4.6	4.6
Part Time	0.2	0.2
TOTAL	4.8	4.8

**Level of Service**  
Community Support Same Level of Service

	Quartile FY 2018	Score FY 2018
Community Support	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE      Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE      A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Community Support - POLICE	100% of victims contacted within ten working days	100%	100%	100%	100%
Community Support - POLICE	% of Operations Staff with viable Problem Oriented Policing projects	100%	100%	100%	100%
Community Support - POLICE	Total number of Community meetings/contacts per year	289	319	120	300



**Description:**

BUILDING DEPT. Code Enforcement is intended to benefit the public as a whole and not any specific person or class of persons. Although through the implementation, administration and enforcement of code, benefits and detriments will be enjoyed or suffered by specific individuals, as a byproduct of the overall benefit to the community as a whole. Code Enforcement enforces all codes of the city that pertain to Building, Zoning, Planning, road closures, noise, lights, weeds, animals and other similar activities under the land use code.

**Council Goal:**

047 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community

The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUILDING DEPT.											
Personnel	211,153	237,569	233,043	241,990		241,990	243,476	243,476	245,667		245,667
Materials	21,866	35,508	21,866	21,866	-143,150	-121,284	35,508	21,866	21,866	-143,150	-121,284
Total BUILDING DEPT.	233,019	273,077	254,909	263,856	-143,150	120,706	278,984	265,342	267,533	-143,150	124,383
TOTAL	233,019	273,077	254,909	263,856	-143,150	120,706	278,984	265,342	267,533	-143,150	124,383

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.2	2.2
Part Time		
TOTAL	2.2	2.2

**Level of Service**

Code Enforcement

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Code Enforcement	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUILDING DEPT. Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUILDING DEPT. Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Code Enforcement - BUILDING DEPT.	Percent of investigations initiated within 24 hrs. of complaint	95%	80%	100%	80%
Code Enforcement - BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	60%	60%	50%	40%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	22%	5%	30%	5%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	75%	70%	100%	100%

**Description:**

ABATEMENT Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.

**Council Goal:**

074 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
ABATEMENT									
Materials	48,688	48,688	48,688	48,688	48,688	48,688	48,688	48,688	48,688
Total ABATEMENT	48,688	48,688	48,688	48,688	48,688	48,688	48,688	48,688	48,688
TOTAL	48,688	48,688	48,688	48,688	48,688	48,688	48,688	48,688	48,688

	Quartile FY 2018	Score FY 2018	Level of Service
Abatement Fund	2	19.00	Abatement Fund      Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ABATEMENT The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

**Section 5: Consequences of Funding Proposal at Lower Level**

ABATEMENT Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

**Section 6: Performance Measures**



**Description:**

PLANNING DEPT. Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

**Council Goal:**

079 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods      It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.											
Personnel	135,106	135,504	135,504	140,313	-22,176	118,137	143,455	143,455	142,496	-22,176	120,320
Materials	4,383	4,383	4,383	4,188	-36,040	-31,852	4,383	4,383	4,188	-36,040	-31,852
Total PLANNING DEPT.	139,489	139,887	139,887	144,501	-58,216	86,285	147,838	147,838	146,684	-58,216	88,468
TOTAL	139,489	139,887	139,887	144,501	-58,216	86,285	147,838	147,838	146,684	-58,216	88,468

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.3	1.3
Part Time		
TOTAL	1.3	1.3

**Level of Service**

Permitting / Current Planning      Same Level of Service

	Quartile FY 2018	Score FY 2018
Permitting / Current Planning	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Target FY 2016	Target FY 2017
Permitting / Current Planning - PLANNING DEPT.	Number and Planning Applications received.	452	525	500
Permitting / Current Planning - PLANNING DEPT.	Number of Building Permits received for review by Planning.	822	670	650
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Complete Application forms send out to applicants within 72 hours of project assignment.	92	90	90
Permitting / Current Planning - PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	92	92	90
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Action Letters issued with 5 working days of final Action	95	92	90
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) project comment letters within 5 working days of staff review/Commission meetings.	90	90	80

**Description:**

LIBRARY The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

**Council Goal:**

018 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Community gathering spaces and places Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY											
Personnel	245,844	276,691	255,175	280,912		280,912	280,698	280,698	285,662		285,662
Materials	51,351	51,351	51,351	57,848	-6,000	51,848	57,848	57,848	57,848	-6,300	51,548
Total LIBRARY	297,195	328,042	306,526	338,760	-6,000	332,760	338,547	338,547	343,510	-6,300	337,210
TOTAL	297,195	328,042	306,526	338,760	-6,000	332,760	338,547	338,547	343,510	-6,300	337,210

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.0	2.0
Part Time	2.3	2.3
TOTAL	4.3	4.3

**Level of Service**  
Circulation Services      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Circulation Services	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Staff working at the circulation desk completes other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Less community impact without development and growth as a 21st Century Library.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Circulation Services- LIBRARY	Annual visits per capita.	12.2	8.25	15	19
Circulation Services - LIBRARY	Circulation per capita annual measure only	10.13	6.82	13	12



**Description:**

LIBRARY Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and Wi-Fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained. Shelve items returned by users within 1-2 days.

**Council Goal:**

022 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Community gathering places and amenities The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY											
Personnel	247,608	266,716	250,067	265,139		265,139	265,782	265,782	269,499		269,499
Materials	34,286	34,286	34,286	39,757	-4,000	35,757	39,757	39,757	39,757	-4,200	35,557
Total LIBRARY	281,894	301,002	284,353	304,896	-4,000	300,896	305,539	305,539	309,257	-4,200	305,057
TOTAL	281,894	301,002	284,353	304,896	-4,000	300,896	305,539	305,539	309,257	-4,200	305,057

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.1	2.1
Part Time	1.8	1.8
TOTAL	3.9	3.9

**Level of Service**  
 Technical Services                      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Technical Services	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Proposal requests are for the development of a 21st Century Library. Not funding these will result in the Park City Library falling behind on technological advances and diminishing the progressive capability of citizens to engage in with information in new ways that involve civic development and collaborative creation through multiple interfaces. A consequence of not funding at an increased level is that the library will be unable to pay for such things as eBook & eMagazine platform fee, Atomic Training, increased costs for our Integrated Library System, the maintenance fees for the AWE Literacy stations, and other important items with yearly maintenance fees.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Technical Services - LIBRARY	Annual number of in-library Wi-Fi logins.	18706	7714	24000	40000
Technical Services - LIBRARY	Annual number of web hits.	132184	112833	135000	195000

**Description:**

LIBRARY Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City kids, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

**Council Goal:**

021 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse population (racially, socially, economically, geographically, etc.)

The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY											
Personnel	159,846	160,292	159,418	167,664		167,664	168,714	168,714	170,271		170,271
Materials	28,601	28,601	28,601	36,124	-4,000	32,124	36,124	36,124	36,124	-4,200	31,924
Total LIBRARY	188,446	188,893	188,018	203,788	-4,000	199,788	204,838	204,838	206,395	-4,200	202,195
TOTAL	188,446	188,893	188,018	203,788	-4,000	199,788	204,838	204,838	206,395	-4,200	202,195

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.7	1.7
Part Time	0.1	0.1
TOTAL	1.8	1.8

**Level of Service**  
Youth & Spanish Services

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Youth & Spanish Services	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Youth & Spanish Services-LIBRARY	Number of people served by Youth and Spanish programs and outreach.	0	4722	6000	14000
Youth & Spanish Services - LIBRARY	Checkout Rate of Children's Collection-Circulation per item	1.89	1.18	2.5	2

**Description:**

COMMUNITY AFFAIRS Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.

**Council Goal:**

050 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse population (racially, socially, economically, geographically, etc.)

Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
COMMUNITY AFFAIRS									
Personnel	27,509	27,770				7,482			
Materials	6,414	6,414							
Total COMMUNITY AFFAIRS	33,923	34,184				7,482			
COMM DEVELOP ADMIN									
Materials		6,339	6,339	6,339	6,339	6,339	6,339	6,339	6,339
Total COMM DEVELOP ADMIN		6,339	6,339	6,339	6,339	6,339	6,339	6,339	6,339
TOTAL	33,923	40,523	6,339	6,339	6,339	13,821	6,339	6,339	6,339

	Quartile FY 2018	Score FY 2018	Level of Service	
Senior Services	2	18.25	Senior Services	Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY AFFAIRS

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY AFFAIRS

The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Senior Services- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	43%	0%	60%	0%

**Description:**

ENGINEERING Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

PLANNING DEPT. The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.

BUILDING DEPT. The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

071 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>ENGINEERING</b>											
Personnel	78,988	79,899	79,899	83,111		83,111	83,508	83,508	84,437		84,437
Materials	7,269	7,269	7,269	7,269	-19,000	-11,731	6,144	6,144	7,269	-19,000	-11,731
<b>Total ENGINEERING</b>	<b>86,257</b>	<b>87,168</b>	<b>87,168</b>	<b>90,380</b>	<b>-19,000</b>	<b>71,380</b>	<b>89,652</b>	<b>89,652</b>	<b>91,706</b>	<b>-19,000</b>	<b>72,706</b>
<b>PLANNING DEPT.</b>											
Personnel	210,130	210,169	210,169	218,031		218,031	221,578	221,578	221,342		221,342
Materials	33,828	33,828	33,828	32,135	-114,760	-82,625	33,828	33,828	32,135	-114,760	-82,625
<b>Total PLANNING DEPT.</b>	<b>243,958</b>	<b>243,997</b>	<b>243,997</b>	<b>250,166</b>	<b>-114,760</b>	<b>135,406</b>	<b>255,406</b>	<b>255,406</b>	<b>253,477</b>	<b>-114,760</b>	<b>138,717</b>
<b>BUILDING DEPT.</b>											
Personnel	316,136	353,852	346,610	361,630		361,630	395,243	363,678	367,377		367,377
Materials	14,941	34,231	14,941	14,941	-575,730	-560,789	34,231	14,941	14,941	-575,730	-560,789
<b>Total BUILDING DEPT.</b>	<b>331,077</b>	<b>388,083</b>	<b>361,551</b>	<b>376,571</b>	<b>-575,730</b>	<b>-199,159</b>	<b>429,474</b>	<b>378,619</b>	<b>382,318</b>	<b>-575,730</b>	<b>-193,412</b>
<b>TOTAL</b>	<b>661,292</b>	<b>719,248</b>	<b>692,716</b>	<b>717,117</b>	<b>-709,490</b>	<b>7,627</b>	<b>774,532</b>	<b>723,677</b>	<b>727,501</b>	<b>-709,490</b>	<b>18,011</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	5.3	5.3
Part Time		
<b>TOTAL</b>	<b>5.3</b>	<b>5.3</b>

**Level of Service**  
 Plan/Application Review      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Plan/Application Review	3	17.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements. Establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Section 5: Consequences of Funding Proposal at Lower Level**

ENGINEERING Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects.

PLANNING DEPT. Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Plan/ Application Review- Engineering	Percent of building plans reviewed within 3 weeks	40%	45%	75%	75%
Plan/ Application Review- ENGINEERING	Percent of staff reports reviewed within 1 week.	100%	100%	80%	80%
Plan/Application Review- BUILDING	Percent of plans examiners pursuing ongoing training each year	100%	100%	100%	100%
Plan/Application Review - BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	78%	70%	95%	80%
Plan/Application Review - ENGINEERING	Percent of ROW permits processed within 2 days.	100%	100%	100%	100%
Plan/Application Review - PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	70	0	75	10



**Description:**

LIBRARY Current Park City Library Cards are provided free of charge to Summit County residents ages 5-18 living outside of the Park City limits. Continuation of this program is desired.

**Council Goal:**

025 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse population (racially, socially, economically, geographically, etc.)

Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
LIBRARY									
Personnel	9,718	9,801	9,695	10,116	10,116	10,176	10,176	10,274	10,274
Materials	6,873	6,873	6,873	7,899	7,899	7,899	7,899	7,899	7,899
Total LIBRARY	16,592	16,675	16,569	18,015	18,015	18,075	18,075	18,173	18,173
TOTAL	16,592	16,675	16,569	18,015	18,015	18,075	18,075	18,173	18,173

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.1	0.1
Part Time	0.0	0.0
TOTAL	0.1	0.1

**Level of Service**

Reciprocal Borrowing      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Reciprocal Borrowing	3	17.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Reciprocal Borrowing- LIBRARY	Number of Reciprocal Borrowing cards issued annually.	86	89	150	375
Reciprocal Borrowing- LIBRARY	Number of checkouts by Reciprocal Borrowing card holders.	3724	2308	4300	8000

**Description:**

SPEC. SRVC. Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. CNTRT./UNSPECI Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. FIED Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

**Council Goal:**

060 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Affordability and job opportunities Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
SPEC. SRVC. CNTRT./UNSPECIFIED									
Materials	515,000	515,000	515,000	540,000	540,000	515,000	515,000	540,000	540,000
Total SPEC. SRVC. CNTRT./UNSPECIFIED	515,000	515,000	515,000	540,000	540,000	515,000	515,000	540,000	540,000
TOTAL	515,000	515,000	515,000	540,000	540,000	515,000	515,000	540,000	540,000

	Quartile FY 2018	Score FY 2018	Level of Service
Special Service Contracts	3	17.00	Special Service Contracts Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description
	-

**Description:**

LIBRARY Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

**Council Goal:**

020 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Vibrant arts and culture offerings The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District) 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY											
Personnel	130,932	130,005	129,422	135,154		135,154	135,933	135,933	137,320		137,320
Materials	118,406	118,406	118,406	132,084	-6,000	126,084	132,084	132,084	132,084	-6,300	125,784
Total LIBRARY	249,339	248,411	247,829	267,239	-6,000	261,239	268,018	268,018	269,404	-6,300	263,104
TOTAL	249,339	248,411	247,829	267,239	-6,000	261,239	268,018	268,018	269,404	-6,300	263,104

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.2	1.2
Part Time	0.1	0.1
TOTAL	1.3	1.3

**Level of Service**

Adult Services

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Adult Services	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Adult Services- LIBRARY	Number of people served by Adult programs and outreach annually.	469	1594	1000	2500
Adult Services - LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	9.63	8.7	12	14

**Description:**

POLICE The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

**Council Goal:**

089 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
POLICE									
Personnel	178,439	178,453	178,453	193,836	193,836	194,693	194,693	197,013	197,013
Materials	7,770	7,770	7,770	7,770	7,770	7,140	7,140	7,770	7,770
Total POLICE	186,209	186,223	186,223	201,606	201,606	201,833	201,833	204,783	204,783
TOTAL	186,209	186,223	186,223	201,606	201,606	201,833	201,833	204,783	204,783

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018	Level of Service
Full Time	1.4	1.4	Youth Services Officer Same Level of Service
Part Time			
TOTAL	1.4	1.4	

	Quartile FY 2018	Score FY 2018
Youth Services Officer	3	16.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Youth Services Officer - POLICE	Total number of students processed for truancy	66	123	100	100



**Description:**

PLANNING DEPT. A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is currently finalizing the General Plan process and document. Upon completion, we will begin the Lower Park Avenue Redevelopment Plan, the Bonanza Park Plan (Phase II) and Form Based Code, and then begin the Prospector Square Area Plan. This planning process will be throughout the 2 year budget period. In addition, we will begin the LMC rewrite in FY2015.

**Council Goal:**

065 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods

The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.									
Personnel	127,697	127,666	127,666	111,569	111,569	133,675	133,675	113,319	113,319
Materials	103,709	103,709	103,709	103,654	103,654	103,709	103,709	103,654	103,654
Total PLANNING DEPT.	231,406	231,375	231,375	215,223	215,223	237,384	237,384	216,973	216,973
TOTAL	231,406	231,375	231,375	215,223	215,223	237,384	237,384	216,973	216,973

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.0	1.0
Part Time		
TOTAL	1.0	1.0

**Level of Service**

Long Range Planning      Same Level of Service

	Quartile FY 2018	Score FY 2018
Long Range Planning	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Long Range Planning - PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	22%	0%	30%	30%

**Description:**

DRUG EDUCATION Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade has 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

**Council Goal:**

102 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
DRUG EDUCATION									
Personnel	22,316	22,319	22,319	24,690	24,690	24,822	24,822	25,098	25,098
Materials	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total DRUG EDUCATION	27,316	27,319	27,319	29,690	29,690	29,822	29,822	30,098	30,098
TOTAL	27,316	27,319	27,319	29,690	29,690	29,822	29,822	30,098	30,098

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018	Level of Service
Full Time	0.2	0.2	DARE/Drug Education
Part Time			Same Level of Service
TOTAL	0.2	0.2	

	Quartile FY 2018	Score FY 2018
DARE/Drug Education	3	15.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

DRUG EDUCATION      Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

**Section 5: Consequences of Funding Proposal at Lower Level**

DRUG EDUCATION      A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
DARE/Drug Education - DRUG EDUCATION	Total number of students completing DARE Program	242	379	325	325

**Description:**

LIBRARY Community Engagement enlivens the library with programs and services that take the library beyond being “just a building” – to being a place where people come year after year based on the amenities, programs, resources, collaborations, and community-building that is integrated into our services. This program develops, plans, and presents creative, educational, and entertaining special events for a diverse population that encourages lifetime literacy and the development of 21st century skills; serves to work with the City Events Department; schedules and manages library rooms; facilitates large event bookings, procurement, and planning; conducts library marketing, advertising, graphic design, media relations, social media, newsletter, and website management; coordinates library special exhibits and applies for funding for exhibits and programs; applies for grants and identifies other sources of funding; manages community relations; pursues, procures, and maintains community partnerships; coordinates library outreach efforts; collects library usage statistics; creates and maintains library statistics dashboard; and manages rotating exhibits within the library, including implementation or oversight of jurying, curating, and contracting. This providing service to the public that are essential in today’s Library Community Center as we work to create dynamic service models to keep up with the many innovations that libraries are experiencing, allowing us to keep libraries relevant and to serve the public in dynamic ways.

**Council Goal:**

073 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Community gathering spaces and places

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY											
Personnel	83,918	84,782	84,782	87,303		87,303	87,899	87,899	88,662		88,662
Materials	27,365	27,365	27,365	27,365	-46,000	-18,635	27,365	27,365	27,365	-47,000	-19,635
Total LIBRARY	111,283	112,147	112,147	114,668	-46,000	68,668	115,264	115,264	116,027	-47,000	69,027
TOTAL	111,283	112,147	112,147	114,668	-46,000	68,668	115,264	115,264	116,027	-47,000	69,027

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.9	0.9
Part Time		
TOTAL	0.9	0.9

Level of Service  
Community Engagement      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Community Engagement	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

PLANNING DEPT. Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

**Council Goal:**

127 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods

The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
Planning Customer Service	Leadership in articulating Historic District regulations and Guidelines	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.											
Personnel	174,279	174,436	174,436	180,898		180,898	186,660	186,660	183,632		183,632
Materials	3,990	3,990	3,990	3,990	-30,200	-26,210	3,990	3,990	3,990	-30,200	-26,210
Total PLANNING DEPT.	178,269	178,426	178,426	184,888	-30,200	154,688	190,650	190,650	187,622	-30,200	157,422
TOTAL	178,269	178,426	178,426	184,888	-30,200	154,688	190,650	190,650	187,622	-30,200	157,422

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.8	1.8
Part Time		
TOTAL	1.8	1.8

**Level of Service**  
 Planning Customer Service      Same Level of Service

	Quartile FY 2018	Score FY 2018
Planning Customer Service	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Planning Customer Service - PLANNING DEPT.	Percent customer satisfaction on comment cards.	0%	0%	85%	90%



**Description:**

STREET MAINTENANCE Remove graffiti in a timely manner.

**Council Goal:**

110 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Protected and celebrated history Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
STREET MAINTENANCE									
Personnel	6,157	2,776	2,390	2,684	2,684	3,088	2,701	2,721	2,721
Materials	14,083	27,702	27,702	25,002	25,002	22,462	22,362	25,002	25,002
Total STREET MAINTENANCE	20,240	30,478	30,092	27,686	27,686	25,550	25,063	27,723	27,723
TOTAL	20,240	30,478	30,092	27,686	27,686	25,550	25,063	27,723	27,723

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.0	0.0
Part Time		
TOTAL	0.0	0.0

**Level of Service**

Graffiti Removal Same Level of Service

	Quartile FY 2018	Score FY 2018
Graffiti Removal	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers. Proposed LOS- Same LOS.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity. Proposed LOS- Same LOS.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Graffiti Removal - STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	100%	100%	100%	100%

**Description:**

PLANNING DEPT. The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc.

**Council Goal:**

116 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Protected and celebrated history The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Historic District Design Review	Senior planner position to manage all historic district functions	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.									
Personnel	187,330	187,363	187,363	191,393	191,393	197,028	197,028	194,375	194,375
Materials	28,173	28,173	28,173	24,783	24,783	28,173	28,173	24,783	24,783
Total PLANNING DEPT.	215,503	215,536	215,536	216,176	216,176	225,201	225,201	219,158	219,158
<b>TOTAL</b>	<b>215,503</b>	<b>215,536</b>	<b>215,536</b>	<b>216,176</b>	<b>216,176</b>	<b>225,201</b>	<b>225,201</b>	<b>219,158</b>	<b>219,158</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.6	1.6
Part Time		
<b>TOTAL</b>	<b>1.6</b>	<b>1.6</b>

**Level of Service**

Historic District Design Review Same Level of Service

	Quartile FY 2018	Score FY 2018
Historic District Design Review	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

**Section 6: Performance Measures**

Description	Actual
-	FY 2014

**Description:**

MCPOLIN BARN The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community. Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

**Council Goal:**

132 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Protected and celebrated history The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
McPolin Farm	Requests carry over from 2017	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
MCPOLIN BARN									
Personnel	21,511	21,584	21,584	24,351	24,351	24,516	24,516	24,716	24,716
Materials	14,982	17,657	14,982	18,382	18,382	14,982	14,982	18,382	18,382
<b>Total MCPOLIN BARN</b>	<b>36,493</b>	<b>39,241</b>	<b>36,566</b>	<b>42,733</b>	<b>42,733</b>	<b>39,498</b>	<b>39,498</b>	<b>43,098</b>	<b>43,098</b>
<b>TOTAL</b>	<b>36,493</b>	<b>39,241</b>	<b>36,566</b>	<b>42,733</b>	<b>42,733</b>	<b>39,498</b>	<b>39,498</b>	<b>43,098</b>	<b>43,098</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.3	0.3
Part Time		
<b>TOTAL</b>	<b>0.3</b>	<b>0.3</b>

Level of Service  
 McPolin Farm Same Level of Service

	Quartile FY 2018	Score FY 2018
McPolin Farm	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

MCPOLIN BARN The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility. Events scheduled for 2014 will be 90-100% cost recovery from event revenue.

**Section 5: Consequences of Funding Proposal at Lower Level**

MCPOLIN BARN Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
McPolin Farm - MCPOLIN BARN	Percent of events sold out.	100%	100%	100%	100%

**Description:**

PLANNING DEPT. The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc. Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise.

**Council Goal:**

126 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
Code Amendments	Update and Maintain Land Management Code and General Plan for consistency with Historic District Guidelines	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
COMM DEVELOP ADMIN									
Personnel				34,095	34,095			34,666	34,666
Materials				4,000	4,000			4,000	4,000
<b>Total COMM DEVELOP ADMIN</b>				<b>38,095</b>	<b>38,095</b>			<b>38,666</b>	<b>38,666</b>
PLANNING DEPT.									
Personnel	76,571	76,587	76,587	78,324	78,324	81,042	81,042	79,591	79,591
Materials	7,439	7,439	7,439	4,967	4,967	7,439	7,439	4,967	4,967
<b>Total PLANNING DEPT.</b>	<b>84,010</b>	<b>84,026</b>	<b>84,026</b>	<b>83,291</b>	<b>83,291</b>	<b>88,481</b>	<b>88,481</b>	<b>84,558</b>	<b>84,558</b>
<b>TOTAL</b>	<b>84,010</b>	<b>84,026</b>	<b>84,026</b>	<b>121,386</b>	<b>121,386</b>	<b>88,481</b>	<b>88,481</b>	<b>123,224</b>	<b>123,224</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.8	0.8
Part Time		
<b>TOTAL</b>	<b>0.8</b>	<b>0.8</b>

**Level of Service**

Code Amendments Same Level of Service

	Quartile FY 2018	Score FY 2018
Code Amendments	4	13.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

**Section 6: Performance Measures**

Description	Actual
-	FY 2014



**Description:**

PLANNING DEPT. This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

**Council Goal:**

130 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods

The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
Special Planning Projects - Inter-Dept	Liaison to State Historic Preservation Office and Utah Heritage Foundation	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.									
Personnel	78,837	78,595	78,595	73,923	73,923	82,599	82,599	75,080	75,080
Materials	3,675	3,675	3,675	3,480	3,480	3,675	3,675	3,480	3,480
Total PLANNING DEPT.	82,512	82,270	82,270	77,403	77,403	86,274	86,274	78,560	78,560
<b>TOTAL</b>	<b>82,512</b>	<b>82,270</b>	<b>82,270</b>	<b>77,403</b>	<b>77,403</b>	<b>86,274</b>	<b>86,274</b>	<b>78,560</b>	<b>78,560</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.7	0.7
Part Time		
<b>TOTAL</b>	<b>0.7</b>	<b>0.7</b>

**Level of Service**

Special Planning Projects - Inter- Dept Same Level of Service

	Quartile FY 2018	Score FY 2018
Special Planning Projects - Inter-Dept	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT.

This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT.

A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Target FY 2016	Target FY 2017
Special Planning Projects - Inter-Dept - PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	9	6	20

**Description:**

HISTORICAL INCENTIVE GRANT The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

**Council Goal:**

114 Complete community that values historic preservation, economic diversity, and the arts & culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Protected and celebrated history The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: \*siding \*exterior trim \*windows \*exterior doors \*foundation work \*cornice repair \*masonry repair \*porch repair \*structural stabilization \*retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: \*interior remodeling \*interior paint \*additions \*signs \*repair of non-original features \*interior lighting/plumbing fixtures \* landscaping/concrete flatwork

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
HISTORICAL INCENTIVE GRANT									
Materials	127,136	127,136	127,136	127,136	127,136	127,136	127,136	127,136	127,136
Total HISTORICAL INCENTIVE GRANT	127,136	127,136	127,136	127,136	127,136	127,136	127,136	127,136	127,136
MAIN STREET RDA									
Materials	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total MAIN STREET RDA	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
LOWER PARK AVENUE RDA									
Materials	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total LOWER PARK AVENUE RDA	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL	207,136	207,136	207,136	207,136	207,136	207,136	207,136	207,136	207,136

	Quartile FY 2018	Score FY 2018	Level of Service
Historical Incentive Grant	4	12.00	Historical Incentive Grant Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HISTORICAL INCENTIVE GRANT

Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

**Section 5: Consequences of Funding Proposal at Lower Level**

HISTORICAL INCENTIVE GRANT

Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

**Section 6: Performance Measures**

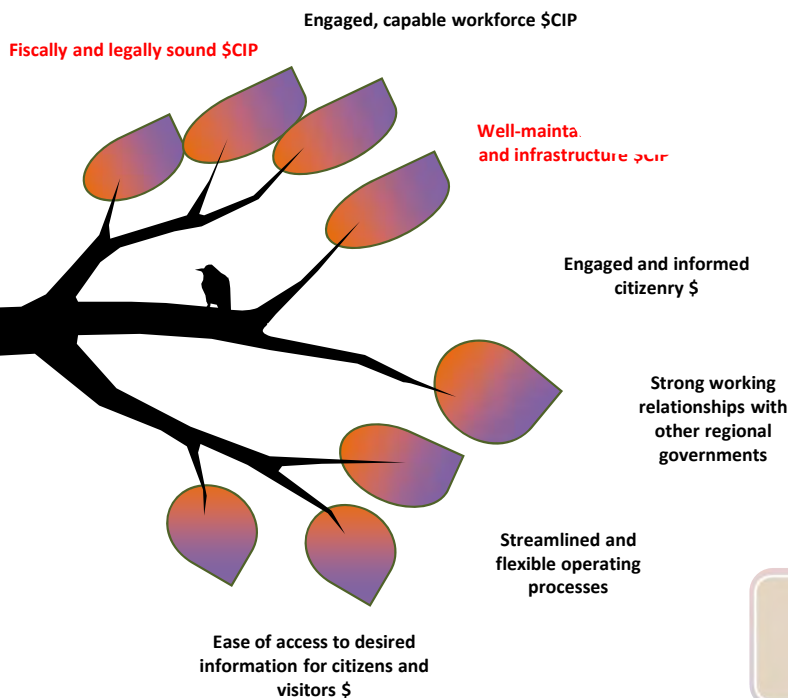


# Engaged & Effective Government and Involved Citizenry

Park City Municipal Corporation has earned the trust of the community by engaging its citizens, being responsible stewards of tax dollars and providing uncompromising quality and customer service. This is enabled by a customer-centered organizational structure; a culture that embraces accountability and adapts to change; and funding mechanisms and policies that support innovation. Investing in our people is essential to maintaining a

*Success of this Priority is defined as:*

high-performing and strategic-minded workforce. PCMC employees are equipped with the core skills that allow them to be self-managed, creative and flexible in anticipating and responding to community needs. Our investments are protected by ensuring that systems and infrastructure are maintained, making responsible and effective use of technology and being fiscally and legally sound.



## Council Priorities

Top

- Improve multi-cultural Citizen Involvement \$
- Regional Collaboration



In the chart above a dollar sign (\$) indicates Annual Operating Budget recommended new funding allocation. A dollar sign and CIP (\$CIP) indicate recommended capital improvement funding.

## Key Strategies

The following strategies have been identified as critical for achieving Desired Outcomes:

- Maintain Compliance with Financial Standards and Open Records
- Engaging the Workforce
- Access/Information
- Strategic Leadership
- Facilitate Citizen Engagement, Public Participation and Timely Communication
- Building Systems to Enhance Access to Information

# Key Indicators

## Engaged & Effective Government and Involved Citizenry

KEY INDICATOR	YEAR								ASSESSMENT	
	2012		2013		2014		2015		Benchmark	Trend
	Excellent	Combined	Excellent	Combined	Excellent	Combined	Excellent	Combined		
General Obligation bond rating (Fitch and S&P).	AA+		AA+		AA+		AA+		N/A	Neutral
Percent of respondents who rated the overall direction PCMC is taking as "good" or "excellent."	14%	70%	14%	64%	14%	64%	14%	51%	Similar	Negative
Percent of respondents who rated the quality of services from PCMC as "good" or "excellent."	19%	82%	24%	80%	24%	80%	22%	80%	Similar	Neutral
Percent of respondents who rate the value of services for taxes paid as "good" or excellent	19%	70%	20%	66%	20%	66%	17%	70%	Much Higher	Positive
Annual number of Audit Findings.	1		2		0		4		N/A	Negative
Percent of building repairs made within 30 days of receiving a complaint or request for service.	94%		94%		95%		94%		N/A	Neutral
Percentage of Fleet mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours).	N/A		75%		79%		77%		N/A	Neutral
Percent of applicant pool qualified for the posted position.	N/A		90%		83%		44%		N/A	Negative
Percentage of Facility customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	95%		95%		93%		95%		N/A	Neutral
Percent of respondents who rated their overall confidence in Park City as "good" or "excellent."	N/A		16%	66%	16%	66%	15%	58%	Similar	Negative
Percent of respondents who rated the overall customer service from Park City as "good" or "excellent."	N/A	78%	29%	83%	29%	83%	36%	82%	Similar	Neutral
Percent of respondents who rated the public information services in Park City as "good" or "excellent."	27%	83%	25%	82%	25%	82%	24%	78%	Similar	Negative
Percentage of respondents who attended a city-sponsored event	N/A		85%		85%		88%		Much Higher	Positive
Annual number of website hits.	1,345,654		1,267,171		1,338,493		1,284,323		N/A	Neutral
Annual number of website hits (mobile).	153,451		210,982		225,601		306,097		N/A	Positive

# Successes, Challenges & Trends

The Key Indicators above provide a snapshot of how the community is doing on our goal of promoting a Responsive, Cutting-Edge, and Effective Government. Indicators were taken from Department Performance Measures as well as the National Citizens' Survey, which is given every two years. Where information is available, the indicators are benchmarked against other communities and/or trended over time to highlight areas for improvement.

## Recent Successes

- Building Security Plan Completed: Library & Marsac
- New HR recruiting Software implemented saving staff time and reducing paper waste.
- Clean Audit for 2015 & 27th consecutive GFOA Excellence Award
- Upgraded 7 miles of Fiber Optic Cable to Municipal Facilities
- Initiated Projects Funded through Additional Resort Sales Tax for Open Space & Main St Projects
- Wellness Benefits Extended to Families
- Implementation of MinuteTraq and other Software
- Active Participant in Mountain Accord
- WaterSmart Implementation
- Reengaged with Sister City
- Improvement to Building Security and Employee Training
- Creation of Safety Committee and Training Program
- Upgraded Sales Revenue Bond from A+ to AA-
- Cyber Security Testing, PCI Assessment, Insurance
- Revamped Community Newsletter
- Implemented Paperless Software for Accounts Payable
- Lower Park RDA Community Engagement
- Council Funded Critical Priorities

## Current Challenges

- Engaging Diverse Constituencies
- New Facilities & Greater Complexity in Operating Systems (HVAC, Fleet, New Library)
- Cost & Pace of Technology Improvements
- Resource Allocation, Staff Workload & Succession
- Limited Resources for Training, Professional, Legal and Licensing Requirements
- Increasingly Specialized Positions due to Digital Technology and Government Regulations
- Recruiting Challenges (Workforce Competition, Wages, Cost of Housing and Commuting)
- Funding Capital Improvement Program (CIP) Priorities (Recreation Master Plan, Open Space, etc.)
- Long-term Fleet Fuel Strategy (Selected Fuels, Emergency Availability)
- Cyber Security Risks and Management
- Increases to Health Care Costs and Health Care Reform
- Pending Changes to State Transportation

## Trends & Opportunities

- Alternative Energy and Conservation Infrastructure for Capital Assets
- Increasing Regulatory Environment Requires Monitoring and Training for Financial Reporting
- Environmentally Friendly Cleaning Products
- Consolidation of Local Government Functions & Joint Initiatives Aimed at Overall Cost Reduction
- Technology Trends Change how People Interact with Government and each other
- Increase the Tools and Tactics Needed to Reach a More Diverse Audience and the Need for Non-English Language and Cultural Competency Skills
- Staff Specialization
- Paperless/e-filing in State/Federal Courts
- Expanding Broadband Fiber Network
- Social Media & Multi-media Citizen Engagement

# Action Plan

## Engaged & Effective Government and Involved Citizenry

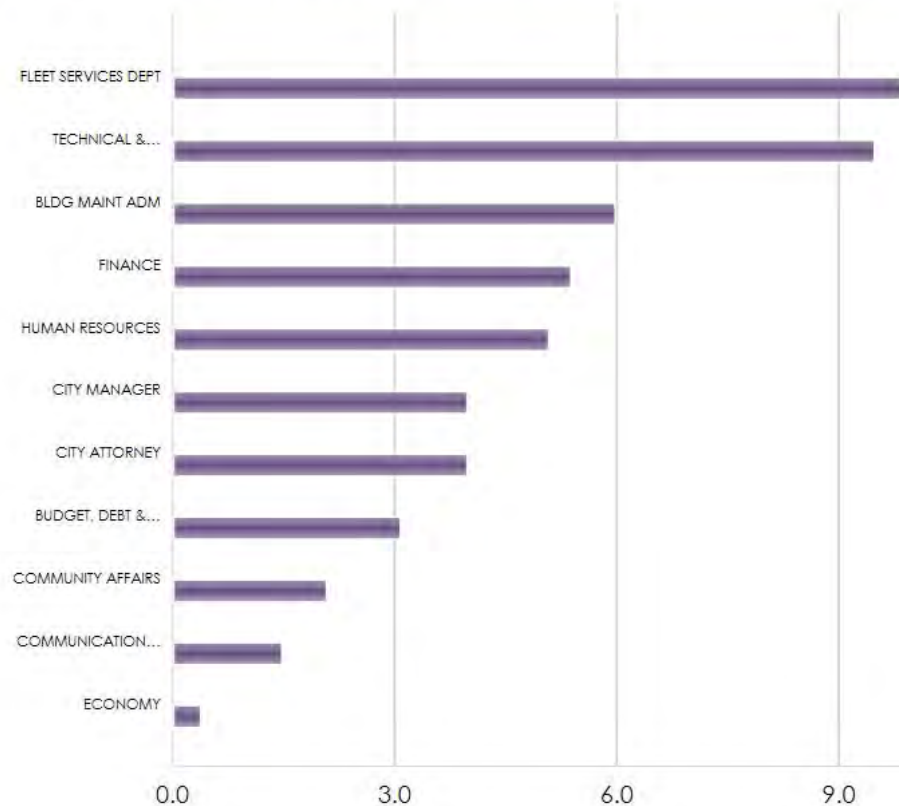
### Staff Action Plan

- Citizen Engagement and Community Forums
- Expanding electronic storage for documents
- Organizational Development Program focus on customer engagement in all City departments
- Enhancing Website with more Social Media Presence
- Complete Public Works Building Security System
- Initiate Centralized HVAC Systems for Maintenance
- Complete Upgrade for Fleet Management Software with Fuel Site Integration
- Completing Paperless Criminal Prosecution
- Complete Vacation Rental by Owner Regional Survey
- Joint Council Meetings with Regional Partners
- Mountain Accord Phase II
- Consideration of Storm Water Enterprise Fund and Fee
- Digital Transit Signage
- Implementation of Pay Plan Changes
- Strategic Plan 4-year Review

### Staff Budget Plan FY17 & FY18

- Community Affairs: Video production
- Building Maintenance: Library cleaning and maintenance cost increases.
- IT: Software maintenance costs.
- Finance: Contract services increases.
- City Attorney Office: Materials & supplies and part-time staffing increases.

### Staffing Composition Total FTE's



### Strategic Planning Roadmap

For more information on Park City Municipal's strategic planning processes follow this link:

<http://www.parkcity.org/departments/budget-debt-grants/strategic-planning>



## Engaged & Effective Government and Involved Citizenry

Program	Departments	BASE FY 2016	SCORE FY 2017	QUARTILE FY 2017	DEPT REQ FY 2017	RT REC FY 2017	CM REC FY 2017	REV FY 2017	TOT REC COST FY 2017
Elections	EXECUTIVE	\$22,840	25.00	1	\$9,812	\$9,812	\$10,092	\$0	\$10,092
Accounting/Audit/Treasury	FINANCE	\$319,803	23.50	1	\$373,530	\$334,793	\$348,782	-\$98,050	\$250,732
City Recorder	EXECUTIVE	\$119,232	23.50	1	\$119,195	\$119,195	\$129,648	-\$12,373	\$117,275
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	\$122,666	22.50	1	\$108,507	\$108,807	\$134,124	-\$39,419	\$94,704
Debt Management	BUDGET, DEBT & GRANTS	\$37,679	22.25	1	\$58,820	\$58,820	\$42,878	-\$12,379	\$30,499
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	\$589,242	21.50	1	\$541,273	\$572,684	\$645,145	-\$124,335	\$572,574
Financial Services	FINANCE	\$310,465	21.00	1	\$352,230	\$322,015	\$343,025	-\$149,409	\$193,616
Capital Budgeting	BUDGET, DEBT & GRANTS	\$44,501	20.75	2	\$65,539	\$65,539	\$50,525	-\$20,386	\$30,138
Inspections and Contract Supervision	BUILDING MAINTENANCE	\$101,747	20.50	2	\$105,137	\$105,137	\$123,436	-\$17,964	\$105,472
Revenue/Resource Management	BUDGET, DEBT & GRANTS	\$25,437	20.25	2	\$32,277	\$32,277	\$28,449	-\$7,767	\$20,682
Fleet Management & Maintenance	FLEET SERVICES DEPT	\$2,496,841	20.00	2	\$3,225,825	\$3,225,825	\$2,594,720	\$0	\$2,599,720
General Legal Support	LEGAL	\$82,542	19.75	2	\$103,661	\$103,661	\$105,726	-\$14,207	\$91,519
Litigation	LEGAL	\$84,245	19.75	2	\$88,885	\$87,322	\$93,182	-\$59,287	\$33,895
Local, State, and Federal Compliance	HUMAN RESOURCES	\$135,132	19.75	2	\$133,117	\$133,117	\$141,312	-\$50,179	\$91,133
Council & Board Support	EXECUTIVE & LEGAL	\$347,010	19.50	2	\$348,718	\$347,378	\$375,504	-\$30,680	\$344,824
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & INTERGOVERNMENTAL & ENVIRONMENT	\$412,518	19.50	2	\$462,487	\$402,528	\$359,694	-\$17,876	\$344,224
Network Support	INFORMATION TECHNOLOGY (IT)	\$229,512	19.00	2	\$229,554	\$229,554	\$238,575	-\$48,796	\$189,780
Records Management	IT & POLICE	\$249,678	19.00	2	\$318,690	\$251,581	\$261,338	\$0	\$262,511
Risk Management	EXECUTIVE & LEGAL	\$952,888	19.00	2	\$954,009	\$954,009	\$957,153	-\$750,665	\$601,688
Benefit Design/Administration	HUMAN RESOURCES	\$69,156	18.75	2	\$69,319	\$69,319	\$73,502	-\$26,119	\$47,383
Employment Review	LEGAL	\$57,295	18.75	2	\$59,103	\$57,763	\$61,881	-\$21,809	\$40,071
Janitorial Services	BUILDING MAINTENANCE	\$360,835	18.75	2	\$407,084	\$361,484	\$489,790	\$0	\$489,790
Staff Support	EXECUTIVE	\$216,335	18.50	2	\$216,222	\$216,222	\$183,747	-\$63,968	\$119,780
IT Utilities	INFORMATION TECHNOLOGY (IT)	\$126,023	18.00	2	\$131,015	\$131,015	\$134,390	-\$23,670	\$110,721
Building Repairs and Maintenance	BUILDING MAINTENANCE	\$371,164	17.75	2	\$383,721	\$394,721	\$458,872	-\$66,733	\$392,139
Emergency Communications	COMMUNITY AFFAIRS	\$74,900	17.75	2	\$83,970	\$83,970	\$84,787	-\$8,519	\$76,268
Safety and Security	EMERGENCY MANAGEMENT	\$38,000	17.00	3	\$43,000	\$38,000	\$38,000	\$0	\$43,000
Contracts/Grants	LEGAL	\$72,141	16.75	3	\$73,949	\$72,608	\$78,499	-\$22,799	\$55,699
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	\$179,107	16.50	3	\$195,101	\$195,101	\$199,392	-\$39,965	\$159,427
Strategic Planning	BUDGET, DEBT & GRANTS	\$26,228	16.50	3	\$25,712	\$25,712	\$29,425	\$0	\$29,425
Systems Support	INFORMATION TECHNOLOGY (IT)	\$248,971	16.50	3	\$256,983	\$248,983	\$255,802	-\$53,349	\$202,453
Grant Administration	BUDGET, DEBT & GRANTS	\$13,805	16.25	3	\$20,852	\$20,852	\$15,538	-\$3,399	\$12,138
Website	INFORMATION TECHNOLOGY (IT)	\$82,168	15.75	3	\$82,246	\$82,246	\$87,544	-\$15,921	\$71,623
Legislative Liaison	EXECUTIVE	\$99,549	15.50	3	\$99,544	\$99,544	\$104,886	-\$7,507	\$97,379
Utilities	BUILDING MAINTENANCE	\$212,914	15.00	3	\$212,914	\$212,914	\$188,711	\$0	\$198,555
GIS	INFORMATION TECHNOLOGY (IT)	\$111,890	14.75	3	\$111,530	\$111,530	\$115,625	-\$31,332	\$84,294
Dental Self-Funding	DENTAL SELF-FUNDING	\$200,000	14.00	3	\$200,000	\$200,000	\$200,000	-\$64,166	\$135,834
Analysis Resource	BUDGET, DEBT & GRANTS	\$50,427	13.75	3	\$46,975	\$46,975	\$56,235	-\$16,101	\$40,134
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	\$67,711	13.50	3	\$30,418	\$30,418	\$75,189	-\$22,511	\$52,678

Program	Departments -	BASE FY 2016	SCORE FY 2017	QUARTILE FY 2017	DEPT REQ FY 2017	RT REC FY 2017	CM REC FY 2017	REV FY 2017	TOT REC COST FY 2017
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	\$356,817	13.50	3	\$355,424	\$355,424	\$397,376	\$-34,517	\$362,859
LEAD	EXECUTIVE & HUMAN RESOURCES	\$70,000	12.00	4	\$70,000	\$70,000	\$70,000	\$0	\$70,000
Pay Plan Design/Administration	HUMAN RESOURCES	\$74,662	11.75	4	\$74,965	\$74,965	\$81,977	\$-29,156	\$52,821
Recruitment	HUMAN RESOURCES	\$100,634	11.75	4	\$101,199	\$101,199	\$109,378	\$-38,847	\$70,531
Valuing Employees	HUMAN RESOURCES	\$196,262	11.75	4	\$197,467	\$197,467	\$203,210	\$-72,129	\$131,081
Leadership Park City	INTERGOVERNMENTAL & ENVIRONMENT	\$91,680	11.50	4	\$150,397	\$101,680	\$151,283	\$-46,000	\$105,283
Performance Management	HUMAN RESOURCES	\$669,496	10.75	4	\$668,933	\$668,933	\$673,620	\$-33,228	\$640,392
Venture Fund	EXECUTIVE	\$10,000	9.25	4	\$10,000	\$10,000	\$0	\$0	\$0
Short-Term Citywide Personnel	HUMAN RESOURCES	\$59,200	6.50	4	\$59,264	\$59,264	\$61,840	\$-21,870	\$39,970
Special Meetings	EXECUTIVE	\$12,000	5.50	4	\$12,000	\$12,000	\$12,000	\$0	\$12,000
<b>TOTAL</b>		<b>\$11,003,347</b>			<b>\$565,842,341</b>	<b>\$11,814,361</b>	<b>\$11,675,807</b>	<b>\$-2,217,391</b>	<b>\$9,928,803</b>

**Description:**

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

**Council Goal:**

002 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

This is the off-year for elections, so the demand for this program is significantly less.

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
CITY MANAGER									
Personnel	9,340	9,312	9,312	9,592	9,592	9,658	9,658	9,736	9,736
Total CITY MANAGER	9,340	9,312	9,312	9,592	9,592	9,658	9,658	9,736	9,736
ELECTIONS									
Materials	13,500	500	500	500	500	500	500	500	500
Total ELECTIONS	13,500	500	500	500	500	500	500	500	500
TOTAL	22,840	9,812	9,812	10,092	10,092	10,158	10,158	10,236	10,236

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

**Level of Service**

Elections

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Elections	1	25.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

ELECTIONS Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

**Section 5: Consequences of Funding Proposal at Lower Level**

ELECTIONS Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Elections - ELECTIONS	Deadline was met for noticing the election.	No	Yes	Yes	Yes
Elections - ELECTIONS	Election results were delivered to the County within the specified timeline.	No	Yes	Yes	Yes

**Description:**

FINANCE This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

**Council Goal:**

008 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
Accounting/Audit/Treasury	\$170k increase for a new Finance Manager to be on Contract.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
FINANCE											
Personnel	249,713	303,440	264,703	278,692	-98,050	180,642	368,187	368,187	370,631	-99,292	271,339
Materials	70,090	70,090	70,090	70,090		70,090	70,090	70,090	70,090		70,090
Total FINANCE	319,803	373,530	334,793	348,782	-98,050	250,732	438,277	438,277	440,721	-99,292	341,429
<b>TOTAL</b>	<b>319,803</b>	<b>373,530</b>	<b>334,793</b>	<b>348,782</b>	<b>-98,050</b>	<b>250,732</b>	<b>438,277</b>	<b>438,277</b>	<b>440,721</b>	<b>-99,292</b>	<b>341,429</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.1	2.1
Part Time	0.0	0.0
<b>TOTAL</b>	<b>2.1</b>	<b>2.1</b>

**Level of Service**

Accounting/Audit/Treasury

Same Level of Service

	Quartile FY 2018	Score FY 2018
Accounting/Audit/Treasury	1	23.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more training over the internet rather than travel, accounting for cost savings in training.

### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

### Section 6: Performance Measures

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Accounting/Audit/Treasury - Finance	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
Accounting/Audit/Treasury - FINANCE	Outputs: Number of journal entries prepared and posted for City departments	34124	36422	35000	35000
Accounting/Audit/Treasury - FINANCE	Outputs: Number of bank statement transactions reconciled.	13352	14080	14000	15000
Accounting/Audit/Treasury - FINANCE	Efficiency: Cost per fixed asset item entered in the Fixed Asset System.	48.2	84.95	70	60
Accounting/Audit/Treasury - FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	63	111	100	100
Accounting/Audit/Treasury - FINANCE	Output: Portfolio average monthly balance.	74864041	83399875	75000000	80000
Accounting/Audit/Treasury - FINANCE	Output: Percent of quarterly monitoring reports submitted to City Council.	100%	100%	100%	100%
Accounting/Audit/Treasury - FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	100%	100%	100%	100%

**Description:**

CITY MANAGER Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

**Council Goal:**

010 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER											
Personnel	113,779	113,742	113,742	122,778	-12,373	110,405	121,674	121,674	123,513	-12,591	110,922
Materials	5,453	7,553	5,453	6,870		6,870	7,553	5,453	6,870		6,870
Total CITY MANAGER	119,232	121,295	119,195	129,648	-12,373	117,275	129,227	127,127	130,383	-12,591	117,792
TOTAL	119,232	121,295	119,195	129,648	-12,373	117,275	129,227	127,127	130,383	-12,591	117,792

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.3	0.3
Part Time	0.1	0.1
TOTAL	0.4	0.4

**Level of Service**  
 City Recorder                      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
City Recorder	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Good succession planning is usual in any organization, and our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative. Ensuring that the team is functioning at the highest level is important.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER Funding requests are to provide the same level of service.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
City Recorder- CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	100%	100%	100%	100%
City Recorder - CITY MANAGER	Two week turn around for Council minutes	100%	100%	100%	100%



**Description:**

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

**Council Goal:**

017 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
Budget Preparation, Coordination, and Monitoring	\$170k increase for a new Finance Manager to be on Contract.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>BUDGET, DEBT &amp; GRANTS</b>											
Personnel	90,845	76,687	76,687	101,820	-37,448	64,372	87,153	87,153	103,497	-37,880	65,617
Materials	22,762	22,762	22,762	22,762		22,762	22,762	22,762	22,762		22,762
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>113,607</b>	<b>99,449</b>	<b>99,449</b>	<b>124,582</b>	<b>-37,448</b>	<b>87,134</b>	<b>109,915</b>	<b>109,915</b>	<b>126,259</b>	<b>-37,880</b>	<b>88,379</b>
<b>FINANCE</b>											
Personnel	6,356	7,431	6,656	6,839	-1,971	4,868	11,764	11,764	11,824	-1,994	9,830
Materials	2,703	2,703	2,703	2,703		2,703	2,703	2,703	2,703		2,703
<b>Total FINANCE</b>	<b>9,059</b>	<b>10,134</b>	<b>9,359</b>	<b>9,542</b>	<b>-1,971</b>	<b>7,571</b>	<b>14,467</b>	<b>14,467</b>	<b>14,527</b>	<b>-1,994</b>	<b>12,533</b>
<b>TOTAL</b>	<b>122,666</b>	<b>109,582</b>	<b>108,807</b>	<b>134,124</b>	<b>-39,419</b>	<b>94,704</b>	<b>124,382</b>	<b>124,382</b>	<b>140,786</b>	<b>-39,873</b>	<b>100,912</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.8	0.8
Part Time		
<b>TOTAL</b>	<b>0.8</b>	<b>0.8</b>

**Level of Service**

Budget Preparation, Coordination, and Monitoring Same Level of Service

	Quartile FY 2018	Score FY 2018
Budget Preparation, Coordination, and Monitoring	1	22.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (1/no)	Yes	Yes	Yes	Yes
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	54	40	45	45
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget monitoring (ISS).	92%	0%	100%	100%
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget preparation (ISS).	96%	0%	100%	100%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

**Council Goal:**

024 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS											
Personnel	37,541	58,682	58,682	42,740	-12,379	30,361	65,739	65,739	43,455	-12,379	31,077
Materials	138	138	138	138		138	138	138	138		138
Total BUDGET, DEBT & GRANTS	37,679	58,820	58,820	42,878	-12,379	30,499	65,877	65,877	43,593	-12,379	31,215
TOTAL	37,679	58,820	58,820	42,878	-12,379	30,499	65,877	65,877	43,593	-12,379	31,215

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.3	0.3
Part Time		
TOTAL	0.3	0.3

**Level of Service**

Debt Management Same Level of Service

	Quartile FY 2018	Score FY 2018
Debt Management	1	22.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's) 2 = Aa1	2	2	2	2
Debt Management - BUDGET, DEBT & GRANTS	Bond issuances completed in time for project.	100%	100%	100%	100%
Debt Management - BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating.	Yes	Yes	Yes	Yes
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	2	2	2	2
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	2	2	2	2

**Description:**

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY AFFAIRS	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

**Council Goal:**

009 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>CITY COUNCIL</b>											
Personnel	139,894	139,892	139,892	145,099	-31,084	114,015	143,355	143,355	145,099	-31,377	113,722
Materials	38,974	38,974	38,974	38,974		38,974	38,974	38,974	38,974		38,974
<b>Total CITY COUNCIL</b>	<b>178,868</b>	<b>178,866</b>	<b>178,866</b>	<b>184,073</b>	<b>-31,084</b>	<b>152,989</b>	<b>182,329</b>	<b>182,329</b>	<b>184,073</b>	<b>-31,377</b>	<b>152,696</b>
<b>CITY MANAGER</b>											
Personnel	66,569	66,540	66,540	70,168	-31,084	39,084	68,483	68,483	71,242	-31,377	39,866
Materials	4,993	4,993	4,993	6,719		6,719	4,993	4,993	6,719		6,719
<b>Total CITY MANAGER</b>	<b>71,562</b>	<b>71,533</b>	<b>71,533</b>	<b>76,887</b>	<b>-31,084</b>	<b>45,803</b>	<b>73,476</b>	<b>73,476</b>	<b>77,961</b>	<b>-31,377</b>	<b>46,585</b>
<b>COMMUNITY AFFAIRS</b>											
Personnel	165,677	188,097	188,097	196,934	-31,084	165,850	198,279	198,279	199,623	-31,377	168,246
Materials	43,998	58,998	53,998	53,998		53,998	58,998	53,998	53,998		53,998
<b>Total COMMUNITY AFFAIRS</b>	<b>209,675</b>	<b>247,095</b>	<b>242,095</b>	<b>250,932</b>	<b>-31,084</b>	<b>219,848</b>	<b>257,277</b>	<b>252,277</b>	<b>253,621</b>	<b>-31,377</b>	<b>222,244</b>
<b>ECONOMY</b>											
Personnel	42,671	43,502	43,502	48,329	-31,084	17,245	47,291	47,291	49,070	-31,377	17,694
Materials	777	777	777	777		777	777	777	777		777
<b>Total ECONOMY</b>	<b>43,448</b>	<b>44,279</b>	<b>44,279</b>	<b>49,106</b>	<b>-31,084</b>	<b>18,022</b>	<b>48,068</b>	<b>48,068</b>	<b>49,847</b>	<b>-31,377</b>	<b>18,471</b>
<b>ENVIRONMENTAL SUSTAINABILITY</b>											
Personnel	35,690	35,911	35,911	35,911		35,911	35,911	35,911	35,911		35,911
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>35,690</b>	<b>35,911</b>	<b>35,911</b>	<b>35,911</b>		<b>35,911</b>	<b>35,911</b>	<b>35,911</b>	<b>35,911</b>		<b>35,911</b>
<b>CONTINGENCY/GENERAL</b>											
Materials	50,000			50,000		50,000			50,000		50,000
<b>Total CONTINGENCY/GENERAL</b>	<b>50,000</b>			<b>50,000</b>		<b>50,000</b>			<b>50,000</b>		<b>50,000</b>
<b>TOTAL</b>	<b>589,242</b>	<b>577,684</b>	<b>572,684</b>	<b>646,909</b>	<b>-124,335</b>	<b>522,574</b>	<b>597,061</b>	<b>592,061</b>	<b>651,414</b>	<b>-125,507</b>	<b>525,907</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.7	2.7
Part Time	0.0	0.0
<b>TOTAL</b>	<b>2.7</b>	<b>2.7</b>

**Level of Service**

Community Outreach and Citizen Same Level of Service Engagement

	Quartile FY 2018	Score FY 2018
Community Outreach and Citizen Engagement	1	21.50

**Section 3: Basic Program Attributes**

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY AFFAIRS In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY COUNCIL Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

CITY MANAGER Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

COMMUNITY AFFAIRS Funding at a lower level would eliminate two key existing citizen engagement tools and activities. Funding is requested in FY 15 for continued use of MindMixer, a virtual engagement tool. In FY 13 we made an initial investment in MindMixer. The renewal rate for a 4-year term is \$8000 of which half has been paid in the current fiscal year. We received a significant discount for the four year extension (basically paying for 2 years and getting 2 free). We explored other providers and the first year cost ranged from \$7500 - \$10000. In FY 16 \$12000 is requested in FY 16 to conduct the biennial national citizen survey. This survey is used for community feedback, performance measures and coordinates with the ICMA survey.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Community Outreach and Citizen Engagement- ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	100%	100%	100%	100%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	44%	0%	70%	0%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Respondents rated the opportunities to attend or participate in community matters as "good" or better.	84%	0%	80%	0%
Community Outreach and Citizen Engagement - ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	100%	100%	10%	100%
Community Outreach and Citizen Engagement - CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	0%	100%	100%	100%
Community Outreach and Citizen Engagement - COMMUNITY & ENVIRONMENT	# of PSA/Press Releases/Social Media Postings	342	0	500	0

**Description:**

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

**Council Goal:**

037 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound

In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
Financial Services	\$170k increase for a new Finance Manager to be on Contract.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>FINANCE</b>											
Personnel	285,511	327,276	297,061	318,071	-149,409	168,662	368,019	368,019	370,879	-150,650	220,229
Materials	24,954	24,954	24,954	24,954		24,954	24,954	24,954	24,954		24,954
<b>Total FINANCE</b>	<b>310,465</b>	<b>352,230</b>	<b>322,015</b>	<b>343,025</b>	<b>-149,409</b>	<b>193,616</b>	<b>392,973</b>	<b>392,973</b>	<b>395,833</b>	<b>-150,650</b>	<b>245,183</b>
<b>TOTAL</b>	<b>310,465</b>	<b>352,230</b>	<b>322,015</b>	<b>343,025</b>	<b>-149,409</b>	<b>193,616</b>	<b>392,973</b>	<b>392,973</b>	<b>395,833</b>	<b>-150,650</b>	<b>245,183</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.7	2.7
Part Time	0.6	0.6
<b>TOTAL</b>	<b>3.3</b>	<b>3.3</b>

**Level of Service**

Financial Services Same Level of Service

	Quartile FY 2018	Score FY 2018
Financial Services	2	21.00



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

FINANCE

Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE

Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

### Section 6: Performance Measures

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Financial Services - FINANCE	Efficiency: Total cost per check prepared and mailed.	7.13	5.93	10	7.6
Financial Services - FINANCE	Output: Number of checks processed.	3701	4537	5000	4000
Financial Services - FINANCE	Efficiency: Average cost to record and deposit a customer payment.	1.37	1.82	1	1.75
Financial Services - FINANCE	Output: Number of payments recorded and deposited in the bank.	46858	46460	50000	50000
Financial Services - FINANCE	Efficiency: Cost per payroll check/direct deposit issued.	1.18	1.15	2	2
Financial Services - FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	13692	14062	14000	15000

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

**Council Goal:**

014 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound

In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4% Demand is increasing due to a number of new Capital projects being undertaken in the City.

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS											
Personnel	44,068	65,106	65,106	50,092	-20,386	29,705	73,123	73,123	50,932	-20,395	30,537
Materials	433	433	433	433		433	433	433	433		433
Total BUDGET, DEBT & GRANTS	44,501	65,539	65,539	50,525	-20,386	30,138	73,556	73,556	51,365	-20,395	30,970
TOTAL	44,501	65,539	65,539	50,525	-20,386	30,138	73,556	73,556	51,365	-20,395	30,970

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

**Level of Service**

Capital Budgeting Same Level of Service

	Quartile FY 2018	Score FY 2018
Capital Budgeting	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Capital Budgeting - BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	100%	100%	100%	100%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring quality of service as 'satisfactory' and 'above expectations' (ISS).	91%	0%	95%	95%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring as 'Useful' and 'Very Useful' (ISS).	89%	0%	100%	100%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

**Council Goal:**

054 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM											
Personnel	87,552	87,942	87,942	106,241	-17,964	88,277	106,936	106,936	107,876	-17,972	89,904
Materials	14,195	17,195	17,195	17,195		17,195	17,195	17,195	17,195		17,195
Total BLDG MAINT ADM	101,747	105,137	105,137	123,436	-17,964	105,472	124,131	124,131	125,071	-17,972	107,099
TOTAL	101,747	105,137	105,137	123,436	-17,964	105,472	124,131	124,131	125,071	-17,972	107,099

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.1	1.1
Part Time		
TOTAL	1.1	1.1

**Level of Service**

Inspections and Contract Supervision

Same Level of Service

	Quartile FY 2018	Score FY 2018
Inspections and Contract Supervision	2	20.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM

"Collaboration": Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM

The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	95%	95%	95%	95%
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	100%	100%	100%	100%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

**Council Goal:**

035 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS											
Personnel	23,005	29,845	29,845	26,017	-7,767	18,250	33,736	33,736	26,456	-7,856	18,600
Materials	2,432	2,432	2,432	2,432		2,432	2,432	2,432	2,432		2,432
Total BUDGET, DEBT & GRANTS	25,437	32,277	32,277	28,449	-7,767	20,682	36,168	36,168	28,888	-7,856	21,032
TOTAL	25,437	32,277	32,277	28,449	-7,767	20,682	36,168	36,168	28,888	-7,856	21,032

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

**Level of Service**

Revenue/Resource Management Same Level of Service

	Quartile FY 2018	Score FY 2018
Revenue/Resource Management	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.	7	5	7	7
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Revenue Forecasting and Analysis as 'satisfactory' and 'above expectations' (ISS).	91%	0%	100%	100%
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Financial/Fee Analysis as 'satisfactory' and 'above expectations' (ISS).	96%	0%	100%	100%

**Description:**

FLEET SERVICES DEPT This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of 251 vehicles\equipment. The fleet has continued to grow in number and technical complexity.

**Council Goal:**

057 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, and Bldg Maint. Golf Course Maint. Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
FLEET SERVICES DEPT									
Personnel	835,721	834,735	834,735	964,100	964,100	970,624	970,624	978,570	978,570
Materials	1,661,120	2,391,090	2,391,090	1,635,620	1,635,620	2,391,090	2,391,090	1,635,620	1,635,620
Total FLEET SERVICES DEPT	2,496,841	3,225,825	3,225,825	2,599,720	2,599,720	3,361,714	3,361,714	2,614,190	2,614,190
TOTAL	2,496,841	3,225,825	3,225,825	2,599,720	2,599,720	3,361,714	3,361,714	2,614,190	2,614,190

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	9.9	9.9
Part Time		
TOTAL	9.9	9.9

**Level of Service**

Fleet Management & Maintenance Same Level of Service

	Quartile FY 2018	Score FY 2018
Fleet Management & Maintenance	2	20.00



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

FLEET SERVICES DEPT Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Fleet Management & Maintenance - FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	0	26	26	26
Fleet Management & Maintenance - FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	80%	82.02%	90%	85%
Fleet Management & Maintenance - FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	78%	82.22%	90%	85%
Fleet Management & Maintenance - FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	79%	79.9%	80%	80%

**Description:**

BUDGET, DEBT & GRANTS Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

**Council Goal:**

042 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS									
Personnel	26,228	25,712	25,712	29,425	29,425	29,558	29,558	29,927	29,927
Total BUDGET, DEBT & GRANTS	26,228	25,712	25,712	29,425	29,425	29,558	29,558	29,927	29,927
TOTAL	26,228	25,712	25,712	29,425	29,425	29,558	29,558	29,927	29,927

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

**Level of Service**  
Strategic Planning      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Strategic Planning	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS The Budget Dept has saved a considerable amount of money with this BFO program. Last year, strategic planning was carried out through the Strategic Initiatives Manager. Now the Budget Dept has absorbed all of these duties without decreasing the level of service of the Dept's other programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or cease to exist.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Strategic Planning - Budget Dept	Percent of respondents who rated the quality of service of Strategic Planning as 'satisfactory' and 'above expectations' (ISS).	89%	0%	100%	100%
Strategic Planning - BUDGET	All Business Plans updated by Sept. 1.	Yes	Yes	Yes	Yes
Strategic Planning - BUDGET	All Biennial Plans updated before Council Retreat.	Yes	Yes	Yes	Yes
Strategic Planning - BUDGET	Quarterly Goals Report presented to Council every quarter.	Yes	Yes	Yes	Yes

**Description:**

CITY ATTORNEY Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

**Council Goal:**

090 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and legally sound                      Fiscally and legally sound

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY											
Personnel	81,393	86,033	84,470	90,330	-59,287	31,043	89,953	89,953	91,810	-59,626	32,184
Materials	2,852	2,852	2,852	2,852		2,852	2,852	2,852	2,852		2,852
Total CITY ATTORNEY	84,245	88,885	87,322	93,182	-59,287	33,895	92,805	92,805	94,662	-59,626	35,036
TOTAL	84,245	88,885	87,322	93,182	-59,287	33,895	92,805	92,805	94,662	-59,626	35,036

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.6	0.6
Part Time	0.1	0.1
TOTAL	0.7	0.7

Level of Service  
Litigation                      Same Level of Service

	Quartile FY 2018	Score FY 2018
Litigation	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Internal costs are less than hiring outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Litigation-LEGAL	Percent of court deadlines met without extensions.	0%	0.95%	1%	1%
Litigation - LEGAL	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	No	No	Yes	No

**Description:**

HUMAN RESOURCES Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

**Council Goal:**

046 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES											
Personnel	116,623	114,608	114,608	122,803	-50,179	72,624	123,399	123,399	124,827	-50,911	73,916
Materials	18,509	18,509	18,509	18,509		18,509	18,509	18,509	18,509		18,509
Total HUMAN RESOURCES	135,132	133,117	133,117	141,312	-50,179	91,133	141,908	141,908	143,336	-50,911	92,425
TOTAL	135,132	133,117	133,117	141,312	-50,179	91,133	141,908	141,908	143,336	-50,911	92,425

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.9	0.9
Part Time		
TOTAL	0.9	0.9

**Level of Service**

Local, State, and Federal Compliance

Same Level of Service

	Quartile FY 2018	Score FY 2018
Local, State, and Federal Compliance	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Local, State, and Federal Compliance - HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	1	0.01	0.01	0.01

**Description:**

CITY MANAGER Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

CITY ATTORNEY Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

**Council Goal:**

049 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound                      Open and Responsive Government is a high priority of the City Council and Mayor.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>CITY MANAGER</b>											
Personnel	89,808	89,765	89,765	95,988	-15,340	80,648	93,159	93,159	97,300	-15,675	81,626
Materials	10,821	10,821	10,821	12,479		12,479	10,821	10,821	12,479		12,479
Total CITY MANAGER	100,629	100,586	100,586	108,467	-15,340	93,127	103,980	103,980	109,779	-15,675	94,105
<b>CITY ATTORNEY</b>											
Personnel	240,045	241,795	240,455	260,699	-15,340	245,360	256,254	256,254	265,041	-15,675	249,367
Materials	6,337	6,337	6,337	6,337		6,337	6,337	6,337	6,337		6,337
Total CITY ATTORNEY	246,382	248,132	246,792	267,036	-15,340	251,697	262,591	262,591	271,378	-15,675	255,704
TOTAL	347,010	348,718	347,378	375,504	-30,680	344,824	366,572	366,572	381,158	-31,349	349,809

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.9	1.9
Part Time	0.1	0.2
TOTAL	2.0	2.1

**Level of Service**  
 Council & Board Support                      Same Level of Service

	Quartile FY 2018	Score FY 2018
Council & Board Support	2	19.50



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Council & Board Support- CITY MANAGER	Percent of citizens who are satisfied with City's level of service.	75%	80%	75%	75%
Council & Board Support- CITY MANAGER	Percent of employees satisfied with the City Manager's office.	75%	0%	75%	75%
Council & Board Support - LEGAL	Percent of staff reports reviewed within three days.	95%	95%	100%	95%
Council & Board Support - LEGAL	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	1	1	1

**Description:**

**CITY COUNCIL** Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.

**CITY MANAGER** Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.

**ENVIRONMENTAL SUSTAINABILITY** The Regional Community Development Director represents the City on regional collaboration efforts.

**Council Goal:**

029 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

	Request FY 2018	Rationale FY 2018
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>CITY COUNCIL</b>											
Personnel	139,894	139,892	139,892	145,099	-8,938	136,161	143,355	143,355	145,099	-8,938	136,161
Materials	38,474	38,474	38,474	38,474		38,474	38,474	38,474	38,474		38,474
<b>Total CITY COUNCIL</b>	<b>178,368</b>	<b>178,366</b>	<b>178,366</b>	<b>183,573</b>	<b>-8,938</b>	<b>174,635</b>	<b>181,829</b>	<b>181,829</b>	<b>183,573</b>	<b>-8,938</b>	<b>174,635</b>
<b>CITY MANAGER</b>											
Personnel	62,042	62,014	62,014	64,594	-8,938	55,656	63,547	63,547	65,669	-8,938	56,731
Materials	4,099	4,099	4,099	5,883		5,883	4,099	4,099	5,883		5,883
<b>Total CITY MANAGER</b>	<b>66,141</b>	<b>66,113</b>	<b>66,113</b>	<b>70,477</b>	<b>-8,938</b>	<b>61,539</b>	<b>67,646</b>	<b>67,646</b>	<b>71,552</b>	<b>-8,938</b>	<b>62,614</b>
<b>ENVIRONMENTAL SUSTAINABILITY</b>											
Personnel	59,959	59,959									
Materials	58,050	58,050	58,050	58,050		58,050	58,050	58,050	58,050		58,050
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>118,009</b>	<b>118,009</b>	<b>58,050</b>	<b>58,050</b>		<b>58,050</b>	<b>58,050</b>	<b>58,050</b>	<b>58,050</b>		<b>58,050</b>
<b>CONTINGENCY/GENERAL</b>											
Materials	50,000	100,000	100,000	50,000		50,000	100,000	100,000	50,000		50,000
<b>Total CONTINGENCY/GENERAL</b>	<b>50,000</b>	<b>100,000</b>	<b>100,000</b>	<b>50,000</b>		<b>50,000</b>	<b>100,000</b>	<b>100,000</b>	<b>50,000</b>		<b>50,000</b>
<b>TOTAL</b>	<b>412,518</b>	<b>462,487</b>	<b>402,528</b>	<b>362,100</b>	<b>-17,876</b>	<b>344,224</b>	<b>407,525</b>	<b>407,525</b>	<b>363,175</b>	<b>-17,876</b>	<b>345,299</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.4	0.4
Part Time	0.0	0.0
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

**Level of Service**  
 Policy Creation & Implementation      Same Level of Service

	Quartile FY 2018	Score FY 2018
Policy Creation & Implementation	2	19.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER      Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY COUNCIL      Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.

CITY MANAGER      Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.

ENVIRONMENTAL SUSTAINABILITY      Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Policy Creation and Implementation- CITY COUNCIL	Percent of Council saying implementation is good or excellent.	82%	90%	82%	90%
Policy Creation & Implementation - CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	82%	90%	82%	90%

**Description:**

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across fifteen locations providing phone, data, Wi-Fi and remote access services. This includes support of datacenter operations and backup system support. This program also implements and supports technology projects.

**Council Goal:**

044 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES											
Personnel	148,818	148,860	148,860	157,881	-48,796	109,086	158,643	158,643	160,518	-49,272	111,246
Materials	80,694	80,694	80,694	80,694		80,694	94,694	80,694	80,694		80,694
Total TECHNICAL & CUSTOMER SERVICES	229,512	229,554	229,554	238,575	-48,796	189,780	253,337	239,337	241,212	-49,272	191,940
TOTAL	229,512	229,554	229,554	238,575	-48,796	189,780	253,337	239,337	241,212	-49,272	191,940

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.2	1.2
Part Time		
TOTAL	1.2	1.2

**Level of Service**

Network Support

Same Level of Service

	Quartile FY 2018	Score FY 2018
Network Support	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	99.69%	99.91%	98%	0%
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	98.8%	93.25%	100%	0%

**Description:**

**TECHNICAL & CUSTOMER SERVICES** Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

**COMMUNICATION CENTER** The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

**Council Goal:**

038 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

**Section 1: Scope**

**Change in Demand** Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>									
Personnel	100,616	100,945	100,945	106,045	106,045	106,785	106,785	107,648	107,648
Materials	30,900	30,900	30,900	30,900	30,900	30,900	30,900	30,900	30,900
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>131,516</b>	<b>131,845</b>	<b>131,845</b>	<b>136,945</b>	<b>136,945</b>	<b>137,685</b>	<b>137,685</b>	<b>138,548</b>	<b>138,548</b>
<b>COMMUNICATION CENTER</b>									
Personnel	117,912	186,595	119,486	125,316	125,316	151,197	125,057	127,147	127,147
Materials	250	250	250	250	250	250	250	250	250
<b>Total COMMUNICATION CENTER</b>	<b>118,162</b>	<b>186,845</b>	<b>119,736</b>	<b>125,566</b>	<b>125,566</b>	<b>151,447</b>	<b>125,307</b>	<b>127,397</b>	<b>127,397</b>
<b>TOTAL</b>	<b>249,678</b>	<b>318,690</b>	<b>251,581</b>	<b>262,511</b>	<b>262,511</b>	<b>289,132</b>	<b>262,992</b>	<b>265,945</b>	<b>265,945</b>

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	2.6	2.6
Part Time	0.2	0.3
<b>TOTAL</b>	<b>2.7</b>	<b>2.8</b>

**Level of Service**  
Records Management      Same Level of Service

	Quartile FY 2018	Score FY 2018
Records Management	2	19.00

### Section 3: Basic Program Attributes

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

### Section 6: Performance Measures

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Records Management- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	94.11%	80.88%	100%	0%
Records Management - TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	12	0	12	0
Records Management - TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	1	0	2	0
Records Management - TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	25%	100%	100%	0%
Records Management - COMMUNICATION CENTER	100% of report requests met within ten days	100%	100%	100%	100%
Records Management - COMMUNICATION CENTER	100% of state required forms submitted within the 10 day time frame required by state statute.	100%	100%	100%	100%

**Description:**

CITY ATTORNEY The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.

**Council Goal:**

088 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
<b>CITY ATTORNEY</b>											
Personnel	42,688	45,149	43,809	46,953		46,953	46,605	46,605	47,715		47,715
Materials	1,900	1,900	1,900	1,900		1,900	1,900	1,900	1,900		1,900
Total CITY ATTORNEY	44,588	47,049	45,709	48,853		48,853	48,505	48,505	49,615		49,615
<b>SELF INS &amp; SEC BOND</b>											
Materials	718,300	718,300	718,300	1,028,500	-686,997	341,503	718,300	718,300	828,500	-955,405	-126,905
Total SELF INS & SEC BOND	718,300	718,300	718,300	1,028,500	-686,997	341,503	718,300	718,300	828,500	-955,405	-126,905
<b>WORKERS COMP</b>											
Materials	190,000	190,000	190,000	275,000	-258,000	17,000	190,000	190,000	275,000		275,000
Total WORKERS COMP	190,000	190,000	190,000	275,000	-258,000	17,000	190,000	190,000	275,000		275,000
TOTAL	952,888	955,349	954,009	1,352,353	-944,997	407,356	956,805	956,805	1,153,115	-955,405	197,710

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.3	0.3
Part Time	0.1	0.1
TOTAL	0.4	0.4

**Level of Service**

Risk Management

Same Level of Service



	Quartile FY 2018	Score FY 2018
Risk Management	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Provide training to all departments to keep any claims to a minimum.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.

**Section 6: Performance Measures**

Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
-				

**Description:**

HUMAN RESOURCES Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

**Council Goal:**

078 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018	
HUMAN RESOURCES												
Personnel	58,756	58,919	58,919	63,102	-26,119	36,983	63,467	63,467	64,091	-26,500	37,590	
Materials	10,400	10,400	10,400	10,400		10,400	10,400	10,400	10,400		10,400	
Total HUMAN RESOURCES	69,156	69,319	69,319	73,502	-26,119	47,383	73,867	73,867	74,491	-26,500	47,990	
TOTAL	69,156	69,319	69,319	73,502	-26,119	47,383	73,867	73,867	74,491	-26,500	47,990	

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

**Level of Service**  
 Benefit Design/Administration Same Level of Service

	Quartile FY 2018	Score FY 2018
Benefit Design/Administration	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to National Average	-5%	4.7%	1%	15%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	71%	70%	30%	50%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost Compare to Wasatch Comp Group Data	0%	0%	1%	25%

**Description:**

CITY ATTORNEY The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

**Council Goal:**

081 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Fiscally and legally sound

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY											
Personnel	55,396	57,204	55,864	59,982	-21,809	38,172	59,587	59,587	60,958	-22,127	38,830
Materials	1,899	1,899	1,899	1,899		1,899	1,899	1,899	1,899		1,899
Total CITY ATTORNEY	57,295	59,103	57,763	61,881	-21,809	40,071	61,486	61,486	62,857	-22,127	40,729
TOTAL	57,295	59,103	57,763	61,881	-21,809	40,071	61,486	61,486	62,857	-22,127	40,729

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.4	0.4
Part Time	0.1	0.1
TOTAL	0.4	0.5

Level of Service

Employment Review      Same Level of Service

	Quartile FY 2018	Score FY 2018
Employment Review	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Internal resources less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Employment Review - LEGAL	Percent of employee contracts reviewed within three days.	100%	99%	100%	100%
Employment Review - LEGAL	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	100%	100%	100%	100%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

**Council Goal:**

092 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Well-maintained assets and infrastructure

**Criteria for Meeting Desired Outcome**

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM									
Personnel	110,140	110,789	110,789	137,895	137,895	138,855	138,855	139,981	139,981
Materials	250,695	296,295	250,695	351,895	351,895	250,695	250,695	351,895	351,895
Total BLDG MAINT ADM	360,835	407,084	361,484	489,790	489,790	389,550	389,550	491,876	491,876
TOTAL	360,835	407,084	361,484	489,790	489,790	389,550	389,550	491,876	491,876

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.5	1.5
Part Time		
TOTAL	1.5	1.5

**Level of Service**

Janitorial Services

Same Level of Service

	Quartile FY 2018	Score FY 2018
Janitorial Services	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Environmental stewardship, industry trends are to move toward increasing availability of environmentally friendly janitorial products.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Janitorial Services - BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	100%	100%	100%	100%

**Description:**

CITY MANAGER This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

**Council Goal:**

019 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER											
Personnel	202,284	202,171	202,171	168,263	-63,968	104,296	211,023	211,023	170,865	-64,901	105,964
Materials	14,051	14,051	14,051	15,484		15,484	14,051	14,051	15,484		15,484
Total CITY MANAGER	216,335	216,222	216,222	183,747	-63,968	119,780	225,074	225,074	186,349	-64,901	121,448
TOTAL	216,335	216,222	216,222	183,747	-63,968	119,780	225,074	225,074	186,349	-64,901	121,448

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.0	1.0
Part Time	0.1	0.1
TOTAL	1.1	1.1

**Level of Service**

Staff Support

Reduced Level of Service

	Quartile FY 2018	Score FY 2018
Staff Support	2	18.50



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER The City benefits greatly from the experience of the City Recorder and Senior City Recorder and they are paid accordingly.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Staff Support - CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	90%	100%	100%	100%

**Description:**

TECHNICAL & CUSTOMER SERVICES      Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

**Council Goal:**

087 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website are beneficial to citizens, visitors and employees.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES											
Personnel	39,623	39,615	39,615	42,990	-23,670	19,321	43,069	43,069	43,736	-24,161	19,575
Materials	86,400	91,400	91,400	91,400		91,400	91,400	91,400	91,400		91,400
Total TECHNICAL & CUSTOMER SERVICES	126,023	131,015	131,015	134,390	-23,670	110,721	134,469	134,469	135,136	-24,161	110,975
TOTAL	126,023	131,015	131,015	134,390	-23,670	110,721	134,469	134,469	135,136	-24,161	110,975

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.3	0.3
Part Time	0.4	0.8
TOTAL	0.6	1.0

**Level of Service**  
IT Utilities      Same Level of Service

	Quartile FY 2018	Score FY 2018
IT Utilities	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	100%	100%	0%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	100%	100%	0%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	0%	100%	100%	0%

**Program: Building Repairs and Maintenance**

**Department: BUILDING MAINTENANCE**

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

**Council Goal:**

064 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018	
BLDG MAINT ADM												
Personnel	254,794	256,351	256,351	320,502	-66,733	253,769	322,754	322,754	325,339	-66,763	258,575	
Materials	103,370	127,370	125,370	125,370		125,370	125,370	125,370	125,370		125,370	
<b>Total BLDG MAINT ADM</b>	<b>358,164</b>	<b>383,721</b>	<b>381,721</b>	<b>445,872</b>	<b>-66,733</b>	<b>379,139</b>	<b>448,124</b>	<b>448,124</b>	<b>450,709</b>	<b>-66,763</b>	<b>383,945</b>	
MARSAC-SWEDE CONDO HOA												
Materials	13,000	13,000	13,000	13,000		13,000	13,000	13,000	13,000		13,000	
<b>Total MARSAC-SWEDE CONDO HOA</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>		<b>13,000</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>		<b>13,000</b>	
<b>TOTAL</b>	<b>371,164</b>	<b>396,721</b>	<b>394,721</b>	<b>458,872</b>	<b>-66,733</b>	<b>392,139</b>	<b>461,124</b>	<b>461,124</b>	<b>463,709</b>	<b>-66,763</b>	<b>396,945</b>	

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	3.4	3.4
Part Time		
<b>TOTAL</b>	<b>3.4</b>	<b>3.4</b>

**Level of Service**

Building Repairs and Maintenance

Same Level of Service

	Quartile FY 2018	Score FY 2018
Building Repairs and Maintenance	2	17.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	94%	94%	94%	94%
Building Repairs and Maintenance - BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	90%	92%	92%	92%

**Description:**

COMMUNITY AFFAIRS This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

**Council Goal:**

067 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
COMMUNITY AFFAIRS											
Personnel	66,201	75,271	75,271	76,088	-8,519	67,569	76,496	76,496	77,330	-8,519	68,811
Materials	8,699	8,699	8,699	8,699		8,699	8,699	8,699	8,699		8,699
Total COMMUNITY AFFAIRS	74,900	83,970	83,970	84,787	-8,519	76,268	85,195	85,195	86,029	-8,519	77,510
TOTAL	74,900	83,970	83,970	84,787	-8,519	76,268	85,195	85,195	86,029	-8,519	77,510

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

**Level of Service**

Emergency Communications Same Level of Service

	Quartile FY 2018	Score FY 2018
Emergency Communications	2	17.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY AFFAIRS Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provides cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY AFFAIRS With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Emergency Communications - COMMUNITY & ENVIRONMENT	Percent of respondents who rate the City's emergency preparedness as "good" or "excellent."	78%	0%	70%	0%

**Description:**

SELF INS & SEC BOND There are two additional Programs managed by the Emergency Manager, Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's closed circuit video (camera) systems (CCVS), electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees.

**Council Goal:**

105 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

Due to the need to meet required OSHA standards, a higher level of safety education and tracking is required. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an addition of cameras for security and investigations.

	Request FY 2018	Rationale FY 2018
Safety and Security	Requesting a \$5,000 increase over FY16 in Security Program Maintenance for video cameras and electronic door locks.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
SELF INS & SEC BOND									
Materials	38,000	43,000	38,000	43,000	43,000	43,000	38,000	43,000	43,000
Total SELF INS & SEC BOND	38,000	43,000	38,000	43,000	43,000	43,000	38,000	43,000	43,000
<b>TOTAL</b>	<b>38,000</b>	<b>43,000</b>	<b>38,000</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>	<b>38,000</b>	<b>43,000</b>	<b>43,000</b>

	Quartile FY 2018	Score FY 2018	Level of Service
Safety and Security	3	17.00	Same Level of Service



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

SELF INS & SEC BOND Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY15 all increased. Workers Compensation increases were primarily due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

**Section 5: Consequences of Funding Proposal at Lower Level**

SELF INS & SEC BOND The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Safety and Security - SELF INS & SEC BOND	OSHA Compliance - Training	0%	35%	50%	50%
Safety and Security - SELF INS & SEC BOND	Workplace Audits	0	6	6	8
Safety and Security - SELF INS & SEC BOND	Digital Camera Placement	0%	65%	70%	170%
Safety and Security - SELF INS & SEC BOND	Electronic Access Control Buildings	0	7	8	9

**Description:**

CITY ATTORNEY Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

**Council Goal:**

080 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Fiscally and legally sound                      Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY											
Personnel	69,923	71,731	70,390	76,281	-22,799	53,481	75,952	75,952	77,527	-23,228	54,299
Materials	2,218	2,218	2,218	2,218		2,218	2,218	2,218	2,218		2,218
Total CITY ATTORNEY	72,141	73,949	72,608	78,499	-22,799	55,699	78,170	78,170	79,745	-23,228	56,517
TOTAL	72,141	73,949	72,608	78,499	-22,799	55,699	78,170	78,170	79,745	-23,228	56,517

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.5	0.5
Part Time	0.1	0.1
TOTAL	0.5	0.6

**Level of Service**

Contracts/Grants                      Same Level of Service

	Quartile FY 2018	Score FY 2018
Contracts/Grants	3	16.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Advanced review minimizes future claims.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Contracts/Grants - LEGAL	Percent of contracts reviewed within 7 days.	95%	95%	100%	100%

**Description:**

TECHNICAL & CUSTOMER SERVICES Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power.

**Council Goal:**

083 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Software Maintenance/Upgrades	This increase supports software and hardware maintenance of sever and network equipment.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES									
Personnel	40,818	40,812	40,812	45,103	45,103	45,357	45,357	45,827	45,827
Materials	138,289	154,289	154,289	154,289	154,289	154,289	154,289	154,289	154,289
Total TECHNICAL & CUSTOMER SERVICES	179,107	195,101	195,101	199,392	199,392	199,646	199,646	200,116	200,116
<b>TOTAL</b>	179,107	195,101	195,101	199,392	199,392	199,646	199,646	200,116	200,116

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.4	0.4
Part Time	0.0	0.1
<b>TOTAL</b>	0.4	0.5

**Level of Service**

Software Maintenance/Upgrades Same Level of Service

	Quartile FY 2018	Score FY 2018
Software Maintenance/Upgrades	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years including FY2014. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	100%	100%	95%	0%
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	100%	0%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

**Council Goal:**

042 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2017	RT Rec FY 2017	CM REC FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS								
Personnel	25,712	25,712	29,425	29,425	29,558	29,558	29,927	29,927
Total BUDGET, DEBT & GRANTS	25,712	25,712	29,425	29,425	29,558	29,558	29,927	29,927
TOTAL	25,712	25,712	29,425	29,425	29,558	29,558	29,927	29,927

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

**Level of Service**

Strategic Planning                      Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Strategic Planning	3	16.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS The Budget Dept has saved a considerable amount of money with this BFO program. Last year, strategic planning was carried out through the Strategic Initiatives Manager. Now the Budget Dept has absorbed all of these duties without decreasing the level of service of the Dept.'s other programs.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or cease to exist.

### Section 6: Performance Measures

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Strategic Planning - Budget Dept	Percent of respondents who rated the quality of service of Strategic Planning as 'satisfactory' and 'above expectations' (ISS).	89%	0%	100%	100%
Strategic Planning - BUDGET	All Business Plans updated by Sept. 1.	Yes	Yes	Yes	Yes
Strategic Planning - BUDGET	All Biennial Plans updated before Council Retreat.	Yes	Yes	Yes	Yes
Strategic Planning - BUDGET	Quarterly Goals Report presented to Council every quarter.	Yes	Yes	Yes	Yes

**Description:**

TECHNICAL & CUSTOMER SERVICES System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 70 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

**Council Goal:**

084 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Well-maintained assets and infrastructure

**Criteria for Meeting Desired Outcome**

In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES											
Personnel	157,339	157,351	157,351	164,170	-53,349	110,821	165,031	165,031	166,862	-54,370	112,492
Materials	91,632	99,632	91,632	91,632		91,632	106,632	91,632	91,632		91,632
Total TECHNICAL & CUSTOMER SERVICES	248,971	256,983	248,983	255,802	-53,349	202,453	271,663	256,663	258,494	-54,370	204,124
TOTAL	248,971	256,983	248,983	255,802	-53,349	202,453	271,663	256,663	258,494	-54,370	204,124

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	1.3	1.3
Part Time		
TOTAL	1.3	1.3

**Level of Service**

Systems Support Same Level of Service

	Quartile FY 2018	Score FY 2018
Systems Support	3	16.50



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	97.8%	100%	100%	0%
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	99.52%	99.95%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department review all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

**Council Goal:**

085 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS											
Personnel	12,514	19,561	19,561	14,247	-3,399	10,847	21,913	21,913	14,485	-3,399	11,086
Materials	1,291	1,291	1,291	1,291		1,291	1,291	1,291	1,291		1,291
Total BUDGET, DEBT & GRANTS	13,805	20,852	20,852	15,538	-3,399	12,138	23,204	23,204	15,776	-3,399	12,377
TOTAL	13,805	20,852	20,852	15,538	-3,399	12,138	23,204	23,204	15,776	-3,399	12,377

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

**Level of Service**

Grant Administration                      Same Level of Service

	Quartile FY 2018	Score FY 2018
Grant Administration	3	16.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS Funding at a lower level would require that grant administration and reporting be handled at an individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Grant Administration - BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and POs processed)	4	10	10	10
Grant Administration - BUDGET, DEBT & GRANTS	Percent of grants coordination rated as 'Satisfactory' and 'Above Expectations' (ISS)	96%	0%	95%	95%

**Description:**

TECHNICAL & CUSTOMER SERVICES  
 www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive Really Simple Syndication (RSS) feeds and automatic email notifications for a variety of City topics.

**Council Goal:**

069 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes; continue to rely on the City website as a platform to disseminate information.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES											
Personnel	55,843	55,921	55,921	61,219	-15,921	45,298	61,633	61,633	62,167	-16,784	45,383
Materials	26,325	26,325	26,325	26,325		26,325	26,325	26,325	26,325		26,325
Total TECHNICAL & CUSTOMER SERVICES	82,168	82,246	82,246	87,544	-15,921	71,623	87,958	87,958	88,492	-16,784	71,708
TOTAL	82,168	82,246	82,246	87,544	-15,921	71,623	87,958	87,958	88,492	-16,784	71,708

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

**Level of Service**

Website Same Level of Service

	Quartile FY 2018	Score FY 2018
Website	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Website - TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	2	2	2	0
Website - TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	99.98%	99.93%	100%	0%

**Description:**

CITY MANAGER Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

**Council Goal:**

099 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER											
Personnel	71,093	71,088	71,088	74,448	-7,507	66,941	73,470	73,470	75,652	-7,693	67,959
Materials	28,456	28,456	28,456	30,438		30,438	28,456	28,456	30,438		30,438
Total CITY MANAGER	99,549	99,544	99,544	104,886	-7,507	97,379	101,926	101,926	106,090	-7,693	98,397
TOTAL	99,549	99,544	99,544	104,886	-7,507	97,379	101,926	101,926	106,090	-7,693	98,397

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.4	0.4
Part Time	0.0	0.0
TOTAL	0.4	0.4

**Level of Service**

Legislative Liaison

Same Level of Service

	Quartile FY 2018	Score FY 2018
Legislative Liaison	3	15.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	6	6	6	6

**Description:**

BLDG MAINT ADM Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

**Council Goal:**

125 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Well-maintained assets and infrastructure

**Criteria for Meeting Desired Outcome**

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM									
Personnel	11,927	11,927	11,927	13,058	13,058	13,124	13,124	13,271	13,271
Materials	200,987	200,987	200,987	185,497	185,497	175,653	175,653	185,497	185,497
Total BLDG MAINT ADM	212,914	212,914	212,914	198,555	198,555	188,777	188,777	198,768	198,768
TOTAL	212,914	212,914	212,914	198,555	198,555	188,777	188,777	198,768	198,768

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

**Level of Service**

Utilities Same Level of Service

	Quartile FY 2018	Score FY 2018
Utilities	3	15.00



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

**Section 6: Performance Measures**

	Description
Utilities - BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.

**Description:**

TECHNICAL & CUSTOMER SERVICES The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

**Council Goal:**

082 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES											
Personnel	70,490	70,130	70,130	74,225	-31,332	42,894	74,590	74,590	75,461	-32,418	43,043
Materials	41,400	41,400	41,400	41,400		41,400	41,400	41,400	41,400		41,400
Total TECHNICAL & CUSTOMER SERVICES	111,890	111,530	111,530	115,625	-31,332	84,294	115,990	115,990	116,861	-32,418	84,443
TOTAL	111,890	111,530	111,530	115,625	-31,332	84,294	115,990	115,990	116,861	-32,418	84,443

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

**Level of Service**

GIS Same Level of Service

	Quartile FY 2018	Score FY 2018
GIS	4	14.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
GIS - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	96.42%	92.85%	100%	0%

**Description:**

DENTAL SELF FUNDING      The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

062 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce      This program provides a cheaper, more effective way of getting dental health insurance for employees. This allows the workforce to be more capable and engaged.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a NO change in demand	Demand for Dental Care is relatively stable.

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
DENTAL SELF FUNDING									
Materials	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total DENTAL SELF FUNDING	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
TOTAL	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000

	Quartile FY 2018	Score FY 2018	Level of Service
Dental Self-Funding	4	14.00	Dental Self-Funding      Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program Benefits/Serves only a SMALL portion of the Community, but still adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures



**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

**Council Goal:**

118 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS											
Personnel	47,074	43,622	43,622	52,882	-16,101	36,781	49,358	49,358	53,751	-16,286	37,465
Materials	3,353	3,353	3,353	3,353		3,353	3,353	3,353	3,353		3,353
Total BUDGET, DEBT & GRANTS	50,427	46,975	46,975	56,235	-16,101	40,134	52,711	52,711	57,104	-16,286	40,818
TOTAL	50,427	46,975	46,975	56,235	-16,101	40,134	52,711	52,711	57,104	-16,286	40,818

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

**Level of Service**

Analysis Resource

Same Level of Service

	Quartile FY 2018	Score FY 2018
Analysis Resource	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey).	100%	0%	89%	91%
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on internal service survey).	100%	0%	90%	92%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of policy analysis (ISS - percent of 'Satisfactory' and 'Above Expectations').	91%	0%	100%	100%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of department as an information resource (ISS - percent of 'Satisfactory' and 'Above Expectations').	100%	0%	100%	100%

**Description:**

BUDGET, DEBT & GRANTS The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

**Council Goal:**

122 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS											
Personnel	65,524	28,231	28,231	73,002	-22,511	50,491	31,664	31,664	74,146	-22,780	51,366
Materials	2,187	2,187	2,187	2,187		2,187	2,187	2,187	2,187		2,187
Total BUDGET, DEBT & GRANTS	67,711	30,418	30,418	75,189	-22,511	52,678	33,851	33,851	76,333	-22,780	53,553
TOTAL	67,711	30,418	30,418	75,189	-22,511	52,678	33,851	33,851	76,333	-22,780	53,553

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

**Level of Service**

Performance Measures and Benchmarking

Same Level of Service

	Quartile FY 2018	Score FY 2018
Performance Measures and Benchmarking	4	13.50



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Performance Measures and Benchmarking	Percent of BFO programs with corresponding performance measures.	98%	97%	95%	95%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA).	200	200	50	50
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percent of internal service survey respondents who rate the Performance Measurement program as useful.	91%	0%	100%	100%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percentage quality of service for performance measurement database rated 'satisfactory' and 'above expectations.'	91%	0%	100%	100%

**Description:**

TECHNICAL & CUSTOMER SERVICES Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common.

**Council Goal:**

070 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018	
TECHNICAL & CUSTOMER SERVICES												
Personnel	304,117	302,724	302,724	344,676	-34,517	310,159	346,615	346,615	350,244	-35,313	314,931	
Materials	52,700	52,700	52,700	52,700		52,700	52,700	52,700	52,700		52,700	
Total TECHNICAL & CUSTOMER SERVICES	356,817	355,424	355,424	397,376	-34,517	362,859	399,315	399,315	402,944	-35,313	367,631	
TOTAL	356,817	355,424	355,424	397,376	-34,517	362,859	399,315	399,315	402,944	-35,313	367,631	

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	3.1	3.1
Part Time	0.4	0.9
TOTAL	3.5	3.9

**Level of Service**

Support/Help Desk Same Level of Service

	Quartile FY 2018	Score FY 2018
Support/Help Desk	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Support/Help Desk- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	98.09%	100%	100%	0%
Support/Help Desk - TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	97.36%	99.67%	100%	0%

**Description:**

**HUMAN RESOURCES** LEAD is a 1-week intensive program run several times throughout the year. It complements the Senior Executive Institute (SEI) by duplicating the core learning experience for the level of department heads, division heads, and senior staff of local government organizations. Preference is given to department heads, division heads, and senior staff in local government organizations.

**LEAD TRAINING** To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program at the University of Virginia helps tackle this issue and prepare leaders in the public sector.

**Council Goal:**

086 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST decrease in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
<b>LEAD TRAINING</b>									
Materials	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
<b>Total LEAD TRAINING</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
<b>TOTAL</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>

	Quartile FY 2018	Score FY 2018	Level of Service
LEAD	4	12.00	LEAD Enhanced Level of Service

### Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Cost Savings/Collaboration: Majority of PC LEAD classes will be taught by employees that have already attended LEAD in Virginia which will create a cost savings by minimizing the attendees at LEAD.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Not meeting the City's needs of professional standards.

### Section 6: Performance Measures



**Description:**

HUMAN RESOURCES The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

094 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Engaged, capable workforce

**Criteria for Meeting Desired Outcome**

Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES											
Personnel	69,797	70,100	70,100	77,112	-29,156	47,956	77,589	77,589	78,284	-29,581	48,703
Materials	4,865	4,865	4,865	4,865		4,865	4,865	4,865	4,865		4,865
Total HUMAN RESOURCES	74,662	74,965	74,965	81,977	-29,156	52,821	82,454	82,454	83,149	-29,581	53,568
TOTAL	74,662	74,965	74,965	81,977	-29,156	52,821	82,454	82,454	83,149	-29,581	53,568

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

**Level of Service**

Pay Plan Design/Administration Same Level of Service

	Quartile FY 2018	Score FY 2018
Pay Plan Design/Administration	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Pay Plan Design/Administration- HUMAN RESOURCES	Total number of job classifications	162	0	200	176
Pay Plan Design/Administration	Percent of applicant pool qualified for the posted position.	33.3%	0%	95%	44%
Pay Plan Design/Administration - HUMAN RESOURCES	Percent of city-wide turnover.	18%	15%	7%	12%

**Description:**

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

091 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Engaged, capable workforce

**Criteria for Meeting Desired Outcome**

A workforce that is engaged and working to provide the best services for the City.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES											
Personnel	63,224	63,789	63,789	71,968	-38,847	33,121	72,452	72,452	73,029	-39,414	33,615
Materials	37,410	37,410	37,410	37,410		37,410	37,410	37,410	37,410		37,410
Total HUMAN RESOURCES	100,634	101,199	101,199	109,378	-38,847	70,531	109,862	109,862	110,439	-39,414	71,025
TOTAL	100,634	101,199	101,199	109,378	-38,847	70,531	109,862	109,862	110,439	-39,414	71,025

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

**Level of Service**

Recruitment

Same Level of Service

	Quartile FY 2018	Score FY 2018
Recruitment	4	11.75



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Recruitment- HUMAN RESOURCES	Total number of recruitments- FTR	56	47	30	50
Recruitment- HUMAN RESOURCES	Total number of recruitments-Other	312	315	50	250
Recruitment- HUMAN RESOURCES	Average time to fill external positions.	45%	45%	30%	30%

**Description:**

HUMAN RESOURCES Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

**Council Goal:**

093 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES											
Personnel	127,222	128,427	128,427	134,170	-72,129	62,041	134,944	134,944	135,231	-73,182	62,049
Materials	69,040	69,040	69,040	69,040		69,040	69,040	69,040	69,040		69,040
Total HUMAN RESOURCES	196,262	197,467	197,467	203,210	-72,129	131,081	203,984	203,984	204,271	-73,182	131,089
TOTAL	196,262	197,467	197,467	203,210	-72,129	131,081	203,984	203,984	204,271	-73,182	131,089

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.4	0.4
Part Time	1.4	1.4
TOTAL	1.8	1.8

**Level of Service**

Valuing Employees Same Level of Service

	Quartile FY 2018	Score FY 2018
Valuing Employees	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
	-				
Valuing Employees- HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement).	75	145	100	300
Valuing Employees- HUMAN RESOURCES	Employee training hours completed annually	38	75	100	250
Valuing Employees - HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	100%	98%	95%	100%

**Description:**

LEADERSHIP The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day City Tour, which is a program requirement.

**Council Goal:**

123 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry with ease of access to desired information

Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER											
Personnel		48,717		49,603		49,603			50,531		50,531
Total CITY MANAGER		48,717		49,603		49,603			50,531		50,531
LEADERSHIP											
Personnel	64,680	64,680	64,680	64,680		64,680	64,680	64,680	64,680		64,680
Materials	27,000	37,000	37,000	37,000	-55,000	-18,000	37,000	37,000	37,000	-56,000	-19,000
Total LEADERSHIP	91,680	101,680	101,680	101,680	-55,000	46,680	101,680	101,680	101,680	-56,000	45,680
TOTAL	91,680	150,397	101,680	151,283	-55,000	96,283	101,680	101,680	152,211	-56,000	96,211

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.1	0.1
Part Time	0.8	0.8
TOTAL	0.9	0.9

**Level of Service**  
 Leadership Park City                      Same Level of Service

	Quartile FY 2018	Score FY 2018
Leadership Park City	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

LEADERSHIP The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

**Section 5: Consequences of Funding Proposal at Lower Level**

LEADERSHIP One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

**Section 6: Performance Measures**

	Description	Actual FY 2015	Target FY 2016	Target FY 2017
Leadership Park City - LEADERSHIP PARK CITY	Dollars raised through community donations.	42048.2	60000	30000
Leadership Park City - SPEC. SRVC. CNTRT./LDRSHP 2000	Number of applications to program.	85	75	75

**Description:**

HUMAN RESOURCES Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

**Council Goal:**

107 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Engaged, capable workforce

**Criteria for Meeting Desired Outcome**

Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018	
HUMAN RESOURCES												
Personnel	62,203	61,640	61,640	66,327	-33,228	33,099	66,678	66,678	67,392	-33,713	33,679	
Materials	27,293	27,293	27,293	27,293		27,293	27,293	27,293	27,293		27,293	
Total HUMAN RESOURCES	89,496	88,933	88,933	93,620	-33,228	60,392	93,971	93,971	94,685	-33,713	60,972	
LUMP MERIT												
Personnel	580,000	580,000	580,000	580,000		580,000	580,000	580,000	580,000		580,000	
Total LUMP MERIT	580,000	580,000	580,000	580,000		580,000	580,000	580,000	580,000		580,000	
TOTAL	669,496	668,933	668,933	673,620	-33,228	640,392	673,971	673,971	674,685	-33,713	640,972	

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.5	0.5
Part Time		
TOTAL	0.5	0.5

**Level of Service**  
 Performance Management      Same Level of Service

	Quartile FY 2018	Score FY 2018
Performance Management	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

**Section 6: Performance Measures**

	Description	Actual FY 2014	Actual FY 2015	Target FY 2016	Target FY 2017
Performance Management- HUMAN RESOURCES	Percentage of staff in supervisory roles.	32%	37%	15%	39%
Performance Management- HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	20%	25%	10%	25%
Performance Management- HUMAN RESOURCES	Number of grievances filed annually.	1	0	0.1	0
Performance Management- HUMAN RESOURCES	Medical leave usage per 1000 hours.	0.016434%	6.9%	10%	6.9%

**Description:**

VENTURE FUND In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".

**Council Goal:**

133 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	Dept Req FY 2018	RT Rec FY 2018
VENTURE FUND					
Materials	10,000	10,000	10,000	10,000	10,000
Total VENTURE FUND	10,000	10,000	10,000	10,000	10,000
TOTAL	10,000	10,000	10,000	10,000	10,000

	Quartile FY 2018	Score FY 2018	Level of Service	
Venture Fund	4	9.25	Venture Fund	Same Level of Service



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

VENTURE FUND

Innovation results from the availability of the Venture Fund. Without the flexibility to take on unanticipated projects, government cannot be nimble.

**Section 5: Consequences of Funding Proposal at Lower Level**

VENTURE FUND

A decrease in the funding in the Venture Fund would simply reduce our ability to respond to Council requests for mid-year items with costs associated.

**Section 6: Performance Measures**

	Description	Target FY 2016
	-	
Percent of budget used to fund unplanned Council directives.	Number of Unplanned Council Directives funded.	50
Percent of Budget used to fund additional employee trainings	Number Additional Employee Trainings funded.	50

**Description:**

HUMAN RESOURCES The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

**Council Goal:**

135 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Revenue FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES											
Personnel	25,815	25,879	25,879	28,455	-21,870	6,585	28,465	28,465	28,934	-22,189	6,745
Materials	33,385	33,385	33,385	33,385		33,385	33,385	33,385	33,385		33,385
Total HUMAN RESOURCES	59,200	59,264	59,264	61,840	-21,870	39,970	61,850	61,850	62,319	-22,189	40,130
TOTAL	59,200	59,264	59,264	61,840	-21,870	39,970	61,850	61,850	62,319	-22,189	40,130

FTEs	Budget FTEs FY 2017	Budget FTEs FY 2018
Full Time	0.2	0.2
Part Time	0.9	0.9
TOTAL	1.1	1.1

**Level of Service**

Short-Term Citywide Personnel Same Level of Service

	Quartile FY 2018	Score FY 2018
Short-Term Citywide Personnel	4	6.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Cost savings are substantial, depending on varying situations, by saving overtime dollars as well as time and resources of experienced and higher paid employees using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

**Section 6: Performance Measures**

	Description
	-

**Description:**

SPECIAL MEETINGS This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

**Council Goal:**

136 Engaged & Effective Government and Involved Citizenry

**Desired Outcome:**

Engaged, capable workforce

**Criteria for Meeting Desired Outcome**

Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2018	Rationale FY 2018
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2016	Dept Req FY 2017	RT Rec FY 2017	COUNCIL BUD FY 2017	Tot Rec Cost FY 2017	Dept Req FY 2018	RT Rec FY 2018	COUNCIL BUD FY 2018	Tot Rec Cost FY 2018
CITY MANAGER									
Materials				12,000	12,000			12,000	12,000
Total CITY MANAGER				12,000	12,000			12,000	12,000
SPECIAL MEETINGS									
Materials	12,000	12,000	12,000			12,000	12,000		
Total SPECIAL MEETINGS	12,000	12,000	12,000			12,000	12,000		
<b>TOTAL</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>

	Quartile FY 2018	Score FY 2018		Level of Service
Special Meetings	4	5.50	Special Meetings	Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

SPECIAL MEETINGS Staff has used the most cost effective catering available.

**Section 5: Consequences of Funding Proposal at Lower Level**

SPECIAL MEETINGS

We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

**Section 6: Performance Measures**

	Description	Target FY 2016
Number of Luncheons	Number of City Manager Staff Recognition Luncheons held annually	2



### Expenditure Summary by Fund and Major Object (FY 2016 Adjusted Budget)

Description	Personnel FY 2016	Mat, Supplies, Services FY 2016	Capital FY 2016	Debt Service FY 2016	Contingency FY 2016	Sub - Total FY 2016	Interfund Transfer FY 2016	Ending Balance FY 2016	Total FY 2016
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$19,894,487	\$6,932,085	\$369,282	\$0	\$250,000	\$27,445,854	\$2,622,006	\$9,002,437	\$39,070,297
012 QUINNS RECREATION COMPLEX	\$736,682	\$435,957	\$6,000	\$0	\$0	\$1,178,639	\$0	\$-3,900,683	\$-2,722,044
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,374	\$31,374
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$4,867	\$0	\$0	\$4,867	\$0	\$18,128	\$22,995
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$45,465,596	\$0	\$0	\$45,465,596	\$1,297,588	\$3,422,952	\$50,186,136
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$2,471,132	\$0	\$0	\$2,471,132	\$0	\$372,030	\$2,843,162
051 WATER FUND	\$2,430,216	\$3,260,907	\$13,731,488	\$4,509,004	\$100,000	\$24,031,616	\$1,619,227	\$9,596,848	\$35,247,691
052 STORM WATER FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
055 GOLF COURSE FUND	\$784,597	\$498,529	\$149,084	\$27,060	\$0	\$1,459,270	\$117,077	\$1,157,586	\$2,733,933
057 TRANSPORTATION & PARKING FUND	\$5,907,758	\$1,587,951	\$15,144,542	\$0	\$0	\$22,640,251	\$2,538,804	\$13,015,606	\$38,194,662
062 FLEET SERVICES FUND	\$851,510	\$1,620,620	\$10,000	\$0	\$0	\$2,482,130	\$0	\$1,111,287	\$3,593,417
064 SELF INSURANCE FUND	\$0	\$1,436,300	\$0	\$0	\$0	\$1,436,300	\$0	\$421,816	\$1,858,116
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,601,563	\$0	\$2,601,563	\$3,715,347	\$2,800,417	\$9,117,327
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,230,380	\$0	\$4,230,380	\$0	\$1,063,074	\$5,293,454
<b>Total Park City Municipal Corporation</b>	<b>\$30,605,251</b>	<b>\$15,772,349</b>	<b>\$77,351,991</b>	<b>\$11,368,007</b>	<b>\$350,000</b>	<b>\$135,447,598</b>	<b>\$11,910,050</b>	<b>\$38,112,872</b>	<b>\$185,470,520</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$22,634	\$750,000	\$0	\$0	\$0	\$772,634	\$1,641,125	\$133,560	\$2,547,319
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$64,638	\$1,301,638
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$13,025,293	\$0	\$0	\$13,025,293	\$324,000	\$1,797,391	\$15,146,684
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$122,603	\$0	\$0	\$122,603	\$803,885	\$1,166,101	\$2,092,589
<b>Total Park City Redevelopment Agency</b>	<b>\$22,634</b>	<b>\$1,235,000</b>	<b>\$13,147,896</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,405,530</b>	<b>\$3,521,010</b>	<b>\$3,161,690</b>	<b>\$21,088,230</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$42,198	\$0	\$0	\$42,198	\$0	\$416,713	\$458,911
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$42,198</b>	<b>\$0</b>	<b>\$0</b>	<b>\$42,198</b>	<b>\$0</b>	<b>\$416,713</b>	<b>\$458,911</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$30,627,885</b>	<b>\$17,007,349</b>	<b>\$90,542,085</b>	<b>\$11,368,007</b>	<b>\$350,000</b>	<b>\$149,895,326</b>	<b>\$15,431,060</b>	<b>\$41,691,275</b>	<b>\$207,017,662</b>

## Expenditure Summary by Fund and Major Object (FY 2017 Budget)

Description	Personnel FY 2017	Mat, Supplies, Services FY 2017	Capital FY 2017	Debt Service FY 2017	Contingency FY 2017	Sub - Total FY 2017	Interfund Transfer FY 2017	Ending Balance FY 2017	Total FY 2017
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$21,034,661	\$7,218,409	\$431,390	\$0	\$300,000	\$28,984,460	\$2,295,784	\$9,821,616	\$41,101,860
012 QUINNS RECREATION COMPLEX	\$854,411	\$367,277	\$6,000	\$0	\$0	\$1,227,688	\$1,200	\$-4,341,571	\$-3,112,683
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,374	\$31,374
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,128	\$18,128
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$18,820,204	\$0	\$0	\$18,820,204	\$1,285,867	\$9,483,631	\$29,589,702
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,023,700	\$0	\$0	\$1,023,700	\$0	\$372,030	\$1,395,730
051 WATER FUND	\$2,958,603	\$3,386,856	\$17,013,429	\$4,507,304	\$100,000	\$27,966,192	\$1,642,962	\$14,414,217	\$44,023,371
052 STORM WATER FUND	\$653,223	\$295,400	\$31,500	\$0	\$0	\$980,123	\$80,000	\$39,877	\$1,100,000
055 GOLF COURSE FUND	\$928,410	\$498,529	\$114,565	\$0	\$0	\$1,541,504	\$127,574	\$1,054,454	\$2,723,532
057 TRANSPORTATION & PARKING FUND	\$6,523,387	\$1,207,951	\$18,384,045	\$0	\$0	\$26,115,383	\$2,624,982	\$3,747,121	\$32,487,486
062 FLEET SERVICES FUND	\$964,100	\$1,625,620	\$10,000	\$0	\$0	\$2,599,720	\$0	\$990,767	\$3,590,487
064 SELF INSURANCE FUND	\$0	\$1,346,500	\$0	\$0	\$0	\$1,346,500	\$0	\$20,313	\$1,366,813
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,261,013	\$0	\$2,261,013	\$0	\$2,791,417	\$5,052,430
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,224,985	\$0	\$4,224,985	\$0	\$1,120,892	\$5,345,877
<b>Total Park City Municipal Corporation</b>	<b>\$33,916,795</b>	<b>\$15,946,542</b>	<b>\$55,834,833</b>	<b>\$10,993,302</b>	<b>\$400,000</b>	<b>\$117,091,473</b>	<b>\$8,058,369</b>	<b>\$39,564,266</b>	<b>\$164,714,108</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$25,161	\$750,000	\$0	\$0	\$0	\$775,162	\$1,641,125	\$131,066	\$2,547,353
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$69,638	\$1,306,638
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$17,881,858	\$0	\$0	\$17,881,858	\$0	\$56,658	\$17,938,516
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$50,000	\$0	\$0	\$50,000	\$806,088	\$1,062,013	\$1,918,101
<b>Total Park City Redevelopment Agency</b>	<b>\$25,162</b>	<b>\$1,235,000</b>	<b>\$17,931,858</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,192,020</b>	<b>\$3,199,213</b>	<b>\$1,319,375</b>	<b>\$23,710,608</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$416,713	\$416,713
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$416,713</b>	<b>\$416,713</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$33,941,957</b>	<b>\$17,181,542</b>	<b>\$73,766,691</b>	<b>\$10,993,302</b>	<b>\$400,000</b>	<b>\$136,283,492</b>	<b>\$11,257,582</b>	<b>\$41,300,354</b>	<b>\$188,841,428</b>



### Expenditure Summary by Fund and Major Object (FY 2018 Budget)

Description	Personnel FY 2018	Mat, Supplies, Services FY 2018	Capital FY 2018	Debt Service FY 2018	Contingency FY 2018	Sub - Total FY 2018	Interfund Transfer FY 2018	Ending Balance FY 2018	Total FY 2018
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$21,656,003	\$7,218,409	\$431,390	\$0	\$300,000	\$29,605,802	\$2,500,876	\$11,374,933	\$43,481,611
012 QUINNS RECREATION COMPLEX	\$867,997	\$367,277	\$6,000	\$0	\$0	\$1,241,274	\$1,200	\$-4,771,048	\$-3,528,574
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31,374	\$31,374
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,128	\$18,128
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$10,107,430	\$0	\$0	\$10,107,430	\$1,288,297	\$6,945,611	\$18,341,338
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,073,700	\$0	\$0	\$1,073,700	\$0	\$372,030	\$1,445,730
051 WATER FUND	\$3,003,650	\$3,449,067	\$14,122,480	\$4,516,154	\$100,000	\$25,191,351	\$1,700,146	\$14,349,243	\$41,240,740
052 STORM WATER FUND	\$663,590	\$295,400	\$31,500	\$0	\$0	\$990,490	\$105,000	\$194,387	\$1,289,877
055 GOLF COURSE FUND	\$944,605	\$498,529	\$114,565	\$0	\$0	\$1,557,699	\$127,574	\$997,269	\$2,682,542
057 TRANSPORTATION & PARKING FUND	\$6,625,317	\$1,207,951	\$4,110,515	\$0	\$0	\$11,943,783	\$2,680,882	\$3,603,619	\$18,228,284
062 FLEET SERVICES FUND	\$978,570	\$1,625,620	\$10,000	\$0	\$0	\$2,614,190	\$0	\$855,777	\$3,469,967
064 SELF INSURANCE FUND	\$0	\$1,146,500	\$0	\$0	\$0	\$1,146,500	\$0	\$87,218	\$1,233,718
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,266,613	\$0	\$2,266,613	\$0	\$2,782,417	\$5,049,030
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,210,235	\$0	\$4,210,235	\$0	\$1,175,172	\$5,385,407
<b>Total Park City Municipal Corporation</b>	<b>\$34,739,732</b>	<b>\$15,808,753</b>	<b>\$30,007,580</b>	<b>\$10,993,002</b>	<b>\$400,000</b>	<b>\$91,949,067</b>	<b>\$8,403,975</b>	<b>\$38,016,130</b>	<b>\$138,369,172</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$25,544	\$750,000	\$0	\$0	\$0	\$775,544	\$1,641,125	\$128,189	\$2,544,858
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$74,638	\$1,311,638
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$3,571,000	\$0	\$0	\$3,571,000	\$0	\$4,041,814	\$7,612,814
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$450,000	\$0	\$0	\$450,000	\$809,490	\$554,523	\$1,814,013
<b>Total Park City Redevelopment Agency</b>	<b>\$25,544</b>	<b>\$1,235,000</b>	<b>\$4,021,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,281,545</b>	<b>\$3,202,615</b>	<b>\$4,799,164</b>	<b>\$13,283,324</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$416,713	\$416,713
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$416,713</b>	<b>\$416,713</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$34,765,276</b>	<b>\$17,043,753</b>	<b>\$34,028,580</b>	<b>\$10,993,002</b>	<b>\$400,000</b>	<b>\$97,230,612</b>	<b>\$11,606,590</b>	<b>\$43,232,007</b>	<b>\$152,069,209</b>

**All Funds Combined**

Revenue	Actual FY 2014	Actual FY 2015	Actual FY 2016	Adjusted FY 2016	Original FY 2017	% Total FY 2017	Original FY 2018
<b>RESOURCES</b>							
Property Taxes	\$18,111,591	\$18,155,545	\$18,252,114	\$18,343,245	\$18,546,507	10%	\$18,732,940
Sales Tax	\$17,518,455	\$19,196,824	\$18,424,422	\$21,011,839	\$22,427,169	12%	\$23,452,927
Franchise Tax	\$3,158,716	\$3,061,207	\$2,872,771	\$3,144,000	\$3,225,000	2%	\$3,298,000
Licenses	\$1,374,461	\$1,452,619	\$1,484,470	\$1,427,699	\$1,459,183	1%	\$1,451,666
Planning Building & Engineering Fees	\$3,777,866	\$5,699,680	\$3,440,014	\$5,142,000	\$4,202,000	2%	\$4,202,000
Other Fees	\$43,461	\$37,185	\$135,413	\$49,000	\$59,000	0%	\$59,000
Federal Revenue	\$3,395,326	\$3,124,867	\$87,220	\$9,025,572	\$7,978,119	4%	\$3,592,480
State Revenue	\$1,370,678	\$2,452,457	\$357,727	\$425,435	\$466,000	0%	\$466,000
County/SP District Revenue	\$375,001	\$100,000	\$50,000	\$52,000	\$75,000	0%	\$75,000
Water Charges for Services	\$13,128,172	\$14,125,896	\$13,870,777	\$15,660,141	\$17,848,500	9%	\$18,698,500
Transit Charges for Services	\$2,175,148	\$2,200,248	\$1,961,584	\$2,556,039	\$3,671,378	2%	\$2,921,042
Cemetery Charges for Services	\$26,250	\$38,188	\$20,657	\$38,000	\$38,000	0%	\$39,000
Recreation	\$3,163,875	\$3,353,645	\$2,969,113	\$3,467,596	\$3,628,496	2%	\$3,725,496
Ice	\$787,773	\$757,271	\$670,688	\$775,000	\$788,000	0%	\$804,000
Other Service Revenue	\$86,364	\$99,640	\$81,955	\$91,000	\$91,000	0%	\$91,000
Library Fines & Fees	\$16,124	\$12,456	\$19,207	\$20,000	\$20,000	0%	\$21,000
Fines & Forfeitures	\$739,304	\$970,488	\$1,004,238	\$679,200	\$1,469,200	1%	\$1,469,200
Misc. Revenues	\$3,243,186	\$2,986,257	\$1,913,958	\$2,639,856	\$1,242,518	1%	\$7,158,561
Interfund Transactions (Admin)	\$4,454,236	\$5,527,077	\$5,861,114	\$5,861,115	\$5,723,802	3%	\$6,016,978
Interfund Transactions (CIP/Debt)	\$9,474,901	\$17,418,595	\$9,569,945	\$9,569,945	\$5,533,780	3%	\$5,589,612
Special Revenues & Resources	\$904,174	\$796,792	\$464,102	\$716,491	\$657,500	0%	\$658,500
Bond Proceeds	\$9,243,543	\$28,532,387		\$22,700,000	\$48,000,000	25%	\$8,200,000
Beginning Balance	\$70,184,139	\$76,584,096	\$83,622,487	\$83,622,487	\$41,691,275	22%	\$41,300,354
<b>TOTAL</b>	<b>\$166,752,742</b>	<b>\$206,683,419</b>	<b>\$167,133,976</b>	<b>\$207,017,661</b>	<b>\$188,841,427</b>	<b>100%</b>	<b>\$152,023,256</b>

### Change in Fund Balance

Fund	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	Adjusted FY 2016	Increase (red) FY 2016	% Inc (red) FY 2016	Budget FY 2017	Increase (red) FY 2017	% Inc (red) FY 2017	Budget FY 2018	Increase (red) FY 2018	% Inc (red) FY 2018
<b>Park City Municipal Corporation</b>												
011 GENERAL FUND	\$9,789,256	\$10,255,105	\$0	\$9,002,437	\$-1,252,668	-12%	\$9,821,616	\$819,179	9%	\$11,374,933	\$1,553,317	16%
012 QUINNS RECREATION COMPLEX	\$-3,204,132	\$-3,497,044	\$0	\$-3,900,683	\$-403,639	12%	\$-4,341,571	\$-440,888	11%	\$-4,771,048	\$-429,477	10%
021 POLICE SPECIAL REVENUE FUND	\$29,144	\$29,944	\$0	\$31,374	\$1,430	5%	\$31,374			\$31,374		
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$17,258	\$17,257	\$0	\$18,128	\$871	5%	\$18,128			\$18,128		
031 CAPITAL IMPROVEMENT FUND	\$27,106,574	\$32,950,023	\$0	\$3,422,952	\$-29,527,071	-90%	\$9,483,631	\$6,060,679	177%	\$6,945,611	\$-2,538,020	-27%
038 EQUIPMENT REPLACEMENT CIP	\$1,902,793	\$1,832,162	\$0	\$372,030	\$-1,460,132	-80%	\$372,030			\$372,030		
051 WATER FUND	\$7,317,437	\$8,909,527	\$0	\$9,596,848	\$687,321	8%	\$14,414,217	\$4,817,369	50%	\$14,349,243	\$-64,974	0%
052 STORM WATER FUND	\$0	\$0	\$0	\$0	\$0		\$39,877	\$39,877		\$194,387	\$154,510	387%
055 GOLF COURSE FUND	\$1,054,654	\$1,187,987	\$0	\$1,157,586	\$-30,401	-3%	\$1,054,454	\$-103,132	-9%	\$997,269	\$-57,185	-5%
057 TRANSPORTATION & PARKING FUND	\$18,794,937	\$20,105,652	\$0	\$13,015,606	\$-7,090,046	-35%	\$3,747,121	\$-9,268,485	-71%	\$3,603,619	\$-143,502	-4%
062 FLEET SERVICES FUND	\$961,174	\$1,145,417	\$0	\$1,111,287	\$-34,130	-3%	\$990,767	\$-120,520	-11%	\$855,777	\$-134,990	-14%
064 SELF INSURANCE FUND	\$1,208,215	\$607,450	\$0	\$421,816	\$-185,634	-31%	\$20,313	\$-401,503	-95%	\$87,218	\$66,905	329%
070 SALES TAX REV BOND - DEBT SVS FUND	\$1,165,265	\$6,527,765	\$0	\$2,800,417	\$-3,727,348	-57%	\$2,791,417	\$-9,000	0%	\$2,782,417	\$-9,000	0%
071 DEBT SERVICE FUND	\$432,580	\$1,003,018	\$0	\$1,063,074	\$60,056	6%	\$1,120,892	\$57,818	5%	\$1,175,172	\$54,280	5%
<b>Total Park City Municipal Corporation</b>	<b>\$66,575,155</b>	<b>\$81,074,263</b>	<b>\$0</b>	<b>\$38,112,872</b>	<b>\$-42,961,391</b>	<b>-275%</b>	<b>\$39,564,266</b>	<b>\$1,451,394</b>	<b>67%</b>	<b>\$38,016,130</b>	<b>\$-1,548,136</b>	<b>697%</b>
<b>Park City Redevelopment Agency</b>												
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$133,527	\$0	\$133,560	\$33	0%	\$131,066	\$-2,494	-2%	\$128,189	\$-2,877	-2%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$59,638	\$0	\$64,638	\$5,000	8%	\$69,638	\$5,000	8%	\$74,638	\$5,000	7%
033 REDEVELOPMENT AGENCY- LOWER PRK	\$8,183,095	\$555,559	\$0	\$1,797,391	\$1,241,832	224%	\$56,658	\$-1,740,733	-97%	\$4,041,814	\$3,985,156	7,034%
034 REDEVELOPMENT AGENCY- MAIN ST	\$1,302,719	\$1,340,589	\$0	\$1,166,101	\$-174,488	-13%	\$1,062,013	\$-104,088	-9%	\$554,523	\$-507,490	-48%
<b>Total Park City Redevelopment Agency</b>	<b>\$9,485,814</b>	<b>\$2,089,313</b>	<b>\$0</b>	<b>\$3,161,690</b>	<b>\$1,072,377</b>	<b>219%</b>	<b>\$1,319,375</b>	<b>\$-1,842,315</b>	<b>-100%</b>	<b>\$4,799,164</b>	<b>\$3,479,789</b>	<b>6,991%</b>
<b>Municipal Building Authority</b>												
035 BUILDING AUTHORITY	\$523,127	\$458,911	\$0	\$416,713	\$-42,198	-9%	\$416,713			\$416,713		
<b>Total Municipal Building Authority</b>	<b>\$523,127</b>	<b>\$458,911</b>	<b>\$0</b>	<b>\$416,713</b>	<b>\$-42,198</b>	<b>-9%</b>	<b>\$416,713</b>			<b>\$416,713</b>		

Resources & Requirements - All Funds Combined											
Description	2013 Actuals	2014 Actuals	2015 Actuals	2016 Original	2016 Adjusted Budget	Change - 2016 to 2016		2017 Budget	Change - 2016 to 2017		
						Increase (reduction)	%		Increase (reduction)	%	
<b>RESOURCES</b>											
Sales Tax	\$ 14,039,372	\$ 17,518,455	\$ 19,196,824	\$ 19,674,936	\$ 21,011,839	\$ 1,336,903	8%	\$ 22,427,169	\$ 1,415,330	7%	
Planning Building & Engineering Fees	\$ 1,932,448	\$ 3,777,866	\$ 5,699,680	\$ 4,505,000	\$ 5,142,000	\$ 637,000	21%	\$ 4,202,000	\$ (940,000)	-16%	
Charges for Services	\$ 14,467,732	\$ 15,329,569	\$ 16,364,332	\$ 18,243,180	\$ 18,254,180	\$ 11,000	0%	\$ 21,557,878	\$ 3,303,698	20%	
Intergovernmental Revenue	\$ 2,746,563	\$ 5,141,005	\$ 5,677,324	\$ 3,492,000	\$ 9,503,007	\$ 6,011,007	161%	\$ 8,519,119	\$ (983,888)	-17%	
Franchise Tax	\$ 3,037,408	\$ 3,158,716	\$ 3,061,207	\$ 3,414,000	\$ 3,144,000	\$ (270,000)	-8%	\$ 3,225,000	\$ 81,000	3%	
Property Taxes	\$ 18,191,179	\$ 18,111,591	\$ 18,155,545	\$ 18,343,245	\$ 18,343,245	\$ -	0%	\$ 18,546,507	\$ 203,262	1%	
General Government	\$ 787,773	\$ 787,773	\$ 757,271	\$ 712,500	\$ 775,000	\$ 62,500	9%	\$ 788,000	\$ 13,000	2%	
Other Revenues	\$ 7,472,625	\$ 9,570,948	\$ 9,709,082	\$ 7,523,851	\$ 9,090,842	\$ 1,566,991	16%	\$ 8,626,897	\$ (463,945)	-5%	
<b>Total</b>	<b>\$ 62,675,099</b>	<b>\$ 73,395,923</b>	<b>\$ 78,621,265</b>	<b>\$ 75,908,713</b>	<b>\$ 85,264,113</b>	<b>\$ 9,355,400</b>	<b>13%</b>	<b>\$ 87,892,570</b>	<b>\$ 2,628,457</b>	<b>3%</b>	
<b>REQUIREMENTS (by function)</b>											
Executive	\$ 8,773,670	\$ 9,216,156	\$ 10,010,158	\$ 10,477,776	\$ 10,690,366	\$ 212,590	2%	\$ 11,693,640	\$ 1,003,274	11%	
Police	\$ 4,439,161	\$ 4,416,566	\$ 4,657,533	\$ 5,103,263	\$ 5,221,294	\$ 118,031	2%	\$ 5,787,533	\$ 566,238	13%	
Public Works	\$ 17,106,835	\$ 17,445,083	\$ 18,368,861	\$ 20,323,484	\$ 21,105,470	\$ 781,986	4%	\$ 23,804,188	\$ 2,698,718	16%	
Library & Recreation	\$ 4,485,116	\$ 4,769,683	\$ 4,922,316	\$ 5,294,916	\$ 5,461,364	\$ 166,448	3%	\$ 5,865,463	\$ 404,098	9%	
Non-Departmental	\$ 2,417,296	\$ 2,595,744	\$ 3,903,713	\$ 3,278,857	\$ 4,641,739	\$ 1,362,882	62%	\$ 3,432,676	\$ (1,209,063)	-50%	
Special Service Contracts	\$ 435,650	\$ 426,350	\$ 502,922	\$ 515,000	\$ 515,000	\$ -	0%	\$ 540,000	\$ 25,000	6%	
Contingency	\$ 52,638	\$ 49,392	\$ 85,647	\$ 350,000	\$ 350,000	\$ -	0%	\$ 400,000	\$ 50,000	95%	
Capital Outlay	\$ 579,354	\$ 577,328	\$ 320,384	\$ 447,503	\$ 452,370	\$ 4,867	1%	\$ 541,111	\$ 88,741	15%	
<b>Total</b>	<b>\$ 38,289,719</b>	<b>\$ 39,496,302</b>	<b>\$ 42,771,534</b>	<b>\$ 45,790,800</b>	<b>\$ 48,437,604</b>	<b>\$ 2,646,804</b>	<b>6%</b>	<b>\$ 52,064,610</b>	<b>\$ 3,627,006</b>	<b>9%</b>	
<b>REQUIREMENTS (by type)</b>											
Personnel	\$ 23,724,613	\$ 25,570,623	\$ 27,516,835	\$ 29,182,048	\$ 30,627,885	\$ 1,445,837	5%	\$ 33,941,957	\$ 3,314,072	12%	
Materials, Supplies & Services	\$ 13,933,114	\$ 13,298,958	\$ 14,848,667	\$ 15,811,249	\$ 17,007,349	\$ 1,196,100	8%	\$ 17,181,542	\$ 174,193	1%	
Contingency	\$ 52,638	\$ 49,392	\$ 85,647	\$ 350,000	\$ 350,000	\$ -	0%	\$ 400,000	\$ 50,000	58%	
Capital Outlay	\$ 579,354	\$ 577,328	\$ 320,384	\$ 447,503	\$ 452,370	\$ 4,867	1%	\$ 541,111	\$ 88,741	28%	
<b>Total</b>	<b>\$ 38,289,719</b>	<b>\$ 39,496,301</b>	<b>\$ 42,771,533</b>	<b>\$ 45,790,800</b>	<b>\$ 48,437,604</b>	<b>\$ 2,646,804</b>	<b>6%</b>	<b>\$ 52,064,610</b>	<b>\$ 3,627,006</b>	<b>8%</b>	
<b>EXCESS (deficiency) OF RESOURCES OVER REQUIREMENTS</b>											
	\$ 24,385,380	\$ 33,899,622	\$ 35,849,732	\$ 30,117,913	\$ 36,826,509	\$ 6,708,596	23%	\$ 35,827,960	\$ (2,1772)	0%	
<b>OTHER FINANCING SOURCES (uses)</b>											
Bond Proceeds	\$ -	\$ 9,243,543	\$ 28,532,387	\$ 18,400,000	\$ 22,700,000	\$ 4,300,000	21%	\$ 48,000,000	\$ 25,300,000	89%	
Debt Service	\$ (10,891,706)	\$ (13,282,156)	\$ (22,082,555)	\$ (11,366,742)	\$ (11,368,007)	\$ (1,265)	0%	\$ (10,993,302)	\$ 374,705	-2%	
Interfund Transfers In	\$ 7,667,140	\$ 13,929,137	\$ 22,945,672	\$ 11,483,513	\$ 15,431,060	\$ 3,947,547	43%	\$ 11,257,582	\$ (4,173,478)	-18%	
Interfund Transfers Out	\$ (7,667,140)	\$ (13,929,137)	\$ (22,945,673)	\$ (11,483,513)	\$ (15,431,060)	\$ (3,947,547)	43%	\$ (11,257,582)	\$ 4,173,478	-18%	
Capital Improvement Projects	\$ (51,387,486)	\$ (23,461,052)	\$ (35,277,827)	\$ (32,666,454)	\$ (90,089,715)	\$ (57,423,261)	158%	\$ (73,225,580)	\$ 16,864,135	-48%	
<b>Total</b>	<b>\$ (62,279,192)</b>	<b>\$ (27,499,665)</b>	<b>\$ (28,827,996)</b>	<b>\$ (25,633,196)</b>	<b>\$ (78,757,722)</b>	<b>\$ (53,124,526)</b>	<b>200%</b>	<b>\$ (36,218,882)</b>	<b>\$ 42,538,840</b>	<b>-148%</b>	
<b>EXCESS (deficiency) OF RESOURCES OVER REQUIREMENTS AND OTHER SOURCES (uses)</b>											
	\$ (37,893,812)	\$ 6,399,957	\$ 7,021,736	\$ 4,484,717	\$ (41,931,213)	\$ (46,415,930)	-1445%	\$ (390,922)	\$ 41,540,291	592%	
Beginning Balance	\$ 71,208,563	\$ 70,184,139	\$ 76,584,096	\$ 36,095,364	\$ 83,622,487	\$ 47,527,123	159%	\$ 41,691,275	\$ (41,931,212)	-59%	
Ending Balance	\$ 70,184,139	\$ 76,584,096	\$ 83,622,487	\$ 40,580,080	\$ 41,691,275	\$ 1,111,195	3%	\$ 41,300,354	\$ (390,921)	-1%	

### 000348 Additional Parking/ P.C. Police Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000348	Not Recommended	Gustafson				Engaged & Effective Government and Involved Citizenry

Description	Comments
Additional parking structure attached to existing park city police facility located on 2060 Park Ave. in Park City	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			1,800,000	1,800,000								
<b>TOTAL</b>			<b>1,800,000</b>	<b>1,800,000</b>								

### 000389 Library Book Sorter

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000389	Not Recommended	Twombly				Engaged & Effective Government and Involved Citizenry

Description	Comments
Automated book sorter, allows for library staff to work more efficiently.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			110,000	110,000								
033450 Lower Park RDA * BEGINNING BALANCE												
<b>TOTAL</b>			<b>110,000</b>	<b>110,000</b>								

### 000415 Public Safety Mobile Command Post (MCP)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000415	Not Recommended	Daniels				Engaged & Effective Government and Involved Citizenry

Description	Comments
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This vehicle is a multi-use public safety tool that has been missing from Park City's 'All-Hazards' approach to preparedness, response, mitigation and recovery plans. We believe this vehicle is required to adequately protect the public and provide community and special event services. It will be an important part of our arsenal. We had a MCP approved by the Fleet Committee and CIP Committee in 2007 that was removed from the CIP when the Council bought Park City Heights. Following that, the recession never let a MCP rise above the CIP funding line and no request has been made for the last several years. We anticipate this vehicle to be used by Police, Emergency Management, Dispatch, Water, Special Events, Community Affairs and others including other regional agencies.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND			100,000	100,000	100,000	100,000	50,000	50,000				
<b>TOTAL</b>			100,000	100,000	100,000	100,000	50,000	50,000				

### 000418 XRF Soil Sampling Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000418	Not Recommended	Ober				Preserving & Enhancing the Natural Environment

Description	Comments
Soil testing equipment	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND	38,000	38,000										
<b>TOTAL</b>	38,000	38,000										

### 000420 Additional Fitness Space

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000420	Not Recommended	Fisher				Thriving Mountain Community

Description	Comments
PC MARC has space challenges with the amount of fitness space so we would like to move the spin studio to where the game room is and repurpose the spin studio for additional fitness space. The game room would be moved to the lobby outside the gym & turned into a kid hangout area with ping pong, foosball, couches and TV	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND	12,000	12,000										
<b>TOTAL</b>	12,000	12,000										

### 000421 Incubator Program with the University of Utah Engineering Programs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000421	Not Recommended	Cassel				Engaged & Effective Government and Involved Citizenry

Description	Comments
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The goal of this project is to use the innovative thinking of the University of Utah to solve current/future City issues. Currently, the University's Civil Engineering Department is looking to evaluate the possibility of a Personnel Rapid Transit (PRT) or fixed rail system to support the City's transportation needs. These funds would be used to support the schools analysis such as field survey work, research work and/or any other on the ground facilities so their analysis is complete

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			5,000	5,000	5,000	5,000						
<b>TOTAL</b>			<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>						

### **000424 Analyze Floodplains Sections and Prepare LOMR**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000424	Not Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
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FEMA is completing a study which updates the flood plains in the City. The study only updated the flood plains along Silver Creek. The study did not address Mcleod Creek, Woodside Gulch, Marsac Avenue or the creek along Deer Valley Drive. This study would analyze these other sections of our natural drainage, update the flood plains and submit the appropriate LOMR to FEMA.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			50,000	50,000	50,000	50,000	50,000	50,000				
<b>TOTAL</b>			<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>				

### **000425 Complete a Lighting Study Which will be incorporated into the Municipal Code and Engineering Standard**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000425	Not Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
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Council has provided policy direction to replace/install new LED lights in replacement of our existing shoe box HPS and cobra head lights. This task is not simple because the light emitted from LED is not the same as HPS. Data from this study will be incorporated into our Municipal Code and our Engineering Standards. Information from this study will include lighting standards such as type, location, height, bulb type, etc. for streets, pathways, public stairs and in parks.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			15,000	15,000								
<b>TOTAL</b>			15,000	15,000								

**000427 Regrade Bend on DVD where Bus Accident Occurred and add Guardrail**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000427	Not Recommended	Cassel				Thriving Mountain Community

Description	Comments
The bend in Deer Valley Drive near Snow Park has seen numerous slide offs. Last fall, a bus slid completely off the road. This project will fix the bend and add guardrail at the bend and along a section of Royal Street which is also a problem area.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			400,000	400,000								
<b>TOTAL</b>			400,000	400,000								

**000429 Replace Six HPS Lights along DVD North with LED Lights**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000429	Not Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
Replace six existing HPS light fixtures along Deer Valley Drive north with LED lights fixtures.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND					44,000	44,000						
<b>TOTAL</b>					44,000	44,000						

**000430 Retaining Wall/Bridge/Culvert Inspection and Minor Repairs**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000430	Not Recommended	Cassel				Thriving Mountain Community



Description	Comments
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This project is to develop a program to evaluate our existing retaining walls/bridges/culverts to verify there are no structural deficiencies. Minor repairs would include painting or cutting out and replacing small defective areas. Significant deterioration would require staff coming back for larger budget requests.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			15,000	15,000	15,000	15,000	15,000	15,000				
<b>TOTAL</b>			15,000	15,000	15,000	15,000	15,000	15,000				

**000431 Design, grade, provide drainage and pave area just east of 7-11 for parking and snow storage.**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000431	Not Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
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The unpaved area just east of 7-11 on Park Avenue has been used as an informal parking area. The site is located in the Soil Boundary. This project will improve the drainage, and pave the area so it can be parked and in the winter roped off and used for snow storage.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			100,000	100,000								
<b>TOTAL</b>			100,000	100,000								

**000432 Long Range Road Replacement Study**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000432	Not Recommended	Cassel				Thriving Mountain Community

Description	Comments
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This study will provide Council with a long range plan for road projects.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			20,000	20,000								
<b>TOTAL</b>			20,000	20,000								

### 000434 Replace Park Light Bollards

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000434	Not Recommended	Fonnesbeck				Preserving & Enhancing the Natural Environment

Description	Comments
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This request would fund the replacement of the Light bollards within our Parks. There are 25 that are in need of replacement. Existing bollards are over 20 years old and in disrepair. The new bollards are LED.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE			35,000	35,000								
<b>TOTAL</b>			<b>35,000</b>	<b>35,000</b>								

### 000435 Portable Softball Field Fencing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000435	Not Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
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This request would fund the purchase of a portable outfield fence for use on the artificial turf field. This fencing is on wheels and can be moved on and off the field quickly depending on the game. This fence would improve softball and baseball games by creating a legitimate outfield fence.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			41,000	41,000								
<b>TOTAL</b>			<b>41,000</b>	<b>41,000</b>								

### 000437 Fuel Tank Inventory and Usage Tracking Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000437	Not Recommended	Andersen				Engaged & Effective Government and Involved Citizenry

Description	Comments
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Vehicle fuel site authorizations and auto odometer entry which would aide in fuel usage data and tracking. In addition this project would provide a DEF pump at the City fuel island for EPA nitrous oxides emission regulations (2010 for highway engines and 2011 onward for Tier4 off road engines).

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT			25,000	25,000								
057450 Transit Fund * BEGINNING BALANCE			30,000	30,000								
<b>TOTAL</b>			<b>55,000</b>	<b>55,000</b>								

### **000438 Deer Valley Drive - Replace Approach at Stonebridge Condos**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000438	Not Recommended	Cassel				Thriving Mountain Community

Description	Comments
Stonebridge access was not addressed as part of Deer Valley Drive Phase 2 and is of poor quality. This project would remove the asphalt and replace with new.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			25,000	25,000								
<b>TOTAL</b>			<b>25,000</b>	<b>25,000</b>								

### **000442 SALT BRINE MANUFACTURING DEVICE AND APPLICATION TANK**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000442	Not Recommended	McAffee				Engaged & Effective Government and Involved Citizenry

Description	Comments
This option will provide funding to purchase a salt brine maker, storage tank and an application tank to be outfitted on existing plow truck	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			118,000	118,000								
<b>TOTAL</b>			<b>118,000</b>	<b>118,000</b>								

### **000443 PW Parking deck roof cover with Solar Array**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000443	Not Recommended	Fonnesbeck				Engaged & Effective Government and Involved Citizenry



## 000467 Storm Water Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000467	Not Recommended	McAfee				Engaged & Effective Government and Involved Citizenry

Description	Comments
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
<b>TOTAL</b>												

## CP0001 Planning/Capital Analysis

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0001	Recommended	Rockwood	20,419	14,880		Engaged & Effective Government and Involved Citizenry

Description	Comments
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Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation. Not rec due to other funding.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE								9,000				
031401 CIP FUND * IMP FEE-PUBLIC SAFETY								9,000				
031402 CIP FUND * IMP FEE-STREETS								15,000				
031460 CIP Fund * IMPACT FEES												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>								33,000				

## CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0002	Recommended	Robertson	174,301			Engaged & Effective Government and Involved Citizenry

Description	Comments
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Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												
051481 Water Fund * WATER SERVICE FEES												
057471 TRANSIT FUND * RESORT TAX - TRANS												
<b>TOTAL</b>												

### CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0003	Recommended	Twombly	321,338	76,265		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA); 10th St. with 1 new block at \$100,000 (LPARDA); possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE		150,000		150,000		150,000						
034468 MAIN ST RDA * CONT TO RDA DEBT					450,000	450,000						
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE			50,000	50,000								
<b>TOTAL</b>		150,000	50,000	200,000	450,000	600,000						

### CP0005 City Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0005	Recommended	Fisher	294,046	70,742		Preserving & Enhancing the Natural Environment

Description	Comments
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As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to

Description	Comments
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complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp & other recreation programs. The facility has some conceptual designs being done through the Recreation Facility Master Plan.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE												
031402 CIP FUND * IMP FEE-STREETS												
031451 CIP Fund * BOND PROCEEDS												
031460 CIP Fund * IMPACT FEES												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000		100,000		100,000	100,000	100,000
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		<b>100,000</b>		<b>100,000</b>		<b>100,000</b>		<b>100,000</b>		<b>100,000</b>	<b>100,000</b>	<b>100,000</b>

### CP0006 Pavement Management Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0006	Recommended	McAfee	52,761	715,415		Thriving Mountain Community

Description	Comments
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This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031452 CIP Fund * CLASS "C" ROAD		300,000	60,000	360,000	60,000	360,000	60,000	360,000	60,000	360,000	360,000	360,000
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		300,000	140,000	440,000	140,000	440,000	140,000	440,000	140,000	440,000	440,000	440,000
<b>TOTAL</b>		<b>600,000</b>	<b>200,000</b>	<b>800,000</b>	<b>200,000</b>	<b>800,000</b>	<b>200,000</b>	<b>800,000</b>	<b>200,000</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>

### CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0007	Recommended	McAfee	245,359	187,496		Preserving & Enhancing the Natural Environment

Description	Comments
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Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		238,135		242,898		247,756		252,711		261,511	268,049	268,049
<b>TOTAL</b>		<b>238,135</b>		<b>242,898</b>		<b>247,756</b>		<b>252,711</b>		<b>261,511</b>	<b>268,049</b>	<b>268,049</b>

### CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0009	Recommended	Fonnesbeck	4,343,732			Thriving Mountain Community

Description	Comments
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This program provides for the replacement of the existing transit fleet. It is anticipated what the Federal Transit Administration will be providing 80 percent of the purchase cost.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS		320,000	1,973,262	3,173,262	175,002	1,925,002	3,290,974	3,290,974	1,464,000	1,464,000	2,993,702	2,993,702
057479 Transit Fund * TRANSIT SALES TAX		80,000	563,315	563,315	43,750	43,750	882,743	882,743	366,000	366,000	748,425	748,425
057482 Transit Fund * REGIONAL TRANSIT REVENUE			280,000	510,284		450,000	560,000	560,000	360,000	360,000	750,000	750,000
<b>TOTAL</b>		<b>400,000</b>	<b>2,816,577</b>	<b>4,246,861</b>	<b>218,752</b>	<b>2,418,752</b>	<b>4,733,717</b>	<b>4,733,717</b>	<b>2,190,000</b>	<b>2,190,000</b>	<b>4,492,127</b>	<b>4,492,127</b>

### CP0010 Water Department Service Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0010	Recommended	McAfee	194,680			Preserving & Enhancing the Natural Environment

Description	Comments
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Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.



	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		95,770		70,000		90,000	50,000	80,000		80,000	80,000	80,000
<b>TOTAL</b>		<b>95,770</b>		<b>70,000</b>		<b>90,000</b>	<b>50,000</b>	<b>80,000</b>		<b>80,000</b>	<b>80,000</b>	<b>80,000</b>

### CP0013 Affordable Housing Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0013	Recommended	Laurent	2,338,430	256,774		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058). Fund 36-49048 will be for the acquisition of units as opportunities become available, provision of employee mortgage assistance, and prior housing loan commitments. It will also provide assistance to developers in the production of units.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031457 CIP Fund * FEDERAL CDBG GRANT												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031478 CIP Fund * TRANSFER FROM CIP												
031486 CIP FUND * FEE IN LIEU												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035465 MBA * LOAN PROCEEDS												
036450 PC HOUSING AUTH * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Carey	2,280			An Complete Community that Values Historic Preservation, Economic Diversity,

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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and the Arts & Culture

Description	Comments
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City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

### CP0017 ADA Implementation

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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CP0017 Recommended Fonnesbeck 55,523 425 Engaged & Effective Government and Involved Citizenry

Description	Comments
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Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000		5,000		5,000		5,000		5,000	5,000	5,000
<b>TOTAL</b>		5,000		5,000		5,000		5,000		5,000	5,000	5,000

### CP0019 Library Development & Donations

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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CP0019 Recommended Juarez 27,408 8,199 An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031458 CIP Fund * FEDERAL GRANTS												
031463 CIP FUND * LIBRARY UNSERV												
031464 CIP FUND * LIBRARY FUNDRAISERS	16,491	16,491										
031466 CIP Fund * OTHER CONTRIBUTIONS												
031474 CIP Fund * STATE CONTRIBUTION	12,267	12,267										
<b>TOTAL</b>	<b>28,758</b>	<b>28,758</b>										

### CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0020	Recommended	Knotts	66,151			Thriving Mountain Community

Description	Comments
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Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### CP0021 Geographic Information Systems

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0021	Recommended	Robertson				Thriving Mountain Community

Description	Comments
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Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street center line map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An interlocal agreement is pending between PCMC, SBSID, and Summit County.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

### CP0025 Bus Shelters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Fonnesbeck	277,457	15,632		Thriving Mountain Community

Description	Comments
Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057450 Transit Fund * BEGINNING BALANCE		5,000		5,000		5,000						
057455 Transit Fund * DOT CONTRIBUTIONS												
057458 Transit Fund * FEDERAL GRANTS		20,000		20,000		20,000						
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>		25,000		25,000		25,000						

### CP0026 Motor Change-out and Rebuild Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0026	Recommended	McAfee	26,692	25,157		Preserving & Enhancing the Natural Environment

Description	Comments
In order to minimize the potential for water distribution interruptions all system pumps and motors are evaluated at least yearly with those indicating a problem taken out of service and either repaired or replaced. Funded by user fees.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES		28,688		29,692		30,731		31,807		32,602	33,417	33,417
<b>TOTAL</b>		28,688		29,692		30,731		31,807		32,602	33,417	33,417

## CP0028 5 Year CIP Funding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0028	Recommended	Rockwood	5,073,395			Engaged & Effective Government and Involved Citizenry

Description	Comments
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This account is for identified unfunded projects.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

## CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0036	Recommended	Cassel	144,558	28,867		Thriving Mountain Community

Description	Comments
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Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		37,500		10,000		10,000						
033468 LOWER PARK RDA * CONT TO RDA DEBT												



	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		30,000		30,000		30,000		30,000		30,000		30,000
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>	<b>6,484</b>	<b>56,484</b>		<b>50,000</b>		<b>50,000</b>		<b>50,000</b>		<b>50,000</b>		<b>50,000</b>

### CP0042 Property Improvements Gilmore O.S.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0042	Recommended	Twombly		100,000		Not Available

Description	Comments
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The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		100,000										
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>		<b>100,000</b>										

### CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0046	Recommended	Fonnesbeck	16,335	2,815		Thriving Mountain Community

Description	Comments
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This fund encompasses all golf course related projects, enlarging tee boxes, fairways, restroom upgrade, landscaping, pro-shop improvements and other operational maintenance projects.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
055458 Golf Fund * FEDERAL GRANTS												





	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
034450 Main St RDA * BEGINNING BALANCE												
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>		25,000		25,000								

## CP0069 Judge Water Treatment Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0069	Recommended	McAfee	205,527	1,061,192		Preserving & Enhancing the Natural Environment

Description	Comments
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Funded by federal funds, user fees, bonds. This project will fund improvement necessary to meet EPA water quality mandates for the Judge Tunnel source.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051481 Water Fund * WATER SERVICE FEES	-1,122,001	477,999	-100,000		-100,000							
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS	-15,883	-15,883										
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	-1,137,884	462,116	-100,000		-100,000							

## CP0070 Meter Reading Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0070	Recommended	McAfee	100,547			Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
<b>TOTAL</b>												

### CP0073 Marsac Seismic Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0073	Recommended	Gustafson	38,237	3,961		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Marsac seismic, HVAC, ADA and associated internal renovations.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
035450 MBA * BEGINNING BALANCE	42,188	42,188										
<b>TOTAL</b>	<b>42,188</b>	<b>42,188</b>										

### CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0074	Recommended	Andersen	1,127,178	926,192		Engaged & Effective Government and Involved Citizenry

Description	Comments
This project funds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		700,000		700,000		750,000		750,000		800,000	800,000	800,000
<b>TOTAL</b>		<b>700,000</b>		<b>700,000</b>		<b>750,000</b>		<b>750,000</b>		<b>800,000</b>	<b>800,000</b>	<b>800,000</b>

## CP0075 Equipment Replacement - Computer

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0075	Recommended	Robertson	275,741	178,927		Engaged & Effective Government and Involved Citizenry

Description	Comments
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The computer replacement fund supports replacement of computer equipment and support infrastructure including network, servers, and climate control systems. However, replacement decisions are driven by technological advancements, software requirements, and obsolescence.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		296,000	12,700	308,700	12,700	308,700	12,700	308,700	12,700	308,700	308,700	308,700
051481 Water Fund * WATER SERVICE FEES		19,932		19,932		19,932		19,932		19,932	19,932	19,932
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES		2,560		2,560		2,560		2,560		2,560	2,560	2,560
057479 Transit Fund * TRANSIT SALES TAX		14,172		14,172		14,172		14,172		14,172	14,172	14,172
<b>TOTAL</b>		<b>332,664</b>	<b>12,700</b>	<b>345,364</b>	<b>12,700</b>	<b>345,364</b>	<b>12,700</b>	<b>345,364</b>	<b>12,700</b>	<b>345,364</b>	<b>345,364</b>	<b>345,364</b>

## CP0081 OTIS Water Pipeline Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0081	Recommended	McAffee	1,732,772			Preserving & Enhancing the Natural Environment

Description	Comments
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Water Replacement as part of the OTIS road projects

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES		1,170,815		280,294		233,972		273,688		280,530	300,000	300,000
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>		<b>1,170,815</b>		<b>280,294</b>		<b>233,972</b>		<b>273,688</b>		<b>280,530</b>	<b>300,000</b>	<b>300,000</b>

### CP0089 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0089	Recommended	Rockwood	126,800	44,024		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted 1% allocation form each City construction project policy where applicable.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE	4,268	4,268										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		75,000		75,000		75,000						
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE	7,749	32,749		25,000		25,000						
<b>TOTAL</b>	<b>12,017</b>	<b>112,017</b>		<b>100,000</b>		<b>100,000</b>						

### CP0090 Friends of the Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0090	Recommended	Carey	19,084	5,479		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031466 CIP Fund * OTHER CONTRIBUTIONS												
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

### CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0091	Recommended	Fonnesbeck	122,809			Thriving Mountain Community

Description	Comments
This fund is used for golf course equipment replacement.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
055459 Golf Fund * GOLF FEES		98,000		98,000		98,000		98,000		98,000		98,000
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
<b>TOTAL</b>		98,000		98,000		98,000		98,000		98,000		98,000

### CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0092	Recommended	Fonnesbeck	653,346	272,399		Preserving & Enhancing the Natural Environment

Description	Comments
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This fund provides for maintenance, improvements, and acquisition of Park City's Open Space.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS		300,000		300,000		300,000		300,000		300,000		300,000
031474 CIP Fund * STATE CONTRIBUTION												
<b>TOTAL</b>		300,000		300,000		300,000		300,000		300,000		300,000

### CP0097 Bonanza Drive Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0097	Recommended	Cassel	0			Thriving Mountain Community

Description	Comments
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To accommodate new water lines, pedestrian enhancements, gutters, storm drains and landscaping. Possible UDOT small urban area funding.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031402 CIP FUND * IMP FEE-STREETS												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0100	Recommended	Twombly	162,082	201,073		Preserving & Enhancing the Natural Environment

Description	Comments
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This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE		100,000		100,000								
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		100,000		100,000								

### CP0107 Retaining Wall at 41 Sampson Ave

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0107	Recommended	Cassel	55,000			Thriving Mountain Community

Description	Comments
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City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0108	Recommended	Knotts	1,846,518	326,405		Thriving Mountain Community

Description	Comments
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Account for transit transfer fees dedicated to improvement enhancement of Park City transit system.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057466 Transit Fund * OTHER CONTRIBUTIONS	-1,000,000	-700,000		300,000		300,000		300,000				
<b>TOTAL</b>	<b>-1,000,000</b>	<b>-700,000</b>		<b>300,000</b>		<b>300,000</b>		<b>300,000</b>				

### CP0115 Public Works Complex Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0115	Recommended	Fonnesbeck	-31,784			Thriving Mountain Community

Description	Comments
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This project will provide for additional office space & furnishings required to house streets/transit/fleet personnel.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057450 Transit Fund * BEGINNING BALANCE												
057466 Transit Fund * OTHER CONTRIBUTIONS												
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0118	Recommended	Fonnesbeck	362,159	117,465		Thriving Mountain Community

Description	Comments
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GIS and AVL systems to provide real time information to passengers and managers to better manage the transit system.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057458 Transit Fund * FEDERAL GRANTS												
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

### CP0123 Replace Police Dispatch System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0123	Recommended	Robertson				Engaged & Effective Government and Involved Citizenry

Description	Comments
Replace police CAD/RMS system to meet Public Safety demands.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	142,524	985		Preserving & Enhancing the Natural Environment

Description	Comments
Additional development of outdoor playing fields and support facilities	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
<b>TOTAL</b>												

### CP0136 County Vehicle Replacement Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0136	Recommended	Fonnesbeck	522,714			Thriving Mountain Community



Description	Comments
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Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057482 Transit Fund * REGIONAL TRANSIT REVENUE		68,555		70,612		72,730		74,950		77,199	79,515	79,515
<b>TOTAL</b>		68,555		70,612		72,730		74,950		77,199	79,515	79,515

### CP0137 Transit Expansion

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0137	Recommended	Fonnesbeck	1,500,803		Thriving Mountain Community

Description	Comments
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These funds are dedicated to purchasing new busses for expanded transit service.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

### CP0140 Emergency Power

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0140	Recommended	McAfee	150,000		Preserving & Enhancing the Natural Environment

Description	Comments
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Complete study to develop recommendations for emergency backup power needs for the water system.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES		150,000										
<b>TOTAL</b>		150,000										

### CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0141	Recommended	McAfee	28,107			Preserving & Enhancing the Natural Environment

Description	Comments
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This project is complete and should be deleted.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051488 Water Fund * BOND PROCEEDS (CIB)												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>												

### CP0142 Racquet Club Program Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0142	Recommended	Fisher	118,237	4,958		Thriving Mountain Community

Description	Comments
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For ongoing replacement of fitness equipment.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031454 CIP Fund * DONATIONS												
031469 CIP FUND * RAP TAX												
031470 CIP FUND * RENTAL INCOME												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		60,000		60,000		60,000		60,000		60,000	60,000	60,000
<b>TOTAL</b>		60,000		60,000		60,000		60,000		60,000	60,000	60,000

## CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0146	Recommended	Fonnesbeck	1,481,476	730,761		Engaged & Effective Government and Involved Citizenry

Description	Comments
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Money is dedicated to this account for asset replacement each year. Creation of schedule in FY 07 for Building replacement. Updated in FY 13.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		552,709		552,709		552,709		552,709		552,709	552,709	552,709
<b>TOTAL</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>	<b>552,709</b>	<b>552,709</b>

## CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Angevine	65,272	141,325		Thriving Mountain Community

Description	Comments
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For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement. FY 17 Request: Additional funding to replace the evaporative condenser. This critical piece of refrigeration equipment helps express heat pulled off of the ice as part of the refrigeration process. In addition to the critical need for the replacement of a primary condenser tower, this request capitalizes on opportunities for the implementation of the latest technology which would double the life expectancy, enhanced the functionality and offer additional heat recovery efficiencies. This request also adds a redundancy that mitigates loss of revenue by using the existing equipment as a fail-over option. Building in a redundancy removes the single point of failure concern and allows for seamless transition of routine maintenance or repairs on either evaporative condenser tower. The overall reduction of costs for repair, parts and labor with this redundancy option are anticipated by adding a new primary condenser tower versus a direct replacement.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000		50,000		50,000		50,000		50,000	50,000	50,000
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION		50,000	60,000	110,000		50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>TOTAL</b>		<b>100,000</b>	<b>60,000</b>	<b>160,000</b>		<b>100,000</b>	<b>50,000</b>	<b>100,000</b>	<b>50,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>

## CP0152 Parking Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0152	Recommended	Andersen	104,521			Thriving Mountain Community

Description	Comments
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For replacement of parking meters on Main St., parking vehicles, and handheld ticket writers. Funded by meter fee revenues.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057489 TRANSIT FUND * GARAGE REVENUE		40,000	10,000	50,000	10,000	50,000	10,000	50,000	10,000	50,000	50,000	50,000
<b>TOTAL</b>		<b>40,000</b>	<b>10,000</b>	<b>50,000</b>	<b>10,000</b>	<b>50,000</b>	<b>10,000</b>	<b>50,000</b>	<b>10,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

### CP0155 OTIS Phase II(a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0155	Recommended	Cassel	29,686	147,121		Thriving Mountain Community

Description	Comments
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OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads include 8th Street, 12th Street, McHenry Avenue, Rossi Hill Drive and Silver King.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS	287,137	287,137										
<b>TOTAL</b>	<b>287,137</b>	<b>287,137</b>										

### CP0157 OTIS Phase III(a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0157	Recommended	Cassel	1,528,460	417,870		Not Available

Description	Comments
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OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads included in IIIa were McHenry Avenue (constructed in the summer of 2015) and Lowell Avenue (Construction for the summer of 2016). Tentative future projects will be 8th and 12th Streets in 2017 and 2018 and Rossi Hill Drive in 2019.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031451 CIP Fund * BOND PROCEEDS	-1,946,330	-1,946,330										
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	1,946,330	1,946,330	633,333	633,333	3,133,333	3,133,333						
031528 CIP FUND * 2015 SALES TAX BONDS												
<b>TOTAL</b>			633,333	633,333	3,133,333	3,133,333						

### CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0160	Recommended	Angevine	-2,363	6,880		Not Available

Description	Comments
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For various projects related to the Ice Facility as outlined in the Strategic Plan.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

### CP0163 Quinn's Fields Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0163	Not Recommended	Twombly				Preserving & Enhancing the Natural Environment

Description	Comments
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Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE					2,100,000	2,100,000						
031466 CIP Fund * OTHER CONTRIBUTIONS												
<b>TOTAL</b>					2,100,000	2,100,000						



	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0177	Recommended	Andersen	90,000			Thriving Mountain Community

Description	Comments
Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0178 Rockport Water, Pipeline, and Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0178	Recommended	McAfee	73,881	1,040,026		Preserving & Enhancing the Natural Environment

Description	Comments
This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		1,100,000		1,100,000		1,244,549		1,275,663		1,307,554	1,307,554	1,307,554
051526 WATER FUND * 2014 WATER REVENUE BONDS	-2,073,924	-2,073,924										
<b>TOTAL</b>	-2,073,924	-973,924		1,100,000		1,244,549		1,275,663		1,307,554	1,307,554	1,307,554





	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
TOTAL												

### CP0191 Walkability Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0191	Recommended	McAfee	31,585	73,602		Preserving & Enhancing the Natural Environment

Description	Comments
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This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		40,500		40,500		40,500		40,500		40,500	40,500	40,500
TOTAL		40,500		40,500		40,500		40,500		40,500	40,500	40,500

### CP0196 Downtown Projects - Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0196	Recommended	Weidenhamer	945,833	53,920		Not Available

Description	Comments
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Pedestrian connections and enhancements in the downtown corridor

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS												
TOTAL												

### CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0203	Recommended	Andersen	574,936	72,336		Thriving Mountain Community

Description	Comments
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This project will provided additional parking for Park City.



## CP0216 Park & Ride (Access Road & Amenities)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0216	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
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This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and efficient operations of Park and Ride and Park City Heights.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

## CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	11,343	13,936		Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, mobile command post equipment, community outreach, mitigation projects and emergency information technology and communications. For FY17 & FY18 the \$10,000 for each year predominately improves and/or increases EOC, mobile command, mitigation, response, sheltering and technological capabilities.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000	10,000	10,000	10,000	10,000						
031478 CIP Fund * TRANSFER FROM CIP												
<b>TOTAL</b>		10,000	10,000	10,000	10,000	10,000						

## CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0226	Recommended	Weidenhamer	5,083,764	908,633		Preserving & Enhancing the Natural Environment

Description	Comments
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This project funds varying projects related to the Walkability Community program. The projects to be completed with this funding will be as outlined

Description												Comments	
by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process This was cp0190 in the FY2009 budget													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
031451 CIP Fund * BOND PROCEEDS													
031474 CIP Fund * STATE CONTRIBUTION													
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
033450 Lower Park RDA * BEGINNING BALANCE													
<b>TOTAL</b>													

### CP0227 Park City Water Infrastructure Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0227	Recommended	McAfee	37,827	-37,827		Preserving & Enhancing the Natural Environment

Description												Comments	
This is complete and should be deleted													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
051451 Water Fund * BOND PROCEEDS													
051480 Water Fund * WATER IMPACT FEES													
051481 Water Fund * WATER SERVICE FEES													
051492 WATER FUND * 2009A Water Bonds													
051493 WATER FUND * 2009B WATER BONDS													
051495 WATER FUND * 2009C WATER BONDS													
051496 Water Fund * EXISTING USERS													
051497 Water Fund * NEW GROWTH													
<b>TOTAL</b>													

### CP0228 Snow Creek Affordable Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0228	Recommended	Robinson				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description												Comments	
For the planning, design, and construction of the Snow Creek Affordable Housing Project.													

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
033450 Lower Park RDA * BEGINNING BALANCE												
033454 Lower Park RDA * DONATIONS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS	-2,511	-2,511										
<b>TOTAL</b>	<b>-2,511</b>	<b>-2,511</b>										

### CP0229 Dredge Prospector Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0229	Recommended	Fonnesbeck				Preserving & Enhancing the Natural Environment

Description	Comments
This fund would pay for the dredging of the Prospector Pond. (Project delayed for Storm Water Master Plan)	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND					-150,000				150,000	150,000		
<b>TOTAL</b>					<b>-150,000</b>				<b>150,000</b>	<b>150,000</b>		

### CP0231 Mortgage Assistance Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0231	Recommended	Robinson				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
This program provides second mortgage loans to assist employees to purchase homes in the city/school district. The importance of local employees has been recognized during emergency mgmt. planning. It is also an employee recruitment/retention tool.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0236 Triangle Property Environmental Remediate

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0236	Recommended	Ober	99,779			Preserving & Enhancing the Natural Environment

Description	Comments
Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0238 Quinn's Junction Transmission Lines

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0238	Recommended	McAffee	92,806			Preserving & Enhancing the Natural Environment

Description	Comments
This is complete and should be deleted	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS												
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>												

### CP0239 PC Heights Capacity Upgrade (tank)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0239	Recommended	McAffee				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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This is to pay for an upsize of the Park City Heights Tank per the Water Agreement

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES				650,000								
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>				650,000								

### CP0240 Quinn's Water Treatment Plant

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0240	Recommended	McAfee	132,858	500,502		Preserving & Enhancing the Natural Environment

Description	Comments
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Water treatment upgrades to the exiting WTP to provide additional barriers against total organic carbon, manganese, and other water quality upsets in the Weber River.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031528 CIP FUND * 2015 SALES TAX BONDS												
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	344,085	344,085										
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	35,170	35,170										
051526 WATER FUND * 2014 WATER REVENUE BONDS	35,179	35,179	-3,000,000		-400,000							
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	414,434	414,434	-3,000,000		-400,000							

### CP0244 Transit Contribution to County

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0244	Recommended	Fonnesbeck				Thriving Mountain Community

Description										Comments											
For annual capital contribution to Summit County																					
										Adjust	Total	Adjust	Total								
										FY 2016	FY 2016	FY 2017	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021
057479 Transit Fund * TRANSIT SALES TAX																					
<b>TOTAL</b>																					

### CP0248 Middle Silver Creek Watershed

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0248	Recommended	Ober	234,297			Preserving & Enhancing the Natural Environment

Description										Comments											
Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column																					
										Adjust	Total	Adjust	Total								
										FY 2016	FY 2016	FY 2017	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND																					
<b>TOTAL</b>																					

### CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Fonnesbeck	28,649	12,720		Preserving & Enhancing the Natural Environment

Description										Comments											
The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 20 years old, as they were originally installed in the early 1990s. Over the past four years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 2-4 controllers a year for the next several years. To date we are about 35% complete.																					
										Adjust	Total	Adjust	Total								
										FY 2016	FY 2016	FY 2017	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	FY 2021	FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND											20,000		20,000		20,000		20,000		20,000	20,000	20,000
<b>TOTAL</b>											20,000		20,000		20,000		20,000		20,000	20,000	20,000



## CP0251 Electronic Record Archiving

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0251	Recommended	Robertson	0			Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project is used to purchase and implement electronic archival solutions for storage and conversion of paper processes/workflows. As of February 2014, phase one has been paid and implementation will soon begin. Finance will be the initial benefactor and will begin processing and storing invoices electronically saving storage and retrieval time.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0252 Park City Heights

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0252	Recommended	Robinson				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Predevelopment expenses for PC Hts including consultants (wholly our cost) engineering, traffic and design studies (split with Boyer)

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031473 CIP Fund * SALE OF ASSETS												
<b>TOTAL</b>												

## CP0255 Golf Course Sprinkler Head Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0255	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
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The sprinkler heads on the course are 26 years old. These heads are worn out and outdated. The new sprinkler heads are more efficient in water application and distribution uniformity. PROJECT COMPLETED - PLEASE REMOVE



## CP0260 Monitor and Lucky John Drainage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0260	Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
Correct the drainage issue around the Lucky John and Monitor intersection.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0263 Lower Park Avenue RDA

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0263	Recommended	Weidenhamer	151	65,038		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
The project entails planning, design, demolition, reconstruction of historic buildings, construction of new buildings, and possible land acquisition in the Lower Park, Woodside, platted Norfolk and Empire Avenues North of 13th Street within the Lower Park Avenue RDA. PM I includes new community center and reconstruction of 2 historic houses at Fire Station area.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0264	Recommended	Daniels	51,462	44,917		Engaged & Effective Government and Involved Citizenry

Description	Comments
The Building Security Committee was established in 2008 and makes recommendations on security issues, training and equipment for all occupied city buildings. The two largest components are Closed Circuit Video Systems (CCVS) and Electronic Access Controls (electronic door locks), along with some smaller security upgrades including, alarms, fragment retentive film, lighting and training. This is a multi-year project that had original estimates for camera upgrades and expansion at \$200,000, Access Controls at \$150,000 and other projects at \$50,000. Some funding for upgrades and/or replacements has been from the Asset Management Fund and individual departments. Emergency Management, Information Technology and Building Maintenance are partners in this project.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000	50,000	50,000	50,000	50,000						
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>		<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>						

### **CP0265 Crescent Tramway Trail**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0265	Recommended	Cassel	111,309			Preserving & Enhancing the Natural Environment

Description	Comments
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This request is to secure funds specifically for the improvement of the Crescent Tramway Trail creating an identifiable, safe, and connected pedestrian trail. The Crescent Tramway easement follows the historic rout of a narrow-gauge railroad which was first used in the late 1800s to carry ore from the Crescent Mine to the Park City Smelting Company. The trail begins near the corner of Park Ave and Heber Ave and winds up the foothills. It passes Woodside Ave, Norfolk Ave, and Lowell Ave, before it reaches a plethora of trails within the recreational open space areas. The tram route closed in 1898 after the smelter burned to the ground, and the railroad tracks were pulled up around 1901. The tramway has since been used as a pedestrian path, hiking trail, and bike route. Past development along the Crescent Tramway Trail has made it difficult to follow the pedestrian easement and it is even unrecognizable as a pedestrian trail in areas.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### **CP0266 Prospector Drain - Regulatory Project**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0266	Recommended	Ober	2,230,695	168,153		Preserving & Enhancing the Natural Environment

Description	Comments
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Project is being done under an Administrative Order on Consent with the EPA to address the discharge of metals impacted water from the Prospector Drain and Biocell. Project involves first conducting an Engineering Evaluation and Cost Analysis, then selecting a remedial action and implementation. In addition, a Natural Resource Damage Assessment must be done that will determine compensatory restitution for damages to natural resources.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031473 CIP Fund * SALE OF ASSETS		1,631,724										
031475 CIP FUND * TRANSFER FROM GENERAL FUND					300,000	300,000						

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>		1,631,724			300,000	300,000						

### CP0267 Soil Repository

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0267	Recommended	Ober	3,204,144			Preserving & Enhancing the Natural Environment

Description	Comments
Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		300,000						1,000,000				
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>		300,000						1,000,000				

### CP0269 Environmental Revolving Loan Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0269	Recommended	Ober	123,916			Preserving & Enhancing the Natural Environment

Description	Comments
Sustainability Staff is requesting \$100,000 in additional funds for the Environmental Revolving Loan Fund. With the hire of an Energy Project Manager through Rocky Mountain Power's demand side management program, Sustainability will be pursuing 3,000,000 kWh in energy savings over the next three years. This work will result in annual, ongoing savings of at least \$75,000 per year (\$225,000 per year by 2019). Increasing the Environmental Revolving Loan Fund by \$100,000, or to a total balance of \$278,000, will allow the Energy Project Manager to rapidly fund and deploy projects. The Environmental Revolving Loan Fund is repaid through energy savings. All but \$24,000 of the fund is currently invested in high return projects.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE		100,000										
<b>TOTAL</b>		100,000										

### CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0270	Recommended	Weidenhamer	5,591	1,294,680		Thriving Mountain Community

Description	Comments
10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031474 CIP Fund * STATE CONTRIBUTION												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS	-2,450,423	-2,450,423	-3,500,000									
031499 CIP FUND * ADDITIONAL RESORT SALES TAX					1,600,000	1,600,000						
031528 CIP FUND * 2015 SALES TAX BONDS	1,368,930	1,368,930										
031532 CIP FUND * 2017 SALES TAX BONDS			1,724,845	1,724,845								
<b>TOTAL</b>	<b>-1,081,493</b>	<b>-1,081,493</b>	<b>-1,775,155</b>	<b>1,724,845</b>	<b>1,600,000</b>	<b>1,600,000</b>						

### CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0273	Recommended	McAffee	26,575			Preserving & Enhancing the Natural Environment

Description	Comments
sprinkler audits and improvement recommendations	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES		6,000		6,000		6,000		6,000		6,000	6,000	6,000
<b>TOTAL</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>	<b>6,000</b>	<b>6,000</b>

### CP0274 PC Heights Development Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0274	Recommended	McAffee	464,254			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description											Comments		
Pumping and water line upgrades related to the PC Heights development.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
051480 Water Fund * WATER IMPACT FEES		464,254											
051481 Water Fund * WATER SERVICE FEES													
051496 Water Fund * EXISTING USERS													
<b>TOTAL</b>		464,254											

### CP0275 Smart Irrigation Controllers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0275	Recommended	McAfee	10,721	10,819		Preserving & Enhancing the Natural Environment

Description											Comments		
This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
051481 Water Fund * WATER SERVICE FEES	-35,115	-21,345	-4,252	10,000	-5,000	10,000	-5,000	10,000	-5,000	10,000	10,000	10,000	
<b>TOTAL</b>	-35,115	-21,345	-4,252	10,000	-5,000	10,000	-5,000	10,000	-5,000	10,000	10,000	10,000	

### CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0276	Recommended	McAfee	63,100	42,282		Preserving & Enhancing the Natural Environment

Description											Comments		
This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
051481 Water Fund * WATER SERVICE FEES	-500,000	-350,000	100,000	250,000	250,000	250,000	250,000	250,000					
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS													
<b>TOTAL</b>	-500,000	-350,000	100,000	250,000	250,000	250,000	250,000	250,000					

### CP0277 Rockport Capital Facilities Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0277	Recommended	McAfee	29,553	122,109		Preserving & Enhancing the Natural Environment

Description	Comments
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This is for asset replacement related to the diversion and pumping structures on the Rockport Reservoir

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		151,146	25,315	151,146	25,315	151,146	25,315	151,146	25,315	151,146	151,146	151,146
<b>TOTAL</b>		151,146	25,315	151,146	25,315	151,146	25,315	151,146	25,315	151,146	151,146	151,146

### CP0278 Royal Street

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0278	Recommended	Cassel	852,572			Preserving & Enhancing the Natural Environment

Description	Comments
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Royal Street Project – The Royal Street Project is the permanent repairs to the section of Royal Street that slide during the high spring run-off from a three years ago. This project will reinforce the existing wall to give it a 20 plus year life span. Current life span at construction was estimated at five years. Construction will start this July and be completed by October.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031498 CIP Fund * FEMA FUNDS												
<b>TOTAL</b>												

### CP0279 224 Corridor Study and Strategic Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0279	Recommended	Knotts	19,128			Thriving Mountain Community



Description	Comments
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Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031451 CIP Fund * BOND PROCEEDS												
033450 Lower Park RDA * BEGINNING BALANCE												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### **CP0280 Aquatics Equipment Replacement**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0280	Recommended	Fisher	3,750	18,658		Preserving & Enhancing the Natural Environment

Description	Comments
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There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement items.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		11,250		11,250		11,250		11,250		11,250		11,250
<b>TOTAL</b>		11,250		11,250		11,250		11,250		11,250		11,250

### **CP0282 Fuel Trailer**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0282	Recommended	Andersen				Engaged & Effective Government and Involved Citizenry

Description	Comments
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Purchase a fuel trailer with capacity enough to refuel emergency generators from city fuel tanks at new fueling facility

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0283 Storm Water Utility Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0283	Recommended	McAfee	0	26,380		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Storm Water Utility Study – This study will look at the opportunities in creating a storm water utility which would then be used to fund our storm water system operation and maintenance activities. Currently funds are used from other Public Work programs to maintain our current storm water system. This study will look at how the utility will be structured, the potential revenue generated and the administrative operations of the utility.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND	1,197	1,197										
<b>TOTAL</b>	<b>1,197</b>	<b>1,197</b>										

### CP0284 Stair Removal at Marsac

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0284	Not Recommended	Cassel				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Close Out Project - This is to remove the stairs along Marsac just north of Ontario. The stairs are unsafe and either need to be demolished or rebuilt by adjacent land owners

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0285 PCMR Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0285	Recommended	Fonnesbeck	1,500,000			Thriving Mountain Community

Description	Comments
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This CIP will fund the design and construction of a new transits center at Park City Mountain Resort

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

## CP0286 Ironhorse Electronic Access Control

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0286	Recommended	Fonnesbeck	76,000			Thriving Mountain Community

Description	Comments
This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0287 Ironhorse Seasonal Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0287	Recommended	Fonnesbeck	152,221	3,973		Thriving Mountain Community

Description	Comments
Seasonal housing (Dorm Style) for up to 16 seasonal transit employees to be constructed on Ironhorse Property. Rents will recapture op expenses, capital renewal, and initial capital.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

### CP0288 Transit Signal Priority

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0288	Recommended	Fonnesbeck	142,385			Thriving Mountain Community

Description	Comments
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This CIP project will install Transit Signal Priority equipment in Signals along SR-248 and SR-224. This system will provide extra time on a green light when a transit bus is within the signal queue. This increased green time will contribute to the convenience and dependability of Transit travel times.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057450 Transit Fund * BEGINNING BALANCE			59,332	59,332	17,167	17,167	17,167	17,167				
057458 Transit Fund * FEDERAL GRANTS			281,657	281,657	85,478	85,478	85,478	85,478				
<b>TOTAL</b>			<b>340,989</b>	<b>340,989</b>	<b>102,645</b>	<b>102,645</b>	<b>102,645</b>	<b>102,645</b>				

### CP0289 Ironhorse Transit Facility Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0289	Recommended	Fonnesbeck	864,890	10,205		Thriving Mountain Community

Description	Comments
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This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057479 Transit Fund * TRANSIT SALES TAX		137,647		137,647		137,647	137,647	137,647	137,647	137,647	137,647	137,647
057482 Transit Fund * REGIONAL TRANSIT REVENUE		42,353		42,353		42,353	42,353	42,353	42,353	42,353	42,353	42,353
<b>TOTAL</b>		<b>180,000</b>		<b>180,000</b>		<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>

### CP0290 APP Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0290	Recommended	Robertson	44,525	2,625		Engaged & Effective Government and Involved Citizenry

Description	Comments
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This App Development request consists of development services required to create and maintain new "Apps" that are becoming an expected part of city services delivery. It is anticipated that several core functions could be offered through Apps on mobile devices, namely requesting information and work from city staff. A proposed historic web app has been approved by Council and is expected to be completed fall 2014.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-82,248	-82,248										
<b>TOTAL</b>	<b>-82,248</b>	<b>-82,248</b>										

### CP0291 Memorial Wall

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0291	Recommended	Fisher				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Council was supportive of building a Memorial Wall at the PC Cemetery. The cost of construction will be recovered through the sale of "plates" that will be installed on the wall.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0292 Cemetery Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0292	Recommended	Fisher	28,914	497		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0293 Parking System Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0293	Recommended	Andersen				Thriving Mountain Community

Description											Comments		
Replace existing parking system software and hardware													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
057489 TRANSIT FUND * GARAGE REVENUE													
<b>TOTAL</b>													

### CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0294	Recommended	Fonnesbeck	5,000			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture						

Description											Comments		
This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
031475 CIP FUND * TRANSFER FROM GENERAL FUND											-18,312	-18,312	
<b>TOTAL</b>											-18,312	-18,312	

### CP0296 Staff Interactive Budgeting Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0296	Recommended	Briggs				Engaged & Effective Government and Involved Citizenry						

Description											Comments		
Close Out Project - Budgeting for Outcomes software to streamline budgeting process. The software will include an easy-to use and aesthetically pleasing interface (dashboard), budget monitoring and reporting, forecasting, adhoc analysis, real-time updates, and a performance measurement component. Software also includes the ability to breakdown current departmental budgets into distinct BFO programs in an user-friendly format. Software also includes advanced budget monitoring capabilities as well as performance measure integration. Should work seamlessly with the Eden Accounting System.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
<b>TOTAL</b>													

## CP0297 Parking Wayfinding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0297	Recommended	Andersen	114,575			Thriving Mountain Community

Description	Comments
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Wayfinding for Main Street parking resources. First year is for signage and consulting assistance with finding garage and internal garage circulation. Years 2 and 3 are for a smart system to indicate stalls available.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057489 TRANSIT FUND * GARAGE REVENUE			385,000	385,000	150,000	150,000						
<b>TOTAL</b>			<b>385,000</b>	<b>385,000</b>	<b>150,000</b>	<b>150,000</b>						

## CP0298 Historic Preservation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0298	Recommended	Eddington	59,616			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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1. National Register historic district study. 2. Intensive level surveys within National Register District. 3. Intensive level surveys of Landmark Buildings. 4. Intensive level surveys of significant buildings.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0299 Raw Water Line and Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0299	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This can be deleted

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

### CP0300 Irrigation Screening Facility

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0300	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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The irrigation screening facility will provide screening of water from the Weber River and the potential Round Valley Reservoir. The purpose of this facility is to screen fine particles and organic material prior to entering the irrigation system. Without this facility, existing irrigation systems would become clogged and would not function properly.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051480 Water Fund * WATER IMPACT FEES	-204,820	-204,820										
051481 Water Fund * WATER SERVICE FEES	-31,045	-31,045										
051526 WATER FUND * 2014 WATER REVENUE BONDS	-294,386	-294,386										
<b>TOTAL</b>	<b>-530,251</b>	<b>-530,251</b>										

### CP0301 Scada and Telemetry System Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0301	Recommended	McAfee	571,636	1,297,158		Preserving & Enhancing the Natural Environment

Description	Comments
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This project is to replace and upgrade the water system's SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report, trend, and integrate water quality monitoring and trending. This upgrade will allow the system to be better integrated into the Quinn's WTP system and the AMR system.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES		1,850,000	50,000	50,000	52,500	52,500	55,125	55,125	57,881	57,881	59,618	59,618
<b>TOTAL</b>		<b>1,850,000</b>	<b>50,000</b>	<b>50,000</b>	<b>52,500</b>	<b>52,500</b>	<b>55,125</b>	<b>55,125</b>	<b>57,881</b>	<b>57,881</b>	<b>59,618</b>	<b>59,618</b>



## CP0302 Deer Valley Drive - Water Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0302	Recommended	McAfee	388,364			Preserving & Enhancing the Natural Environment

Description	Comments
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This project will be a part of the road reconstruction project and will replace water infrastructure including a distribution and transmission mainline, several valve vaults, and a modification to a underground pump station. It is recommended that this water infrastructure be replaced in conjunction with the road project to avoid future emergency repairs.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES	-10,526	-10,526										
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
<b>TOTAL</b>	<b>-10,526</b>	<b>-10,526</b>										

## CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0303	Recommended	McAfee	322,554			Preserving & Enhancing the Natural Environment

Description	Comments
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As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS		250,000		1,750,000		2,000,000						
<b>TOTAL</b>		<b>250,000</b>		<b>1,750,000</b>		<b>2,000,000</b>						

## CP0304 Quinn's Water Treatment Plant Asset Replacment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAfee	510,553	7,195		Preserving & Enhancing the Natural Environment

Description	Comments
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With the addition of **Quinn's** Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		163,383		169,198		172,253		1,200,000		200,000	210,000	210,000
<b>TOTAL</b>		<b>163,383</b>		<b>169,198</b>		<b>172,253</b>		<b>1,200,000</b>		<b>200,000</b>	<b>210,000</b>	<b>210,000</b>

### CP0305 Quinn's Dewatering

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0305	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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A mechanical dewatering process addition at QJWTP will be required once Judge Tunnel water is treated at this facility. Judge water contains various constituents in particulate form which will be filtered out by the membranes at QJWTP creating a concentrated waste stream that requires treatment. The current waste stream is discharged into the sanitary sewer which is then treated at Snyderville Basin's Silver Creek Facility. However, with the addition of Judge's waste stream, discharge to the sewer will be prohibited as a result of the concentrated metal content.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH			-500,000									
<b>TOTAL</b>			<b>-500,000</b>									

### CP0306 Open Space Acquisition

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0306	Recommended	Rockwood	1,235,846	258,522		Preserving & Enhancing the Natural Environment

Description	Comments
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City Council pledged \$15 million as part of the Additional Resort Sales Tax. Funds were allocated or planned in three phases as a mixture of cash and debt. Phases were to be adjusted as necessary to match actual land acquisition needs. Phase I, \$4.5 M. FY2014; Phase II, \$5.5 M. FY2015; Phase III, \$5 M. FY2017.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031451 CIP Fund * BOND PROCEEDS												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS			-5,000,000									
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			2,182,776	2,182,776	1,100,000	1,100,000						
031528 CIP FUND * 2015 SALES TAX BONDS	139,465	139,465										
031532 CIP FUND * 2017 SALES TAX BONDS			1,200,000	1,200,000								
<b>TOTAL</b>	<b>139,465</b>	<b>139,465</b>	<b>-1,617,224</b>	<b>3,382,776</b>	<b>1,100,000</b>	<b>1,100,000</b>						

### CP0307 Open Space Conservation Easement Monitor

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0307	Recommended	Rockwood				Preserving & Enhancing the Natural Environment

Description	Comments
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
<b>TOTAL</b>												

### CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0308	Recommended	Twombly	86,913	395,883		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The **scope includes:** • Interior renovation and expansion of the library into all of floors one and two; • Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the **Santy**; • An added, single-story entry sequence to the library at the north façade; • A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and • Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
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## CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0312	Recommended	Fonnesbeck	198,500			Engaged & Effective Government and Involved Citizenry

Description	Comments
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Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			31,986	31,986								
051481 Water Fund * WATER SERVICE FEES			1,269	1,269								
057479 Transit Fund * TRANSIT SALES TAX			53,195	53,195								
<b>TOTAL</b>			<b>86,450</b>	<b>86,450</b>								

## CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0313	Recommended	Knotts	326,630			Thriving Mountain Community

Description	Comments
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Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057458 Transit Fund * FEDERAL GRANTS		130,000										
057479 Transit Fund * TRANSIT SALES TAX		132,500		100,000		100,000						
<b>TOTAL</b>		<b>262,500</b>		<b>100,000</b>		<b>100,000</b>						

## CP0314 Richardson Flat Road-Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0314	Recommended	Fonnesbeck	750,000			Thriving Mountain Community

Description	Comments
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Obligation to improve Richardson Flat Road as set forth in Park City Heights Annexation Agreement development agreement and sales agreement.



## CP0318 Bonanza Park/RMP Substation Mitigation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0318	Recommended	Rockwood	1,285,000			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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\$1.5 million was originally allocated by Council to provide mitigation and relocation costs related to the Rocky Mountain Power Bonanza Park Substation. Staff recommends these funds remain in the Bonanza Park project area to be used for mitigation, economic development and infrastructure improvements contingent on the completion and adoption of the Bonanza Park Area Plan.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0321 Fitness in the Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0321	Recommended	Fisher	1			Thriving Mountain Community

Description	Comments
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Installation of at least 8 pieces of fitness equipment located outside. Locations being considered are city park, or the farm trail.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE												
<b>TOTAL</b>												

## CP0322 Cement Practice Walls

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0322	Recommended	Fisher	0			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Practice walls can be used by various groups and individuals to practice ball sports against. These would be built to the specs of an outdoor handball court. Potential locations include sports complex or City Park

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE												
<b>TOTAL</b>												

### CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	35,307			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<b>TOTAL</b>		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000

### CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0324	Recommended	Fisher				Thriving Mountain Community

Description	Comments
The recreation department is looking to replace the current class software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. This system is utilized by the PC MARC, the recreation and tennis departments, and to a lesser degree the HR, special Events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0325	Recommended	Robertson	108			Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project provides for hardware and software to better protect key departments and the organization for internal and external cyber threats. This project also assists with compliance for PCI, Homeland Security and PCI. Phase one of this project has been completed, phase two includes expansion of network security filters across remaining departments.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

### **CP0326 Website Remodel**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0326	Recommended	Robertson	12,378	12,311		Engaged & Effective Government and Involved Citizenry

Description	Comments
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The City website is in need of an upgrade. While visual enhancements will be a function of this project, the key changes will include improved mobile capabilities, content management and incorporation of new technologies. As of January 2014, IT has met with department website publishers to identify needs and wants with project kick-off in April/May.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### **CP0327 Outdoor Tennis Court Rebuild**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0327	Recommended	Fisher	564			Thriving Mountain Community

Description	Comments
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Rebuild seven outdoor courts at PC MARC and add 4 pickleball courts. Project needs an additional \$70,000 to complete it properly. This includes \$22,000 in change orders, \$16,500 in removable fence panels around the bubble, \$15,200 for 4 shade cabanas and \$17,000 to cover irrigation & landscaping

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0328 Meeting Documentation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0328	Recommended	Glidden				Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project is for the purchase and implementation of a Meeting Management software solution that is primarily for the recording and streaming of public meetings for both audio and video (utilization of video streaming will be a phased consideration with meeting room upgrades). The software will also support work flow process for meeting packets. As of February 2014, the initial project kick-off meeting has been initiated.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-20,000	-20,000										
<b>TOTAL</b>	-20,000	-20,000										

### CP0329 Main Street Infrastructure Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	McAfee	237,999	52,066		Thriving Mountain Community

Description	Comments
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This Funding is dedicated for replacement and maintenance to the Main Street Improvement program

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		100,000		100,000		100,000		100,000		100,000		100,000
<b>TOTAL</b>		100,000		100,000		100,000		100,000		100,000		100,000

### CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0330	Recommended	McAfee	417,106	533,273		Preserving & Enhancing the Natural Environment

Description	Comments
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This is for treatment of the Judge and Spiro mine tunnels to comply with the clean water act

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES		270,400	-224,973		-233,972		-3,649,959		-3,163,298			
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>		270,400	-224,973		-233,972		-3,649,959		-3,163,298			

### CP0331 Micro-Hydro/Thaynes Pump Station

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0331	Recommended	McAffee				Not Available

Description	Comments
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES									-1,000,000			
<b>TOTAL</b>									-1,000,000			

### CP0332 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0332	Recommended	Robertson	28,793			Engaged & Effective Government and Involved Citizenry

Description	Comments
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\*\*\*THIS REQUEST IS BEING COSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace aging technology not eligible under the Computer Replacement Fund.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		24,387		24,387		24,387		24,387		24,387	24,387	24,387
<b>TOTAL</b>		24,387		24,387		24,387		24,387		24,387	24,387	24,387

### CP0333 Engineering Survey Monument Re-establish

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0333	Recommended	Cassel	2,927	6,738		Engaged & Effective Government and Involved Citizenry

Description	Comments
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Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 1980s. Without a County Surveyor to oversee the County monument system, the task falls to the Cities to maintain their own survey monument system. Many of our survey monuments around town have been disturbed/destroyed. This CIP re-establishes the most critical monuments most notably those along Main Street.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000		5,000								
<b>TOTAL</b>		<b>5,000</b>		<b>5,000</b>								

### CP0334 Repair of Historic Wall/Foundation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0334	Recommended	Cassel	118,100			Thriving Mountain Community

Description	Comments
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The historic wall/foundation located just south of Hillside Avenue is located in the ROW and is showing signs of disrepair. This project is to have the wall structurally evaluated and to have the repairs completed.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			45,000	45,000								
<b>TOTAL</b>			<b>45,000</b>	<b>45,000</b>								

### CP0335 Engineering Small Projects Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0335	Recommended	Cassel	12,579	73,291		Thriving Mountain Community

Description	Comments
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Small Project Funds – This project will address small projects around town which currently include stair repairs north of Marsac, replacement of handrails along Heber, Main Street bridge repairs and bridge evaluations. The purpose of completing these projects is to keep our image polished.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0336	Recommended	Cassel	1,401,577			Thriving Mountain Community

Description	Comments
Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff to complete the project in one season. Elements of the project include updated storm drains, sidewalks, bus pullouts, additional lighting, resurfacing of the road, bike lanes, etc.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031402 CIP FUND * IMP FEE-STREETS	1,127	231,127										
031452 CIP Fund * CLASS "C" ROAD												
031458 CIP Fund * FEDERAL GRANTS		1,000,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		170,000	200,000	200,000	200,000	200,000						
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057479 Transit Fund * TRANSIT SALES TAX					75,000	75,000						
<b>TOTAL</b>	<b>1,127</b>	<b>1,401,127</b>	<b>200,000</b>	<b>200,000</b>	<b>275,000</b>	<b>275,000</b>						

### CP0337 Solar Installation - MARC

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0337	Recommended	Ober	0	167,326		Preserving & Enhancing the Natural Environment

Description	Comments
This request is for a solar installation on the MARC. This 194kW system will be the City's largest and most prominent solar installation.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE	36,618	36,618										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>	<b>36,618</b>	<b>36,618</b>										

### CP0338 Council Chambers Advanced Technology Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0338	Recommended	Robertson	68,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project provides for significant technology upgrades to the Council Chambers area to allow for public audio and video feeds. This supports flexibility and multipurpose use of the area. Also, this allows for the improved recording and zone acoustics. This project addresses the structural limitations of the room requiring concrete cuts and conduit.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0339 Fiber Connection to Quinn's Ice & Water

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0339	Recommended	Robertson	3,376	61,624		Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project provides for a high-speed fiber connection to the Quinn's water treatment plant and to the Ice arena with the potential to serve other public/private needs.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

### CP0340 Fleet Shop Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0340	Recommended	Andersen		30,000		Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is

Description										Comments			
to ensure the City has the funding to replace equipment that has reached the end of its useful life.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		15,000		15,000		15,000		15,000		15,000	15,000	15,000	
<b>TOTAL</b>		15,000		15,000		15,000		15,000		15,000	15,000	15,000	

### CP0341 Regional Interconnect

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0341	Recommended	McAfee	168,505	81,495		Preserving & Enhancing the Natural Environment

Description										Comments			
This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the Western Summit County Regional Water Supply Agreement we entered into in 2013.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
051451 Water Fund * BOND PROCEEDS		250,000		250,000									
<b>TOTAL</b>		250,000		250,000									

### CP0342 Meter Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0342	Recommended	McAfee	283,753	1,474		Preserving & Enhancing the Natural Environment

Description										Comments			
This is the meter and laterals asset management program													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
051481 Water Fund * WATER SERVICE FEES		270,000		270,000	130,000	250,000	130,000	250,000	130,000	250,000	250,000	250,000	
<b>TOTAL</b>		270,000		270,000	130,000	250,000	130,000	250,000	130,000	250,000	250,000	250,000	

### CP0343 Park meadows Well

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0343	Recommended	McAfee	581	306,396		Preserving & Enhancing the Natural Environment

Description	Comments
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The park meadows well has been classified as ground water under the direct influence of surface water. This designation happened in 2014 and will require treatment. This is one of 8 critical water sources for the City.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS	-295,870	-95,870	-600,000		1,850,000	2,600,000						
051481 Water Fund * WATER SERVICE FEES	323,013	323,013	600,000	600,000								
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	<b>27,143</b>	<b>227,143</b>		<b>600,000</b>	<b>1,850,000</b>	<b>2,600,000</b>						

### CP0344 PRV Improvements for Fire Flow Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0344	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS						805,000						
<b>TOTAL</b>						<b>805,000</b>						

### CP0345 Three Kings/Silver King Pump Station

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0345	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project will pump water from the Thanyses area to the new Empire Tank once it is constructed.



	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS								1,108,783				
<b>TOTAL</b>								1,108,783				

### CP0346 Fairway Hills to Park Meadows Redundancy

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0346	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This will provide access to the Fairway hills storage for the boot hill pressure zone.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS						200,000						
<b>TOTAL</b>						200,000						

### CP0347 Queen Esther Drive

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0347	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This project is to correct a minor issue with high pipe velocities in the Solamere area.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051451 Water Fund * BOND PROCEEDS								669,143				
<b>TOTAL</b>								669,143				

### CP0348 McPolin Barn Seismic Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0348	Recommended	Twombly	1,311,469	88,531		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments

Description											Comments											
The existing structure is currently inadequate to resist snow loads, wind loads and high seismic loads required by local building codes. There are several structural deficiencies with the general framing of the building that should be repaired. The connection of the floor beams to the exterior wood post needs to be strengthened, the gable walls need to be stiffened and the floor framing at the stairs need to be strengthened. The gable walls need to be stiffened and the floor framing at the stairs needs to be strengthened. Under design snow loads, the roof structure is highly over stressed. One of the 2014 top priorities for City Council is historic preservation. The McPolin farm is considered a historic icon in the entryway corridor to Park City. If it falls down we'll all be in trouble. Staff and the FOF Committee feel that the City should also make the barn available for small tours while they are in the process of the stabilization. The first \$800,000 request was a guesstimate. We still do not have definitive cost but we have a better cost estimate at this time which puts the project at \$1,023,972. A survey and project description will go to Council February 25, 2016. Definitive project costs will be determined by the Construction Manager by March 2016. Tentative project schedule April 2016 - August 2016.																						
											Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND											600,000	1,400,000										
<b>TOTAL</b>											<b>600,000</b>	<b>1,400,000</b>										

### CP0349 Payment for snow storage lot

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0349	Recommended	McAffee	26	169,974		Thriving Mountain Community

Description											Comments											
Fall of 2014 City Council approved the purchase of .78 acres located at Round Valley Drive in the Quinn's Junction area for the purpose of remote snow storage lot and laydown yard.																						
											Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												170,000										
<b>TOTAL</b>												<b>170,000</b>										

### CP0350 1450-60 Park Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0350	Recommended	Laurent	2,261,750			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description											Comments			
Development of an 8 - 12 unit affordable housing subdivision at 1450-60 Park Avenue. This property was purchased in 2009 for affordable housing. Council has provided direction to move forward with the city as the sponsor/developer. Estimated development costs including soft costs and construction is \$2,61,750. It is expected that 85 percent of the CIP request (\$1.92mi) will be reimbursed through proceeds of sale.														

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT		2,261,750										
<b>TOTAL</b>		<b>2,261,750</b>										

### CP0351 Artificial Turf Replacement Quinn's

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0351	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
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Artificial turf field was installed in 2005 and has a life expectancy of 10-15 years. We are projecting replacement in 2020.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND										600,000		
<b>TOTAL</b>										<b>600,000</b>		

### CP0352 Parks Irrigation System Efficiency Imp

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0352	Recommended	Fonnesbeck	13,846	11,154		Preserving & Enhancing the Natural Environment

Description	Comments
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Create a program to fund irrigation system improvements to increase system efficiencies. Some of our irrigation systems are approaching 30 years old and in need of an upgrade. With new irrigation equipment or modifications, current systems could be updated to improve system efficiencies. **The program would include:**

- Perform a water audit using a certified third party auditor to test the distribution uniformity (DU) of the larger systems.
- Evaluate each park design and functionality; identify opportunities to modify existing park area to create a lower water use landscape.
- Use audit information to identify inefficiencies in each system and outline future projects.
- Create a program to systematically upgrade irrigation system and/or landscaping. Following system upgrades, the park would be retested to verify efficiency increases. The program would be an on-going program investing 25,000 annually.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000		25,000		25,000		25,000		25,000		25,000
<b>TOTAL</b>		<b>25,000</b>		<b>25,000</b>		<b>25,000</b>		<b>25,000</b>		<b>25,000</b>		<b>25,000</b>

### CP0353 Remote snow storage site improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0353	Recommended	McAfee	5,419	19,581		Thriving Mountain Community

Description	Comments
Site improvements are necessary to ensure proper BMP's are established and create better usage of property.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000		25,000		50,000						
<b>TOTAL</b>		<b>25,000</b>		<b>25,000</b>		<b>50,000</b>						

### CP0354 Streets and Water Maintenance Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0354	Recommended	McAfee	852,304	18,917		Engaged & Effective Government and Involved Citizenry

Description	Comments
Public Utilities Operations Facility for Streets, Storm Water, and Water Operations.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND	486,000	871,221	-134,000	1,308,418	-276,000	596,361						
051467 Water Fund * OTHER MISCELLANEOUS				2,700,000								
052530 STORM WATER FUND * STORM WATER SERVICE FEE								3,000,000	3,000,000			
057450 Transit Fund * BEGINNING BALANCE			350,000	1,000,000								
<b>TOTAL</b>	<b>486,000</b>	<b>871,221</b>	<b>216,000</b>	<b>5,008,418</b>	<b>-276,000</b>	<b>596,361</b>			<b>3,000,000</b>	<b>3,000,000</b>		

### CP0355 Energy Management Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0355	Not Recommended	Angevine				Engaged & Effective Government and Involved Citizenry

Description	Comments
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Evaporative Condenser: The evaporative condenser is a critical component to the refrigeration system at the Ice Arena. The lifespan of an evaporative condenser is 10-20 years and given the current facility was underbuilt, and has been running for approximately 10 years over capacity, we started seeing multiple failures over the last year.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### **CP0356 Expand Rental Locker Capacity**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0356	Recommended	Angevine		8,518		Thriving Mountain Community

Description	Comments
Add 22 rental lockers to our current inventory of 64.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### **CP0357 Private Land Acquisition #1**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0357	Recommended	Laurent	0	258,522		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
This is a joint acquisition with the open space fund of private property. The land will be developed to include publicly accessed open space as well as a small subdivision of approximately 8 single family homes. The total acquisition cost is \$500,000. This CIP request is for \$250,000.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	8,522	258,522										
<b>TOTAL</b>	<b>8,522</b>	<b>258,522</b>										

### **CP0358 Private Land Development #1**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0358	Recommended	Laurent	2,884,000			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Development of an 8 unit affordable housing community. The land is currently under negotiation. This request is dependent upon successful acquisition. The initial phase of the request is for \$184,000 in predevelopment funding. Total estimated development costs including soft costs and construction is \$2,288,400. It is expected that 90 percent of the CIP request will be reimbursed through proceeds of sale.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT		2,884,000										
<b>TOTAL</b>		<b>2,884,000</b>										

### CP0359 13th Avenue Corridor

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0359	Recommended	Laurent				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
This is a request for predevelopment funding in FY 18 and construction funding in FY 19 to create 8 small cottages along 13th Street on the edge of the library field. This was a site Council added to the five-year housing agenda. It will be considered this spring during the Lower Park Avenue design charrette. Total estimated development costs are \$1,886,000.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT						266,000		1,620,000				
<b>TOTAL</b>						<b>266,000</b>		<b>1,620,000</b>				

### CP0360 Old Town Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0360	Recommended	Laurent				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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This project is the development of 12-units townhouse/stacked flat in Old Town on land to be acquired. Estimated development costs including soft costs and construction is \$3,205,000. It is expected that 84 percent of the CIP request will be reimbursed through proceeds of sale. This percentage may increase depending on the cost of soil remediation and overall construction costs.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033454 Lower Park RDA * DONATIONS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT						50,000		3,155,000				
<b>TOTAL</b>						<b>50,000</b>		<b>3,155,000</b>				

### CP0361 Land Acquisition/Banking Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0361	Recommended	Laurent	5,571,140	1,098,860		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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This request is for funding for feasibility and land acquisition for future development. Several potential sites have been identified. As the City begins an aggressive housing development program, it will be necessary to have a source of funding for future land acquisition to respond to new opportunities. Land acquisitions may be done in tandem with open space purchases.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	2,670,000	4,670,000	-420,000	330,000	-750,000		-750,000		-750,000			
033450 Lower Park RDA * BEGINNING BALANCE		2,000,000		750,000		750,000		750,000		750,000		
<b>TOTAL</b>	<b>2,670,000</b>	<b>6,670,000</b>	<b>-420,000</b>	<b>1,080,000</b>	<b>-750,000</b>	<b>750,000</b>	<b>-750,000</b>	<b>750,000</b>	<b>-750,000</b>	<b>750,000</b>		

### CP0362 Neighborhood Preservation Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0362	Recommended	Laurent	1,750,000			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment





## CP0365 Comstock Tunnel Discharge

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0365	Recommended	Ober	72,874	58,080		Preserving & Enhancing the Natural Environment

Description	Comments
Elimination of groundwater discharge to Silver Creek. This will prevent the need for a UPDES Permit and potential treatment of water.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0366 HR: Applicant Tracking Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0366	Not Recommended	Robertson	15,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
Currently all recruitments (part time, seasonal, full time, etc.) are handled manually by HR and the respective departments conducting a recruitment. The recruitment process involves manual entry of resumes and applicants' information. When a successful candidate is hired, the candidate must complete additional paperwork, that otherwise could be automated. Applicant tracking software would streamline the HR recruitment process. Applicant software generates digital versions of paper forms and tracks the candidates' progress through the recruitment. Thus improving the overall process.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND		6,000										
051481 Water Fund * WATER SERVICE FEES		2,000										
055459 Golf Fund * GOLF FEES		1,000										
057479 Transit Fund * TRANSIT SALES TAX		6,000										
<b>TOTAL</b>		15,000										

## CP0367 Replacement of Data Backup System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0367	Recommended	Robertson	1	99,999		Engaged & Effective Government and Involved Citizenry

Description	Comments
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Description											Comments		
Currently all City data is stored on a platform that provides data backup and recovery services. However, our City data has grown at exceptionally high rates in the past two years, thus our backup platform requires an upgrade to meet these new demands.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
<b>TOTAL</b>													

### CP0368 Video Storage Array

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal							
CP0368	Recommended	Robertson		40,000		Engaged & Effective Government and Involved Citizenry							

Description											Comments		
The capture, storage and archiving of video information is a large component to the City's information store. However, much of this information should be separated into lower cost infrastructure. Thus reducing the cost of upgrading existing (higher-priority) storage array.													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
031475 CIP FUND * TRANSFER FROM GENERAL FUND		40,000											
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT													
<b>TOTAL</b>		40,000											

### CP0369 Paid Parking Infrastructure for Main St.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal							
CP0369	Recommended	Fonnesbeck	525,000			Thriving Mountain Community							

Description											Comments		
Paid Parking Infrastructure for Main Street Area - Gates, technology, signage, other improvements													
	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	
057450 Transit Fund * BEGINNING BALANCE			150,000	150,000	75,000	75,000							
057489 TRANSIT FUND * GARAGE REVENUE													
<b>TOTAL</b>			150,000	150,000	75,000	75,000							

### CP0370 C7- Neck Tank to Last Chance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0370	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
Replace undersized and inadequate supply line in lower deer valley	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES										320,707		
<b>TOTAL</b>										<b>320,707</b>		

### CP0371 C1 - Quinn's WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0371	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This is project will increase the water line size in a key area of our system between the Quinn's WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES										1,101,080		
<b>TOTAL</b>										<b>1,101,080</b>		

### CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0372	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This is a contractual obligation associated with the Western Summit County Project	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES										200,000	200,000	200,000
<b>TOTAL</b>										<b>200,000</b>	<b>200,000</b>	<b>200,000</b>

### CP0373 Operational Water Storage Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0373	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
Operational water storage pond for the Lost Canyon Importation Project	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES						2,700,000						
<b>TOTAL</b>						<b>2,700,000</b>						

### CP0374 Building Permit Issuance Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0374	Recommended	Robertson	218,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
In order to increase customer service, efficiency and capabilities, the Building Department is requesting a new permit tracking software. Currently, the Building Department office staff manually type an inspection schedule to post online each day. Redundant permit files are created in order to receive fees (at the time of plan review deposit, permit issuance, increased bonds, etc..) a new permit is created. Applicants complete a carbon copy application forms and then must wait to allow time for the office staff to manually input their information into the computer. Inspectors hand write inspection reports in the field and then type the inspection results into the computer at the end of the day when they return to the office. (City Manager Recommended)	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND	200,000	218,000										
<b>TOTAL</b>	<b>200,000</b>	<b>218,000</b>										

### CP0375 LED Streets Lights Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0375	Recommended	McAfee	23,040	54,960		Preserving & Enhancing the Natural Environment

Description	Comments
Awarded as part of the innovation grant challenge.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0376 Bus Stop Play Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0376	Recommended	Fisher	950	19,050		Thriving Mountain Community

Description	Comments
Awarded as part of the innovation grant challenge.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0377 Park City Disc Golf

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0377	Recommended	Rockwood				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
The Budget, Recreation and Sustainability departments are currently evaluating the possibilities of installing a 18 to 27 whole disc golf course in Park City. Disc golf is a rapidly growing sport across the County and is played by a wide user base of men and women from ages 8 to 80 as a low cost alternative outdoor recreation activity. In the United States alone, there are currently over 4,900 disc golf courses available in a multitude terrains and skill levels. The addition of a free, publicly available, disc golf course in Park City would be a great addition to the outdoor recreation options for guests and the local community. With this project, staff is proposing the addition of a world class level course suitable for amateurs and professionals as well as new comers to the sport. Staff is currently evaluating location options which may possible be suitable and appropriate for disc golf. Disc golf courses are sustainable options which use the current topography and have low impact on the environment. A disc golf course requires little <b>maintenance and minimal staff time. Staff's intention is to create a high quality course which will</b> meet the high Park City recreation standards. Staff will return to council with additional details and proposals as options are evaluated.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE	-35,000	-35,000										
<b>TOTAL</b>	-35,000	-35,000										

### CP0378 Legal Software for Electronic Document M

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0378	Recommended	Robertson	35,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal Staff has decided to begin converting over with the Prosecution Program first and is anticipating moving in the same direction at a later time for all civil litigation files and project files.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

### CP0379 Little Bessie Storm Drains

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0379	Recommended	Cassel	52,995	209,328		Engaged & Effective Government and Involved Citizenry

Description	Comments
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031528 CIP FUND * 2015 SALES TAX BONDS												
TOTAL												

### CP0380 Parks and Golf Maintenance Buildings

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0380	Not Recommended	Fonnesbeck				Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project is to replace the existing Parks and Golf Maintenance Facilities in the event that the Water Department supplants these facilities with a new water treatment plant.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND				426,000								
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT				204,000								
051481 Water Fund * WATER SERVICE FEES				770,000								
057450 Transit Fund * BEGINNING BALANCE				100,000								
<b>TOTAL</b>				<b>1,500,000</b>								

### **CP0381 Transit and Transportation Land Acquisition**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0381	Recommended	Knotts		60,000		Thriving Mountain Community

Description	Comments

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057450 Transit Fund * BEGINNING BALANCE	60,000	60,000	5,940,000	5,940,000								
<b>TOTAL</b>	<b>60,000</b>	<b>60,000</b>	<b>5,940,000</b>	<b>5,940,000</b>								

### **CP0382 Transit Onboard Security Cameras**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0382	Recommended	Fonnesbeck				Engaged & Effective Government and Involved Citizenry

Description	Comments

Technology has changed and improvement is needed to an upgraded Security Camera system which will increase reliability and dependability of video the transit fleet.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057458 Transit Fund * FEDERAL GRANTS			272,000	272,000	14,000	14,000	14,000	14,000				
057479 Transit Fund * TRANSIT SALES TAX			68,000	68,000								
<b>TOTAL</b>			<b>340,000</b>	<b>340,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>				

### CP0383 Transit Onboard Wi-Fi

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0383	Recommended	Fonnesbeck				Engaged & Effective Government and Involved Citizenry

Description	Comments
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Transit Onboard Wi-Fi

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057458 Transit Fund * FEDERAL GRANTS			155,200	155,200								
057479 Transit Fund * TRANSIT SALES TAX			38,800	38,800	25,000	25,000	25,000	25,000				
<b>TOTAL</b>			<b>194,000</b>	<b>194,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>				

### CP0384 Design and Repair Snow Creek Bridge

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0384	Recommended	Cassel				Thriving Mountain Community

Description	Comments
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The Snow Creek Bridge stone facade has deteriorate significantly. This project would remove the stone facade, sound and verify the structure has not deteriorated and rebuild the stone facade.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE			50,000	50,000								
<b>TOTAL</b>			<b>50,000</b>	<b>50,000</b>								

### CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0385	Recommended	Cassel				Thriving Mountain Community

Description	Comments
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Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.



	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX							592,000	592,000	3,288,000	3,288,000	610,000	610,000
<b>TOTAL</b>							<b>592,000</b>	<b>592,000</b>	<b>3,288,000</b>	<b>3,288,000</b>	<b>610,000</b>	<b>610,000</b>

### CP0386 Recreation Building in City Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0386	Recommended	Fisher				Thriving Mountain Community

Description	Comments
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As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp & other recreation programs. The facility has some conceptual designs being done through the Recreation Facility Master Plan.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031400 CIP FUND * IMP FEE-OPEN SPACE												
031401 CIP FUND * IMP FEE-PUBLIC SAFETY												
033475 LOWER PARK RDA * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			4,500,000	4,500,000								
<b>TOTAL</b>			<b>4,500,000</b>	<b>4,500,000</b>								

### CP0387 VMS Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0387	Recommended	McAfee				Thriving Mountain Community

Description	Comments
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This request will fund replacement of existing Variable Message Signs (VMS) were purchased in 2004. They are used for directing traffic during most events, construction projects, and peak skier days.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND			40,000	40,000								
<b>TOTAL</b>			<b>40,000</b>	<b>40,000</b>								

### CP0388 Parking Deck Coating Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0388	Recommended	Andersen				Thriving Mountain Community

Description	Comments
Replace Deck Coating Iron Horse Bus Garage	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051479 Transit Fund * TRANSIT SALES TAX			125,000	125,000	125,000	125,000						
<b>TOTAL</b>			<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>						

### CP0389 MIW Treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0389	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
Park City must comply with stream water quality permits enforced by the Utah Division of Water Quality for the Judge and Spiro Tunnel. Currently, these water sources do not meet permit limits and mechanical treatment must be studied, designed, tested, and constructed. This project will be ongoing until the year 2033.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES			1,000,000	1,000,000	1,102,500	1,102,500	3,472,875	3,472,875	1,215,506	1,215,506	12,762,816	12,762,816
<b>TOTAL</b>			<b>1,000,000</b>	<b>1,000,000</b>	<b>1,102,500</b>	<b>1,102,500</b>	<b>3,472,875</b>	<b>3,472,875</b>	<b>1,215,506</b>	<b>1,215,506</b>	<b>12,762,816</b>	<b>12,762,816</b>

### CP0390 QJWTP Treatment Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0390	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
Quinn's WTP needs to be upgraded to handle increased Total Organic Carbon, manganese, turbidity, and other water quality upsets in order to reliably provide water to the community.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES			5,000,000	5,000,000								
<b>TOTAL</b>			5,000,000	5,000,000								

### CP0391 QJWTP Capacity Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0391	Recommended	McAfee				Engaged & Effective Government and Involved Citizenry

Description	Comments
As water demand exceeds existing treatment capacity, <b>Quinn's</b> WTP will need to be expanded.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES					500,000	500,000	100,000	100,000				
<b>TOTAL</b>					500,000	500,000	100,000	100,000				

### CP0392 Distribution Zoning Meters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0392	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This project will help us locate and correct water leaks in the City's distribution system.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE			200,000	200,000	200,000	200,000						
<b>TOTAL</b>			200,000	200,000	200,000	200,000						

### CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0393	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments

Description	Comments
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Council adopted a goals of net zero. This budget is to pay for projects that will move us towards that goal.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE			200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
<b>TOTAL</b>			200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000

### CP0394 QWTP Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0394	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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Projects related to energy consumption reduction at **Quinn's** WTP.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE			200,000	200,000	200,000	200,000						
<b>TOTAL</b>			200,000	200,000	200,000	200,000						

### CP0395 QWTP Micro-Hydro

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0395	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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Micro-hydro for the raw water pipeline into **Quinn's** WTP - approx. 50 kWhrs

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE							2,000,000	2,000,000				
<b>TOTAL</b>							2,000,000	2,000,000				

## CP0396 Park Ave SD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0396	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
Storm water replacement in Park Avenue	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX							750,000	750,000				
052530 STORM WATER FUND * STORM WATER SERVICE FEE									750,000	750,000		
<b>TOTAL</b>							750,000	750,000	750,000	750,000		

## CP0397 Vehicle and Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0397	Recommended	McAffee				Engaged & Effective Government and Involved Citizenry

Description	Comments
Replacement for storm water equipment and vehicles.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			70,000	70,000	70,000	70,000	70,000	70,000				
052530 STORM WATER FUND * STORM WATER SERVICE FEE									70,000	70,000	70,000	70,000
<b>TOTAL</b>			70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000

## CP0398 Prospector Ave Storm Water

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0398	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
Storm water infrastructure related to the reconstruction of prospector avenue.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX					360,000	360,000						
<b>TOTAL</b>					360,000	360,000						

### CP0399 Dump Truck

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0399	Recommended	McAfee	300,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
A full sized dump truck with a trailer.	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	150,000	150,000										
051481 Water Fund * WATER SERVICE FEES	150,000	150,000										
<b>TOTAL</b>	300,000	300,000										

### CP0400 Guardrail Royal Street and DVD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0400	Recommended	Cassel	100,000			Thriving Mountain Community

Description	Comments
A recent slide off accident on the road bend nearest to Snow Park highlighted the concern that the road was not designed correctly. Additionally, a request has been made to install guardrail along the first bend in Royal Street above The Trees Condominiums	

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031475 CIP FUND * TRANSFER FROM GENERAL FUND	100,000	100,000										
<b>TOTAL</b>	100,000	100,000										

### CP0401 Downtown Projects Plazas

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0401	Recommended	Twombly				Thriving Mountain Community

Description	Comments
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This is for the Miner's and Brew Pub (Main Street) Plazas. It separates those 2 projects from the remainder of the Main Street Improvement projects.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031532 CIP FUND * 2017 SALES TAX BONDS			8,250,000	8,250,000								
<b>TOTAL</b>			<b>8,250,000</b>	<b>8,250,000</b>								

### CP0402 Additional Downtown Projects

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0402	Recommended	Twombly			Thriving Mountain Community

Description	Comments
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These are miscellaneous projects beyond the larger plazas (Cp0460) and the sidewalk projects (Cp0270). They include restrooms at China Bridge, the conversion of 4th and 5th Street, Schreuers Walkway, and Swede sidewalks.

	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
031499 CIP FUND * ADDITIONAL RESORT SALES TAX									1,200,000	1,200,000	500,000	500,000
<b>TOTAL</b>									<b>1,200,000</b>	<b>1,200,000</b>	<b>500,000</b>	<b>500,000</b>

### CP0403 Kimball Junction Transit Center

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0403	Recommended	Fonnesbeck			Thriving Mountain Community

Description	Comments
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
057458 Transit Fund * FEDERAL GRANTS			2,528,000	2,528,000								
057479 Transit Fund * TRANSIT SALES TAX			632,000	632,000								
057482 Transit Fund * REGIONAL TRANSIT REVENUE			750,000	750,000								
<b>TOTAL</b>			<b>3,910,000</b>	<b>3,910,000</b>								

### CP0404 Parks Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0404	Recommended	Fonnesbeck				Engaged & Effective Government and Involved Citizenry

Description	Comments
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			136,000	136,000								
051481 Water Fund * WATER SERVICE FEES			513,333	513,333								
057479 Transit Fund * TRANSIT SALES TAX			350,667	350,667								
<b>TOTAL</b>			<b>1,000,000</b>	<b>1,000,000</b>								

### CP0405 Golf Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0405	Recommended	Fonnesbeck				Engaged & Effective Government and Involved Citizenry

Description	Comments
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			68,000	68,000								
051481 Water Fund * WATER SERVICE FEES			256,667	256,667								
057479 Transit Fund * TRANSIT SALES TAX			175,333	175,333								
<b>TOTAL</b>			<b>500,000</b>	<b>500,000</b>								

### CP0406 Central Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0406	Recommended	Laurent				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			4,272,858	4,272,858								
<b>TOTAL</b>			4,272,858	4,272,858								







## GENERAL FUND - Budget Summary

### 011 GENERAL FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>Revenues</b>								
Property Taxes	\$10,023,934	\$9,279,024	\$9,268,604	\$10,384,768	10,464,000	\$10,464,000	\$10,670,557	\$10,870,290
Sales Tax	\$7,649,200	\$7,314,413	\$7,408,763	\$10,495,116	8,353,936	\$7,416,832	\$9,875,419	\$11,057,445
Franchise Tax	\$3,037,408	\$3,158,716	\$3,061,207	\$2,872,263	3,414,000	\$3,144,000	\$3,225,000	\$3,298,000
Licenses	\$391,550	\$422,747	\$412,605	\$452,923	449,000	\$504,000	\$543,000	\$543,000
Planning Building & Engineering Fees	\$1,019,748	\$2,154,168	\$2,578,017	\$1,851,909	1,545,000	\$2,277,000	\$2,437,000	\$2,437,000
Other Fees	\$38,793	\$41,961	\$36,865	\$133,288	43,000	\$49,000	\$59,000	\$59,000
Federal Revenue	\$24,841	\$69,654	\$44,557	\$43,302	60,000	\$34,000	\$48,000	\$48,000
State Revenue	\$297,567	\$69,198	\$66,218	\$66,428	72,000	\$106,000	\$106,000	\$106,000
County/SP District Revenue	\$8,000	\$0	\$0	\$0	0	\$2,000	\$25,000	\$25,000
Cemetery Charges for Services	\$24,777	\$26,250	\$38,188	\$20,657	27,000	\$38,000	\$38,000	\$39,000
Recreation	\$1,695,154	\$1,836,326	\$1,913,310	\$1,819,080	1,875,000	\$1,998,000	\$2,138,900	\$2,205,900
Other Service Revenue	\$75,927	\$86,364	\$99,640	\$81,955	91,000	\$91,000	\$91,000	\$91,000
Library Fines & Fees	\$19,079	\$16,124	\$12,456	\$19,207	21,000	\$20,000	\$20,000	\$21,000
Fines & Forfeitures	\$0	\$100	\$150	\$0	0	\$0	\$0	\$0
Misc. Revenues	\$313,916	\$348,604	\$192,873	\$189,869	401,000	\$361,000	\$370,000	\$376,000
Interfund Transactions (Admin)	\$1,415,722	\$1,346,991	\$2,166,534	\$1,541,360	2,256,360	\$2,256,360	\$2,397,547	\$2,422,547
Special Revenues & Resources	\$42,771	\$42,800	\$42,048	\$42,428	46,000	\$54,000	\$55,000	\$56,000
<b>Total Revenues</b>	<b>\$26,078,386</b>	<b>\$26,213,440</b>	<b>\$27,342,034</b>	<b>\$30,014,551</b>	<b>29,118,296</b>	<b>\$28,815,192</b>	<b>\$32,099,423</b>	<b>\$33,655,182</b>
<b>Other</b>								
Beginning Balance	\$6,447,817	\$8,367,681	\$9,789,256	\$10,255,105	10,616,549	\$10,255,105	\$9,002,437	\$9,821,616
Total Other	\$6,447,817	\$8,367,681	\$9,789,256	\$10,255,105	10,616,549	\$10,255,105	\$9,002,437	\$9,821,616
<b>TOTAL</b>	<b>\$32,526,203</b>	<b>\$34,581,121</b>	<b>\$37,131,290</b>	<b>\$40,269,656</b>	<b>39,734,845</b>	<b>\$39,070,297</b>	<b>\$41,101,860</b>	<b>\$43,476,798</b>

## 011 GENERAL FUND

### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$15,722,555	\$16,906,148	\$18,056,527	\$18,872,432	18,561,379	\$19,894,487	\$21,034,661	\$21,651,190
Mat, Suppls, Services	\$6,215,069	\$5,533,822	\$6,301,182	\$5,053,338	6,950,485	\$6,932,085	\$7,218,409	\$7,218,409
Capital	\$167,822	\$208,870	\$200,988	\$86,470	369,282	\$369,282	\$431,390	\$431,390
Contingency	\$0	\$0	\$85,647	\$24,547	250,000	\$250,000	\$300,000	\$300,000
Total Depts	\$22,105,446	\$22,648,840	\$24,644,344	\$24,036,787	26,131,146	\$27,445,854	\$28,984,460	\$29,600,989
Other								
Interfund Transfer	\$2,053,077	\$2,143,024	\$2,231,840	\$2,622,006	2,329,206	\$2,622,006	\$2,295,784	\$2,500,876
Ending Balance	\$8,367,681	\$9,789,256	\$10,255,105	\$0	11,274,493	\$9,002,437	\$9,821,616	\$11,374,933
Total Other	\$10,420,758	\$11,932,280	\$12,486,945	\$2,622,006	13,603,699	\$11,624,443	\$12,117,400	\$13,875,809
TOTAL	\$32,526,204	\$34,581,120	\$37,131,289	\$26,658,793	39,734,845	\$39,070,297	\$41,101,860	\$43,476,798

## 011 GENERAL FUND

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Property Taxes								
011-31111 PROP TAX GENERAL	\$8,932,263	\$8,316,882	\$8,345,094	\$9,636,507	9,666,000	\$9,666,000	\$9,872,557	\$10,072,290
011-31121 DEL AND PRIOR YEAR	\$865,141	\$718,094	\$673,890	\$556,038	572,000	\$572,000	\$572,000	\$572,000
011-31122 INTEREST DEL PRO TX	\$21,595	\$12,923	\$16,590	\$14,210	25,000	\$25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$204,935	\$231,126	\$233,031	\$178,013	201,000	\$201,000	\$201,000	\$201,000
Total Property Taxes	\$10,023,934	\$9,279,024	\$9,268,604	\$10,384,768	10,464,000	\$10,464,000	\$10,670,557	\$10,870,290
Sales Tax								
011-31211 GENERAL SALES TAX	\$4,187,472	\$4,347,534	\$4,731,904	\$4,421,093	4,358,755	\$5,086,972	\$5,443,061	\$5,715,214
011-31213 RESORT TAX	\$3,461,728	\$2,966,879	\$2,676,858	\$6,074,022	3,995,181	\$2,329,860	\$4,432,358	\$5,342,231
Total Sales Tax	\$7,649,200	\$7,314,413	\$7,408,763	\$10,495,116	8,353,936	\$7,416,832	\$9,875,419	\$11,057,445
Franchise Tax								
011-31311 FRAN TAX - ELEC	\$1,373,322	\$1,489,944	\$1,449,427	\$1,415,229	1,543,000	\$1,465,000	\$1,503,000	\$1,550,000
011-31312 FRAN TAX - GAS	\$837,210	\$856,272	\$818,136	\$805,919	941,000	\$853,000	\$875,000	\$875,000
011-31313 FRAN TAX - PHONE	\$311,070	\$270,960	\$230,210	\$180,134	350,000	\$276,000	\$283,000	\$283,000
011-31314 FRAN TAX - CABLE TV	\$263,272	\$278,129	\$283,298	\$249,923	296,000	\$280,000	\$287,000	\$290,000
011-31315 FRAN TAX - SEWERS	\$252,533	\$263,410	\$280,137	\$221,057	284,000	\$270,000	\$277,000	\$300,000

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Total Franchise Tax	\$3,037,408	\$3,158,716	\$3,061,207	\$2,872,263	3,414,000	\$3,144,000	\$3,225,000	\$3,298,000
Licenses								
011-32122 HOMEOWNER'S REG	\$1,050	\$1,411	\$1,150	\$1,200	1,000	\$1,000	\$2,000	\$2,000
011-32131 LIQUOR LICENSES	\$20,525	\$24,850	\$27,625	\$30,050	24,000	\$30,000	\$32,000	\$32,000
011-32135 FESTIVAL FACILITATION FEE	\$199,644	\$201,355	\$196,328	\$207,900	229,000	\$245,000	\$264,000	\$264,000
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$26,879	\$30,438	\$32,070	\$30,913	31,000	\$37,000	\$40,000	\$40,000
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$86,337	\$93,311	\$99,938	\$92,131	99,000	\$115,000	\$124,000	\$124,000
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$57,116	\$71,382	\$55,494	\$90,730	65,000	\$76,000	\$81,000	\$81,000
Total Licenses	\$391,550	\$422,747	\$412,605	\$452,923	449,000	\$504,000	\$543,000	\$543,000
Planning Building & Engineering Fees								
011-32212 PLANNING APPLICATION	\$74,760	\$182,142	\$131,410	\$157,586	138,000	\$151,000	\$151,000	\$151,000
011-32214 ANNEXATION FEE	\$2,086	\$0	\$0	\$0	0	\$0	\$0	\$0
011-32311 BUILDING PERMITS	\$729,859	\$901,728	\$1,216,572	\$763,269	645,000	\$1,020,000	\$1,120,000	\$1,120,000
011-32312 ELECTRICAL PERMITS	\$7,942	\$0	\$0	\$0	0	\$0	\$0	\$0
011-32313 PLUMBING PERMITS	\$6,472	\$0	\$0	\$0	0	\$0	\$0	\$0
011-32314 MECHANICAL PERMITS	\$4,875	\$0	\$0	\$0	0	\$0	\$0	\$0
011-32315 GRADING & EXCAVATING	\$285	\$12,813	\$7,913	\$2,474	10,000	\$10,000	\$10,000	\$10,000
011-32316 DEMOLITION PERMITS	\$7,548	\$11,129	\$12,314	\$15,048	8,000	\$11,000	\$11,000	\$11,000
011-32317 SIGN PERMITS	\$8,100	\$7,455	\$8,753	\$6,465	5,000	\$8,000	\$8,000	\$8,000
011-32319 ACE FEES	\$3,950	\$7,300	\$1,600	\$1,500	6,000	\$4,000	\$4,000	\$4,000
011-32320 FIRE FEE/ISSUANCE FEE	\$46,591	\$28,695	\$39,971	\$43,416	17,000	\$33,000	\$33,000	\$33,000
011-32321 PLAN CHECK FEES	\$133,856	\$566,029	\$789,805	\$490,090	401,000	\$653,000	\$713,000	\$713,000
011-32322 APPEALS - BUILDING	\$500	\$0	\$100	\$300	0	\$0	\$0	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$49,969	\$188,502	\$310,767	\$333,331	126,000	\$240,000	\$240,000	\$240,000
011-32411 CONSTRUCTION INSPECTIONS	\$1,410	\$202,737	\$16,197	\$0	158,000	\$105,000	\$105,000	\$105,000
011-32412 STREET CUT PERMITS	\$-84,152	\$1,797	\$0	\$0	0	\$1,000	\$1,000	\$1,000
011-32414 ENGINEERING FEES	\$9,400	\$21,776	\$16,100	\$15,800	15,000	\$18,000	\$18,000	\$18,000
011-32415 PREINSPECTION FEES	\$465	\$2,250	\$0	\$0	2,000	\$1,000	\$1,000	\$1,000
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$15,833	\$19,815	\$26,515	\$22,630	14,000	\$22,000	\$22,000	\$22,000
Total Planning Building & Engineering Fees	\$1,019,748	\$2,154,168	\$2,578,017	\$1,851,909	1,545,000	\$2,277,000	\$2,437,000	\$2,437,000
Other Fees								
011-32611 SPECIAL EVENTS	\$27,375	\$4,027	\$1,750	\$12,399	30,000	\$14,000	\$10,000	\$10,000
011-32630 SPECIAL EVENTS APPLICATION FEES	\$3,661	\$1,680	\$2,892	\$15,260	4,000	\$3,000	\$6,000	\$6,000
011-32631 SPECIAL EVENT FACILITY RENTAL	\$3,469	\$6,609	\$10,130	\$30,234	4,000	\$9,000	\$22,000	\$22,000
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$900	\$22,750	\$15,375	\$66,355	1,000	\$16,000	\$17,000	\$17,000
011-32634 PARKS SPECIAL EVENT REVENUE	\$0	\$0	\$910	\$0	0	\$0	\$0	\$0
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$2,256	\$0	\$640	0	\$1,000	\$0	\$0
011-32640 SPECIAL EVENT TRAIL FEES	\$3,389	\$4,639	\$5,808	\$5,667	4,000	\$6,000	\$4,000	\$4,000
Total Other Fees	\$38,793	\$41,961	\$36,865	\$130,554	43,000	\$49,000	\$59,000	\$59,000
Federal Revenue								
011-33110 FEDERAL GRANTS	\$24,841	\$69,654	\$44,557	\$43,302	60,000	\$34,000	\$48,000	\$48,000

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Total Federal Revenue	\$24,841	\$69,654	\$44,557	\$43,302	60,000	\$34,000	\$48,000	\$48,000
State Revenue								
011-33252 STATE CONTRIBUTION	\$238,084	\$8,380	\$5,603	\$8,258	10,000	\$62,000	\$62,000	\$62,000
011-33272 STATE LIQUOR	\$59,483	\$60,819	\$60,616	\$58,170	62,000	\$44,000	\$44,000	\$44,000
Total State Revenue	\$297,567	\$69,198	\$66,218	\$66,428	72,000	\$106,000	\$106,000	\$106,000
County/SP District Revenue								
011-33313 RESTAURANT TAX GRANT	\$8,000	\$0	\$0	\$0	0	\$2,000	\$25,000	\$25,000
Total County/SP District Revenue	\$8,000	\$0	\$0	\$0	0	\$2,000	\$25,000	\$25,000
Cemetery Charges for Services								
011-34411 CEMETERY BURIAL	\$7,410	\$4,720	\$0	\$0	7,000	\$5,000	\$5,000	\$5,000
011-34412 CEMETERY LOTS	\$16,860	\$20,640	\$35,590	\$19,200	19,000	\$31,000	\$31,000	\$32,000
011-34510 Police Charges	\$433	\$890	\$2,598	\$1,457	1,000	\$2,000	\$2,000	\$2,000
011-34512 SPECIAL EVENTS-POLICE	\$74	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Cemetery Charges for Services	\$24,777	\$26,250	\$38,188	\$20,657	27,000	\$38,000	\$38,000	\$39,000
Recreation								
011-34609 FACILITY RENTAL FEE	\$0	\$0	\$13,879	\$9,835	0	\$5,000	\$16,000	\$16,000
011-34610 FACILITY USAGE FEE	\$295,873	\$399,895	\$607,260	\$542,044	326,000	\$489,000	\$675,000	\$675,000
011-34611 CAMPS	\$174,073	\$163,272	\$191,941	\$219,046	192,000	\$199,000	\$220,000	\$240,000
011-34612 CLASSES	\$209,825	\$190,597	\$21,679	\$29,260	231,000	\$158,000	\$27,000	\$29,000
011-34613 CHILD CARE	\$0	\$3,542	\$8,746	\$5,875	0	\$5,000	\$0	\$0
011-34622 LEAGUES ADULT	\$52,416	\$54,712	\$56,445	\$51,894	58,000	\$61,000	\$63,000	\$66,000
011-34624 WESTERN SUMMIT YOUTH	\$22,691	\$22,397	\$20,672	\$20,612	25,000	\$25,000	\$24,000	\$24,000
011-34625 FITNESS CENTER	\$-259	\$1,459	\$0	\$0	0	\$0	\$0	\$0
011-34626 FITNESS CENTER SENIOR PROGRAMS	\$0	\$10,408	\$16,217	\$16,651	0	\$10,000	\$17,000	\$17,000
011-34629 TENNIS LEAGUE FEES	\$0	\$10,927	\$27,320	\$21,647	0	\$16,000	\$0	\$0
011-34631 PARK RESERVATION	\$10,660	\$12,930	\$12,969	\$11,045	12,000	\$14,000	\$16,000	\$16,000
011-34641 TENNIS COURT FEES	\$147,482	\$144,359	\$160,760	\$154,785	163,000	\$170,000	\$160,000	\$170,000
011-34642 PICKLEBALL	\$0	\$1,471	\$4,865	\$13,820	0	\$2,000	\$8,000	\$8,000
011-34644 SWIM FEES	\$63,609	\$56,468	\$73,165	\$49,676	70,000	\$73,000	\$80,000	\$85,000
011-34646 TOURNAMENT FEES	\$9,985	\$12,065	\$10,466	\$9,651	11,000	\$12,000	\$12,000	\$12,000
011-34647 TENNIS LESSONS	\$509,447	\$520,708	\$484,585	\$522,289	562,000	\$568,000	\$600,000	\$620,000
011-34648 AEROBICS	\$8,549	\$10,057	\$1,355	\$1,735	9,000	\$7,000	\$1,400	\$1,400
011-34651 EQUIPMENT RENTAL	\$39,728	\$63,270	\$65,367	\$31,742	44,000	\$63,000	\$66,000	\$68,000
011-34653 LOCKER RENTAL	\$12,659	\$5,804	\$1,288	\$1,204	14,000	\$7,000	\$1,500	\$1,500
011-34682 REC. CARD/RESIDENT	\$2,832	\$-1	\$0	\$0	6,000	\$2,000	\$0	\$0
011-34693 SPECIAL EVENTS-RECREATION	\$0	\$25	\$0	\$0	0	\$0	\$0	\$0
011-34694 RETAIL SALES	\$124,246	\$137,220	\$125,100	\$98,553	137,000	\$99,000	\$140,000	\$145,000
011-34696 VENDING COMMISSION	\$5,016	\$4,107	\$4,478	\$4,188	6,000	\$5,000	\$6,000	\$6,000
011-34697 SPECIAL EVENT - MH	\$0	\$5,261	\$0	\$178	2,000	\$2,000	\$0	\$0
011-34698 PARTY ROOM	\$6,323	\$5,374	\$4,754	\$3,351	7,000	\$6,000	\$6,000	\$6,000
Total Recreation	\$1,695,154	\$1,836,326	\$1,913,310	\$1,819,080	1,875,000	\$1,998,000	\$2,138,900	\$2,205,900



Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Other Service Revenue								
011-34917 REIMBURSED COURT FEE	\$75,927	\$86,364	\$99,640	\$81,955	91,000	\$91,000	\$91,000	\$91,000
Total Other Service Revenue	\$75,927	\$86,364	\$99,640	\$81,955	91,000	\$91,000	\$91,000	\$91,000
Library Fines & Fees								
011-35211 LIBRARY FINES & FEE	\$19,079	\$16,124	\$12,456	\$19,207	21,000	\$20,000	\$20,000	\$21,000
Total Library Fines & Fees	\$19,079	\$16,124	\$12,456	\$19,207	21,000	\$20,000	\$20,000	\$21,000
Fines & Forfeitures								
011-35312 IMPOUND	\$0	\$100	\$0	\$0	0	\$0	\$0	\$0
011-35315 WATER CITATION	\$0	\$0	\$150	\$0	0	\$0	\$0	\$0
Total Fines & Forfeitures	\$0	\$100	\$150	\$0	0	\$0	\$0	\$0
Misc. Revenues								
011-36111 INTEREST EARNINGS	\$67,873	\$95,386	\$74,986	\$0	83,000	\$101,000	\$102,000	\$104,000
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$57,834	\$63,423	\$57,346	\$58,812	64,000	\$75,000	\$77,000	\$78,000
011-36210 RENTAL INCOME	\$17,837	\$17,327	\$10,009	\$68,564	20,000	\$19,000	\$38,000	\$38,000
011-36216 FIXED RENT - CARL WINTER'S	\$88,084	\$10,420	\$9,553	\$19,823	90,000	\$46,000	\$46,000	\$47,000
011-36217 SPECIAL EVENT RENT-CARL WINTER	\$17,698	\$17,855	\$0	\$0	18,000	\$15,000	\$0	\$0
011-36220 AFFORDABLE HOUSING RENT	\$50,000	\$62,597	\$32,576	\$32,313	56,000	\$61,000	\$62,000	\$63,000
011-36321 SALE OF PUBLIC DOCUMENTS	\$15	\$208	\$584	\$1,083	0	\$0	\$0	\$0
011-36911 OTHER MISCELLANEOUS	\$14,560	\$82,029	\$7,997	\$9,564	70,000	\$44,000	\$45,000	\$46,000
011-36921 CASH OVER/SHORT	\$-533	\$25	\$0	\$-292	0	\$0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$548	\$-665	\$-178	\$3	0	\$0	\$0	\$0
Total Misc. Revenues	\$313,916	\$348,604	\$192,873	\$189,869	401,000	\$361,000	\$370,000	\$376,000
Interfund Transactions (Admin)								
011-38161 ADM CHG FR WATER	\$610,000	\$633,119	\$673,540	\$725,542	725,542	\$725,542	\$750,146	\$750,146
011-38162 ADM CHG FR GOLF	\$109,000	\$98,980	\$103,571	\$96,125	96,125	\$96,125	\$104,569	\$104,569
011-38163 ADM CHG FR TRANSP	\$525,000	\$588,742	\$644,423	\$719,693	719,693	\$719,693	\$777,832	\$777,832
011-38164 ADM CHG FR RDA MAIN ST	\$30,000	\$1,349	\$30,000	\$0	0	\$0	\$0	\$0
011-38165 ADM CHG FR STORM WATER	\$0	\$0	\$0	\$0	0	\$0	\$50,000	\$75,000
011-38167 ADM CHG FR RDA PARK AVE	\$141,722	\$24,801	\$0	\$0	0	\$0	\$0	\$0
011-38168 UTILITIES TRANSFER IN	\$0	\$0	\$715,000	\$0	715,000	\$715,000	\$715,000	\$715,000
Total Interfund Transactions (Admin)	\$1,415,722	\$1,346,991	\$2,166,534	\$1,541,360	2,256,360	\$2,256,360	\$2,397,547	\$2,422,547
Special Revenues & Resources								
011-39140 SUMMIT LEADERSHIP	\$42,771	\$42,800	\$42,048	\$1,150	46,000	\$54,000	\$55,000	\$56,000
Total Special Revenues & Resources	\$42,771	\$42,800	\$42,048	\$1,150	46,000	\$54,000	\$55,000	\$56,000
Beginning Balance								
011-39990 BEGINNING BALANCE	\$6,447,817	\$8,367,681	\$9,789,256	\$10,255,105	10,616,549	\$10,255,105	\$9,002,437	\$9,821,616
Total Beginning Balance	\$6,447,817	\$8,367,681	\$9,789,256	\$10,255,105	10,616,549	\$10,255,105	\$9,002,437	\$9,821,616
TOTAL	\$32,526,204	\$34,581,121	\$37,131,290	\$40,225,644	39,734,845	\$39,070,297	\$41,101,860	\$43,476,798

## 011 GENERAL FUND

## Expenditures by Department &amp; Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>40011 CITY COUNCIL</b>								
Personnel	\$189,878	\$201,594	\$275,877	\$280,543	279,788	\$279,788	\$290,198	\$285,386
Mat, Suppls, Services	\$65,798	\$84,814	\$78,345	\$73,882	77,448	\$77,448	\$77,448	\$77,448
<b>Total 40011 CITY COUNCIL</b>	<b>\$255,675</b>	<b>\$286,408</b>	<b>\$354,222</b>	<b>\$354,425</b>	<b>357,236</b>	<b>\$357,236</b>	<b>\$367,646</b>	<b>\$362,834</b>
<b>40021 CITY MANAGER</b>								
Personnel	\$507,147	\$533,069	\$565,086	\$576,434	614,915	\$607,232	\$655,435	\$664,508
Mat, Suppls, Services	\$152,174	\$76,434	\$69,612	\$64,905	66,873	\$66,873	\$88,873	\$88,873
Capital	\$0	\$1,003	\$0	\$0	1,000	\$1,000	\$1,000	\$1,000
<b>Total 40021 CITY MANAGER</b>	<b>\$659,320</b>	<b>\$610,506</b>	<b>\$634,698</b>	<b>\$641,339</b>	<b>682,788</b>	<b>\$675,105</b>	<b>\$745,308</b>	<b>\$754,381</b>
<b>40023 ELECTIONS</b>								
Mat, Suppls, Services	\$515	\$11,022	\$361	\$-1,387	13,500	\$13,500	\$500	\$500
<b>Total 40023 ELECTIONS</b>	<b>\$515</b>	<b>\$11,022</b>	<b>\$361</b>	<b>\$-1,387</b>	<b>13,500</b>	<b>\$13,500</b>	<b>\$500</b>	<b>\$500</b>
<b>40031 CITY ATTORNEY</b>								
Personnel	\$835,956	\$877,413	\$869,634	\$841,138	876,308	\$886,829	\$956,159	\$971,760
Mat, Suppls, Services	\$50,263	\$45,248	\$56,626	\$48,349	65,683	\$65,683	\$81,883	\$81,883
Capital	\$64	\$173	\$1,082	\$0	2,000	\$2,000	\$2,800	\$2,800
<b>Total 40031 CITY ATTORNEY</b>	<b>\$886,283</b>	<b>\$922,834</b>	<b>\$927,342</b>	<b>\$889,487</b>	<b>943,991</b>	<b>\$954,512</b>	<b>\$1,040,842</b>	<b>\$1,056,443</b>
<b>40034 BUDGET, DEBT &amp; GRANTS</b>								
Personnel	\$155,869	\$312,991	\$323,091	\$368,036	372,424	\$385,452	\$419,551	\$426,477
Mat, Suppls, Services	\$83,117	\$28,203	\$28,678	\$26,020	31,296	\$31,296	\$31,296	\$31,296
Capital	\$4,803	\$372	\$2,233	\$0	1,300	\$1,300	\$1,300	\$1,300
<b>Total 40034 BUDGET, DEBT &amp; GRANTS</b>	<b>\$243,788</b>	<b>\$341,565</b>	<b>\$354,003</b>	<b>\$394,056</b>	<b>405,020</b>	<b>\$418,048</b>	<b>\$452,147</b>	<b>\$459,073</b>
<b>40062 HUMAN RESOURCES</b>								
Personnel	\$417,541	\$451,117	\$501,038	\$511,285	523,641	\$538,986	\$563,938	\$571,789
Mat, Suppls, Services	\$150,177	\$128,302	\$184,767	\$194,950	199,402	\$199,402	\$199,402	\$199,402
Capital	\$144	\$0	\$0	\$175	1,500	\$1,500	\$1,500	\$1,500
<b>Total 40062 HUMAN RESOURCES</b>	<b>\$567,862</b>	<b>\$579,419</b>	<b>\$685,805</b>	<b>\$706,410</b>	<b>724,543</b>	<b>\$739,888</b>	<b>\$764,840</b>	<b>\$772,691</b>
<b>40072 FINANCE</b>								
Personnel	\$583,890	\$589,881	\$605,370	\$617,692	641,668	\$655,349	\$715,881	\$867,402
Mat, Suppls, Services	\$80,767	\$96,238	\$85,345	\$84,726	103,125	\$103,125	\$103,125	\$103,125
<b>Total 40072 FINANCE</b>	<b>\$664,657</b>	<b>\$686,119</b>	<b>\$690,715</b>	<b>\$702,418</b>	<b>744,793</b>	<b>\$758,474</b>	<b>\$819,006</b>	<b>\$970,527</b>
<b>40082 TECHNICAL &amp; CUSTOMER SERVICES</b>								
Personnel	\$803,907	\$739,605	\$790,599	\$832,620	917,662	\$879,100	\$996,310	\$1,012,464
Mat, Suppls, Services	\$441,465	\$500,435	\$449,830	\$498,838	525,340	\$525,340	\$546,340	\$546,340
Capital	\$38,645	\$42,441	\$52,212	\$4,244	23,000	\$23,000	\$23,000	\$23,000
<b>Total 40082 TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>\$1,284,018</b>	<b>\$1,282,481</b>	<b>\$1,292,642</b>	<b>\$1,335,703</b>	<b>1,466,002</b>	<b>\$1,427,440</b>	<b>\$1,565,650</b>	<b>\$1,581,804</b>

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>40091 BLDG MAINT ADM</b>								
Personnel	\$366,892	\$375,379	\$427,958	\$454,576	464,413	\$484,304	\$577,695	\$586,467
Mat, Suppls, Services	\$834,907	\$518,618	\$525,791	\$533,473	575,717	\$575,717	\$686,427	\$686,427
Capital	\$357	\$0	\$0	\$0	1,850	\$1,850	\$1,850	\$1,850
Interfund Transfer	\$13,400	\$11,600	\$12,100	\$12,100	12,100	\$12,100	\$12,100	\$12,100
<b>Total 40091 BLDG MAINT ADM</b>	<b>\$1,215,556</b>	<b>\$905,597</b>	<b>\$965,848</b>	<b>\$1,000,149</b>	<b>1,054,080</b>	<b>\$1,073,971</b>	<b>\$1,278,072</b>	<b>\$1,286,844</b>
<b>40092 CITY RECREATION</b>								
Personnel	\$1,328,343	\$1,284,042	\$1,289,555	\$1,310,911	1,451,849	\$1,497,123	\$1,708,524	\$1,736,842
Mat, Suppls, Services	\$216,505	\$428,901	\$429,164	\$359,939	469,287	\$469,287	\$464,241	\$464,241
Capital	\$7,459	\$7,189	\$5,249	\$14,985	25,400	\$25,400	\$25,400	\$25,400
Interfund Transfer	\$11,200	\$11,200	\$12,250	\$12,250	12,250	\$12,250	\$12,250	\$12,250
<b>Total 40092 CITY RECREATION</b>	<b>\$1,563,507</b>	<b>\$1,731,332</b>	<b>\$1,736,218</b>	<b>\$1,698,086</b>	<b>1,958,786</b>	<b>\$2,004,060</b>	<b>\$2,210,415</b>	<b>\$2,238,733</b>
<b>40093 TENNIS</b>								
Personnel	\$560,547	\$564,030	\$588,014	\$662,051	578,788	\$599,480	\$597,436	\$601,098
Mat, Suppls, Services	\$174,936	\$113,215	\$189,277	\$123,645	159,811	\$159,811	\$180,811	\$180,811
Capital	\$1,168	\$-646	\$0	\$0	3,000	\$3,000	\$3,000	\$3,000
<b>Total 40093 TENNIS</b>	<b>\$736,651</b>	<b>\$676,599</b>	<b>\$777,291</b>	<b>\$785,696</b>	<b>741,599</b>	<b>\$762,291</b>	<b>\$781,247</b>	<b>\$784,909</b>
<b>40094 MCPOLIN BARN</b>								
Personnel	\$9,648	\$23,498	\$28,109	\$29,389	21,511	\$30,758	\$24,351	\$24,716
Mat, Suppls, Services	\$6,895	\$13,618	\$12,705	\$8,895	14,982	\$11,582	\$18,382	\$18,382
Capital	\$973	\$0	\$0	\$0	0	\$0	\$0	\$0
<b>Total 40094 MCPOLIN BARN</b>	<b>\$17,517</b>	<b>\$37,116</b>	<b>\$40,814</b>	<b>\$38,285</b>	<b>36,493</b>	<b>\$42,340</b>	<b>\$42,733</b>	<b>\$43,098</b>
<b>40100 COMMUNITY AFFAIRS</b>								
Personnel	\$383,629	\$525,128	\$360,931	\$363,545	386,005	\$383,736	\$277,974	\$281,975
Mat, Suppls, Services	\$126,641	\$81,965	\$76,952	\$48,480	75,467	\$75,467	\$62,633	\$62,633
Capital	\$5,013	\$3,174	\$1,068	\$1,910	2,362	\$2,362	\$1,512	\$1,512
<b>Total 40100 COMMUNITY AFFAIRS</b>	<b>\$515,283</b>	<b>\$610,267</b>	<b>\$438,951</b>	<b>\$413,935</b>	<b>463,834</b>	<b>\$461,565</b>	<b>\$342,119</b>	<b>\$346,120</b>
<b>40101 ECONOMY</b>								
Personnel	\$530,430	\$641,504	\$689,416	\$730,633	674,658	\$747,640	\$766,110	\$778,034
Mat, Suppls, Services	\$165,212	\$115,136	\$85,092	\$78,439	95,555	\$80,555	\$120,555	\$120,555
Capital	\$3,114	\$1,714	\$1,121	\$2,242	4,700	\$4,700	\$4,700	\$4,700
<b>Total 40101 ECONOMY</b>	<b>\$698,756</b>	<b>\$758,353</b>	<b>\$775,630</b>	<b>\$811,315</b>	<b>774,913</b>	<b>\$832,895</b>	<b>\$891,365</b>	<b>\$903,289</b>
<b>40102 ENVIRONMENTAL REGULATORY</b>								
Personnel	\$99,926	\$139,310	\$0	\$0	0	\$0	\$0	\$0
Mat, Suppls, Services	\$216,553	\$61,267	\$0	\$0	0	\$0	\$0	\$0
<b>Total 40102 ENVIRONMENTAL REGULATORY</b>	<b>\$316,479</b>	<b>\$200,576</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40104 ENVIRONMENTAL SUSTAINABILITY</b>								
Personnel	\$0	\$0	\$444,434	\$365,106	368,077	\$375,253	\$482,841	\$489,619
Mat, Suppls, Services	\$0	\$0	\$199,113	\$123,542	200,214	\$200,214	\$263,214	\$263,214
Capital	\$0	\$0	\$1,120	\$931	1,000	\$1,000	\$1,000	\$1,000
<b>Total 40104 ENVIRONMENTAL SUSTAINABILITY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$644,667</b>	<b>\$489,579</b>	<b>569,291</b>	<b>\$576,467</b>	<b>\$747,055</b>	<b>\$753,833</b>



	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Personnel	\$29,933	\$18,151	\$19,868	\$21,883	22,316	\$22,316	\$24,690	\$25,098
Mat, Suppls, Services	\$3,584	\$308	\$791	\$0	5,000	\$5,000	\$5,000	\$5,000
Total 40222 DRUG EDUCATION	\$33,517	\$18,459	\$20,659	\$21,883	27,316	\$27,316	\$29,690	\$30,098
40223 STATE LIQUOR ENFORCEMENT								
Personnel	\$48,592	\$44,227	\$46,849	\$52,509	50,856	\$50,856	\$50,856	\$51,873
Mat, Suppls, Services	\$8,019	\$20,708	\$14,485	\$0	11,474	\$11,474	\$11,474	\$11,474
Capital	\$0	\$2,190	\$0	\$0	0	\$0	\$0	\$0
Total 40223 STATE LIQUOR ENFORCEMENT	\$56,611	\$67,125	\$61,334	\$52,509	62,330	\$62,330	\$62,330	\$63,347
40231 COMMUNICATION CENTER								
Personnel	\$620,699	\$644,992	\$717,610	\$765,501	818,896	\$804,913	\$881,671	\$894,456
Mat, Suppls, Services	\$273,856	\$50,068	\$62,522	\$63,427	85,073	\$85,073	\$85,073	\$85,073
Capital	\$11,752	\$12,994	\$26,085	\$1,412	1,500	\$1,500	\$1,500	\$1,500
Total 40231 COMMUNICATION CENTER	\$906,308	\$708,054	\$806,217	\$830,340	905,469	\$891,486	\$968,244	\$981,029
40311 COMM DEVELOP ADMIN								
Personnel	\$0	\$0	\$0	\$0	0	\$0	\$246,165	\$250,165
Mat, Suppls, Services	\$0	\$0	\$0	\$0	0	\$0	\$30,759	\$30,759
Capital	\$0	\$0	\$0	\$0	0	\$0	\$850	\$850
Total 40311 COMM DEVELOP ADMIN	\$0	\$0	\$0	\$0	0	\$0	\$277,774	\$281,774
40313 ENGINEERING								
Personnel	\$312,493	\$312,028	\$289,865	\$434,869	478,559	\$458,610	\$511,890	\$520,035
Mat, Suppls, Services	\$88,259	\$92,054	\$182,630	\$64,176	85,654	\$85,654	\$73,654	\$73,654
Capital	\$0	\$11	\$0	\$0	3,300	\$3,300	\$3,300	\$3,300
Total 40313 ENGINEERING	\$400,751	\$404,093	\$472,495	\$499,045	567,513	\$547,564	\$588,844	\$596,989
40342 PLANNING DEPT.								
Personnel	\$700,817	\$921,095	\$990,587	\$843,818	989,951	\$885,600	\$994,451	\$1,009,835
Mat, Suppls, Services	\$292,506	\$202,560	\$165,633	\$129,504	179,197	\$179,197	\$171,197	\$171,197
Capital	\$5,655	\$1,686	\$190	\$2,857	6,000	\$6,000	\$6,000	\$6,000
Total 40342 PLANNING DEPT.	\$998,977	\$1,125,341	\$1,156,411	\$976,178	1,175,148	\$1,070,797	\$1,171,648	\$1,187,032
40352 BUILDING DEPT.								
Personnel	\$1,240,006	\$1,322,728	\$1,550,520	\$1,691,771	1,506,811	\$1,784,482	\$1,847,302	\$1,876,072
Mat, Suppls, Services	\$85,588	\$102,226	\$90,723	\$102,233	118,555	\$118,555	\$118,555	\$118,555
Capital	\$35,333	\$11,262	\$17,479	\$12,599	19,000	\$19,000	\$36,608	\$36,608
Interfund Transfer	\$158,230	\$145,200	\$145,200	\$33,000	145,200	\$33,000	\$33,000	\$33,000
Total 40352 BUILDING DEPT.	\$1,519,156	\$1,581,416	\$1,803,922	\$1,839,602	1,789,566	\$1,955,037	\$2,035,465	\$2,064,235
40412 PARKS & CEMETERY								
Personnel	\$910,575	\$908,465	\$1,042,391	\$1,071,213	1,142,170	\$1,130,436	\$1,428,423	\$1,451,330
Mat, Suppls, Services	\$431,073	\$412,989	\$420,071	\$293,227	417,513	\$417,513	\$406,354	\$406,354
Capital	\$0	\$4,146	\$0	\$0	15,700	\$15,700	\$15,700	\$15,700
Interfund Transfer	\$160,000	\$160,000	\$170,000	\$135,000	170,000	\$135,000	\$135,000	\$135,000
Total 40412 PARKS & CEMETERY	\$1,501,648	\$1,485,600	\$1,632,462	\$1,499,439	1,745,383	\$1,698,649	\$1,985,477	\$2,008,384
40421 STREET MAINTENANCE								



	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Mat, Suppls, Services	\$145,000	\$145,000	\$145,000	\$75,000	145,000	\$145,000	\$75,000	\$75,000
Total 42170 DESTINATION TOURISM	\$145,000	\$145,000	\$145,000	\$75,000	145,000	\$145,000	\$75,000	\$75,000
42180 SUNDANCE MITIGATION								
Mat, Suppls, Services	\$270,000	\$270,000	\$304,278	\$300,350	320,000	\$320,000	\$320,000	\$320,000
Total 42180 SUNDANCE MITIGATION	\$270,000	\$270,000	\$304,278	\$300,350	320,000	\$320,000	\$320,000	\$320,000
42181 ECONOMIC DEVELOPMENT GRANT								
Mat, Suppls, Services	\$0	\$0	\$0	\$10,000	10,000	\$10,000	\$10,000	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$0	\$0	\$0	\$10,000	10,000	\$10,000	\$10,000	\$10,000
42185 PSSM LONG TERM AGREEMENT								
Mat, Suppls, Services	\$25,000	\$40,000	\$40,000	\$40,000	40,000	\$40,000	\$40,000	\$40,000
Total 42185 PSSM LONG TERM AGREEMENT	\$25,000	\$40,000	\$40,000	\$40,000	40,000	\$40,000	\$40,000	\$40,000
42190 MARSAC-SWEDE CONDO HOA								
Mat, Suppls, Services	\$14,688	\$14,400	\$14,400	\$14,450	13,000	\$13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$14,688	\$14,400	\$14,400	\$14,450	13,000	\$13,000	\$13,000	\$13,000
42200 RDA OPERATING EXPENDITURE								
Mat, Suppls, Services	\$65,830	\$28,913	\$0	\$0	0	\$0	\$0	\$0
Total 42200 RDA OPERATING EXPENDITURE	\$65,830	\$28,913	\$0	\$0	0	\$0	\$0	\$0
42300 MAIN STREET OPERATIONS								
Mat, Suppls, Services	\$2,280	\$1,349	\$0	\$0	0	\$0	\$0	\$0
Total 42300 MAIN STREET OPERATIONS	\$2,280	\$1,349	\$0	\$0	0	\$0	\$0	\$0
42305 ABATEMENT								
Mat, Suppls, Services	\$0	\$0	\$6,000	\$0	48,688	\$48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$0	\$0	\$6,000	\$0	48,688	\$48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT								
Mat, Suppls, Services	\$0	\$49,614	\$-6,963	\$0	47,136	\$47,136	\$47,136	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$49,614	\$-6,963	\$0	47,136	\$47,136	\$47,136	\$47,136
42311 MORTGAGE ASSISTANCE								
Mat, Suppls, Services	\$0	\$0	\$10,000	\$0	0	\$0	\$0	\$0
Total 42311 MORTGAGE ASSISTANCE	\$0	\$0	\$10,000	\$0	0	\$0	\$0	\$0
43010 BUSINESS IMPROVEMENT DISTRICT								
Mat, Suppls, Services	\$64,051	\$57,591	\$63,423	\$57,346	64,419	\$64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$64,051	\$57,591	\$63,423	\$57,346	64,419	\$64,419	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE								
Mat, Suppls, Services	\$0	\$0	\$715,000	\$0	715,000	\$715,000	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$0	\$0	\$715,000	\$0	715,000	\$715,000	\$715,000	\$715,000
TOTAL	\$32,526,204	\$34,581,120	\$37,131,290	\$26,658,793	39,734,845	\$39,070,297	\$41,101,860	\$43,476,798

## QUINNS RECREATION COMPLEX - Budget Summary

### 012 QUINNS RECREATION COMPLEX

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
County/SP District Revenue	\$13,500	\$23,000	\$0	\$0	10,000	\$0	\$0	\$0
Recreation	\$0	\$0	\$13,815	\$2,826	0	\$0	\$0	\$0
Ice	\$648,177	\$787,773	\$757,271	\$670,688	712,500	\$775,000	\$788,000	\$804,000
Misc. Revenues	\$60	\$58	\$-24	\$349	0	\$0	\$0	\$0
Total Revenues	\$661,737	\$810,830	\$771,061	\$673,863	722,500	\$775,000	\$788,000	\$804,000
Other								
Beginning Balance	\$-2,510,554	\$-2,919,038	\$-3,204,132	\$-3,497,044	-3,645,513	\$-3,497,044	\$-3,900,683	\$-4,341,571
Total Other	\$-2,510,554	\$-2,919,038	\$-3,204,132	\$-3,497,044	-3,645,513	\$-3,497,044	\$-3,900,683	\$-4,341,571
TOTAL	\$-1,848,817	\$-2,108,208	\$-2,433,071	\$-2,823,181	-2,923,013	\$-2,722,044	\$-3,112,683	\$-3,537,571

### 012 QUINNS RECREATION COMPLEX

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$720,419	\$701,623	\$670,273	\$693,178	739,960	\$736,682	\$854,411	\$859,000
Mat, Suppls, Services	\$342,363	\$392,298	\$393,623	\$296,654	378,957	\$435,957	\$367,277	\$367,277
Capital	\$7,439	\$1,903	\$78	\$2,085	6,000	\$6,000	\$6,000	\$6,000
Total Depts	\$1,070,221	\$1,095,824	\$1,063,974	\$991,918	1,124,917	\$1,178,639	\$1,227,688	\$1,232,277
Other								
Interfund Transfer	\$0	\$100	\$0	\$0	1,200	\$0	\$1,200	\$1,200
Ending Balance	\$-2,919,038	\$-3,204,132	\$-3,497,044	\$0	-4,049,130	\$-3,900,683	\$-4,341,571	\$-4,771,048
Total Other	\$-2,919,038	\$-3,204,032	\$-3,497,044	\$0	-4,047,930	\$-3,900,683	\$-4,340,371	\$-4,769,848
TOTAL	\$-1,848,817	\$-2,108,208	\$-2,433,070	\$991,918	-2,923,013	\$-2,722,044	\$-3,112,683	\$-3,537,571



## 012 QUINNS RECREATION COMPLEX

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
County/SP District Revenue								
012-33311 COUNTY CONTRIBUTION	\$13,500	\$23,000	\$0	\$0	10,000	\$0	\$0	\$0
Total County/SP District Revenue	\$13,500	\$23,000	\$0	\$0	10,000	\$0	\$0	\$0
Recreation								
012-34696 VENDING COMMISSION	\$0	\$0	\$13,815	\$2,826	0	\$0	\$0	\$0
Total Recreation	\$0	\$0	\$13,815	\$2,826	0	\$0	\$0	\$0
Ice								
012-34730 ICE RENTAL	\$212,161	\$268,879	\$267,526	\$245,880	250,000	\$265,000	\$270,000	\$275,000
012-34731 LEAGUES	\$139,901	\$175,504	\$164,047	\$130,998	150,000	\$169,000	\$173,000	\$176,000
012-34732 LEARN TO PLAY HOCKEY	\$16,016	\$43,858	\$27,483	\$27,094	35,000	\$31,000	\$31,000	\$32,000
012-34733 DROP-IN HOCKEY	\$37,634	\$36,372	\$41,844	\$37,170	30,000	\$41,000	\$42,000	\$43,000
012-34734 DROP-IN SPEEDSKATING	\$-8	\$129	\$0	\$321	500	\$0	\$0	\$0
012-34735 RETAIL SALES	\$38,661	\$21,535	\$31,223	\$35,433	30,000	\$32,000	\$33,000	\$34,000
012-34736 SKATE SERVICES	\$10,752	\$13,564	\$11,959	\$11,564	12,000	\$13,000	\$13,000	\$13,000
012-34737 ADVERTISING	\$4,071	\$36,352	\$32,925	\$3,333	30,000	\$28,000	\$26,000	\$27,000
012-34742 MISCELLANEOUS	\$0	\$234	\$325	\$28	0	\$0	\$0	\$0
012-34764 FREESTYLE	\$39,261	\$48,525	\$41,831	\$44,660	40,000	\$46,000	\$47,000	\$48,000
012-34765 CLASSES	\$58,958	\$68,212	\$70,467	\$58,275	60,000	\$70,000	\$71,000	\$73,000
012-34769 DROP-IN PROGRAMS	\$78,015	\$72,776	\$67,642	\$75,934	75,000	\$80,000	\$82,000	\$83,000
012-34770 FIELDS RENTAL	\$12,756	\$1,833	\$0	\$0	0	\$0	\$0	\$0
Total Ice	\$648,177	\$787,773	\$757,271	\$670,688	712,500	\$775,000	\$788,000	\$804,000
Misc. Revenues								
012-36921 CASH OVER/SHORT	\$60	\$58	\$-24	\$-1	0	\$0	\$0	\$0
Total Misc. Revenues	\$60	\$58	\$-24	\$-1	0	\$0	\$0	\$0
Beginning Balance								
012-39990 BEGINNING BALANCE	\$-2,510,554	\$-2,919,038	\$-3,204,132	\$-3,497,044	-3,645,513	\$-3,497,044	\$-3,900,683	\$-4,341,571
Total Beginning Balance	\$-2,510,554	\$-2,919,038	\$-3,204,132	\$-3,497,044	-3,645,513	\$-3,497,044	\$-3,900,683	\$-4,341,571
TOTAL	\$-1,848,817	\$-2,108,208	\$-2,433,071	\$-2,823,531	-2,923,013	\$-2,722,044	\$-3,112,683	\$-3,537,571

## 012 QUINNS RECREATION COMPLEX

## Expenditures by Department &amp; Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>40095 ICE FACILITY</b>								
Personnel	\$585,133	\$557,201	\$529,962	\$541,432	562,291	\$579,957	\$633,640	\$643,925
Mat, Suppls, Services	\$256,289	\$309,510	\$324,187	\$233,522	273,550	\$340,550	\$295,236	\$295,236
Capital	\$7,439	\$1,903	\$78	\$2,085	2,000	\$2,000	\$2,000	\$2,000
Interfund Transfer	\$0	\$100	\$0	\$0	1,200	\$0	\$1,200	\$1,200
<b>Total 40095 ICE FACILITY</b>	<b>\$848,861</b>	<b>\$868,714</b>	<b>\$854,227</b>	<b>\$777,039</b>	<b>839,041</b>	<b>\$922,507</b>	<b>\$932,076</b>	<b>\$942,361</b>
<b>40096 FIELDS</b>								
Personnel	\$135,286	\$144,422	\$140,311	\$151,747	177,669	\$156,725	\$220,771	\$215,076
Mat, Suppls, Services	\$72,924	\$59,998	\$69,435	\$63,132	95,407	\$95,407	\$72,041	\$72,041
Capital	\$0	\$0	\$0	\$0	4,000	\$4,000	\$4,000	\$4,000
<b>Total 40096 FIELDS</b>	<b>\$208,210</b>	<b>\$204,420</b>	<b>\$209,746</b>	<b>\$214,878</b>	<b>277,076</b>	<b>\$256,132</b>	<b>\$296,812</b>	<b>\$291,117</b>
<b>40097 MAINTENANCE MANAGEMENT-ICE</b>								
Mat, Suppls, Services	\$13,150	\$22,791	\$0	\$0	10,000	\$0	\$0	\$0
<b>Total 40097 MAINTENANCE MANAGEMENT-ICE</b>	<b>\$13,150</b>	<b>\$22,791</b>	<b>\$0</b>	<b>\$0</b>	<b>10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40999 END BAL SUR(DEF)</b>								
Ending Balance	\$-2,919,038	\$-3,204,132	\$-3,497,044	\$0	-4,049,130	\$-3,900,683	\$-4,341,571	\$-4,771,048
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$-2,919,038</b>	<b>\$-3,204,132</b>	<b>\$-3,497,044</b>	<b>\$0</b>	<b>-4,049,130</b>	<b>\$-3,900,683</b>	<b>\$-4,341,571</b>	<b>\$-4,771,048</b>
<b>TOTAL</b>	<b>\$-1,848,817</b>	<b>\$-2,108,208</b>	<b>\$-2,433,070</b>	<b>\$991,918</b>	<b>-2,923,013</b>	<b>\$-2,722,044</b>	<b>\$-3,112,683</b>	<b>\$-3,537,571</b>

## WATER FUND - Budget Summary

### 051 WATER FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Planning Building & Engineering Fees	\$711,464	\$1,225,961	\$2,303,997	\$1,138,603	2,100,000	\$2,100,000	\$1,000,000	\$1,000,000
Federal Revenue	\$0	\$485,097	\$1,445,229	\$42,874	0	\$0	\$0	\$0
Water Charges for Services	\$12,199,081	\$13,128,172	\$14,125,896	\$13,169,488	15,660,141	\$15,660,141	\$16,748,500	\$17,448,500
Misc. Revenues	\$302,999	\$435,958	\$508,095	\$240,490	178,023	\$178,023	\$178,023	\$178,023
Bond Proceeds	\$0	\$0	\$0	\$0	8,400,000	\$8,400,000	\$16,500,000	\$8,200,000
Total Revenues	\$13,213,543	\$15,275,188	\$18,383,218	\$14,591,455	26,338,164	\$26,338,164	\$34,426,523	\$26,826,523
Other								
Beginning Balance	\$11,863,021	\$9,860,717	\$7,317,437	\$8,909,527	335,383	\$8,909,527	\$9,596,848	\$14,414,217
Total Other	\$11,863,021	\$9,860,717	\$7,317,437	\$8,909,527	335,383	\$8,909,527	\$9,596,848	\$14,414,217
<b>TOTAL</b>	<b>\$25,076,564</b>	<b>\$25,135,905</b>	<b>\$25,700,655</b>	<b>\$23,500,982</b>	<b>26,673,547</b>	<b>\$35,247,691</b>	<b>\$44,023,371</b>	<b>\$41,240,740</b>

### 051 WATER FUND

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$1,934,179	\$2,077,220	\$2,305,294	\$2,371,649	2,393,327	\$2,430,216	\$2,958,603	\$3,003,650
Mat, Suppls, Services	\$2,547,622	\$2,568,294	\$2,395,870	\$2,472,339	3,260,907	\$3,260,907	\$3,386,856	\$3,449,067
Capital	\$5,560,278	\$7,965,236	\$6,047,589	\$5,923,505	9,487,293	\$13,731,488	\$17,013,429	\$14,122,480
Debt Service	\$4,475,769	\$4,454,871	\$4,510,478	\$1,828,925	4,508,739	\$4,509,004	\$4,507,304	\$4,516,154
Contingency	\$0	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$100,000
Total Depts	\$14,517,848	\$17,065,622	\$15,259,230	\$12,596,417	19,750,266	\$24,031,616	\$27,966,192	\$25,191,351
Other								
Interfund Transfer	\$698,000	\$752,846	\$1,531,898	\$904,227	1,619,227	\$1,619,227	\$1,642,962	\$1,700,146
Ending Balance	\$9,860,717	\$7,317,437	\$8,909,527	\$0	5,304,053	\$9,596,848	\$14,414,217	\$14,349,243
Total Other	\$10,558,717	\$8,070,283	\$10,441,425	\$904,227	6,923,280	\$11,216,075	\$16,057,179	\$16,049,389
<b>TOTAL</b>	<b>\$25,076,565</b>	<b>\$25,135,905</b>	<b>\$25,700,655</b>	<b>\$13,500,644</b>	<b>26,673,547</b>	<b>\$35,247,691</b>	<b>\$44,023,371</b>	<b>\$41,240,740</b>

## 051 WATER FUND

## Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Planning Building & Engineering Fees								
051-32363 WATER IMPACT FEES	\$711,464	\$1,225,961	\$2,303,997	\$1,138,603	2,100,000	\$2,100,000	\$1,000,000	\$1,000,000
Total Planning Building & Engineering Fees	\$711,464	\$1,225,961	\$2,303,997	\$1,138,603	2,100,000	\$2,100,000	\$1,000,000	\$1,000,000
Federal Revenue								
051-33110 FEDERAL GRANTS	\$0	\$485,097	\$1,445,229	\$42,874	0	\$0	\$0	\$0
Total Federal Revenue	\$0	\$485,097	\$1,445,229	\$42,874	0	\$0	\$0	\$0
Water Charges for Services								
051-34111 WATER SERVICE FEES	\$12,141,640	\$13,055,379	\$13,308,064	\$13,096,955	14,911,641	\$14,911,641	\$16,000,000	\$16,700,000
051-34112 LATE FEES WATER BIL	\$11,058	\$2,055	\$7,576	\$4,837	0	\$0	\$0	\$0
051-34113 WATER METER RENTAL	\$200	\$100	\$100	\$100	0	\$0	\$0	\$0
051-34121 SALE OF METERS	\$41,383	\$67,739	\$92,456	\$65,596	30,000	\$30,000	\$30,000	\$30,000
051-34123 RECONNECTION FEES	\$4,800	\$2,900	\$2,700	\$2,000	3,500	\$3,500	\$3,500	\$3,500
051-34125 WATER GENERAL FUND	\$0	\$0	\$715,000	\$0	715,000	\$715,000	\$715,000	\$715,000
Total Water Charges for Services	\$12,199,081	\$13,128,172	\$14,125,896	\$13,169,488	15,660,141	\$15,660,141	\$16,748,500	\$17,448,500
Misc. Revenues								
051-36111 INTEREST EARNINGS	\$52,575	\$44,666	\$61,086	\$0	0	\$0	\$0	\$0
051-36112 INT EARN SPEC ACCTS	\$36,572	\$182,786	\$219,498	\$33,711	0	\$0	\$0	\$0
051-36310 SALE OF ASSETS	\$0	\$0	\$11,575	\$4,950	0	\$0	\$0	\$0
051-36911 OTHER MISCELLANEOUS	\$43,572	\$43,300	\$50,831	\$43,300	0	\$0	\$0	\$0
051-36915 BUILD AMERICA BOND SUBSIDY	\$170,279	\$165,205	\$165,105	\$158,530	178,023	\$178,023	\$178,023	\$178,023
Total Misc. Revenues	\$302,999	\$435,958	\$508,095	\$240,490	178,023	\$178,023	\$178,023	\$178,023
Bond Proceeds								
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	8,400,000	\$8,400,000	\$16,500,000	\$8,200,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	8,400,000	\$8,400,000	\$16,500,000	\$8,200,000
Beginning Balance								
051-39990 BEGINNING BALANCE	\$11,863,021	\$9,860,717	\$7,317,437	\$8,909,527	335,383	\$8,909,527	\$9,596,848	\$14,414,217
Total Beginning Balance	\$11,863,021	\$9,860,717	\$7,317,437	\$8,909,527	335,383	\$8,909,527	\$9,596,848	\$14,414,217
TOTAL	\$25,076,564	\$25,135,905	\$25,700,655	\$23,500,982	26,673,547	\$35,247,691	\$44,023,371	\$41,240,740

## 051 WATER FUND

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>40450 WATER BILLING</b>								
Personnel	\$73,374	\$75,143	\$0	\$0	0	\$0	\$0	\$0
Mat, Suppls, Services	\$94,515	\$56,104	\$0	\$0	0	\$0	\$0	\$0
<b>Total 40450 WATER BILLING</b>	<b>\$167,889</b>	<b>\$131,247</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40451 WATER OPERATIONS</b>								
Personnel	\$1,830,592	\$1,971,611	\$2,274,462	\$2,329,761	2,393,327	\$2,430,216	\$2,958,603	\$3,003,650
Mat, Suppls, Services	\$2,453,107	\$2,512,190	\$2,395,870	\$2,472,339	3,260,907	\$3,260,907	\$3,386,856	\$3,449,067
Capital	\$7,248	\$76,631	\$58,228	\$50,577	43,000	\$43,000	\$43,000	\$43,000
Interfund Transfer	\$698,000	\$711,119	\$1,473,540	\$810,542	1,525,542	\$1,525,542	\$1,550,146	\$1,550,146
<b>Total 40451 WATER OPERATIONS</b>	<b>\$4,988,947</b>	<b>\$5,271,550</b>	<b>\$6,202,099</b>	<b>\$5,663,219</b>	<b>7,222,776</b>	<b>\$7,259,665</b>	<b>\$7,938,605</b>	<b>\$8,045,863</b>
<b>40452 WATER INSURANCE</b>								
Interfund Transfer	\$0	\$41,727	\$58,358	\$93,685	93,685	\$93,685	\$92,816	\$150,000
<b>Total 40452 WATER INSURANCE</b>	<b>\$0</b>	<b>\$41,727</b>	<b>\$58,358</b>	<b>\$93,685</b>	<b>93,685</b>	<b>\$93,685</b>	<b>\$92,816</b>	<b>\$150,000</b>
<b>40740 2009A WATER BONDS-DEQ</b>								
Debt Service	\$127,500	\$127,500	\$127,500	\$127,500	127,500	\$127,500	\$127,500	\$127,500
<b>Total 40740 2009A WATER BONDS-DEQ</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>
<b>40741 2009B WATER REV &amp; REFUNDING BONDS</b>								
Debt Service	\$1,897,842	\$1,896,763	\$1,908,913	\$149,714	1,899,000	\$1,899,000	\$1,901,000	\$1,899,000
<b>Total 40741 2009B WATER REV &amp; REFUNDING BONDS</b>	<b>\$1,897,842</b>	<b>\$1,896,763</b>	<b>\$1,908,913</b>	<b>\$149,714</b>	<b>1,899,000</b>	<b>\$1,899,000</b>	<b>\$1,901,000</b>	<b>\$1,899,000</b>
<b>40742 2009C WATER REVENUE BONDS</b>								
Debt Service	\$510,638	\$510,638	\$512,593	\$235,296	511,138	\$511,138	\$511,138	\$511,138
<b>Total 40742 2009C WATER REVENUE BONDS</b>	<b>\$510,638</b>	<b>\$510,638</b>	<b>\$512,593</b>	<b>\$235,296</b>	<b>511,138</b>	<b>\$511,138</b>	<b>\$511,138</b>	<b>\$511,138</b>
<b>40743 2010 WATER REVENUE BONDS</b>								
Debt Service	\$1,086,867	\$1,090,217	\$1,090,372	\$902,505	1,094,250	\$1,094,515	\$1,094,915	\$1,095,065
<b>Total 40743 2010 WATER REVENUE BONDS</b>	<b>\$1,086,867</b>	<b>\$1,090,217</b>	<b>\$1,090,372</b>	<b>\$902,505</b>	<b>1,094,250</b>	<b>\$1,094,515</b>	<b>\$1,094,915</b>	<b>\$1,095,065</b>
<b>40744 2012 WATER BONDS</b>								
Debt Service	\$327,765	\$334,366	\$340,515	\$49,725	346,050	\$346,050	\$346,250	\$351,350
<b>Total 40744 2012 WATER BONDS</b>	<b>\$327,765</b>	<b>\$334,366</b>	<b>\$340,515</b>	<b>\$49,725</b>	<b>346,050</b>	<b>\$346,050</b>	<b>\$346,250</b>	<b>\$351,350</b>
<b>40745 2012B WATER REVENUE BONDS</b>								
Debt Service	\$168,530	\$126,313	\$126,869	\$59,241	126,813	\$126,813	\$126,813	\$126,813
<b>Total 40745 2012B WATER REVENUE BONDS</b>	<b>\$168,530</b>	<b>\$126,313</b>	<b>\$126,869</b>	<b>\$59,241</b>	<b>126,813</b>	<b>\$126,813</b>	<b>\$126,813</b>	<b>\$126,813</b>
<b>40746 2013A WATER BONDS</b>								
Debt Service	\$94,797	\$58,600	\$267,231	\$241,282	267,750	\$267,750	\$263,450	\$269,050
<b>Total 40746 2013A WATER BONDS</b>	<b>\$94,797</b>	<b>\$58,600</b>	<b>\$267,231</b>	<b>\$241,282</b>	<b>267,750</b>	<b>\$267,750</b>	<b>\$263,450</b>	<b>\$269,050</b>
<b>40747 2013B WATER BONDS</b>								
Debt Service	\$385	\$215,493	\$0	\$0	0	\$0	\$0	\$0



	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Capital	\$0	\$0	\$0	\$0	150,000	\$150,000	\$0	\$0
Total 43469 EMERGENCY POWER	\$0	\$0	\$0	\$0	150,000	\$150,000	\$0	\$0
43470 BOOTHILL TRANSMISSION LINE								
Capital	\$0	\$0	\$0	\$0	0	\$28,107	\$0	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$0	\$0	\$0	\$0	0	\$28,107	\$0	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE								
Personnel	\$8,770	\$2,685	\$0	\$0	0	\$0	\$0	\$0
Capital	\$1,042,802	\$1,057,439	\$1,034,892	\$1,040,026	1,100,000	\$1,361,561	\$1,100,000	\$1,244,549
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,051,572	\$1,060,124	\$1,034,892	\$1,040,026	1,100,000	\$1,361,561	\$1,100,000	\$1,244,549
43515 CORROSION STUDY OF WATER SYSTEM								
Capital	\$0	\$959	\$0	\$0	0	\$0	\$0	\$0
Total 43515 CORROSION STUDY OF WATER SYSTEM	\$0	\$959	\$0	\$0	0	\$0	\$0	\$0
43516 SPIRO BUILDING MAINTENANCE								
Capital	\$22,800	\$27,573	\$41,011	\$97,469	100,000	\$210,259	\$100,000	\$113,141
Total 43516 SPIRO BUILDING MAINTENANCE	\$22,800	\$27,573	\$41,011	\$97,469	100,000	\$210,259	\$100,000	\$113,141
43569 QUINNS JUNCTION TRANSMISSION LINES								
Capital	\$0	\$0	\$0	\$0	0	\$46,403	\$0	\$0
Total 43569 QUINNS JUNCTION TRANSMISSION LINES	\$0	\$0	\$0	\$0	0	\$46,403	\$0	\$0
43570 PC HEIGHTS CAPACITY UPGRADE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$650,000	\$0
Total 43570 PC HEIGHTS CAPACITY UPGRADE	\$0	\$0	\$0	\$0	0	\$0	\$650,000	\$0
43571 QUINNS WATER TREATMENT PLANT								
Capital	\$768,533	\$367,748	\$-63,471	\$500,502	0	\$1,008,894	\$0	\$0
Total 43571 QUINNS WATER TREATMENT PLANT	\$768,533	\$367,748	\$-63,471	\$500,502	0	\$1,008,894	\$0	\$0
43610 LANDSCAPE WATER CHECKS								
Capital	\$500	\$0	\$0	\$0	6,000	\$26,575	\$6,000	\$6,000
Total 43610 LANDSCAPE WATER CHECKS	\$500	\$0	\$0	\$0	6,000	\$26,575	\$6,000	\$6,000
43611 PC HTS DEVELOPMENT INFRASTRUCTURE								
Capital	\$0	\$0	\$0	\$0	464,254	\$464,254	\$0	\$0
Total 43611 PC HTS DEVELOPMENT INFRASTRUCTURE	\$0	\$0	\$0	\$0	464,254	\$464,254	\$0	\$0
43612 SMART IRRIGATION CONTROLLERS								
Capital	\$0	\$1,170	\$0	\$10,819	13,770	\$21,540	\$10,000	\$10,000
Total 43612 SMART IRRIGATION CONTROLLERS	\$0	\$1,170	\$0	\$10,819	13,770	\$21,540	\$10,000	\$10,000
43613 WATER QUALITY STUDY								
Personnel	\$382	\$254	\$0	\$12,931	0	\$0	\$0	\$0
Capital	\$208,541	\$72,918	\$0	\$29,026	150,000	\$105,382	\$250,000	\$250,000
Total 43613 WATER QUALITY STUDY	\$208,923	\$73,171	\$0	\$41,957	150,000	\$105,382	\$250,000	\$250,000
43614 ROCKPORT CAPITAL FACILITIES REPL								
Capital	\$125,321	\$125,828	\$125,828	\$122,109	151,146	\$151,662	\$151,146	\$151,146
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$125,321	\$125,828	\$125,828	\$122,109	151,146	\$151,662	\$151,146	\$151,146
43622 IRONHORSE ELECTRONIC ACCESS CONTROL								





	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Capital	\$0	\$0	\$0	\$0	0	\$0	\$2,700,000	\$0
Total 43701 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$2,700,000	\$0
43725 OPERATIONAL WATER STORAGE POND								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$2,700,000
Total 43725 OPERATIONAL WATER STORAGE POND	\$0	\$0	\$0	\$0	0	\$0	\$0	\$2,700,000
43747 MIW TREATMENT								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$1,000,000	\$1,102,500
Total 43747 MIW TREATMENT	\$0	\$0	\$0	\$0	0	\$0	\$1,000,000	\$1,102,500
43748 QJWTP TREATMENT UPGRADES								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$5,000,000	\$0
Total 43748 QJWTP TREATMENT UPGRADES	\$0	\$0	\$0	\$0	0	\$0	\$5,000,000	\$0
43749 QJWTP CAPACITY UPGRADES								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$500,000
Total 43749 QJWTP CAPACITY UPGRADES	\$0	\$0	\$0	\$0	0	\$0	\$0	\$500,000
43750 DISTRIBUTION ZONING METERS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$200,000	\$200,000
Total 43750 DISTRIBUTION ZONING METERS	\$0	\$0	\$0	\$0	0	\$0	\$200,000	\$200,000
43751 ENERGY PROJECTS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$200,000	\$200,000
Total 43751 ENERGY PROJECTS	\$0	\$0	\$0	\$0	0	\$0	\$200,000	\$200,000
43752 QWTP ENERGY PROJECTS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$200,000	\$200,000
Total 43752 QWTP ENERGY PROJECTS	\$0	\$0	\$0	\$0	0	\$0	\$200,000	\$200,000
43763 PARKS BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$513,333	\$0
Total 43763 PARKS BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$513,333	\$0
43766 GOLF BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$256,667	\$0
Total 43766 GOLF BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$256,667	\$0
43778 DUMP TRUCK								
Capital	\$0	\$0	\$0	\$0	0	\$150,000	\$0	\$0
Total 43778 DUMP TRUCK	\$0	\$0	\$0	\$0	0	\$150,000	\$0	\$0
TOTAL	\$25,076,565	\$25,135,905	\$25,700,655	\$13,500,645	26,671,547	\$35,247,691	\$44,023,371	\$41,240,740

## STORM WATER FUND - Budget Summary

### 052 STORM WATER FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Water Charges for Services	\$0	\$0	\$0	\$0	0	\$0	\$1,100,000	\$1,250,000
Total Revenues	\$0	\$0	\$0	\$0	0	\$0	\$1,100,000	\$1,250,000
Other								
Beginning Balance	\$0	\$0	\$0	\$0	0	\$0	\$0	\$39,877
Total Other	\$0	\$0	\$0	\$0	0	\$0	\$0	\$39,877
TOTAL	\$0	\$0	\$0	\$0	0	\$0	\$1,100,000	\$1,289,877

### 052 STORM WATER FUND

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$0	\$0	\$0	\$0	0	\$0	\$653,223	\$663,590
Mat, Suppls, Services	\$0	\$0	\$0	\$0	0	\$0	\$295,400	\$295,400
Capital	\$0	\$0	\$0	\$0	0	\$0	\$31,500	\$31,500
Total Depts	\$0	\$0	\$0	\$0	0	\$0	\$980,123	\$990,490
Other								
Interfund Transfer	\$0	\$0	\$0	\$0	0	\$0	\$80,000	\$105,000
Ending Balance	\$0	\$0	\$0	\$0	0	\$0	\$39,877	\$194,387
Total Other	\$0	\$0	\$0	\$0	0	\$0	\$119,877	\$299,387
TOTAL	\$0	\$0	\$0	\$0	0	\$0	\$1,100,000	\$1,289,877

## 052 STORM WATER FUND

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Water Charges for Services								
052-34175 STORM WATER FEES	\$0	\$0	\$0	\$0	0	\$0	\$1,100,000	\$1,250,000
Total Water Charges for Services	\$0	\$0	\$0	\$0	0	\$0	\$1,100,000	\$1,250,000
Beginning Balance								
052-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$0	0	\$0	\$0	\$39,877
Total Beginning Balance	\$0	\$0	\$0	\$0	0	\$0	\$0	\$39,877
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$1,289,877</b>

## 052 STORM WATER FUND

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40455 STORM WATER OPER								
Personnel	\$0	\$0	\$0	\$0	0	\$0	\$653,223	\$663,590
Mat, Suppls, Services	\$0	\$0	\$0	\$0	0	\$0	\$295,400	\$295,400
Capital	\$0	\$0	\$0	\$0	0	\$0	\$31,500	\$31,500
Interfund Transfer	\$0	\$0	\$0	\$0	0	\$0	\$80,000	\$105,000
Total 40455 STORM WATER OPER	\$0	\$0	\$0	\$0	0	\$0	\$1,060,123	\$1,095,490
40999 END BAL SUR(DEF)								
Ending Balance	\$0	\$0	\$0	\$0	0	\$0	\$39,877	\$194,387
Total 40999 END BAL SUR(DEF)	\$0	\$0	\$0	\$0	0	\$0	\$39,877	\$194,387
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$1,289,877</b>



## GOLF COURSE FUND - Budget Summary

### 055 GOLF COURSE FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
County/SP District Revenue	\$129,024	\$11,000	\$0	\$0	0	\$0	\$0	\$0
Recreation	\$1,325,627	\$1,327,549	\$1,426,520	\$1,147,207	1,469,596	\$1,469,596	\$1,489,596	\$1,519,596
Misc. Revenues	\$32,326	\$62,941	\$25,829	\$14,149	51,350	\$51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
Total Revenues	\$1,511,977	\$1,426,490	\$1,477,348	\$1,186,356	1,545,946	\$1,545,946	\$1,565,946	\$1,595,946
Other								
Beginning Balance	\$850,677	\$927,168	\$1,054,654	\$1,187,987	1,053,965	\$1,187,987	\$1,157,586	\$1,054,454
Total Other	\$850,677	\$927,168	\$1,054,654	\$1,187,987	1,053,965	\$1,187,987	\$1,157,586	\$1,054,454
TOTAL	\$2,362,654	\$2,353,658	\$2,532,002	\$2,374,343	2,599,911	\$2,733,933	\$2,723,532	\$2,650,400

### 055 GOLF COURSE FUND

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$588,144	\$678,265	\$728,579	\$659,414	778,404	\$784,597	\$928,410	\$912,463
Mat, Suppls, Services	\$420,470	\$406,851	\$405,354	\$393,884	498,529	\$498,529	\$498,529	\$498,529
Capital	\$252,192	\$55,877	\$46,545	\$2,815	115,565	\$149,084	\$114,565	\$114,565
Debt Service	\$36,080	\$36,080	\$36,080	\$0	27,060	\$27,060	\$0	\$0
Total Depts	\$1,296,886	\$1,177,073	\$1,216,558	\$1,056,113	1,419,558	\$1,459,270	\$1,541,504	\$1,525,557
Other								
Interfund Transfer	\$138,600	\$121,931	\$127,457	\$117,077	117,077	\$117,077	\$127,574	\$127,574
Ending Balance	\$927,168	\$1,054,654	\$1,187,987	\$0	1,063,276	\$1,157,586	\$1,054,454	\$997,269
Total Other	\$1,065,768	\$1,176,585	\$1,315,444	\$117,077	1,180,353	\$1,274,663	\$1,182,028	\$1,124,843
TOTAL	\$2,362,654	\$2,353,658	\$2,532,002	\$1,173,190	2,599,911	\$2,733,933	\$2,723,532	\$2,650,400

## 055 GOLF COURSE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
County/SP District Revenue								
055-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$129,024	\$11,000	\$0	\$0	0	\$0	\$0	\$0
Total County/SP District Revenue	\$129,024	\$11,000	\$0	\$0	0	\$0	\$0	\$0
Recreation								
055-34611 CAMPS	\$0	\$0	\$24,483	\$13,570	0	\$0	\$0	\$0
055-34622 LEAGUES ADULT	\$0	\$0	\$661	\$4,840	0	\$0	\$0	\$0
055-34661 GOLF FEES	\$764,796	\$733,334	\$777,575	\$639,090	827,755	\$827,755	\$827,755	\$827,755
055-34662 CART FEES	\$221,113	\$206,380	\$223,044	\$189,890	226,771	\$226,771	\$226,771	\$226,771
055-34663 PASS FEES	\$61,517	\$59,543	\$48,910	\$51,422	53,463	\$53,463	\$53,463	\$53,463
055-34664 DRIVING RANGE FEES	\$54,708	\$56,992	\$56,353	\$42,971	59,807	\$59,807	\$59,807	\$59,807
055-34665 PRO-SHOP RETAIL SALE	\$180,885	\$206,166	\$182,482	\$131,422	200,000	\$200,000	\$200,000	\$220,000
055-34666 GOLF LESSONS	\$39,790	\$26,850	\$23,855	\$21,068	41,400	\$41,400	\$41,400	\$41,400
055-34667 GOLF LESSON CLINICS	\$1,086	\$1,080	\$940	\$220	2,700	\$2,700	\$2,700	\$2,700
055-34668 TOURNAMENT ADMIN.	\$1,733	\$14,681	\$17,345	\$1,163	2,700	\$2,700	\$2,700	\$2,700
055-34671 BEVERAGE CART RETAIL SALES	\$0	\$9,483	\$30,740	\$23,640	55,000	\$55,000	\$35,000	\$35,000
055-34672 BEVERAGE CART BEER SALES	\$0	\$9,741	\$28,885	\$20,605	0	\$0	\$40,000	\$50,000
055-34674 BEVERAGE CART TIPS	\$0	\$3,301	\$11,246	\$7,307	0	\$0	\$0	\$0
Total Recreation	\$1,325,627	\$1,327,549	\$1,426,520	\$1,147,207	1,469,596	\$1,469,596	\$1,489,596	\$1,519,596
Misc. Revenues								
055-36111 INTEREST EARNINGS	\$2,234	\$1,704	\$2,729	\$0	1,350	\$1,350	\$1,350	\$1,350
055-36210 RENTAL INCOME	\$26,414	\$28,219	\$20,844	\$13,417	25,000	\$25,000	\$25,000	\$25,000
055-36310 SALE OF ASSETS	\$0	\$0	\$2,025	\$0	0	\$0	\$0	\$0
055-36911 OTHER MISCELLANEOUS	\$3,415	\$32,741	\$0	\$517	25,000	\$25,000	\$25,000	\$25,000
055-36921 CASH OVER/SHORT	\$262	\$278	\$231	\$215	0	\$0	\$0	\$0
Total Misc. Revenues	\$32,326	\$62,941	\$25,829	\$14,149	51,350	\$51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)								
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
Total Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
Beginning Balance								
055-39990 BEGINNING BALANCE	\$850,677	\$927,168	\$1,054,654	\$1,187,987	1,053,965	\$1,187,987	\$1,157,586	\$1,054,454
Total Beginning Balance	\$850,677	\$927,168	\$1,054,654	\$1,187,987	1,053,965	\$1,187,987	\$1,157,586	\$1,054,454
TOTAL	\$2,362,654	\$2,353,658	\$2,532,002	\$2,374,343	2,599,911	\$2,733,933	\$2,723,532	\$2,650,400

## 055 GOLF COURSE FUND

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>40564 GOLF MAINTENANCE</b>								
Personnel	\$307,924	\$359,525	\$370,483	\$334,676	437,643	\$440,316	\$510,271	\$519,361
Mat, Suppls, Services	\$197,312	\$165,438	\$169,888	\$152,431	205,802	\$205,802	\$205,802	\$205,802
Capital	\$0	\$0	\$0	\$0	1,005	\$1,005	\$1,005	\$1,005
Interfund Transfer	\$84,100	\$72,441	\$75,671	\$69,015	69,015	\$69,015	\$75,290	\$75,290
<b>Total 40564 GOLF MAINTENANCE</b>	<b>\$589,335</b>	<b>\$597,404</b>	<b>\$616,042</b>	<b>\$556,122</b>	<b>713,465</b>	<b>\$716,138</b>	<b>\$792,368</b>	<b>\$801,458</b>
<b>40571 GOLF PRO SHOP</b>								
Personnel	\$280,220	\$318,740	\$358,096	\$324,738	340,761	\$344,281	\$418,139	\$393,102
Mat, Suppls, Services	\$223,159	\$241,413	\$235,466	\$241,453	292,727	\$292,727	\$292,727	\$292,727
Capital	\$0	\$0	\$0	\$0	1,000	\$1,000	\$1,000	\$1,000
Debt Service	\$36,080	\$36,080	\$36,080	\$0	27,060	\$27,060	\$0	\$0
Interfund Transfer	\$54,500	\$49,490	\$51,786	\$48,062	48,062	\$48,062	\$52,284	\$52,284
<b>Total 40571 GOLF PRO SHOP</b>	<b>\$593,959</b>	<b>\$645,723</b>	<b>\$681,428</b>	<b>\$614,253</b>	<b>709,610</b>	<b>\$713,130</b>	<b>\$764,150</b>	<b>\$739,113</b>
<b>40999 END BAL SUR(DEF)</b>								
Ending Balance	\$927,168	\$1,054,654	\$1,187,987	\$0	1,063,276	\$1,157,586	\$1,054,454	\$997,269
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$927,168</b>	<b>\$1,054,654</b>	<b>\$1,187,987</b>	<b>\$0</b>	<b>1,063,276</b>	<b>\$1,157,586</b>	<b>\$1,054,454</b>	<b>\$997,269</b>
<b>43367 GOLF COURSE IMPROVEMENTS</b>								
Capital	\$36,899	\$10,906	\$14,905	\$2,815	12,000	\$19,150	\$12,000	\$12,000
<b>Total 43367 GOLF COURSE IMPROVEMENTS</b>	<b>\$36,899</b>	<b>\$10,906</b>	<b>\$14,905</b>	<b>\$2,815</b>	<b>12,000</b>	<b>\$19,150</b>	<b>\$12,000</b>	<b>\$12,000</b>
<b>43403 GOLF EQUIPMENT REPLACEMENT</b>								
Capital	\$137,326	\$44,970	\$31,640	\$0	98,000	\$122,809	\$98,000	\$98,000
<b>Total 43403 GOLF EQUIPMENT REPLACEMENT</b>	<b>\$137,326</b>	<b>\$44,970</b>	<b>\$31,640</b>	<b>\$0</b>	<b>98,000</b>	<b>\$122,809</b>	<b>\$98,000</b>	<b>\$98,000</b>
<b>43588 GOLF COURSE SPRINKLER HEAD UPGRADE</b>								
Capital	\$77,967	\$0	\$0	\$0	0	\$0	\$0	\$0
<b>Total 43588 GOLF COURSE SPRINKLER HEAD UPGRADE</b>	<b>\$77,967</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>43685 EQUIP REPLACEMENT - COMPUTER</b>								
Capital	\$0	\$0	\$0	\$0	2,560	\$5,120	\$2,560	\$2,560
<b>Total 43685 EQUIP REPLACEMENT - COMPUTER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>2,560</b>	<b>\$5,120</b>	<b>\$2,560</b>	<b>\$2,560</b>
<b>TOTAL</b>	<b>\$2,362,654</b>	<b>\$2,353,658</b>	<b>\$2,532,002</b>	<b>\$1,173,190</b>	<b>2,598,911</b>	<b>\$2,733,933</b>	<b>\$2,723,532</b>	<b>\$2,650,400</b>





## TRANSPORTATION & PARKING FUND - Budget Summary

### 057 TRANSPORTATION & PARKING

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Sales Tax	\$3,868,264	\$4,019,133	\$4,398,879	\$4,255,853	4,190,000	\$4,850,000	\$5,092,500	\$5,245,275
Licenses	\$951,477	\$951,713	\$1,040,014	\$1,027,548	923,699	\$923,699	\$916,183	\$908,666
Other Fees	\$1,500	\$1,500	\$320	\$2,125	0	\$0	\$0	\$0
Federal Revenue	\$1,200,950	\$2,827,961	\$1,630,990	\$0	2,000,000	\$7,991,572	\$7,930,119	\$3,544,480
Transit Charges for Services	\$2,243,874	\$2,175,148	\$2,200,248	\$1,795,689	2,556,039	\$2,556,039	\$3,671,378	\$2,921,042
Fines & Forfeitures	\$757,842	\$739,204	\$970,338	\$1,003,215	679,200	\$679,200	\$1,469,200	\$1,469,200
Misc. Revenues	\$128,922	\$108,100	\$142,300	\$70,078	92,500	\$742,500	\$92,500	\$92,500
Special Revenues & Resources	\$332,444	\$452,727	\$408,972	\$219,138	346,000	\$346,000	\$300,000	\$300,000
<b>Total Revenues</b>	<b>\$9,485,272</b>	<b>\$11,275,486</b>	<b>\$10,792,061</b>	<b>\$8,373,646</b>	<b>10,787,438</b>	<b>\$18,089,010</b>	<b>\$19,471,880</b>	<b>\$14,481,163</b>
Other								
Beginning Balance	\$17,656,077	\$18,038,096	\$18,794,937	\$20,105,652	8,341,505	\$20,105,652	\$13,015,606	\$3,747,121
Total Other	\$17,656,077	\$18,038,096	\$18,794,937	\$20,105,652	8,341,505	\$20,105,652	\$13,015,606	\$3,747,121
<b>TOTAL</b>	<b>\$27,141,349</b>	<b>\$29,313,582</b>	<b>\$29,586,998</b>	<b>\$28,479,298</b>	<b>19,128,943</b>	<b>\$38,194,662</b>	<b>\$32,487,486</b>	<b>\$18,228,284</b>

### 057 TRANSPORTATION & PARKING

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$4,119,385	\$4,496,723	\$4,896,369	\$5,639,283	5,850,622	\$5,907,758	\$6,523,387	\$6,625,317
Mat, Suppls, Services	\$1,067,755	\$1,059,227	\$1,351,336	\$1,322,404	889,951	\$1,587,951	\$1,207,951	\$1,207,951
Capital	\$1,491,113	\$2,622,510	\$677,758	\$623,908	1,748,443	\$15,144,542	\$18,384,045	\$4,110,515
<b>Total Depts</b>	<b>\$6,678,253</b>	<b>\$8,178,460</b>	<b>\$6,925,463</b>	<b>\$7,585,594</b>	<b>8,489,016</b>	<b>\$22,640,251</b>	<b>\$26,115,383</b>	<b>\$11,943,783</b>
Other								
Interfund Transfer	\$2,425,000	\$2,340,185	\$2,555,882	\$2,538,804	2,598,204	\$2,538,804	\$2,624,982	\$2,680,882
Ending Balance	\$18,038,096	\$18,794,937	\$20,105,652	\$0	8,041,722	\$13,015,606	\$3,747,121	\$3,603,619
Total Other	\$20,463,096	\$21,135,122	\$22,661,534	\$2,538,804	10,639,926	\$15,554,410	\$6,372,103	\$6,284,501
<b>TOTAL</b>	<b>\$27,141,349</b>	<b>\$29,313,582</b>	<b>\$29,586,997</b>	<b>\$10,124,398</b>	<b>19,128,943</b>	<b>\$38,194,662</b>	<b>\$32,487,486</b>	<b>\$18,228,284</b>

## 057 TRANSPORTATION &amp; PARKING

## Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>Sales Tax</b>								
057-31212 TRANSIT SALES TAX	\$2,014,354	\$2,100,451	\$2,305,926	\$2,231,179	2,200,000	\$2,550,000	\$2,677,500	\$2,757,825
057-31214 RESORT TAX TRANSPOR	\$1,853,909	\$1,918,682	\$2,092,953	\$2,024,674	1,990,000	\$2,300,000	\$2,415,000	\$2,487,450
<b>Total Sales Tax</b>	<b>\$3,868,264</b>	<b>\$4,019,133</b>	<b>\$4,398,879</b>	<b>\$4,255,853</b>	<b>4,190,000</b>	<b>\$4,850,000</b>	<b>\$5,092,500</b>	<b>\$5,245,275</b>
<b>Licenses</b>								
057-32111 BUSINESS LICENSES	\$805,951	\$811,606	\$905,481	\$886,341	773,699	\$773,699	\$766,183	\$758,666
057-32161 NIGHT RENT LIC FEE	\$145,526	\$140,107	\$134,533	\$141,206	150,000	\$150,000	\$150,000	\$150,000
<b>Total Licenses</b>	<b>\$951,477</b>	<b>\$951,713</b>	<b>\$1,040,014</b>	<b>\$1,027,548</b>	<b>923,699</b>	<b>\$923,699</b>	<b>\$916,183</b>	<b>\$908,666</b>
<b>Other Fees</b>								
057-32639 SPECIAL EVENT PARKING FEES	\$1,500	\$1,500	\$320	\$2,125	0	\$0	\$0	\$0
<b>Total Other Fees</b>	<b>\$1,500</b>	<b>\$1,500</b>	<b>\$320</b>	<b>\$2,125</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Federal Revenue</b>								
057-33110 FEDERAL GRANTS	\$1,200,950	\$2,827,961	\$1,630,990	\$0	2,000,000	\$7,991,572	\$7,930,119	\$3,544,480
<b>Total Federal Revenue</b>	<b>\$1,200,950</b>	<b>\$2,827,961</b>	<b>\$1,630,990</b>	<b>\$0</b>	<b>2,000,000</b>	<b>\$7,991,572</b>	<b>\$7,930,119</b>	<b>\$3,544,480</b>
<b>Transit Charges for Services</b>								
057-34211 FARE REVENUE	\$36,243	\$71,978	\$31,078	\$27,443	61,383	\$61,383	\$64,609	\$67,835
057-34221 BUS ADVERTISING	\$70,827	\$55,910	\$49,200	\$52,940	49,349	\$49,349	\$51,278	\$53,207
057-34230 REGIONAL TRANSIT REVENUE	\$2,136,805	\$2,047,259	\$2,119,970	\$1,715,306	2,445,307	\$2,445,307	\$3,555,491	\$2,800,000
<b>Total Transit Charges for Services</b>	<b>\$2,243,874</b>	<b>\$2,175,148</b>	<b>\$2,200,248</b>	<b>\$1,795,689</b>	<b>2,556,039</b>	<b>\$2,556,039</b>	<b>\$3,671,378</b>	<b>\$2,921,042</b>
<b>Fines &amp; Forfeitures</b>								
057-35300 CITY FINES	\$185,172	\$156,320	\$202,064	\$185,677	150,000	\$150,000	\$150,000	\$150,000
057-35301 PARKING PERMITS	\$117,095	\$184,127	\$183,641	\$199,858	100,000	\$100,000	\$100,000	\$100,000
057-35307 IN CAR METERS	\$7,839	\$2,739	\$340	\$1,788	10,000	\$10,000	\$10,000	\$10,000
057-35308 QUICK CARD	\$0	\$0	\$-12	\$0	1,000	\$1,000	\$1,000	\$1,000
057-35309 TOKEN SALES	\$2,392	\$1,798	\$1,979	\$1,544	5,000	\$5,000	\$5,000	\$5,000
057-35310 METER REVENUE	\$445,398	\$394,221	\$582,213	\$614,415	410,000	\$410,000	\$1,200,000	\$1,200,000
057-35311 IN-CAR METER (ICM) DEVICES	\$-54	\$94	\$112	\$-67	3,200	\$3,200	\$3,200	\$3,200
057-35312 IMPOUND	\$0	\$-94	\$0	\$0	0	\$0	\$0	\$0
<b>Total Fines &amp; Forfeitures</b>	<b>\$757,842</b>	<b>\$739,204</b>	<b>\$970,338</b>	<b>\$1,003,215</b>	<b>679,200</b>	<b>\$679,200</b>	<b>\$1,469,200</b>	<b>\$1,469,200</b>
<b>Misc. Revenues</b>								
057-36111 INTEREST EARNINGS	\$105,732	\$80,657	\$94,047	\$0	80,000	\$80,000	\$80,000	\$80,000
057-36210 RENTAL INCOME	\$0	\$12,713	\$40,615	\$56,680	0	\$0	\$0	\$0
057-36310 SALE OF ASSETS	\$0	\$0	\$3,420	\$0	0	\$0	\$0	\$0
057-36911 OTHER MISCELLANEOUS	\$23,202	\$14,639	\$4,225	\$13,334	12,500	\$662,500	\$12,500	\$12,500
057-36921 CASH OVER/SHORT	\$-12	\$92	\$-7	\$64	0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$128,922</b>	<b>\$108,100</b>	<b>\$142,300</b>	<b>\$70,078</b>	<b>92,500</b>	<b>\$742,500</b>	<b>\$92,500</b>	<b>\$92,500</b>

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Special Revenues & Resources								
057-39110 DONATIONS	\$65,988	\$60,913	\$60,912	\$45,686	46,000	\$46,000	\$0	\$0
057-39126 OTHER CONTRIBUTIONS	\$266,456	\$391,814	\$348,059	\$173,453	300,000	\$300,000	\$300,000	\$300,000
Total Special Revenues & Resources	\$332,444	\$452,727	\$408,972	\$219,138	346,000	\$346,000	\$300,000	\$300,000
Beginning Balance								
057-39990 BEGINNING BALANCE	\$17,656,077	\$18,038,096	\$18,794,937	\$20,105,652	8,341,505	\$20,105,652	\$13,015,606	\$3,747,121
Total Beginning Balance	\$17,656,077	\$18,038,096	\$18,794,937	\$20,105,652	8,341,505	\$20,105,652	\$13,015,606	\$3,747,121
TOTAL	\$27,141,349	\$29,313,582	\$29,586,998	\$28,479,298	19,128,943	\$38,194,662	\$32,487,486	\$18,228,284

## 057 TRANSPORTATION & PARKING

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40481 TRANSPORTATION OPER								
Personnel	\$4,101,867	\$4,123,981	\$4,117,711	\$4,839,855	4,939,792	\$4,988,263	\$5,563,179	\$5,650,002
Mat, Suppls, Services	\$997,755	\$802,086	\$1,085,057	\$978,165	587,451	\$1,195,451	\$617,451	\$617,451
Capital	\$62,044	\$51,620	\$53,449	\$15,162	17,216	\$17,216	\$17,216	\$17,216
Interfund Transfer	\$2,425,000	\$2,337,885	\$2,552,082	\$2,534,104	2,593,504	\$2,534,104	\$2,620,282	\$2,676,182
Total 40481 TRANSPORTATION OPER	\$7,586,666	\$7,315,573	\$7,808,299	\$8,367,286	8,137,963	\$8,735,034	\$8,818,128	\$8,960,851
40485 TRANSPORTATION PLANNING								
Personnel	\$0	\$0	\$323,869	\$312,922	347,166	\$347,166	\$355,922	\$361,775
Mat, Suppls, Services	\$0	\$0	\$88,811	\$24,834	124,500	\$124,500	\$412,500	\$412,500
Total 40485 TRANSPORTATION PLANNING	\$0	\$0	\$412,680	\$337,756	471,666	\$471,666	\$768,422	\$774,275
40500 PARKING								
Personnel	\$0	\$356,408	\$437,678	\$486,506	563,665	\$572,330	\$604,287	\$613,540
Mat, Suppls, Services	\$0	\$250,751	\$165,630	\$308,441	178,000	\$268,000	\$178,000	\$178,000
Interfund Transfer	\$0	\$2,300	\$3,800	\$4,700	4,700	\$4,700	\$4,700	\$4,700
Total 40500 PARKING	\$0	\$609,459	\$607,108	\$799,647	746,365	\$845,030	\$786,987	\$796,240
40999 END BAL SUR(DEF)								
Ending Balance	\$18,038,096	\$18,794,937	\$20,105,652	\$0	8,041,722	\$13,015,606	\$3,747,121	\$3,603,619
Total 40999 END BAL SUR(DEF)	\$18,038,096	\$18,794,937	\$20,105,652	\$0	8,041,722	\$13,015,606	\$3,747,121	\$3,603,619
42186 PSSM LONG TERM AGREEMENT								
Mat, Suppls, Services	\$30,000	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 42186 PSSM LONG TERM AGREEMENT	\$30,000	\$0	\$0	\$0	0	\$0	\$0	\$0
43011 HMBA VIA CHAMBER								
Mat, Suppls, Services	\$40,000	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43011 HMBA VIA CHAMBER	\$40,000	\$0	\$0	\$0	0	\$0	\$0	\$0



	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Capital	\$0	\$0	\$0	\$0	0	\$1,500,000	\$0	\$0
Total 43620 PCMR TRANSIT CENTER	\$0	\$0	\$0	\$0	0	\$1,500,000	\$0	\$0
43621 IRONHORSE SOLAR ARRAY								
Capital	\$241,894	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43621 IRONHORSE SOLAR ARRAY	\$241,894	\$0	\$0	\$0	0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL								
Capital	\$0	\$0	\$0	\$0	0	\$45,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	0	\$45,000	\$0	\$0
43623 IRONHORSE SEASONAL HOUSING								
Personnel	\$18,214	\$16,334	\$17,112	\$0	0	\$0	\$0	\$0
Mat, Suppls, Services	\$0	\$6,389	\$11,837	\$10,963	0	\$0	\$0	\$0
Capital	\$340,728	\$1,627,982	\$67,077	\$3,026	0	\$156,194	\$0	\$0
Total 43623 IRONHORSE SEASONAL HOUSING	\$358,942	\$1,650,706	\$96,026	\$13,988	0	\$156,194	\$0	\$0
43624 TRANSIT SIGNAL PRIORITY								
Capital	\$0	\$0	\$0	\$0	0	\$142,385	\$340,989	\$102,645
Total 43624 TRANSIT SIGNAL PRIORITY	\$0	\$0	\$0	\$0	0	\$142,385	\$340,989	\$102,645
43625 IRONHORSE TRANSIT FAC ASSET MGMT								
Capital	\$0	\$4,385	\$20,520	\$10,205	180,000	\$875,095	\$180,000	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$0	\$4,385	\$20,520	\$10,205	180,000	\$875,095	\$180,000	\$180,000
43630 PARKING SYSTEM SOFTWARE								
Capital	\$47,970	\$56,979	\$0	\$0	0	\$0	\$0	\$0
Total 43630 PARKING SYSTEM SOFTWARE	\$47,970	\$56,979	\$0	\$0	0	\$0	\$0	\$0
43634 PARKING WAYFINDING								
Capital	\$0	\$5,425	\$0	\$0	0	\$114,575	\$385,000	\$150,000
Total 43634 PARKING WAYFINDING	\$0	\$5,425	\$0	\$0	0	\$114,575	\$385,000	\$150,000
43650 FLEET MGMT SOFTWARE								
Capital	\$0	\$0	\$0	\$0	0	\$122,000	\$53,195	\$0
Total 43650 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	0	\$122,000	\$53,195	\$0
43653 TRANS PLANS & STUDIES								
Capital	\$0	\$70,000	\$50,870	\$0	262,500	\$359,130	\$100,000	\$100,000
Total 43653 TRANS PLANS & STUDIES	\$0	\$70,000	\$50,870	\$0	262,500	\$359,130	\$100,000	\$100,000
43654 RICHARDSON FLAT ROAD IMP								
Capital	\$0	\$0	\$0	\$0	0	\$750,000	\$0	\$0
Total 43654 RICHARDSON FLAT ROAD IMP	\$0	\$0	\$0	\$0	0	\$750,000	\$0	\$0
43655 TRANSIT FAC CAP RENEWAL								
Capital	\$0	\$56,320	\$2,193	\$0	50,000	\$97,807	\$50,000	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$56,320	\$2,193	\$0	50,000	\$97,807	\$50,000	\$50,000
43686 EQUIP REPLACEMENT - COMPUTER								
Capital	\$0	\$0	\$1,973	\$3,677	14,172	\$26,371	\$14,172	\$14,172
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$0	\$0	\$1,973	\$3,677	14,172	\$26,371	\$14,172	\$14,172
43702 STREETS AND WATER MAINTENANCE BUILDING								

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Capital	\$0	\$0	\$0	\$0	0	\$0	\$1,000,000	\$0
Total 43702 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$1,000,000	\$0
43712 TRAFFIC MANAGEMENT CAMERAS								
Capital	\$0	\$0	\$0	\$0	75,000	\$125,000	\$50,000	\$0
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$0	\$0	\$0	\$0	75,000	\$125,000	\$50,000	\$0
43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR								
Capital	\$0	\$0	\$0	\$0	0	\$525,000	\$150,000	\$75,000
Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR	\$0	\$0	\$0	\$0	0	\$525,000	\$150,000	\$75,000
43731 CHINA BRIDGE EVENT PARKING								
Capital	\$0	\$0	\$0	\$72,336	310,000	\$647,271	\$310,000	\$310,000
Total 43731 CHINA BRIDGE EVENT PARKING	\$0	\$0	\$0	\$72,336	310,000	\$647,271	\$310,000	\$310,000
43739 TRANSIT ONBOARD SECURITY CAMERAS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$340,000	\$14,000
Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$0	\$0	\$0	\$0	0	\$0	\$340,000	\$14,000
43740 TRANSIT ONBOARD WI-FI								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$194,000	\$25,000
Total 43740 TRANSIT ONBOARD WI-FI	\$0	\$0	\$0	\$0	0	\$0	\$194,000	\$25,000
43746 PARK. DECK COATING IRON HORSE BUS GARAGE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$125,000	\$125,000
Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	\$0	\$0	\$0	\$0	0	\$0	\$125,000	\$125,000
43761 KIMBALL JUNCTION TRANSIT CENTER								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$3,910,000	\$0
Total 43761 KIMBALL JUNCTION TRANSIT CENTER	\$0	\$0	\$0	\$0	0	\$0	\$3,910,000	\$0
43764 PARKS BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$350,667	\$0
Total 43764 PARKS BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$350,667	\$0
43767 GOLF BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$175,333	\$0
Total 43767 GOLF BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$175,333	\$0
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT								
Capital	\$0	\$0	\$0	\$60,000	0	\$60,000	\$5,940,000	\$0
Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$0	\$0	\$0	\$60,000	0	\$60,000	\$5,940,000	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$75,000
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$0	\$0	\$0	\$0	0	\$0	\$0	\$75,000
<b>TOTAL</b>	<b>\$27,141,349</b>	<b>\$29,313,582</b>	<b>\$29,586,998</b>	<b>\$10,124,398</b>	<b>19,122,943</b>	<b>\$38,194,662</b>	<b>\$32,487,487</b>	<b>\$18,228,284</b>

## POLICE SPECIAL REVENUE FUND - Budget Summary

### 021 POLICE SPECIAL REVENUE FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
State Revenue	\$1,112	\$500	\$1,000	\$1,430	0	\$1,430	\$0	\$0
Total Revenues	\$1,112	\$500	\$1,000	\$1,430	0	\$1,430	\$0	\$0
Other								
Beginning Balance	\$27,532	\$28,644	\$29,144	\$29,944	29,144	\$29,944	\$31,374	\$31,374
Total Other	\$27,532	\$28,644	\$29,144	\$29,944	29,144	\$29,944	\$31,374	\$31,374
<b>TOTAL</b>	<b>\$28,644</b>	<b>\$29,144</b>	<b>\$30,144</b>	<b>\$31,374</b>	<b>29,144</b>	<b>\$31,374</b>	<b>\$31,374</b>	<b>\$31,374</b>

### 021 POLICE SPECIAL REVENUE FUND

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Capital	\$0	\$0	\$200	\$0	0	\$0	\$0	\$0
Total Depts	\$0	\$0	\$200	\$0	0	\$0	\$0	\$0
Other								
Ending Balance	\$28,644	\$29,144	\$29,944	\$0	29,144	\$31,374	\$31,374	\$31,374
Total Other	\$28,644	\$29,144	\$29,944	\$0	29,144	\$31,374	\$31,374	\$31,374
<b>TOTAL</b>	<b>\$28,644</b>	<b>\$29,144</b>	<b>\$30,144</b>	<b>\$0</b>	<b>29,144</b>	<b>\$31,374</b>	<b>\$31,374</b>	<b>\$31,374</b>

## 021 POLICE SPECIAL REVENUE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
State Revenue								
021-33269 TOBACCO COMPLIANCE	\$1,112	\$500	\$1,000	\$1,430	0	\$1,430	\$0	\$0
Total State Revenue	\$1,112	\$500	\$1,000	\$1,430	0	\$1,430	\$0	\$0
Beginning Balance								
021-39990 BEGINNING BALANCE	\$27,532	\$28,644	\$29,144	\$29,944	29,144	\$29,944	\$31,374	\$31,374
Total Beginning Balance	\$27,532	\$28,644	\$29,144	\$29,944	29,144	\$29,944	\$31,374	\$31,374
TOTAL	\$28,644	\$29,144	\$30,144	\$31,374	29,144	\$31,374	\$31,374	\$31,374

## 021 POLICE SPECIAL REVENUE FUND

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)								
Ending Balance	\$28,644	\$29,144	\$29,944	\$0	29,144	\$31,374	\$31,374	\$31,374
Total 40999 END BAL SUR(DEF)	\$28,644	\$29,144	\$29,944	\$0	29,144	\$31,374	\$31,374	\$31,374
41001 POLICE SPECIAL REVENUE FUND								
Capital	\$0	\$0	\$200	\$0	0	\$0	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$200	\$0	0	\$0	\$0	\$0
TOTAL	\$28,644	\$29,144	\$30,144	\$0	29,144	\$31,374	\$31,374	\$31,374



## CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

**022      CRIMINAL      FORFEITURE**

### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
State Revenue	\$11,201	-\$1,875	\$0	\$3,996	0	\$5,738	\$0	\$0
Total Revenues	\$11,201	-\$1,875	\$0	\$3,996	0	\$5,738	\$0	\$0
Other								
Beginning Balance	\$8,985	\$19,133	\$17,258	\$17,257	17,258	\$17,257	\$18,128	\$18,128
Total Other	\$8,985	\$19,133	\$17,258	\$17,257	17,258	\$17,257	\$18,128	\$18,128
<b>TOTAL</b>	<b>\$20,186</b>	<b>\$17,258</b>	<b>\$17,258</b>	<b>\$21,253</b>	<b>17,258</b>	<b>\$22,995</b>	<b>\$18,128</b>	<b>\$18,128</b>

**022      CRIMINAL      FORFEITURE**

### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Capital	\$1,054	\$0	\$1	\$0	0	\$4,867	\$0	\$0
Total Depts	\$1,054	\$0	\$1	\$0	0	\$4,867	\$0	\$0
Other								
Ending Balance	\$19,133	\$17,258	\$17,257	\$0	17,258	\$18,128	\$18,128	\$18,128
Total Other	\$19,133	\$17,258	\$17,257	\$0	17,258	\$18,128	\$18,128	\$18,128
<b>TOTAL</b>	<b>\$20,187</b>	<b>\$17,258</b>	<b>\$17,258</b>	<b>\$0</b>	<b>17,258</b>	<b>\$22,995</b>	<b>\$18,128</b>	<b>\$18,128</b>

**022 CRIMINAL FORFEITURE**
**Revenue by Type**

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
State Revenue								
022-33271 CONFISCATIONS	\$11,201	\$-1,875	\$0	\$3,996	0	\$5,738	\$0	\$0
Total State Revenue	\$11,201	\$-1,875	\$0	\$3,996	0	\$5,738	\$0	\$0
Beginning Balance								
022-39990 BEGINNING BALANCE	\$8,985	\$19,133	\$17,258	\$17,257	17,258	\$17,257	\$18,128	\$18,128
Total Beginning Balance	\$8,985	\$19,133	\$17,258	\$17,257	17,258	\$17,257	\$18,128	\$18,128
<b>TOTAL</b>	<b>\$20,186</b>	<b>\$17,258</b>	<b>\$17,258</b>	<b>\$21,253</b>	<b>17,258</b>	<b>\$22,995</b>	<b>\$18,128</b>	<b>\$18,128</b>

**022 CRIMINAL FORFEITURE**
**Expenditures by Department & Type**

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)								
Ending Balance	\$19,133	\$17,258	\$17,257	\$0	17,258	\$18,128	\$18,128	\$18,128
Total 40999 END BAL SUR(DEF)	\$19,133	\$17,258	\$17,257	\$0	17,258	\$18,128	\$18,128	\$18,128
41001 POLICE SPECIAL REVENUE FUND								
Capital	\$1,054	\$0	\$1	\$0	0	\$4,867	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$1,054	\$0	\$1	\$0	0	\$4,867	\$0	\$0
<b>TOTAL</b>	<b>\$20,187</b>	<b>\$17,258</b>	<b>\$17,258</b>	<b>\$0</b>	<b>17,258</b>	<b>\$22,995</b>	<b>\$18,128</b>	<b>\$18,128</b>

## FLEET SERVICES FUND - Budget Summary

### 062 FLEET SERVICES FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Interfund Transactions (Admin)	\$2,910,430	\$2,576,000	\$2,728,700	\$2,448,000	2,730,800	\$2,448,000	\$2,479,200	\$2,479,200
Total Revenues	\$2,910,430	\$2,576,000	\$2,728,700	\$2,448,000	2,730,800	\$2,448,000	\$2,479,200	\$2,479,200
Other								
Beginning Balance	\$521,502	\$874,294	\$961,174	\$1,145,417	676,961	\$1,145,417	\$1,111,287	\$990,767
Total Other	\$521,502	\$874,294	\$961,174	\$1,145,417	676,961	\$1,145,417	\$1,111,287	\$990,767
<b>TOTAL</b>	<b>\$3,431,932</b>	<b>\$3,450,294</b>	<b>\$3,689,874</b>	<b>\$3,593,417</b>	<b>3,407,761</b>	<b>\$3,593,417</b>	<b>\$3,590,487</b>	<b>\$3,469,967</b>

### 062 FLEET SERVICES FUND

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$635,023	\$670,854	\$800,303	\$852,372	835,721	\$851,510	\$964,100	\$978,570
Mat, Suppls, Services	\$1,909,327	\$1,811,471	\$1,736,716	\$1,385,077	1,651,120	\$1,620,620	\$1,625,620	\$1,625,620
Capital	\$13,288	\$6,794	\$7,438	\$6,116	10,000	\$10,000	\$10,000	\$10,000
Total Depts	\$2,557,638	\$2,489,120	\$2,544,457	\$2,243,566	2,496,841	\$2,482,130	\$2,599,720	\$2,614,190
Other								
Ending Balance	\$874,294	\$961,174	\$1,145,417	\$0	910,920	\$1,111,287	\$990,767	\$855,777
Total Other	\$874,294	\$961,174	\$1,145,417	\$0	910,920	\$1,111,287	\$990,767	\$855,777
<b>TOTAL</b>	<b>\$3,431,932</b>	<b>\$3,450,294</b>	<b>\$3,689,874</b>	<b>\$2,243,566</b>	<b>3,407,761</b>	<b>\$3,593,417</b>	<b>\$3,590,487</b>	<b>\$3,469,967</b>

## 062 FLEET SERVICES FUND

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Interfund Transactions (Admin)								
062-38110 CENTRAL GARAGE CHG	\$1,378,400	\$1,378,800	\$1,378,700	\$1,348,000	1,380,800	\$1,348,000	\$1,369,200	\$1,369,200
062-38111 FUEL SALES	\$1,532,030	\$1,197,200	\$1,350,000	\$1,100,000	1,350,000	\$1,100,000	\$1,110,000	\$1,110,000
Total Interfund Transactions (Admin)	\$2,910,430	\$2,576,000	\$2,728,700	\$2,448,000	2,730,800	\$2,448,000	\$2,479,200	\$2,479,200
Beginning Balance								
062-39990 BEGINNING BALANCE	\$521,502	\$874,294	\$961,174	\$1,145,417	676,961	\$1,145,417	\$1,111,287	\$990,767
Total Beginning Balance	\$521,502	\$874,294	\$961,174	\$1,145,417	676,961	\$1,145,417	\$1,111,287	\$990,767
TOTAL	\$3,431,932	\$3,450,294	\$3,689,874	\$3,593,417	3,407,761	\$3,593,417	\$3,590,487	\$3,469,967

## 062 FLEET SERVICES FUND

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40471 FLEET SERVICES DEPT								
Personnel	\$635,023	\$670,854	\$800,303	\$852,372	835,721	\$851,510	\$964,100	\$978,570
Mat, Suppls, Services	\$1,909,327	\$1,811,471	\$1,736,716	\$1,385,077	1,651,120	\$1,620,620	\$1,625,620	\$1,625,620
Capital	\$13,288	\$6,794	\$7,438	\$6,116	10,000	\$10,000	\$10,000	\$10,000
Total 40471 FLEET SERVICES DEPT	\$2,557,638	\$2,489,120	\$2,544,457	\$2,243,566	2,496,841	\$2,482,130	\$2,599,720	\$2,614,190
40999 END BAL SUR(DEF)								
Ending Balance	\$874,294	\$961,174	\$1,145,417	\$0	910,920	\$1,111,287	\$990,767	\$855,777
Total 40999 END BAL SUR(DEF)	\$874,294	\$961,174	\$1,145,417	\$0	910,920	\$1,111,287	\$990,767	\$855,777
TOTAL	\$3,431,932	\$3,450,294	\$3,689,874	\$2,243,566	3,407,761	\$3,593,417	\$3,590,487	\$3,469,967

## SELF INSURANCE FUND - Budget Summary

### 064 SELF INSURANCE FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Misc. Revenues	\$204,000	\$204,000	\$258,000	\$258,000	258,000	\$258,000	\$258,000	\$258,000
Interfund Transactions (Admin)	\$0	\$349,998	\$463,227	\$992,665	492,666	\$992,666	\$686,997	\$955,405
Total Revenues	\$204,000	\$553,998	\$721,227	\$1,250,665	750,666	\$1,250,666	\$944,997	\$1,213,405
Other								
Beginning Balance	\$1,848,254	\$1,423,816	\$1,208,215	\$607,450	674,861	\$607,450	\$421,816	\$20,313
Total Other	\$1,848,254	\$1,423,816	\$1,208,215	\$607,450	674,861	\$607,450	\$421,816	\$20,313
TOTAL	\$2,052,254	\$1,977,814	\$1,929,442	\$1,858,115	1,425,527	\$1,858,116	\$1,366,813	\$1,233,718

### 064 SELF INSURANCE FUND

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Mat, Suppls, Services	\$628,438	\$769,599	\$1,321,992	\$994,011	946,300	\$1,436,300	\$1,346,500	\$1,146,500
Total Depts	\$628,438	\$769,599	\$1,321,992	\$994,011	946,300	\$1,436,300	\$1,346,500	\$1,146,500
Other								
Ending Balance	\$1,423,816	\$1,208,215	\$607,450	\$0	479,227	\$421,816	\$20,313	\$87,218
Total Other	\$1,423,816	\$1,208,215	\$607,450	\$0	479,227	\$421,816	\$20,313	\$87,218
TOTAL	\$2,052,254	\$1,977,814	\$1,929,442	\$994,011	1,425,527	\$1,858,116	\$1,366,813	\$1,233,718

## 064 SELF INSURANCE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Misc. Revenues								
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$204,000	\$204,000	\$258,000	\$258,000	258,000	\$258,000	\$258,000	\$258,000
Total Misc. Revenues	\$204,000	\$204,000	\$258,000	\$258,000	258,000	\$258,000	\$258,000	\$258,000
Interfund Transactions (Admin)								
064-38141 INS - GENERAL FUND	\$0	\$178,777	\$248,674	\$779,567	279,567	\$779,567	\$444,676	\$600,000
064-38142 INS - GOLF	\$0	\$5,351	\$6,286	\$3,352	3,352	\$3,352	\$5,405	\$5,405
064-38143 INS - WATER FUND	\$0	\$41,727	\$58,358	\$93,685	93,685	\$93,685	\$92,816	\$150,000
064-38144 INS - TRANSPORTATION	\$0	\$124,143	\$149,909	\$116,061	116,061	\$116,061	\$144,100	\$200,000
Total Interfund Transactions (Admin)	\$0	\$349,998	\$463,227	\$992,665	492,666	\$992,666	\$686,997	\$955,405
Beginning Balance								
064-39990 BEGINNING BALANCE	\$1,848,254	\$1,423,816	\$1,208,215	\$607,450	674,861	\$607,450	\$421,816	\$20,313
Total Beginning Balance	\$1,848,254	\$1,423,816	\$1,208,215	\$607,450	674,861	\$607,450	\$421,816	\$20,313
TOTAL	\$2,052,254	\$1,977,814	\$1,929,442	\$1,858,115	1,425,527	\$1,858,116	\$1,366,813	\$1,233,718

## 064 SELF INSURANCE FUND

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40132 SELF INS & SEC BOND								
Mat, Suppls, Services	\$502,631	\$671,573	\$1,140,896	\$762,454	756,300	\$1,246,300	\$1,071,500	\$871,500
Total 40132 SELF INS & SEC BOND	\$502,631	\$671,573	\$1,140,896	\$762,454	756,300	\$1,246,300	\$1,071,500	\$871,500
40138 E.P.A.								
Mat, Suppls, Services	\$2,392	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 40138 E.P.A.	\$2,392	\$0	\$0	\$0	0	\$0	\$0	\$0
40139 WORKERS COMP								
Mat, Suppls, Services	\$123,416	\$98,026	\$181,097	\$231,556	190,000	\$190,000	\$275,000	\$275,000
Total 40139 WORKERS COMP	\$123,416	\$98,026	\$181,097	\$231,556	190,000	\$190,000	\$275,000	\$275,000
40999 END BAL SUR(DEF)								
Ending Balance	\$1,423,816	\$1,208,215	\$607,450	\$0	479,227	\$421,816	\$20,313	\$87,218
Total 40999 END BAL SUR(DEF)	\$1,423,816	\$1,208,215	\$607,450	\$0	479,227	\$421,816	\$20,313	\$87,218
TOTAL	\$2,052,254	\$1,977,814	\$1,929,442	\$994,011	1,425,527	\$1,858,116	\$1,366,813	\$1,233,718

## SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

### 070 SALES TAX REV BOND - DEBT SVS

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Misc. Revenues	\$6,540	\$2,747	\$4,669	\$30,784	0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$180,847	\$181,247	\$168,616	\$164,089	164,089	\$164,089	\$160,058	\$159,826
Interfund Transactions (CIP/Debt)	\$1,380,741	\$1,380,741	\$1,428,429	\$2,425,473	2,425,473	\$2,425,473	\$2,091,955	\$2,097,787
Bond Proceeds	\$0	\$0	\$24,992,543	\$0	0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$1,568,128</b>	<b>\$1,564,735</b>	<b>\$26,594,256</b>	<b>\$2,620,346</b>	<b>2,589,562</b>	<b>\$2,589,562</b>	<b>\$2,252,013</b>	<b>\$2,257,613</b>
Other								
Beginning Balance	\$1,958,852	\$1,160,392	\$1,165,265	\$6,527,765	6,514,375	\$6,527,765	\$2,800,417	\$2,791,417
Total Other	\$1,958,852	\$1,160,392	\$1,165,265	\$6,527,765	6,514,375	\$6,527,765	\$2,800,417	\$2,791,417
<b>TOTAL</b>	<b>\$3,526,980</b>	<b>\$2,725,127</b>	<b>\$27,759,521</b>	<b>\$9,148,111</b>	<b>9,103,937</b>	<b>\$9,117,327</b>	<b>\$5,052,430</b>	<b>\$5,049,030</b>

### 070 SALES TAX REV BOND - DEBT SVS

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Debt Service	\$1,566,588	\$1,559,863	\$9,162,385	\$732,796	2,600,563	\$2,601,563	\$2,261,013	\$2,266,613
<b>Total Depts</b>	<b>\$1,566,588</b>	<b>\$1,559,863</b>	<b>\$9,162,385</b>	<b>\$732,796</b>	<b>2,600,563</b>	<b>\$2,601,563</b>	<b>\$2,261,013</b>	<b>\$2,266,613</b>
Other								
Interfund Transfer	\$800,000	\$0	\$12,069,371	\$3,715,347	0	\$3,715,347	\$0	\$0
Ending Balance	\$1,160,392	\$1,165,265	\$6,527,765	\$0	6,503,374	\$2,800,417	\$2,791,417	\$2,782,417
Total Other	\$1,960,392	\$1,165,265	\$18,597,136	\$3,715,347	6,503,374	\$6,515,764	\$2,791,417	\$2,782,417
<b>TOTAL</b>	<b>\$3,526,980</b>	<b>\$2,725,128</b>	<b>\$27,759,521</b>	<b>\$4,448,143</b>	<b>9,103,937</b>	<b>\$9,117,327</b>	<b>\$5,052,430</b>	<b>\$5,049,030</b>

## 070 SALES TAX REV BOND - DEBT SVS

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Misc. Revenues								
070-36112 INT EARN SPEC ACCTS	\$6,540	\$2,747	\$4,669	\$30,784	0	\$0	\$0	\$0
Total Misc. Revenues	\$6,540	\$2,747	\$4,669	\$30,784	0	\$0	\$0	\$0
Interfund Transactions (Admin)								
070-38131 CITY CONT. GENERAL	\$180,847	\$181,247	\$168,616	\$164,089	164,089	\$164,089	\$160,058	\$159,826
Total Interfund Transactions (Admin)	\$180,847	\$181,247	\$168,616	\$164,089	164,089	\$164,089	\$160,058	\$159,826
Interfund Transactions (CIP/Debt)								
070-38231 TRANSFER FROM CIP	\$134,366	\$134,366	\$251,079	\$1,297,588	1,297,588	\$1,297,588	\$1,285,867	\$1,288,297
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$920,000	\$920,000	\$850,412	\$803,885	803,885	\$803,885	\$806,088	\$809,490
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$326,375	\$326,375	\$326,938	\$324,000	324,000	\$324,000	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$1,380,741	\$1,380,741	\$1,428,429	\$2,425,473	2,425,473	\$2,425,473	\$2,091,955	\$2,097,787
Bond Proceeds								
070-39219 REFUNDING BONDS ISSUED	\$0	\$0	\$6,725,000	\$0	0	\$0	\$0	\$0
070-39220 BOND PROCEEDS	\$0	\$0	\$16,975,000	\$0	0	\$0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$0	\$1,292,543	\$0	0	\$0	\$0	\$0
Total Bond Proceeds	\$0	\$0	\$24,992,543	\$0	0	\$0	\$0	\$0
Beginning Balance								
070-39990 BEGINNING BALANCE	\$1,958,852	\$1,160,392	\$1,165,265	\$6,527,765	6,514,375	\$6,527,765	\$2,800,417	\$2,791,417
Total Beginning Balance	\$1,958,852	\$1,160,392	\$1,165,265	\$6,527,765	6,514,375	\$6,527,765	\$2,800,417	\$2,791,417
TOTAL	\$3,526,980	\$2,725,127	\$27,759,521	\$9,148,111	9,103,937	\$9,117,327	\$5,052,430	\$5,049,030

## 070 SALES TAX REV BOND - DEBT SVS

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40790 2005A SALES TAX REV BONDS								
Debt Service	\$1,238,213	\$1,238,613	\$7,203,574	\$0	0	\$0	\$0	\$0
Interfund Transfer	\$800,000	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 40790 2005A SALES TAX REV BONDS	\$2,038,213	\$1,238,613	\$7,203,574	\$0	0	\$0	\$0	\$0
40792 2010 SALES TAX REVENUE & REFUNDING BONDS								
Debt Service	\$328,375	\$321,250	\$330,244	\$324,265	326,000	\$327,000	\$0	\$0
Total 40792 2010 SALES TAX REVENUE & REFUNDING	\$328,375	\$321,250	\$330,244	\$324,265	326,000	\$327,000	\$0	\$0



	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
BONDS								
40795 2014A SALES TAX REV & REF BONDS								
Debt Service	\$0	\$0	\$1,183,002	\$102,640	1,090,650	\$1,090,650	\$1,089,100	\$1,092,700
Total 40795 2014A SALES TAX REV & REF BONDS	\$0	\$0	\$1,183,002	\$102,640	1,090,650	\$1,090,650	\$1,089,100	\$1,092,700
40796 2014B SALES TAX REV BONDS								
Debt Service	\$0	\$0	\$242,799	\$83,771	167,913	\$167,913	\$167,913	\$167,913
Interfund Transfer	\$0	\$0	\$5,424,196	\$0	0	\$0	\$0	\$0
Total 40796 2014B SALES TAX REV BONDS	\$0	\$0	\$5,666,995	\$83,771	167,913	\$167,913	\$167,913	\$167,913
40798 2015 SALES TAX REV BONDS								
Debt Service	\$0	\$0	\$202,767	\$222,120	1,016,000	\$1,016,000	\$1,004,000	\$1,006,000
Interfund Transfer	\$0	\$0	\$6,645,175	\$3,715,347	0	\$3,715,347	\$0	\$0
Total 40798 2015 SALES TAX REV BONDS	\$0	\$0	\$6,847,942	\$3,937,467	1,016,000	\$4,731,347	\$1,004,000	\$1,006,000
40999 END BAL SUR(DEF)								
Ending Balance	\$1,160,392	\$1,165,265	\$6,527,765	\$0	6,503,374	\$2,800,417	\$2,791,417	\$2,782,417
Total 40999 END BAL SUR(DEF)	\$1,160,392	\$1,165,265	\$6,527,765	\$0	6,503,374	\$2,800,417	\$2,791,417	\$2,782,417
TOTAL	\$3,526,980	\$2,725,128	\$27,759,521	\$4,448,143	9,103,937	\$9,117,327	\$5,052,430	\$5,049,030

## DEBT SERVICE FUND - Budget Summary

### 071 DEBT SERVICE FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Property Taxes	\$4,577,873	\$5,082,714	\$5,321,592	\$4,223,453	4,223,453	\$4,223,453	\$4,220,158	\$4,206,858
Misc. Revenues	\$74,704	\$94,732	\$65,958	\$62,757	66,983	\$66,983	\$62,645	\$57,657
Bond Proceeds	\$0	\$9,243,543	\$3,539,845	\$0	0	\$0	\$0	\$0
Total Revenues	\$4,652,577	\$14,420,989	\$8,927,395	\$4,286,210	4,290,436	\$4,290,436	\$4,282,803	\$4,264,515
Other								
Beginning Balance	\$412,312	\$407,093	\$432,580	\$1,003,018	990,728	\$1,003,018	\$1,063,074	\$1,120,892
Total Other	\$412,312	\$407,093	\$432,580	\$1,003,018	990,728	\$1,003,018	\$1,063,074	\$1,120,892
TOTAL	\$5,064,889	\$14,828,082	\$9,359,975	\$5,289,228	5,281,164	\$5,293,454	\$5,345,877	\$5,385,407

### 071 DEBT SERVICE FUND

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Debt Service	\$4,657,796	\$7,231,342	\$8,356,956	\$4,214,043	4,230,380	\$4,230,380	\$4,224,985	\$4,210,235
Total Depts	\$4,657,796	\$7,231,342	\$8,356,956	\$4,214,043	4,230,380	\$4,230,380	\$4,224,985	\$4,210,235
Other								
Interfund Transfer	\$0	\$7,164,160	\$0	\$0	0	\$0	\$0	\$0
Ending Balance	\$407,093	\$432,580	\$1,003,018	\$0	1,050,784	\$1,063,074	\$1,120,892	\$1,175,172
Total Other	\$407,093	\$7,596,740	\$1,003,018	\$0	1,050,784	\$1,063,074	\$1,120,892	\$1,175,172
TOTAL	\$5,064,889	\$14,828,082	\$9,359,974	\$4,214,043	5,281,164	\$5,293,454	\$5,345,877	\$5,385,407

## 071 DEBT SERVICE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>Property Taxes</b>								
071-31112 PROP TAX DEBT SERV	\$4,565,873	\$5,070,714	\$5,309,592	\$4,211,453	4,211,453	\$4,211,453	\$4,208,158	\$4,194,858
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	12,000	\$12,000	\$12,000	\$12,000
<b>Total Property Taxes</b>	<b>\$4,577,873</b>	<b>\$5,082,714</b>	<b>\$5,321,592</b>	<b>\$4,223,453</b>	<b>4,223,453</b>	<b>\$4,223,453</b>	<b>\$4,220,158</b>	<b>\$4,206,858</b>
<b>Misc. Revenues</b>								
071-36112 INT EARN SPEC ACCTS	\$1,424	\$29,061	\$253	\$329	0	\$0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$73,280	\$65,670	\$65,705	\$62,428	66,983	\$66,983	\$62,645	\$57,657
<b>Total Misc. Revenues</b>	<b>\$74,704</b>	<b>\$94,732</b>	<b>\$65,958</b>	<b>\$62,757</b>	<b>66,983</b>	<b>\$66,983</b>	<b>\$62,645</b>	<b>\$57,657</b>
<b>Bond Proceeds</b>								
071-39219 REFUNDING BONDS ISSUED	\$0	\$1,930,000	\$3,385,000	\$0	0	\$0	\$0	\$0
071-39220 BOND PROCEEDS	\$0	\$7,170,000	\$0	\$0	0	\$0	\$0	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$143,543	\$154,845	\$0	0	\$0	\$0	\$0
<b>Total Bond Proceeds</b>	<b>\$0</b>	<b>\$9,243,543</b>	<b>\$3,539,845</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Beginning Balance</b>								
071-39990 BEGINNING BALANCE	\$412,312	\$407,093	\$432,580	\$1,003,018	990,728	\$1,003,018	\$1,063,074	\$1,120,892
<b>Total Beginning Balance</b>	<b>\$412,312</b>	<b>\$407,093</b>	<b>\$432,580</b>	<b>\$1,003,018</b>	<b>990,728</b>	<b>\$1,003,018</b>	<b>\$1,063,074</b>	<b>\$1,120,892</b>
<b>TOTAL</b>	<b>\$5,064,889</b>	<b>\$14,828,082</b>	<b>\$9,359,975</b>	<b>\$5,289,228</b>	<b>5,281,164</b>	<b>\$5,293,454</b>	<b>\$5,345,877</b>	<b>\$5,385,407</b>

## 071 DEBT SERVICE FUND

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>40752 OPEN SP 2003 GO BONDS</b>								
Debt Service	\$432,465	\$1,967,573	\$0	\$0	0	\$0	\$0	\$0
<b>Total 40752 OPEN SP 2003 GO BONDS</b>	<b>\$432,465</b>	<b>\$1,967,573</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40760 GO BONDS-2004 SERIES</b>								
Debt Service	\$798,549	\$799,849	\$3,616,025	\$0	0	\$0	\$0	\$0
<b>Total 40760 GO BONDS-2004 SERIES</b>	<b>\$798,549</b>	<b>\$799,849</b>	<b>\$3,616,025</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40779 GO BONDS-2008 SERIES</b>								
Debt Service	\$910,931	\$905,981	\$904,150	\$900,765	904,000	\$904,000	\$899,000	\$898,000
<b>Total 40779 GO BONDS-2008 SERIES</b>	<b>\$910,931</b>	<b>\$905,981</b>	<b>\$904,150</b>	<b>\$900,765</b>	<b>904,000</b>	<b>\$904,000</b>	<b>\$899,000</b>	<b>\$898,000</b>
<b>40780 GO BONDS-2009 SERIES</b>								

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Debt Service	\$1,408,960	\$1,407,460	\$1,026,666	\$1,022,825	1,028,000	\$1,028,000	\$1,030,000	\$1,026,000
Total 40780 GO BONDS-2009 SERIES	\$1,408,960	\$1,407,460	\$1,026,666	\$1,022,825	1,028,000	\$1,028,000	\$1,030,000	\$1,026,000
40788 GO BONDS-2010B SERIES								
Debt Service	\$579,493	\$571,933	\$569,069	\$562,145	564,380	\$564,380	\$561,985	\$557,735
Total 40788 GO BONDS-2010B SERIES	\$579,493	\$571,933	\$569,069	\$562,145	564,380	\$564,380	\$561,985	\$557,735
40789 GO BONDS-2010A SERIES								
Debt Service	\$527,088	\$527,188	\$527,144	\$0	0	\$0	\$0	\$0
Total 40789 GO BONDS-2010A SERIES	\$527,088	\$527,188	\$527,144	\$0	0	\$0	\$0	\$0
40793 GO BONDS-2013A SERIES								
Debt Service	\$311	\$624,988	\$577,769	\$579,378	581,000	\$581,000	\$583,000	\$579,000
Interfund Transfer	\$0	\$7,164,160	\$0	\$0	0	\$0	\$0	\$0
Total 40793 GO BONDS-2013A SERIES	\$311	\$7,789,148	\$577,769	\$579,378	581,000	\$581,000	\$583,000	\$579,000
40794 GO BONDS-2013B SERIES								
Debt Service	\$0	\$426,372	\$411,656	\$408,765	410,000	\$410,000	\$407,000	\$409,000
Total 40794 GO BONDS-2013B SERIES	\$0	\$426,372	\$411,656	\$408,765	410,000	\$410,000	\$407,000	\$409,000
40797 2014 GO REFUNDING BONDS								
Debt Service	\$0	\$0	\$724,479	\$740,165	743,000	\$743,000	\$744,000	\$740,500
Total 40797 2014 GO REFUNDING BONDS	\$0	\$0	\$724,479	\$740,165	743,000	\$743,000	\$744,000	\$740,500
40999 END BAL SUR(DEF)								
Ending Balance	\$407,093	\$432,580	\$1,003,018	\$0	1,050,784	\$1,063,074	\$1,120,892	\$1,175,172
Total 40999 END BAL SUR(DEF)	\$407,093	\$432,580	\$1,003,018	\$0	1,050,784	\$1,063,074	\$1,120,892	\$1,175,172
<b>TOTAL</b>	<b>\$5,064,889</b>	<b>\$14,828,082</b>	<b>\$9,359,974</b>	<b>\$4,214,043</b>	<b>5,281,164</b>	<b>\$5,293,454</b>	<b>\$5,345,877</b>	<b>\$5,385,407</b>

## CAPITAL IMPROVEMENT FUND - Budget Summary

### 031 CAPITAL IMPROVEMENT FUND

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Property Taxes	\$0	\$283,345	\$0	\$0	0	\$0	\$0	\$0
Sales Tax	\$2,521,908	\$6,184,909	\$7,389,182	\$3,673,453	7,131,000	\$8,745,007	\$7,459,250	\$7,150,207
Planning Building & Engineering Fees	\$201,235	\$397,737	\$817,666	\$424,775	860,000	\$765,000	\$765,000	\$765,000
Federal Revenue	\$61,492	\$12,613	\$4,091	\$1,044	1,000,000	\$1,000,000	\$0	\$0
State Revenue	\$358,866	\$1,302,855	\$2,385,239	\$285,873	300,000	\$312,267	\$360,000	\$360,000
County/SP District Revenue	\$640,010	\$341,001	\$100,000	\$50,000	50,000	\$50,000	\$50,000	\$50,000
Misc. Revenues	\$477,063	\$1,785,454	\$1,713,671	\$249,835	230,000	\$232,000	\$230,000	\$230,000
Interfund Transactions (CIP/Debt)	\$849,400	\$7,164,160	\$12,069,371	\$3,715,347	0	\$3,715,347	\$0	\$0
Special Revenues & Resources	\$344,852	\$408,647	\$345,772	\$197,460	302,500	\$316,491	\$302,500	\$302,500
Bond Proceeds	\$0	\$0	\$0	\$0	0	\$2,100,000	\$17,000,000	\$0
<b>Total Revenues</b>	<b>\$5,454,826</b>	<b>\$17,880,721</b>	<b>\$24,824,993</b>	<b>\$8,597,786</b>	<b>9,873,500</b>	<b>\$17,236,113</b>	<b>\$26,166,750</b>	<b>\$8,857,707</b>
Other								
Beginning Balance	\$19,876,401	\$18,771,186	\$27,106,574	\$32,950,023	5,471,946	\$32,950,023	\$3,422,952	\$9,483,631
<b>Total Other</b>	<b>\$19,876,401</b>	<b>\$18,771,186</b>	<b>\$27,106,574</b>	<b>\$32,950,023</b>	<b>5,471,946</b>	<b>\$32,950,023</b>	<b>\$3,422,952</b>	<b>\$9,483,631</b>
<b>TOTAL</b>	<b>\$25,331,227</b>	<b>\$36,651,907</b>	<b>\$51,931,567</b>	<b>\$41,547,809</b>	<b>15,345,446</b>	<b>\$50,186,136</b>	<b>\$29,589,702</b>	<b>\$18,341,338</b>

### 031 CAPITAL IMPROVEMENT FUND

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$4,634	\$34,424	\$45,169	\$64,330	0	\$0	\$0	\$0
Capital	\$6,421,041	\$9,376,543	\$18,685,295	\$8,215,998	10,840,624	\$45,465,596	\$18,820,204	\$10,107,430
<b>Total Depts</b>	<b>\$6,425,675</b>	<b>\$9,410,967</b>	<b>\$18,730,465</b>	<b>\$8,280,328</b>	<b>10,840,624</b>	<b>\$45,465,596</b>	<b>\$18,820,204</b>	<b>\$10,107,430</b>
Other								
Interfund Transfer	\$134,366	\$134,366	\$251,079	\$1,297,588	1,297,588	\$1,297,588	\$1,285,867	\$1,288,297
Ending Balance	\$18,771,186	\$27,106,574	\$32,950,023	\$0	3,207,234	\$3,422,952	\$9,483,631	\$6,945,611
<b>Total Other</b>	<b>\$18,905,552</b>	<b>\$27,240,940</b>	<b>\$33,201,102</b>	<b>\$1,297,588</b>	<b>4,504,822</b>	<b>\$4,720,540</b>	<b>\$10,769,498</b>	<b>\$8,233,908</b>
<b>TOTAL</b>	<b>\$25,331,227</b>	<b>\$36,651,907</b>	<b>\$51,931,567</b>	<b>\$9,577,916</b>	<b>15,345,446</b>	<b>\$50,186,136</b>	<b>\$29,589,702</b>	<b>\$18,341,338</b>



Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
031-39110 DONATIONS	\$0	\$200	\$0	\$0	0	\$0	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$342,627	\$405,497	\$342,772	\$178,418	300,000	\$300,000	\$300,000	\$300,000
031-39129 LIBRARY FUNDRAISING DONATION	\$1,975	\$2,950	\$3,000	\$17,991	2,500	\$16,491	\$2,500	\$2,500
031-39131 LIB. UNRES-DONATIONS	\$250	\$0	\$0	\$1,050	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$344,852	\$408,647	\$345,772	\$197,460	302,500	\$316,491	\$302,500	\$302,500
Bond Proceeds								
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	0	\$2,100,000	\$17,000,000	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	0	\$2,100,000	\$17,000,000	\$0
Beginning Balance								
031-39990 BEGINNING BALANCE	\$19,876,401	\$18,771,186	\$27,106,574	\$32,950,023	5,471,946	\$32,950,023	\$3,422,952	\$9,483,631
Total Beginning Balance	\$19,876,401	\$18,771,186	\$27,106,574	\$32,950,023	5,471,946	\$32,950,023	\$3,422,952	\$9,483,631
TOTAL	\$25,331,227	\$36,651,907	\$51,931,567	\$41,547,810	15,345,446	\$50,186,136	\$29,589,702	\$18,341,338

## 031 CAPITAL IMPROVEMENT FUND

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$134,366	\$134,366	\$251,079	\$1,297,588	1,297,588	\$1,297,588	\$1,285,867	\$1,288,297
Total 40821 TRANS TO OTHER FUND	\$134,366	\$134,366	\$251,079	\$1,297,588	1,297,588	\$1,297,588	\$1,285,867	\$1,288,297
40999 END BAL SUR(DEF)								
Ending Balance	\$18,771,186	\$27,106,574	\$32,950,023	\$0	3,207,234	\$3,422,952	\$9,483,631	\$6,945,611
Total 40999 END BAL SUR(DEF)	\$18,771,186	\$27,106,574	\$32,950,023	\$0	3,207,234	\$3,422,952	\$9,483,631	\$6,945,611
43300 FIVE YEAR CIP								
Capital	\$0	\$0	\$2,000,000	\$0	0	\$5,073,395	\$0	\$0
Total 43300 FIVE YEAR CIP	\$0	\$0	\$2,000,000	\$0	0	\$5,073,395	\$0	\$0
43301 ENGINEERING & PLANNING								
Capital	\$36,136	\$0	\$0	\$14,880	0	\$35,299	\$0	\$0
Total 43301 ENGINEERING & PLANNING	\$36,136	\$0	\$0	\$14,880	0	\$35,299	\$0	\$0
43302 INFORMATION SYSTEMS ENHANCEMENT								
Capital	\$0	\$7,982	\$26,458	\$0	0	\$45,855	\$0	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$0	\$7,982	\$26,458	\$0	0	\$45,855	\$0	\$0
43308 CITY PARK								
Capital	\$1,502	\$9,684	\$0	\$70,742	0	\$182,547	\$0	\$0
Total 43308 CITY PARK	\$1,502	\$9,684	\$0	\$70,742	0	\$182,547	\$0	\$0
43311 PAVEMENT MANAGEMENT								
Capital	\$681,723	\$622,722	\$683,182	\$715,415	600,000	\$768,173	\$800,000	\$800,000





	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Capital	\$1,030	\$224	\$14,982	\$5,479	0	\$24,563	\$0	\$0
Total 43402 FRIENDS OF THE FARM	\$1,030	\$224	\$14,982	\$5,479	0	\$24,563	\$0	\$0
43404 OPEN SPACE IMPROVEMENTS								
Capital	\$184,923	\$269,767	\$335,110	\$272,399	300,000	\$925,745	\$300,000	\$300,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$184,923	\$269,767	\$335,110	\$272,399	300,000	\$925,745	\$300,000	\$300,000
43411 NEIGHBORHOOD PARKS								
Capital	\$11,038	\$1,354	\$8,627	\$201,073	100,000	\$366,947	\$100,000	\$0
Total 43411 NEIGHBORHOOD PARKS	\$11,038	\$1,354	\$8,627	\$201,073	100,000	\$366,947	\$100,000	\$0
43413 TOP SOIL ASSISTANCE PROGRAM								
Capital	\$450	\$450	\$0	\$0	0	\$0	\$0	\$0
Total 43413 TOP SOIL ASSISTANCE PROGRAM	\$450	\$450	\$0	\$0	0	\$0	\$0	\$0
43421 BONANZA DRIVE RECONSTRUCTION								
Capital	\$42,908	\$17,704	\$3,881	\$0	0	\$0	\$0	\$0
Total 43421 BONANZA DRIVE RECONSTRUCTION	\$42,908	\$17,704	\$3,881	\$0	0	\$0	\$0	\$0
43456 QUINN'S ICE/FIELDS PHASE II								
Capital	\$21,248	\$0	\$0	\$985	0	\$143,509	\$0	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$21,248	\$0	\$0	\$985	0	\$143,509	\$0	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME								
Capital	\$65,722	\$32,771	\$69,745	\$4,958	60,000	\$123,195	\$60,000	\$60,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$65,722	\$32,771	\$69,745	\$4,958	60,000	\$123,195	\$60,000	\$60,000
43478 ASSET MGNT/REPLACEMENT PROGRAM								
Capital	\$329,620	\$434,437	\$546,209	\$730,761	552,709	\$2,212,237	\$552,709	\$552,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$329,620	\$434,437	\$546,209	\$730,761	552,709	\$2,212,237	\$552,709	\$552,709
43482 ICE FACILITY CAPITAL REPLACEMENT								
Capital	\$16,169	\$100,515	\$40,124	\$141,325	100,000	\$206,597	\$160,000	\$100,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$16,169	\$100,515	\$40,124	\$141,325	100,000	\$206,597	\$160,000	\$100,000
43488 OTIS PHASE II(A)								
Capital	\$1,087,940	\$939,293	\$228,057	\$147,121	0	\$316,823	\$0	\$0
Total 43488 OTIS PHASE II(A)	\$1,087,940	\$939,293	\$228,057	\$147,121	0	\$316,823	\$0	\$0
43490 OTIS PHASE III(A)								
Personnel	\$0	\$0	\$0	\$507	0	\$0	\$0	\$0
Capital	\$0	\$0	\$3,670	\$417,363	0	\$1,946,330	\$633,333	\$3,133,333
Total 43490 OTIS PHASE III(A)	\$0	\$0	\$3,670	\$417,870	0	\$1,946,330	\$633,333	\$3,133,333
43493 ICE FACILITY CAPITAL IMPROVEMENTS								
Capital	\$0	\$0	\$588	\$6,880	0	\$6,880	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$0	\$0	\$588	\$6,880	0	\$6,880	\$0	\$0
43511 DEER VALLEY DRIVE RECONSTRUCTION								
Capital	\$50,608	\$611,569	\$0	\$0	0	\$0	\$0	\$0
Total 43511 DEER VALLEY DRIVE RECONSTRUCTION	\$50,608	\$611,569	\$0	\$0	0	\$0	\$0	\$0
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT								
Capital	\$0	\$0	\$0	\$0	0	\$90,000	\$0	\$0

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$0	\$0	\$0	\$0	0	\$90,000	\$0	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI								
Capital	\$0	\$0	\$0	\$0	0	\$30,511	\$0	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	\$0	\$0	\$0	\$0	0	\$30,511	\$0	\$0
43526 WALKABILITY IMPLEMENTATION								
Personnel	\$0	\$1,517	\$5,457	\$7,015	0	\$0	\$0	\$0
Capital	\$165,386	\$460,665	\$329,452	\$918,518	0	\$5,992,397	\$0	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$165,386	\$462,182	\$334,910	\$925,534	0	\$5,992,397	\$0	\$0
43529 WALKABILITY MAINTENANCE								
Capital	\$24,008	\$38,388	\$36,937	\$73,602	40,500	\$105,187	\$40,500	\$40,500
Total 43529 WALKABILITY MAINTENANCE	\$24,008	\$38,388	\$36,937	\$73,602	40,500	\$105,187	\$40,500	\$40,500
43535 CHINA BRIDGE GARAGE EVENT PARKING								
Capital	\$136,195	\$47,122	\$89,008	\$0	0	\$8,702	\$0	\$0
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$136,195	\$47,122	\$89,008	\$0	0	\$8,702	\$0	\$0
43540 RACQUET CLUB RENOVATION								
Capital	\$123,338	\$3,480	\$0	\$0	0	\$3,383	\$0	\$0
Total 43540 RACQUET CLUB RENOVATION	\$123,338	\$3,480	\$0	\$0	0	\$3,383	\$0	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP								
Capital	\$6,939	\$7,194	\$14,134	\$13,936	10,000	\$25,279	\$10,000	\$10,000
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$6,939	\$7,194	\$14,134	\$13,936	10,000	\$25,279	\$10,000	\$10,000
43548 SNOW PLOW BLADE REPLACEMENT								
Capital	\$31,906	\$0	\$0	\$0	0	\$7,125	\$0	\$0
Total 43548 SNOW PLOW BLADE REPLACEMENT	\$31,906	\$0	\$0	\$0	0	\$7,125	\$0	\$0
43564 GENERAL UPDATE PLAN								
Personnel	\$268	\$0	\$0	\$0	0	\$0	\$0	\$0
Capital	\$46,514	\$29,239	\$0	\$0	0	\$0	\$0	\$0
Total 43564 GENERAL UPDATE PLAN	\$46,781	\$29,239	\$0	\$0	0	\$0	\$0	\$0
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT								
Capital	\$315	\$0	\$0	\$0	0	\$99,779	\$0	\$0
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	\$315	\$0	\$0	\$0	0	\$99,779	\$0	\$0
43577 IRRIGATION CONTROL REPLACEMENT								
Capital	\$25,124	\$23,640	\$0	\$12,720	20,000	\$41,369	\$20,000	\$20,000
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$25,124	\$23,640	\$0	\$12,720	20,000	\$41,369	\$20,000	\$20,000
43578 ELECTRONIC RECORD ARCHIVING								
Capital	\$0	\$84,852	\$6,148	\$0	0	\$0	\$0	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$84,852	\$6,148	\$0	0	\$0	\$0	\$0
43581 MIDDLE SILVER CREEK								
Capital	\$0	\$0	\$0	\$0	0	\$234,297	\$0	\$0

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$0	\$0	0	\$234,297	\$0	\$0
43589 STORM WATER IMPROVEMENTS								
Capital	\$90,252	\$926,916	\$394,725	\$393,297	1,333,333	\$399,002	\$350,000	\$458,890
Total 43589 STORM WATER IMPROVEMENTS	\$90,252	\$926,916	\$394,725	\$393,297	1,333,333	\$399,002	\$350,000	\$458,890
43591 PARK MEADOWS PONDS CONTROL STRUCTURE								
Capital	\$5,342	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43591 PARK MEADOWS PONDS CONTROL STRUCTURE	\$5,342	\$0	\$0	\$0	0	\$0	\$0	\$0
43598 SECURITY PROJECTS								
Capital	\$22,965	\$20,866	\$34,792	\$44,917	50,000	\$96,378	\$50,000	\$50,000
Total 43598 SECURITY PROJECTS	\$22,965	\$20,866	\$34,792	\$44,917	50,000	\$96,378	\$50,000	\$50,000
43601 SOILS REPOSITORY								
Capital	\$0	\$1,295	\$0	\$0	300,000	\$3,204,144	\$0	\$0
Total 43601 SOILS REPOSITORY	\$0	\$1,295	\$0	\$0	300,000	\$3,204,144	\$0	\$0
43606 ENVIRONMENTAL REVOLVING LOAN FUND								
Capital	\$240	\$24,870	\$44,488	\$0	100,000	\$123,916	\$0	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$240	\$24,870	\$44,488	\$0	100,000	\$123,916	\$0	\$0
43607 DT ENHANCEMENT PHASE 2								
Personnel	\$4,367	\$32,906	\$39,712	\$56,044	0	\$0	\$0	\$0
Capital	\$149,414	\$2,267,638	\$2,575,577	\$1,238,958	0	\$1,368,939	\$1,724,845	\$1,600,000
Total 43607 DT ENHANCEMENT PHASE 2	\$153,781	\$2,300,544	\$2,615,289	\$1,295,002	0	\$1,368,939	\$1,724,845	\$1,600,000
43615 ROYAL STREET								
Capital	\$0	\$151,434	\$995,994	\$0	0	\$852,572	\$0	\$0
Total 43615 ROYAL STREET	\$0	\$151,434	\$995,994	\$0	0	\$852,572	\$0	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN								
Capital	\$9,747	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$9,747	\$0	\$0	\$0	0	\$0	\$0	\$0
43617 FUEL TRAILER								
Capital	\$7,500	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43617 FUEL TRAILER	\$7,500	\$0	\$0	\$0	0	\$0	\$0	\$0
43618 STORM WATER UTILITY STUDY								
Capital	\$24,817	\$0	\$0	\$26,380	0	\$26,380	\$0	\$0
Total 43618 STORM WATER UTILITY STUDY	\$24,817	\$0	\$0	\$26,380	0	\$26,380	\$0	\$0
43619 STAIR REMOVAL AT MARSAC								
Capital	\$15,078	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43619 STAIR REMOVAL AT MARSAC	\$15,078	\$0	\$0	\$0	0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL								
Capital	\$0	\$0	\$0	\$0	0	\$25,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	0	\$25,000	\$0	\$0
43626 APP DEVELOPMENT								
Capital	\$0	\$15,000	\$602	\$2,625	0	\$47,150	\$0	\$0
Total 43626 APP DEVELOPMENT	\$0	\$15,000	\$602	\$2,625	0	\$47,150	\$0	\$0

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
43627 MEMORIAL WALL								
Capital	\$26,264	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43627 MEMORIAL WALL	\$26,264	\$0	\$0	\$0	0	\$0	\$0	\$0
43628 CEMETERY IMPROVEMENTS								
Capital	\$18,945	\$12,497	\$4,147	\$497	0	\$29,411	\$0	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$18,945	\$12,497	\$4,147	\$497	0	\$29,411	\$0	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT								
Capital	\$11,531	\$6,799	\$9,416	\$18,658	11,250	\$22,408	\$11,250	\$11,250
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$11,531	\$6,799	\$9,416	\$18,658	11,250	\$22,408	\$11,250	\$11,250
43631 SPRIGGS BARN								
Capital	\$0	\$0	\$0	\$0	0	\$5,000	\$0	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	\$0	0	\$5,000	\$0	\$0
43632 POLIC SOLAR PV ARRAY								
Capital	\$113,000	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43632 POLIC SOLAR PV ARRAY	\$113,000	\$0	\$0	\$0	0	\$0	\$0	\$0
43633 STAFF INTERACTIVE BUDGETING SOFTWARE								
Capital	\$161,803	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43633 STAFF INTERACTIVE BUDGETING SOFTWARE	\$161,803	\$0	\$0	\$0	0	\$0	\$0	\$0
43635 HISTORIC PRESERVATION								
Capital	\$0	\$259,563	\$80,821	\$0	0	\$59,616	\$0	\$0
Total 43635 HISTORIC PRESERVATION	\$0	\$259,563	\$80,821	\$0	0	\$59,616	\$0	\$0
43643 OPEN SPACE ACQUISITION								
Capital	\$1,474,140	\$0	\$8,645,097	\$258,522	0	\$1,494,368	\$3,382,776	\$1,100,000
Total 43643 OPEN SPACE ACQUISITION	\$1,474,140	\$0	\$8,645,097	\$258,522	0	\$1,494,368	\$3,382,776	\$1,100,000
43645 PROSPECTOR DRAIN								
Capital	\$141,733	\$441,397	\$456,377	\$168,153	1,631,724	\$2,398,848	\$0	\$300,000
Total 43645 PROSPECTOR DRAIN	\$141,733	\$441,397	\$456,377	\$168,153	1,631,724	\$2,398,848	\$0	\$300,000
43652 FLEET MGMT SOFTWARE								
Capital	\$0	\$0	\$0	\$0	0	\$72,000	\$31,986	\$0
Total 43652 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	0	\$72,000	\$31,986	\$0
43656 DEER VALLEY DR PHS II								
Capital	\$0	\$97,656	\$164,655	\$509,897	60,000	\$747,689	\$0	\$0
Total 43656 DEER VALLEY DR PHS II	\$0	\$97,656	\$164,655	\$509,897	60,000	\$747,689	\$0	\$0
43657 BON PARK/RMP SUBSTATION RELOC/MIT								
Capital	\$0	\$15,000	\$0	\$0	0	\$1,285,000	\$0	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$0	\$15,000	\$0	\$0	0	\$1,285,000	\$0	\$0
43659 FITNESS IN THE PARK								
Capital	\$0	\$38,045	\$16,715	\$0	0	\$1	\$0	\$0
Total 43659 FITNESS IN THE PARK	\$0	\$38,045	\$16,715	\$0	0	\$1	\$0	\$0
43660 CEMENT PRACTICE WALLS								
Capital	\$0	\$15,333	\$0	\$0	0	\$0	\$0	\$0

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Total 43660 CEMENT PRACTICE WALLS	\$0	\$15,333	\$0	\$0	0	\$0	\$0	\$0
43661 DOG PARK IMPRVMT								
Capital	\$0	\$16,596	\$8,097	\$0	5,000	\$35,307	\$5,000	\$5,000
Total 43661 DOG PARK IMPRVMT	\$0	\$16,596	\$8,097	\$0	5,000	\$35,307	\$5,000	\$5,000
43662 NETWORK/SECURITY ENHANCE								
Capital	\$0	\$79,892	\$80,000	\$0	0	\$108	\$0	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$0	\$79,892	\$80,000	\$0	0	\$108	\$0	\$0
43663 WEBSITE REMODEL								
Capital	\$0	\$0	\$12,311	\$12,311	0	\$24,689	\$0	\$0
Total 43663 WEBSITE REMODEL	\$0	\$0	\$12,311	\$12,311	0	\$24,689	\$0	\$0
43664 OUTDOOR TENNIS COURT REBUILD								
Capital	\$0	\$660,633	\$108,803	\$0	0	\$564	\$0	\$0
Total 43664 OUTDOOR TENNIS COURT REBUILD	\$0	\$660,633	\$108,803	\$0	0	\$564	\$0	\$0
43665 OLD TOWN STAIRS								
Capital	\$0	\$0	\$0	\$28,724	0	\$50,000	\$0	\$0
Total 43665 OLD TOWN STAIRS	\$0	\$0	\$0	\$28,724	0	\$50,000	\$0	\$0
43669 RECREATION SOFTWARE								
Capital	\$0	\$83,369	\$1,631	\$0	0	\$0	\$0	\$0
Total 43669 RECREATION SOFTWARE	\$0	\$83,369	\$1,631	\$0	0	\$0	\$0	\$0
43670 MS INFRASTRUCTURE MAINT								
Capital	\$0	\$0	\$9,935	\$52,066	100,000	\$290,065	\$100,000	\$100,000
Total 43670 MS INFRASTRUCTURE MAINT	\$0	\$0	\$9,935	\$52,066	100,000	\$290,065	\$100,000	\$100,000
43674 SURVEY MONUMENT RE-ESTABLISHMENT								
Capital	\$0	\$0	\$5,335	\$6,738	5,000	\$9,665	\$5,000	\$0
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$0	\$0	\$5,335	\$6,738	5,000	\$9,665	\$5,000	\$0
43675 HISTORIC WALL/HILLSIDE AVE								
Capital	\$0	\$0	\$6,900	\$0	0	\$118,100	\$45,000	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$6,900	\$0	0	\$118,100	\$45,000	\$0
43676 ENGINEERING SMALL PROJECTS								
Capital	\$0	\$0	\$14,130	\$73,291	0	\$85,870	\$0	\$0
Total 43676 ENGINEERING SMALL PROJECTS	\$0	\$0	\$14,130	\$73,291	0	\$85,870	\$0	\$0
43677 PROSPECTOR AVE RECONSTRUCTION								
Capital	\$0	\$0	\$0	\$0	1,400,000	\$1,401,577	\$200,000	\$200,000
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$0	\$0	\$0	\$0	1,400,000	\$1,401,577	\$200,000	\$200,000
43680 FIBER CONNECTION TO QUINN'S ICE & WATER								
Capital	\$0	\$0	\$0	\$61,624	0	\$65,000	\$0	\$0
Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$0	\$0	\$0	\$61,624	0	\$65,000	\$0	\$0
43681 LIBRARY TECH EQUIP REPLACE								
Capital	\$0	\$0	\$19,981	\$0	24,387	\$28,793	\$24,387	\$24,387
Total 43681 LIBRARY TECH EQUIP REPLACE	\$0	\$0	\$19,981	\$0	24,387	\$28,793	\$24,387	\$24,387
43682 COUNCIL CHAMBERS ADV TECH UPGRADES								

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Capital	\$0	\$0	\$0	\$0	0	\$68,000	\$0	\$0
Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$0	\$0	\$0	\$0	0	\$68,000	\$0	\$0
43692 SOLAR INSTALLATION - MARC								
Capital	\$0	\$0	\$296,092	\$167,326	0	\$167,326	\$0	\$0
Total 43692 SOLAR INSTALLATION - MARC	\$0	\$0	\$296,092	\$167,326	0	\$167,326	\$0	\$0
43694 MCPOLIN FARM BARN SEISMIC UPGRADE								
Capital	\$0	\$0	\$0	\$88,531	800,000	\$1,400,000	\$0	\$0
Total 43694 MCPOLIN FARM BARN SEISMIC UPGRADE	\$0	\$0	\$0	\$88,531	800,000	\$1,400,000	\$0	\$0
43695 SNOW STORAGE LOT								
Capital	\$0	\$0	\$0	\$169,974	170,000	\$170,000	\$0	\$0
Total 43695 SNOW STORAGE LOT	\$0	\$0	\$0	\$169,974	170,000	\$170,000	\$0	\$0
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO								
Capital	\$0	\$0	\$0	\$11,154	25,000	\$25,000	\$25,000	\$25,000
Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$0	\$0	\$0	\$11,154	25,000	\$25,000	\$25,000	\$25,000
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS								
Capital	\$0	\$0	\$0	\$19,581	25,000	\$25,000	\$25,000	\$50,000
Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$0	\$0	\$0	\$19,581	25,000	\$25,000	\$25,000	\$50,000
43700 STREETS AND WATER MAINTENANCE BUILDING								
Personnel	\$0	\$0	\$0	\$763	0	\$0	\$0	\$0
Capital	\$0	\$0	\$0	\$18,154	385,221	\$871,221	\$1,308,418	\$596,361
Total 43700 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$0	\$18,917	385,221	\$871,221	\$1,308,418	\$596,361
43704 EXPAND RENTAL LOCKER CAPACITY								
Capital	\$0	\$0	\$0	\$8,518	0	\$8,518	\$0	\$0
Total 43704 EXPAND RENTAL LOCKER CAPACITY	\$0	\$0	\$0	\$8,518	0	\$8,518	\$0	\$0
43705 PRIVATE LAND ACQUISTION #1								
Capital	\$0	\$0	\$0	\$258,522	250,000	\$258,522	\$0	\$0
Total 43705 PRIVATE LAND ACQUISTION #1	\$0	\$0	\$0	\$258,522	250,000	\$258,522	\$0	\$0
43709 LAND ACQUISITION/BANKING PROGRAM								
Capital	\$0	\$0	\$0	\$0	2,000,000	\$4,670,000	\$330,000	\$0
Total 43709 LAND ACQUISITION/BANKING PROGRAM	\$0	\$0	\$0	\$0	2,000,000	\$4,670,000	\$330,000	\$0
43713 MASTER PLAN RECREATION AMENITIES								
Capital	\$0	\$0	\$0	\$58,076	25,000	\$126,000	\$0	\$0
Total 43713 MASTER PLAN RECREATION AMENITIES	\$0	\$0	\$0	\$58,076	25,000	\$126,000	\$0	\$0
43714 COMSTOCK TUNNEL DISCHARGE								
Capital	\$0	\$0	\$19,046	\$58,080	0	\$130,954	\$0	\$0
Total 43714 COMSTOCK TUNNEL DISCHARGE	\$0	\$0	\$19,046	\$58,080	0	\$130,954	\$0	\$0
43719 REPLACEMENT OF DATA BACKUP SYSTEM								
Capital	\$0	\$0	\$0	\$99,999	0	\$100,000	\$0	\$0
Total 43719 REPLACEMENT OF DATA BACKUP SYSTEM	\$0	\$0	\$0	\$99,999	0	\$100,000	\$0	\$0

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
43720 VIDEO STORAGE ARRAY								
Capital	\$0	\$0	\$0	\$40,000	40,000	\$40,000	\$0	\$0
Total 43720 VIDEO STORAGE ARRAY	\$0	\$0	\$0	\$40,000	40,000	\$40,000	\$0	\$0
43726 BUILDING PERMIT ISSUANCE SOFTWARE								
Capital	\$0	\$0	\$0	\$0	18,000	\$218,000	\$0	\$0
Total 43726 BUILDING PERMIT ISSUANCE SOFTWARE	\$0	\$0	\$0	\$0	18,000	\$218,000	\$0	\$0
43727 LED STREET LIGHTS PHASE 1								
Capital	\$0	\$0	\$0	\$54,960	0	\$78,000	\$0	\$0
Total 43727 LED STREET LIGHTS PHASE 1	\$0	\$0	\$0	\$54,960	0	\$78,000	\$0	\$0
43728 BUS STOP PLAY PROJECT								
Capital	\$0	\$0	\$0	\$19,050	0	\$20,000	\$0	\$0
Total 43728 BUS STOP PLAY PROJECT	\$0	\$0	\$0	\$19,050	0	\$20,000	\$0	\$0
43736 DOWNTOWN PROJECTS - PHASE III								
Capital	\$0	\$0	\$247	\$53,920	0	\$999,753	\$0	\$0
Total 43736 DOWNTOWN PROJECTS - PHASE III	\$0	\$0	\$247	\$53,920	0	\$999,753	\$0	\$0
43737 LITTLE BESSIE STORM DRAINS								
Capital	\$0	\$0	\$7,677	\$209,328	0	\$262,323	\$0	\$0
Total 43737 LITTLE BESSIE STORM DRAINS	\$0	\$0	\$7,677	\$209,328	0	\$262,323	\$0	\$0
43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M								
Capital	\$0	\$0	\$0	\$0	0	\$35,000	\$0	\$0
Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	\$0	\$0	\$0	\$0	0	\$35,000	\$0	\$0
43744 VMS REPLACEMENT								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$40,000	\$0
Total 43744 VMS REPLACEMENT	\$0	\$0	\$0	\$0	0	\$0	\$40,000	\$0
43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE								
Capital	\$0	\$0	\$0	\$0	0	\$100,000	\$0	\$0
Total 43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE	\$0	\$0	\$0	\$0	0	\$100,000	\$0	\$0
43759 DOWNTOWN PROJECTS PLAZAS								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$8,250,000	\$0
Total 43759 DOWNTOWN PROJECTS PLAZAS	\$0	\$0	\$0	\$0	0	\$0	\$8,250,000	\$0
43773 DUMP TRUCK								
Capital	\$0	\$0	\$0	\$0	0	\$150,000	\$0	\$0
Total 43773 DUMP TRUCK	\$0	\$0	\$0	\$0	0	\$150,000	\$0	\$0
43776 VEHICLE & EQUIP REPLACE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$70,000	\$70,000
Total 43776 VEHICLE & EQUIP REPLACE	\$0	\$0	\$0	\$0	0	\$0	\$70,000	\$70,000
43777 PROSPECTOR AVE STORM WATER								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$360,000
Total 43777 PROSPECTOR AVE STORM WATER	\$0	\$0	\$0	\$0	0	\$0	\$0	\$360,000
TOTAL	\$25,331,228	\$36,651,908	\$51,931,567	\$9,577,916	15,339,447	\$50,186,136	\$29,589,703	\$18,341,339

## LOWER PARK AVE RDA SPECIAL REVENUE FUND - Budget Summary

### 023 LOWER PARK AVE RDA SPECIAL

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Property Taxes	\$0	\$0	\$2,298,631	\$2,391,151	2,413,792	\$2,413,792	\$2,413,792	\$2,413,792
Misc. Revenues	\$0	\$0	\$793	\$0	0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$2,299,425	\$2,391,151	2,413,792	\$2,413,792	\$2,413,792	\$2,413,792
Other								
Beginning Balance	\$0	\$0	\$0	\$133,527	5,000	\$133,527	\$133,560	\$131,066
Total Other	\$0	\$0	\$0	\$133,527	5,000	\$133,527	\$133,560	\$131,066
TOTAL	\$0	\$0	\$2,299,425	\$2,524,678	2,418,792	\$2,547,319	\$2,547,352	\$2,544,858

### 023 LOWER PARK AVE RDA SPECIAL

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$0	\$0	\$6,460	\$21,337	22,634	\$22,634	\$25,161	\$25,544
Mat, Suppls, Services	\$0	\$0	\$88,889	\$577,111	750,000	\$750,000	\$750,000	\$750,000
Total Depts	\$0	\$0	\$95,349	\$598,448	772,634	\$772,634	\$775,161	\$775,544
Other								
Interfund Transfer	\$0	\$0	\$2,070,548	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Ending Balance	\$0	\$0	\$133,527	\$0	5,033	\$133,560	\$131,066	\$128,189
Total Other	\$0	\$0	\$2,204,075	\$1,641,125	1,646,158	\$1,774,685	\$1,772,191	\$1,769,314
TOTAL	\$0	\$0	\$2,299,424	\$2,239,573	2,418,792	\$2,547,319	\$2,547,352	\$2,544,858



## 023 LOWER PARK AVE RDA SPECIAL

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>Property Taxes</b>								
023-31113 PROP TAX INCREMENT RDA	\$0	\$0	\$528,685	\$549,965	543,212	\$543,212	\$543,212	\$543,212
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	52,000	\$52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$0	\$0	\$1,769,946	\$1,841,186	1,818,580	\$1,818,580	\$1,818,580	\$1,818,580
<b>Total Property Taxes</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,298,631</b>	<b>\$2,391,151</b>	<b>2,413,792</b>	<b>\$2,413,792</b>	<b>\$2,413,792</b>	<b>\$2,413,792</b>
<b>Misc. Revenues</b>								
023-36111 INTEREST EARNINGS	\$0	\$0	\$793	\$0	0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$793</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Beginning Balance</b>								
023-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$133,527	5,000	\$133,527	\$133,560	\$131,066
<b>Total Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$133,527</b>	<b>5,000</b>	<b>\$133,527</b>	<b>\$133,560</b>	<b>\$131,066</b>
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,299,425</b>	<b>\$2,524,678</b>	<b>2,418,792</b>	<b>\$2,547,319</b>	<b>\$2,547,352</b>	<b>\$2,544,858</b>

## 023 LOWER PARK AVE RDA SPECIAL

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
<b>40624 RDA MITIGATION</b>								
Mat, Suppls, Services	\$0	\$0	\$0	\$485,451	580,000	\$568,000	\$568,000	\$568,000
<b>Total 40624 RDA MITIGATION</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$485,451</b>	<b>580,000</b>	<b>\$568,000</b>	<b>\$568,000</b>	<b>\$568,000</b>
<b>40999 END BAL SUR(DEF)</b>								
Ending Balance	\$0	\$0	\$133,527	\$0	5,033	\$133,560	\$131,066	\$128,189
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$133,527</b>	<b>\$0</b>	<b>5,033</b>	<b>\$133,560</b>	<b>\$131,066</b>	<b>\$128,189</b>
<b>42305 ABATEMENT</b>								
Mat, Suppls, Services	\$0	\$0	\$3,940	\$0	0	\$0	\$0	\$0
<b>Total 42305 ABATEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,940</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>42310 HISTORICAL INCENTIVE GRANT</b>								
Mat, Suppls, Services	\$0	\$0	\$20,000	\$0	50,000	\$50,000	\$50,000	\$50,000
<b>Total 42310 HISTORICAL INCENTIVE GRANT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$0</b>	<b>50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<b>43328 LOWER PARK AVENUE RDA</b>								
Personnel	\$0	\$0	\$6,460	\$21,337	22,634	\$22,634	\$25,161	\$25,544
Mat, Suppls, Services	\$0	\$0	\$64,949	\$91,660	120,000	\$132,000	\$132,000	\$132,000

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Interfund Transfer	\$0	\$0	\$2,070,548	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Total 43328 LOWER PARK AVENUE RDA	\$0	\$0	\$2,141,957	\$1,754,122	1,783,759	\$1,795,759	\$1,798,286	\$1,798,669
<b>TOTAL</b>	\$0	\$0	\$2,299,424	\$2,239,573	2,418,792	\$2,547,319	\$2,547,353	\$2,544,858

## REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

**033 REDEVELOPMENT AGENCY-**

### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Property Taxes	\$2,305,162	\$2,203,448	\$0	\$0	0	\$0	\$0	\$0
Misc. Revenues	\$63,683	\$44,598	\$26,634	\$721,823	0	\$750,000	\$0	\$5,915,031
Interfund Transactions (CIP/Debt)	\$0	\$0	\$2,070,548	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Bond Proceeds	\$0	\$0	\$0	\$0	10,000,000	\$12,200,000	\$14,500,000	\$0
Total Revenues	\$2,368,844	\$2,248,046	\$2,097,182	\$2,362,948	11,641,125	\$14,591,125	\$16,141,125	\$7,556,156
Other								
Beginning Balance	\$9,084,417	\$9,877,290	\$8,183,095	\$555,559	2,990,491	\$555,559	\$1,797,391	\$56,658
Total Other	\$9,084,417	\$9,877,290	\$8,183,095	\$555,559	2,990,491	\$555,559	\$1,797,391	\$56,658
TOTAL	\$11,453,261	\$12,125,336	\$10,280,277	\$2,918,507	14,631,616	\$15,146,684	\$17,938,516	\$7,612,814

**033 REDEVELOPMENT AGENCY-**

### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Personnel	\$274	\$5,365	\$7,861	\$7,615	0	\$0	\$0	\$0
Mat, Suppls, Services	\$557,051	\$525,297	\$543,620	\$0	0	\$0	\$0	\$0
Capital	\$550,549	\$3,060,404	\$8,846,299	\$1,816,545	9,525,750	\$13,025,293	\$17,881,858	\$3,571,000
Total Depts	\$1,107,874	\$3,591,066	\$9,397,781	\$1,824,160	9,525,750	\$13,025,293	\$17,881,858	\$3,571,000
Other								
Interfund Transfer	\$468,097	\$351,176	\$326,938	\$324,000	324,000	\$324,000	\$0	\$0
Ending Balance	\$9,877,290	\$8,183,095	\$555,559	\$0	4,781,866	\$1,797,391	\$56,658	\$4,041,814
Total Other	\$10,345,387	\$8,534,271	\$882,497	\$324,000	5,105,866	\$2,121,391	\$56,658	\$4,041,814
TOTAL	\$11,453,261	\$12,125,337	\$10,280,278	\$2,148,160	14,631,616	\$15,146,684	\$17,938,516	\$7,612,814

**033 REDEVELOPMENT AGENCY-**
**Revenue by Type**

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Property Taxes								
033-31113 PROP TAX INCREMENT RDA	\$2,234,761	\$2,139,767	\$0	\$0	0	\$0	\$0	\$0
033-31121 DEL AND PRIOR YEAR	\$70,401	\$63,682	\$0	\$0	0	\$0	\$0	\$0
Total Property Taxes	\$2,305,162	\$2,203,448	\$0	\$0	0	\$0	\$0	\$0
Misc. Revenues								
033-36111 INTEREST EARNINGS	\$63,683	\$44,598	\$26,634	\$0	0	\$0	\$0	\$0
033-36310 SALE OF ASSETS	\$0	\$0	\$0	\$721,823	0	\$750,000	\$0	\$5,915,031
Total Misc. Revenues	\$63,683	\$44,598	\$26,634	\$721,823	0	\$750,000	\$0	\$5,915,031
Interfund Transactions (CIP/Debt)								
033-38275 TRANS FROM LPA RDA SRF	\$0	\$0	\$2,070,548	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Total Interfund Transactions (CIP/Debt)	\$0	\$0	\$2,070,548	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Bond Proceeds								
033-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	10,000,000	\$12,200,000	\$14,500,000	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	10,000,000	\$12,200,000	\$14,500,000	\$0
Beginning Balance								
033-39990 BEGINNING BALANCE	\$9,084,417	\$9,877,290	\$8,183,095	\$555,559	2,990,491	\$555,559	\$1,797,391	\$56,658
Total Beginning Balance	\$9,084,417	\$9,877,290	\$8,183,095	\$555,559	2,990,491	\$555,559	\$1,797,391	\$56,658
<b>TOTAL</b>	<b>\$11,453,261</b>	<b>\$12,125,336</b>	<b>\$10,280,277</b>	<b>\$2,918,507</b>	<b>14,631,616</b>	<b>\$15,146,684</b>	<b>\$17,938,516</b>	<b>\$7,612,814</b>

**033 REDEVELOPMENT AGENCY-**
**Expenditures by Department & Type**

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40624 RDA MITIGATION								
Mat, Suppls, Services	\$557,051	\$525,297	\$543,620	\$0	0	\$0	\$0	\$0
Total 40624 RDA MITIGATION	\$557,051	\$525,297	\$543,620	\$0	0	\$0	\$0	\$0
40626 FG ADMIN								
Interfund Transfer	\$141,722	\$24,801	\$0	\$0	0	\$0	\$0	\$0
Total 40626 FG ADMIN	\$141,722	\$24,801	\$0	\$0	0	\$0	\$0	\$0
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$326,375	\$326,375	\$326,938	\$324,000	324,000	\$324,000	\$0	\$0
Total 40821 TRANS TO OTHER FUND	\$326,375	\$326,375	\$326,938	\$324,000	324,000	\$324,000	\$0	\$0

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)								
Ending Balance	\$9,877,290	\$8,183,095	\$555,559	\$0	4,781,866	\$1,797,391	\$56,658	\$4,041,814
Total 40999 END BAL SUR(DEF)	\$9,877,290	\$8,183,095	\$555,559	\$0	4,781,866	\$1,797,391	\$56,658	\$4,041,814
43309 CITY PARK IMPROVEMENTS								
Capital	\$218,539	\$135,273	\$25,894	\$0	100,000	\$182,241	\$100,000	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$218,539	\$135,273	\$25,894	\$0	100,000	\$182,241	\$100,000	\$100,000
43322 AFFORDABLE HOUSING								
Personnel	\$0	\$0	\$1,050	\$3,412	0	\$0	\$0	\$0
Capital	\$198,752	\$2,466	\$56,495	\$249,685	0	\$1,376,016	\$0	\$0
Total 43322 AFFORDABLE HOUSING	\$198,752	\$2,466	\$57,545	\$253,097	0	\$1,376,016	\$0	\$0
43351 TRAFFIC CALMING								
Capital	\$0	\$0	\$0	\$0	0	\$39,845	\$0	\$0
Total 43351 TRAFFIC CALMING	\$0	\$0	\$0	\$0	0	\$39,845	\$0	\$0
43383 ABATEMENT FUND								
Capital	\$-4,650	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43383 ABATEMENT FUND	\$-4,650	\$0	\$0	\$0	0	\$0	\$0	\$0
43502 SKATE PARK REPAIRS								
Capital	\$0	\$0	\$1,264	\$0	5,000	\$24,203	\$5,000	\$5,000
Total 43502 SKATE PARK REPAIRS	\$0	\$0	\$1,264	\$0	5,000	\$24,203	\$5,000	\$5,000
43585 CITY-WIDE SIGNS PHASE 1								
Capital	\$1,313	\$0	\$0	\$0	0	\$17,156	\$0	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$1,313	\$0	\$0	\$0	0	\$17,156	\$0	\$0
43597 LOWER PARK AVENUE RDA								
Personnel	\$274	\$5,365	\$6,811	\$4,203	0	\$0	\$0	\$0
Capital	\$11,068	\$2,310,361	\$100,932	\$60,867	0	\$65,189	\$0	\$0
Total 43597 LOWER PARK AVENUE RDA	\$11,342	\$2,315,726	\$107,743	\$65,070	0	\$65,189	\$0	\$0
43598 SECURITY PROJECTS								
Capital	\$0	\$0	\$51,590	\$0	0	\$0	\$0	\$0
Total 43598 SECURITY PROJECTS	\$0	\$0	\$51,590	\$0	0	\$0	\$0	\$0
43599 CRESCENT TRAMWAY TRAIL								
Capital	\$1,155	\$60,935	\$2,756	\$0	0	\$111,309	\$0	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$1,155	\$60,935	\$2,756	\$0	0	\$111,309	\$0	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN								
Capital	\$9,769	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$9,769	\$0	\$0	\$0	0	\$0	\$0	\$0
43646 LIBRARY REMODEL								
Capital	\$114,603	\$551,368	\$8,575,407	\$395,883	0	\$482,797	\$0	\$0
Total 43646 LIBRARY REMODEL	\$114,603	\$551,368	\$8,575,407	\$395,883	0	\$482,797	\$0	\$0
43647 MULTI GENER HOUSING								
Capital	\$0	\$0	\$31,961	\$11,250	350,000	\$498,039	\$5,600,000	\$0
Total 43647 MULTI GENER HOUSING	\$0	\$0	\$31,961	\$11,250	350,000	\$498,039	\$5,600,000	\$0

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
43649 SENIOR COMMUNITY CENTER								
Capital	\$0	\$0	\$0	\$0	0	\$1,000,000	\$0	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	\$0	0	\$1,000,000	\$0	\$0
43679 OLD TOWN STAIRS								
Capital	\$0	\$0	\$0	\$0	150,000	\$300,000	\$150,000	\$150,000
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	\$0	150,000	\$300,000	\$150,000	\$150,000
43696 1450-60 PARK AVENUE								
Capital	\$0	\$0	\$0	\$0	2,261,750	\$2,261,750	\$0	\$0
Total 43696 1450-60 PARK AVENUE	\$0	\$0	\$0	\$0	2,261,750	\$2,261,750	\$0	\$0
43706 PRIVATE LAND DEVELOPMENT #1								
Capital	\$0	\$0	\$0	\$0	2,884,000	\$2,884,000	\$0	\$0
Total 43706 PRIVATE LAND DEVELOPMENT #1	\$0	\$0	\$0	\$0	2,884,000	\$2,884,000	\$0	\$0
43707 13TH AVENUE CORRIDOR								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$266,000
Total 43707 13TH AVENUE CORRIDOR	\$0	\$0	\$0	\$0	0	\$0	\$0	\$266,000
43708 OLD TOWN HOUSING								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$0	\$50,000
Total 43708 OLD TOWN HOUSING	\$0	\$0	\$0	\$0	0	\$0	\$0	\$50,000
43710 LAND ACQUISITION/BANKING PROGRAM								
Capital	\$0	\$0	\$0	\$1,098,860	2,000,000	\$2,000,000	\$750,000	\$750,000
Total 43710 LAND ACQUISITION/BANKING PROGRAM	\$0	\$0	\$0	\$1,098,860	2,000,000	\$2,000,000	\$750,000	\$750,000
43711 NEIGHBORHOOD PRESERVATION PROGRAM								
Capital	\$0	\$0	\$0	\$0	1,750,000	\$1,750,000	\$2,225,000	\$2,225,000
Total 43711 NEIGHBORHOOD PRESERVATION PROGRAM	\$0	\$0	\$0	\$0	1,750,000	\$1,750,000	\$2,225,000	\$2,225,000
43730 PUBLIC ART								
Capital	\$0	\$0	\$0	\$0	25,000	\$32,749	\$25,000	\$25,000
Total 43730 PUBLIC ART	\$0	\$0	\$0	\$0	25,000	\$32,749	\$25,000	\$25,000
43741 SNOW CREEK BRIDGE								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$50,000	\$0
Total 43741 SNOW CREEK BRIDGE	\$0	\$0	\$0	\$0	0	\$0	\$50,000	\$0
43743 RECREATION BLDG. CITY PARK								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$4,500,000	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$0	\$0	\$0	\$0	0	\$0	\$4,500,000	\$0
43762 PARKS BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$136,000	\$0
Total 43762 PARKS BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$136,000	\$0
43765 GOLF BUILDING								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$68,000	\$0
Total 43765 GOLF BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$68,000	\$0
43769 CENTRAL PARK								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$4,272,858	\$0

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Total 43769 CENTRAL PARK	\$0	\$0	\$0	\$0	0	\$0	\$4,272,858	\$0
<b>TOTAL</b>	\$11,453,261	\$12,125,337	\$10,280,278	\$2,148,160	14,631,616	\$15,146,684	\$17,938,516	\$7,612,814

## MAIN STREET RDA SPECIAL REVENUE FUND - Budget Summary

### 024 MAIN STREET RDA SPECIAL

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Property Taxes	\$0	\$0	\$1,266,718	\$1,252,742	1,242,000	\$1,242,000	\$1,242,000	\$1,242,000
Misc. Revenues	\$0	\$0	\$3,254	\$0	0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$1,269,972	\$1,252,742	1,242,000	\$1,242,000	\$1,242,000	\$1,242,000
Other								
Beginning Balance	\$0	\$0	\$0	\$59,638	0	\$59,638	\$64,638	\$69,638
Total Other	\$0	\$0	\$0	\$59,638	0	\$59,638	\$64,638	\$69,638
TOTAL	\$0	\$0	\$1,269,972	\$1,312,380	1,242,000	\$1,301,638	\$1,306,638	\$1,311,638

### 024 MAIN STREET RDA SPECIAL

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Mat, Suppls, Services	\$0	\$0	\$310,086	\$306,172	485,000	\$485,000	\$485,000	\$485,000
Total Depts	\$0	\$0	\$310,086	\$306,172	485,000	\$485,000	\$485,000	\$485,000
Other								
Interfund Transfer	\$0	\$0	\$900,247	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Ending Balance	\$0	\$0	\$59,638	\$0	5,000	\$64,638	\$69,638	\$74,638
Total Other	\$0	\$0	\$959,885	\$752,000	757,000	\$816,638	\$821,638	\$826,638
TOTAL	\$0	\$0	\$1,269,971	\$1,058,172	1,242,000	\$1,301,638	\$1,306,638	\$1,311,638



**024 MAIN STREET RDA SPECIAL**

**Revenue by Type**

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Property Taxes								
024-31113 PROP TAX INCREMENT RDA	\$0	\$0	\$291,345	\$288,131	274,160	\$274,160	\$274,160	\$274,160
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$0	\$0	\$975,373	\$964,611	917,840	\$917,840	\$917,840	\$917,840
Total Property Taxes	\$0	\$0	\$1,266,718	\$1,252,742	1,242,000	\$1,242,000	\$1,242,000	\$1,242,000
Misc. Revenues								
024-36111 INTEREST EARNINGS	\$0	\$0	\$3,254	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$0	\$0	\$3,254	\$0	0	\$0	\$0	\$0
Beginning Balance								
024-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$59,638	0	\$59,638	\$64,638	\$69,638
Total Beginning Balance	\$0	\$0	\$0	\$59,638	0	\$59,638	\$64,638	\$69,638
TOTAL	\$0	\$0	\$1,269,972	\$1,312,380	1,242,000	\$1,301,638	\$1,306,638	\$1,311,638

**024 MAIN STREET RDA SPECIAL**

**Expenditures by Department & Type**

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40623 RDA MITIGATION - MAI								
Mat, Suppls, Services	\$0	\$0	\$310,086	\$276,082	405,000	\$405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$0	\$0	\$310,086	\$276,082	405,000	\$405,000	\$405,000	\$405,000
40999 END BAL SUR(DEF)								
Ending Balance	\$0	\$0	\$59,638	\$0	5,000	\$64,638	\$69,638	\$74,638
Total 40999 END BAL SUR(DEF)	\$0	\$0	\$59,638	\$0	5,000	\$64,638	\$69,638	\$74,638
42310 HISTORICAL INCENTIVE GRANT								
Mat, Suppls, Services	\$0	\$0	\$0	\$30,000	30,000	\$30,000	\$30,000	\$30,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	\$30,000	30,000	\$30,000	\$30,000	\$30,000
43303 MAIN STREET RDA								
Mat, Suppls, Services	\$0	\$0	\$0	\$90	50,000	\$50,000	\$50,000	\$50,000
Interfund Transfer	\$0	\$0	\$900,247	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Total 43303 MAIN STREET RDA	\$0	\$0	\$900,247	\$752,090	802,000	\$802,000	\$802,000	\$802,000
TOTAL	\$0	\$0	\$1,269,971	\$1,058,172	1,242,000	\$1,301,638	\$1,306,638	\$1,311,638

## REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

### 034 REDEVELOPMENT AGENCY-MAIN

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Property Taxes	\$1,284,211	\$1,263,060	\$0	\$0	0	\$0	\$0	\$0
Misc. Revenues	\$10,019	\$6,927	\$18,035	\$0	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$0	\$0	\$900,247	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Total Revenues	\$1,294,229	\$1,269,987	\$918,282	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Other								
Beginning Balance	\$1,397,569	\$1,237,956	\$1,302,719	\$1,340,589	1,199,951	\$1,340,589	\$1,166,101	\$1,062,013
Total Other	\$1,397,569	\$1,237,956	\$1,302,719	\$1,340,589	1,199,951	\$1,340,589	\$1,166,101	\$1,062,013
TOTAL	\$2,691,798	\$2,507,943	\$2,221,001	\$2,092,589	1,951,951	\$2,092,589	\$1,918,101	\$1,814,013

### 034 REDEVELOPMENT AGENCY-MAIN

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Mat, Suppls, Services	\$271,927	\$281,491	\$0	\$0	0	\$0	\$0	\$0
Capital	\$231,915	\$2,385	\$0	\$47,541	0	\$122,603	\$50,000	\$450,000
Total Depts	\$503,842	\$283,875	\$0	\$47,541	0	\$122,603	\$50,000	\$450,000
Other								
Interfund Transfer	\$950,000	\$921,349	\$880,412	\$803,885	803,885	\$803,885	\$806,088	\$809,490
Ending Balance	\$1,237,956	\$1,302,719	\$1,340,589	\$0	1,148,066	\$1,166,101	\$1,062,013	\$554,523
Total Other	\$2,187,956	\$2,224,068	\$2,221,001	\$803,885	1,951,951	\$1,969,986	\$1,868,101	\$1,364,013
TOTAL	\$2,691,798	\$2,507,943	\$2,221,001	\$851,426	1,951,951	\$2,092,589	\$1,918,101	\$1,814,013

## 034 REDEVELOPMENT AGENCY-MAIN

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Property Taxes								
034-31113 PROP TAX INCREMENT RDA	\$1,191,927	\$1,201,491	\$0	\$0	0	\$0	\$0	\$0
034-31121 DEL AND PRIOR YEAR	\$92,284	\$61,569	\$0	\$0	0	\$0	\$0	\$0
Total Property Taxes	\$1,284,211	\$1,263,060	\$0	\$0	0	\$0	\$0	\$0
Misc. Revenues								
034-36111 INTEREST EARNINGS	\$10,019	\$6,927	\$4,178	\$0	0	\$0	\$0	\$0
034-36911 OTHER MISCELLANEOUS	\$0	\$0	\$13,857	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$10,019	\$6,927	\$18,035	\$0	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)								
034-38277 TRANS FROM MAIN ST RDA SRF	\$0	\$0	\$900,247	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Total Interfund Transactions (CIP/Debt)	\$0	\$0	\$900,247	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Beginning Balance								
034-39990 BEGINNING BALANCE	\$1,397,569	\$1,237,956	\$1,302,719	\$1,340,589	1,199,951	\$1,340,589	\$1,166,101	\$1,062,013
Total Beginning Balance	\$1,397,569	\$1,237,956	\$1,302,719	\$1,340,589	1,199,951	\$1,340,589	\$1,166,101	\$1,062,013
<b>TOTAL</b>	<b>\$2,691,799</b>	<b>\$2,507,943</b>	<b>\$2,221,001</b>	<b>\$2,092,589</b>	<b>1,951,951</b>	<b>\$2,092,589</b>	<b>\$1,918,101</b>	<b>\$1,814,013</b>

## 034 REDEVELOPMENT AGENCY-MAIN

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40622 GENERAL FUND ADMIN								
Interfund Transfer	\$30,000	\$1,349	\$30,000	\$0	0	\$0	\$0	\$0
Total 40622 GENERAL FUND ADMIN	\$30,000	\$1,349	\$30,000	\$0	0	\$0	\$0	\$0
40623 RDA MITIGATION - MAI								
Mat, Suppls, Services	\$271,927	\$281,491	\$0	\$0	0	\$0	\$0	\$0
Total 40623 RDA MITIGATION - MAI	\$271,927	\$281,491	\$0	\$0	0	\$0	\$0	\$0
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$920,000	\$920,000	\$850,412	\$803,885	803,885	\$803,885	\$806,088	\$809,490
Total 40821 TRANS TO OTHER FUND	\$920,000	\$920,000	\$850,412	\$803,885	803,885	\$803,885	\$806,088	\$809,490
40999 END BAL SUR(DEF)								
Ending Balance	\$1,237,956	\$1,302,719	\$1,340,589	\$0	1,148,066	\$1,166,101	\$1,062,013	\$554,523
Total 40999 END BAL SUR(DEF)	\$1,237,956	\$1,302,719	\$1,340,589	\$0	1,148,066	\$1,166,101	\$1,062,013	\$554,523

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
43306 OLD TOWN STAIRS								
Capital	\$1,225	\$0	\$0	\$47,541	0	\$47,603	\$50,000	\$450,000
Total 43306 OLD TOWN STAIRS	\$1,225	\$0	\$0	\$47,541	0	\$47,603	\$50,000	\$450,000
43369 DOWNTOWN REVITALIZATION								
Capital	\$230,690	\$35	\$0	\$0	0	\$0	\$0	\$0
Total 43369 DOWNTOWN REVITALIZATION	\$230,690	\$35	\$0	\$0	0	\$0	\$0	\$0
43532 SHELL SPACE								
Capital	\$0	\$2,350	\$0	\$0	0	\$0	\$0	\$0
Total 43532 SHELL SPACE	\$0	\$2,350	\$0	\$0	0	\$0	\$0	\$0
43556 RETAINING WALL AT SAMPSON AV								
Capital	\$0	\$0	\$0	\$0	0	\$55,000	\$0	\$0
Total 43556 RETAINING WALL AT SAMPSON AV	\$0	\$0	\$0	\$0	0	\$55,000	\$0	\$0
43586 CITY-WIDE SIGNS PHASE 1								
Capital	\$0	\$0	\$0	\$0	0	\$20,000	\$0	\$0
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	\$0	0	\$20,000	\$0	\$0
<b>TOTAL</b>	<b>\$2,691,799</b>	<b>\$2,507,943</b>	<b>\$2,221,001</b>	<b>\$851,426</b>	<b>1,951,951</b>	<b>\$2,092,589</b>	<b>\$1,918,101</b>	<b>\$1,814,013</b>

## BUILDING AUTHORITY - Budget Summary

### 035 BUILDING AUTHORITY

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Misc. Revenues	\$3,389	\$2,513	\$2,359	\$0	0	\$0	\$0	\$0
Total Revenues	\$3,389	\$2,513	\$2,359	\$0	0	\$0	\$0	\$0
Other								
Beginning Balance	\$521,568	\$523,457	\$523,127	\$458,911	459,542	\$458,911	\$416,713	\$416,713
Total Other	\$521,568	\$523,457	\$523,127	\$458,911	459,542	\$458,911	\$416,713	\$416,713
<b>TOTAL</b>	<b>\$524,957</b>	<b>\$525,970</b>	<b>\$525,486</b>	<b>\$458,911</b>	<b>459,542</b>	<b>\$458,911</b>	<b>\$416,713</b>	<b>\$416,713</b>

### 035 BUILDING AUTHORITY

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Capital	\$0	\$2,844	\$66,575	\$3,961	0	\$42,198	\$0	\$0
Debt Service	\$1,500	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Depts	\$1,500	\$2,844	\$66,575	\$3,961	0	\$42,198	\$0	\$0
Other								
Ending Balance	\$523,457	\$523,127	\$458,911	\$0	459,542	\$416,713	\$416,713	\$416,713
Total Other	\$523,457	\$523,127	\$458,911	\$0	459,542	\$416,713	\$416,713	\$416,713
<b>TOTAL</b>	<b>\$524,957</b>	<b>\$525,971</b>	<b>\$525,486</b>	<b>\$3,961</b>	<b>459,542</b>	<b>\$458,911</b>	<b>\$416,713</b>	<b>\$416,713</b>

## 035 BUILDING AUTHORITY

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Misc. Revenues								
035-36111 INTEREST EARNINGS	\$3,389	\$2,513	\$2,359	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$3,389	\$2,513	\$2,359	\$0	0	\$0	\$0	\$0
Beginning Balance								
035-39990 BEGINNING BALANCE	\$521,568	\$523,457	\$523,127	\$458,911	459,542	\$458,911	\$416,713	\$416,713
Total Beginning Balance	\$521,568	\$523,457	\$523,127	\$458,911	459,542	\$458,911	\$416,713	\$416,713
<b>TOTAL</b>	<b>\$524,957</b>	<b>\$525,970</b>	<b>\$525,486</b>	<b>\$458,911</b>	<b>459,542</b>	<b>\$458,911</b>	<b>\$416,713</b>	<b>\$416,713</b>

## 035 BUILDING AUTHORITY

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)								
Ending Balance	\$523,457	\$523,127	\$458,911	\$0	459,542	\$416,713	\$416,713	\$416,713
Total 40999 END BAL SUR(DEF)	\$523,457	\$523,127	\$458,911	\$0	459,542	\$416,713	\$416,713	\$416,713
43345 FUTURE PROJECTS								
Capital	\$0	\$2,844	\$66,575	\$3,961	0	\$42,198	\$0	\$0
Total 43345 FUTURE PROJECTS	\$0	\$2,844	\$66,575	\$3,961	0	\$42,198	\$0	\$0
43536 MBA 2007 SERIES BONDS								
Debt Service	\$1,500	\$0	\$0	\$0	0	\$0	\$0	\$0
Total 43536 MBA 2007 SERIES BONDS	\$1,500	\$0	\$0	\$0	0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$524,957</b>	<b>\$525,971</b>	<b>\$525,486</b>	<b>\$3,961</b>	<b>459,542</b>	<b>\$458,911</b>	<b>\$416,713</b>	<b>\$416,713</b>

## EQUIPMENT REPLACEMENT CIP - Budget Summary

### 038 EQUIPMENT REPLACEMENT CIP

#### Revenue Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Revenues								
Misc. Revenues	\$17,586	\$146,554	\$23,812	\$33,825	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$905,000	\$905,000	\$925,000	\$1,011,000	996,000	\$1,011,000	\$1,023,700	\$1,073,700
Total Revenues	\$922,586	\$1,051,554	\$948,812	\$1,044,825	996,000	\$1,011,000	\$1,023,700	\$1,073,700
Other								
Beginning Balance	\$1,244,133	\$1,586,254	\$1,902,793	\$1,832,162	363,218	\$1,832,162	\$372,030	\$372,030
Total Other	\$1,244,133	\$1,586,254	\$1,902,793	\$1,832,162	363,218	\$1,832,162	\$372,030	\$372,030
TOTAL	\$2,166,719	\$2,637,808	\$2,851,605	\$2,876,987	1,359,218	\$2,843,162	\$1,395,730	\$1,445,730

### 038 EQUIPMENT REPLACEMENT CIP

#### Expense Summary

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Depts								
Capital	\$580,465	\$735,016	\$1,019,443	\$1,115,497	1,011,000	\$2,471,132	\$1,023,700	\$1,073,700
Total Depts	\$580,465	\$735,016	\$1,019,443	\$1,115,497	1,011,000	\$2,471,132	\$1,023,700	\$1,073,700
Other								
Ending Balance	\$1,586,254	\$1,902,793	\$1,832,162	\$0	348,218	\$372,030	\$372,030	\$372,030
Total Other	\$1,586,254	\$1,902,793	\$1,832,162	\$0	348,218	\$372,030	\$372,030	\$372,030
TOTAL	\$2,166,719	\$2,637,809	\$2,851,605	\$1,115,497	1,359,218	\$2,843,162	\$1,395,730	\$1,445,730

## 038 EQUIPMENT REPLACEMENT CIP

### Revenue by Type

Revenue By Type	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
Misc. Revenues								
038-36310 SALE OF ASSETS	\$17,586	\$146,554	\$23,812	\$33,825	0	\$0	\$0	\$0
Total Misc. Revenues	\$17,586	\$146,554	\$23,812	\$33,825	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)								
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$905,000	\$905,000	\$925,000	\$1,011,000	996,000	\$1,011,000	\$1,023,700	\$1,073,700
Total Interfund Transactions (CIP/Debt)	\$905,000	\$905,000	\$925,000	\$1,011,000	996,000	\$1,011,000	\$1,023,700	\$1,073,700
Beginning Balance								
038-39990 BEGINNING BALANCE	\$1,244,133	\$1,586,254	\$1,902,793	\$1,832,162	363,218	\$1,832,162	\$372,030	\$372,030
Total Beginning Balance	\$1,244,133	\$1,586,254	\$1,902,793	\$1,832,162	363,218	\$1,832,162	\$372,030	\$372,030
<b>TOTAL</b>	<b>\$2,166,719</b>	<b>\$2,637,808</b>	<b>\$2,851,605</b>	<b>\$2,876,987</b>	<b>1,359,218</b>	<b>\$2,843,162</b>	<b>\$1,395,730</b>	<b>\$1,445,730</b>

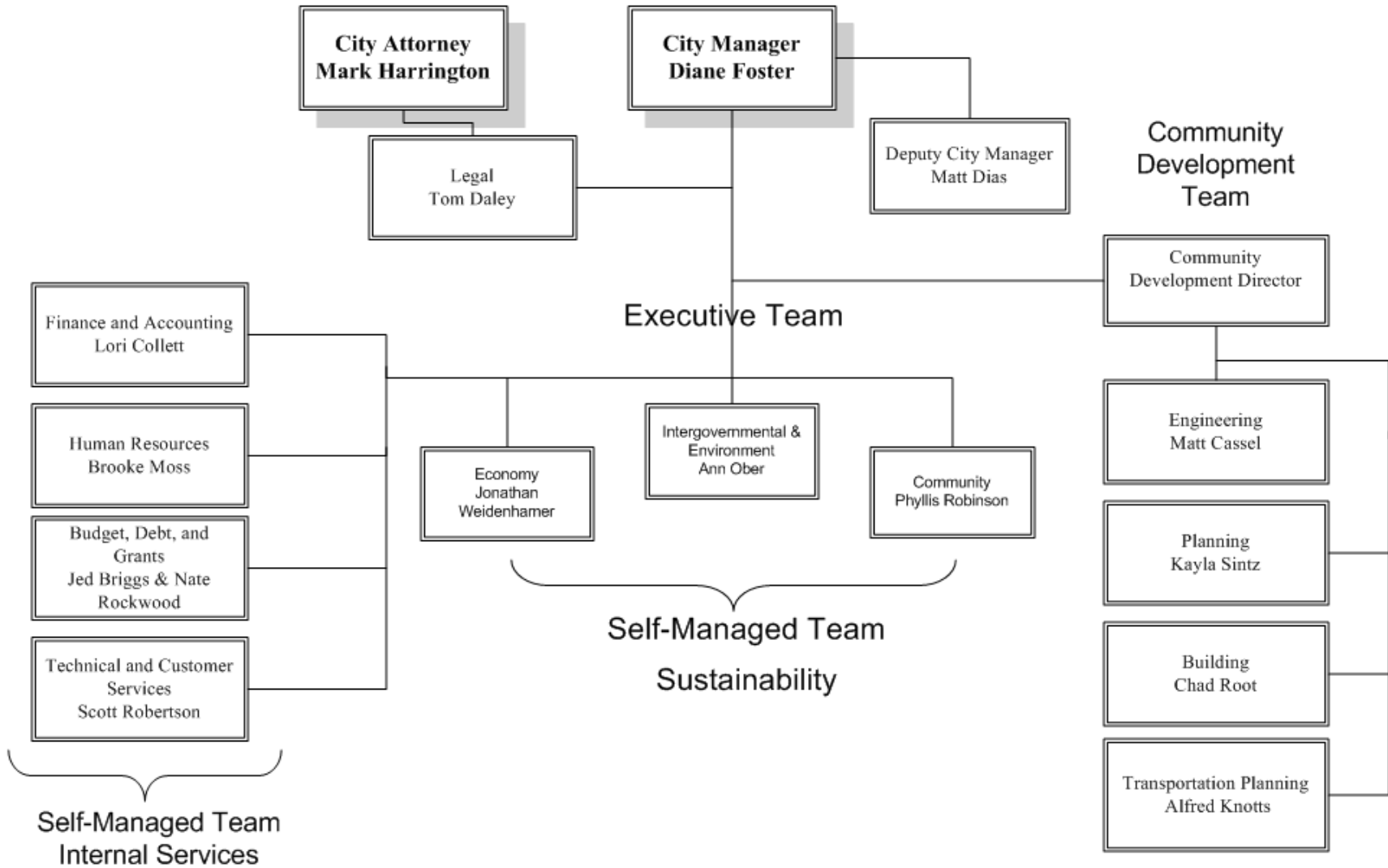
## 038 EQUIPMENT REPLACEMENT CIP

### Expenditures by Department & Type

	Actuals FY 2013	Actuals FY 2014	Actuals FY 2015	YTD FY 2016	Original FY 2016	Adjusted FY 2016	Budget FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)								
Ending Balance	\$1,586,254	\$1,902,793	\$1,832,162	\$0	348,218	\$372,030	\$372,030	\$372,030
Total 40999 END BAL SUR(DEF)	\$1,586,254	\$1,902,793	\$1,832,162	\$0	348,218	\$372,030	\$372,030	\$372,030
43330 REPLACE ROLLING STOCK								
Capital	\$365,847	\$501,443	\$731,539	\$926,192	700,000	\$2,053,370	\$700,000	\$750,000
Total 43330 REPLACE ROLLING STOCK	\$365,847	\$501,443	\$731,539	\$926,192	700,000	\$2,053,370	\$700,000	\$750,000
43350 REPLACE COMPUTER								
Capital	\$214,619	\$233,573	\$287,904	\$159,305	296,000	\$387,762	\$308,700	\$308,700
Total 43350 REPLACE COMPUTER	\$214,619	\$233,573	\$287,904	\$159,305	296,000	\$387,762	\$308,700	\$308,700
43683 FLEET SHOP EQUIP REPLACEMENT								
Capital	\$0	\$0	\$0	\$30,000	15,000	\$30,000	\$15,000	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$0	\$0	\$0	\$30,000	15,000	\$30,000	\$15,000	\$15,000
<b>TOTAL</b>	<b>\$2,166,719</b>	<b>\$2,637,809</b>	<b>\$2,851,605</b>	<b>\$1,115,497</b>	<b>1,359,218</b>	<b>\$2,843,162</b>	<b>\$1,395,730</b>	<b>\$1,445,730</b>

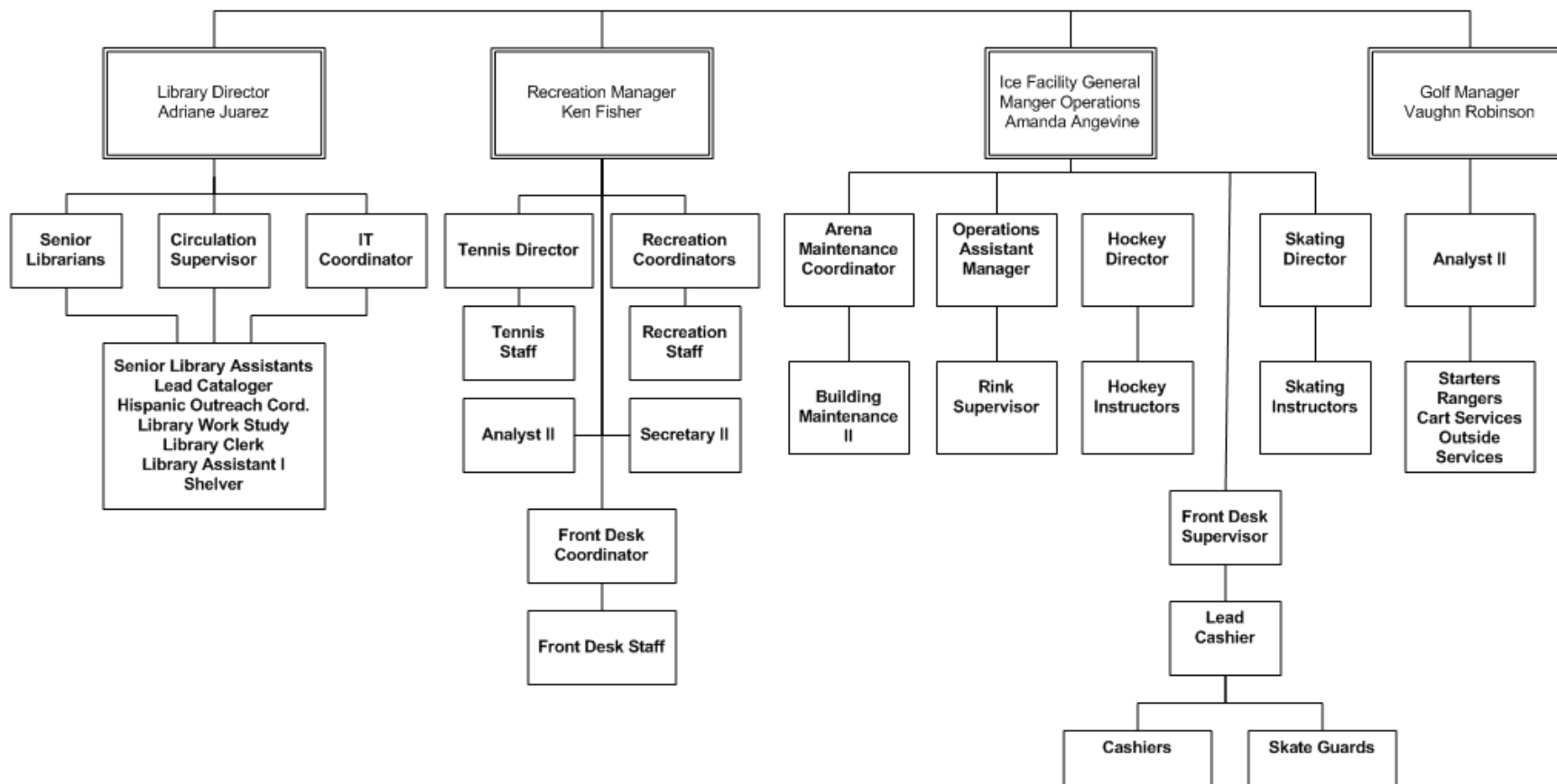


# Executive Function



# Library & Recreation

## Self-managed Team

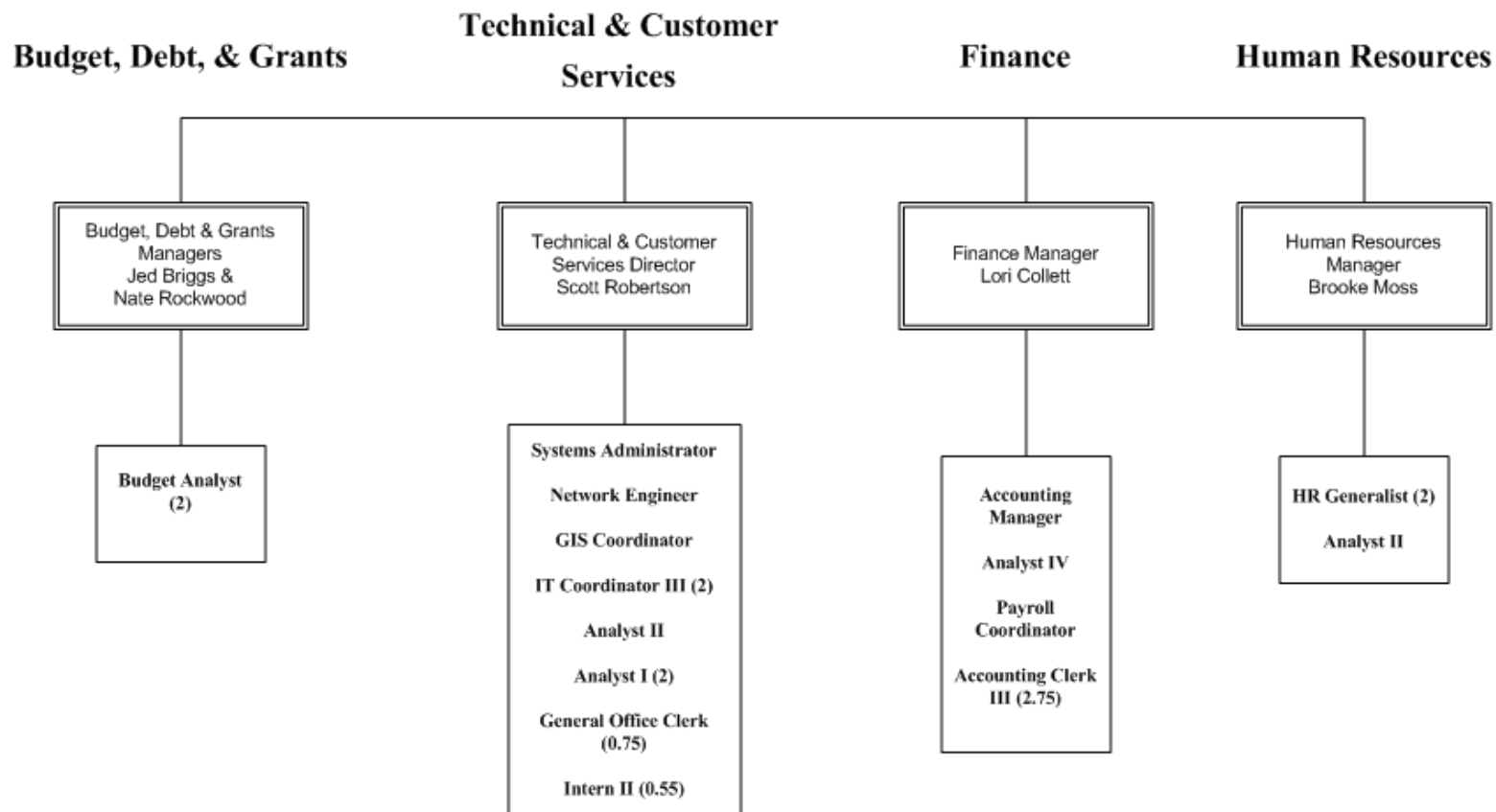


# Public Safety



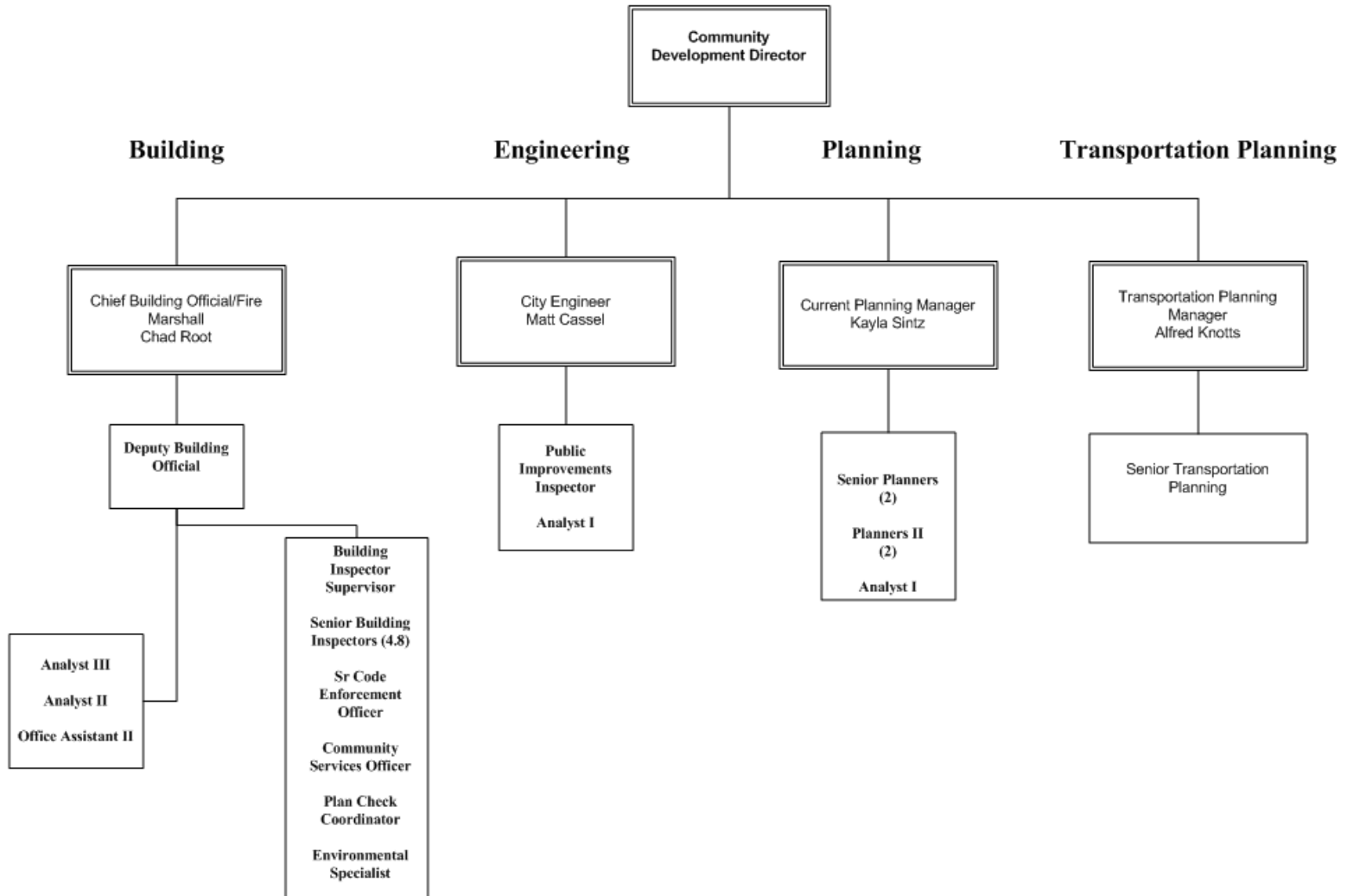
# Executive Function

Self-managed Team



# Executive Function

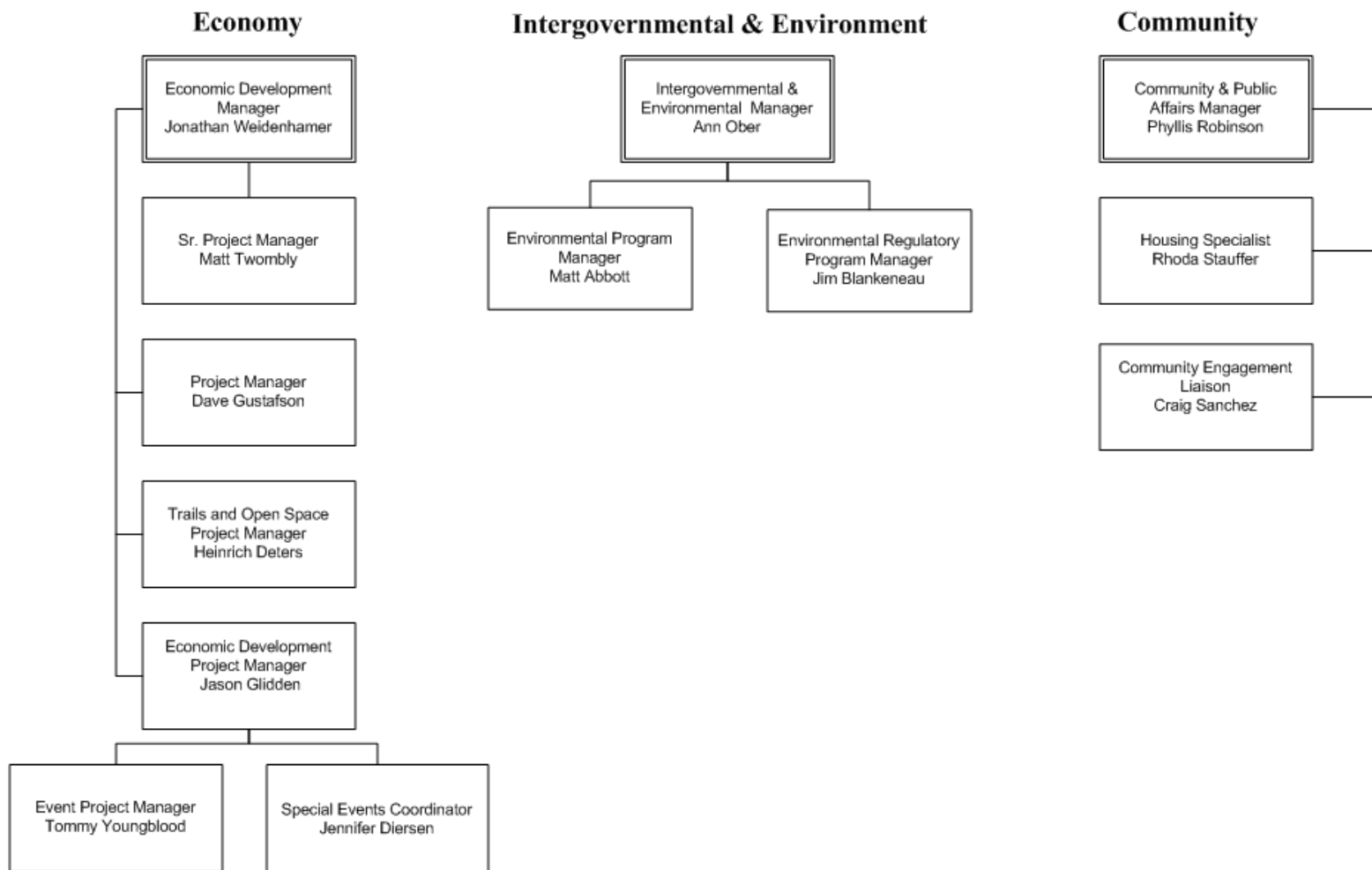
## Community Development Team



# Executive Function

Self-managed Team

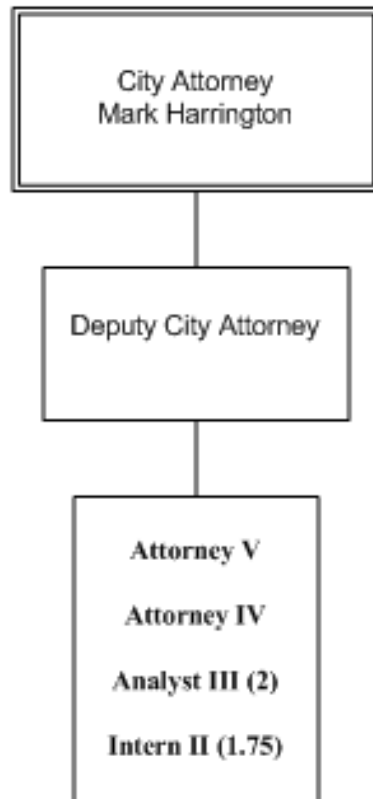
## Sustainability



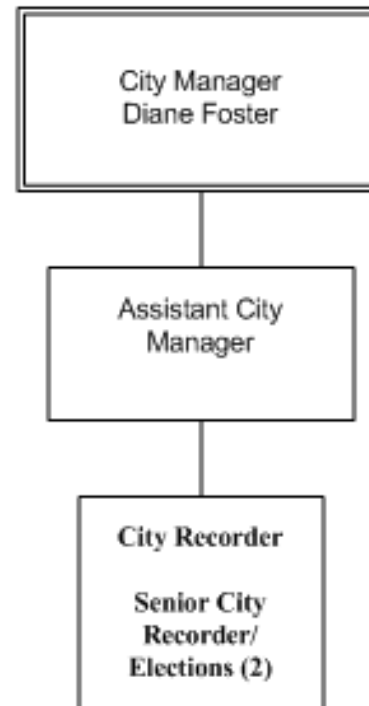
# Executive Function

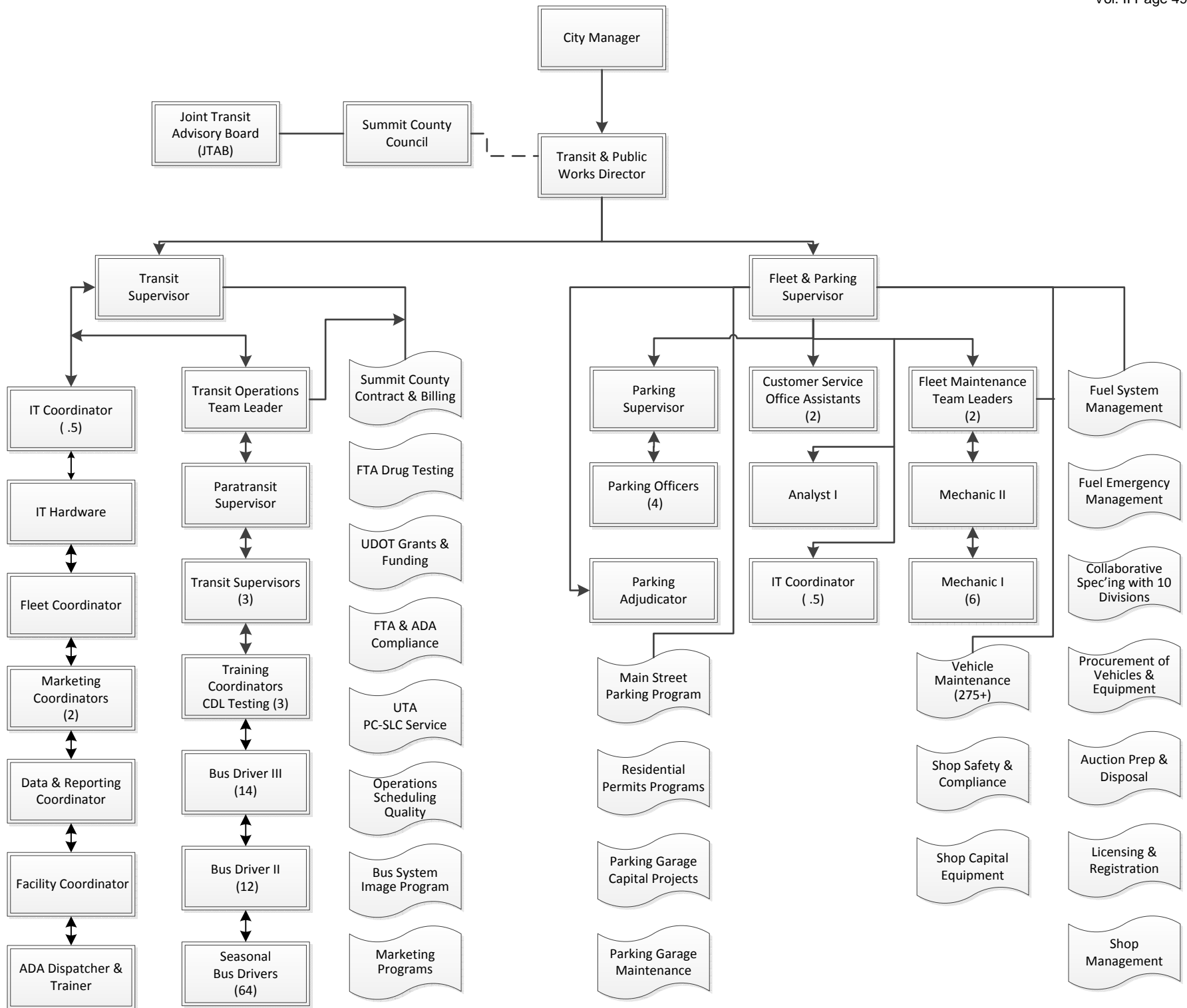
Self-managed Team

## Legal Department

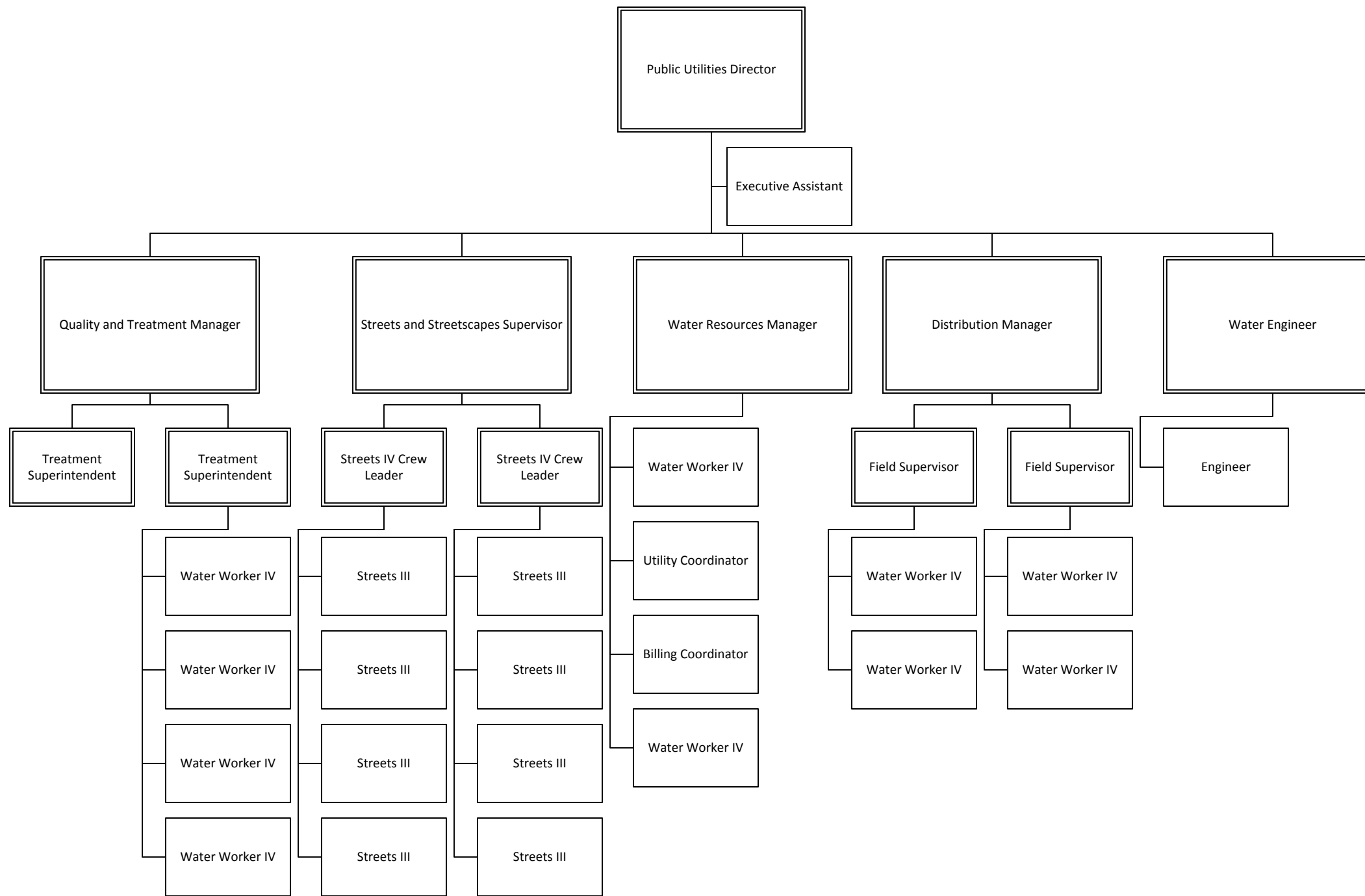


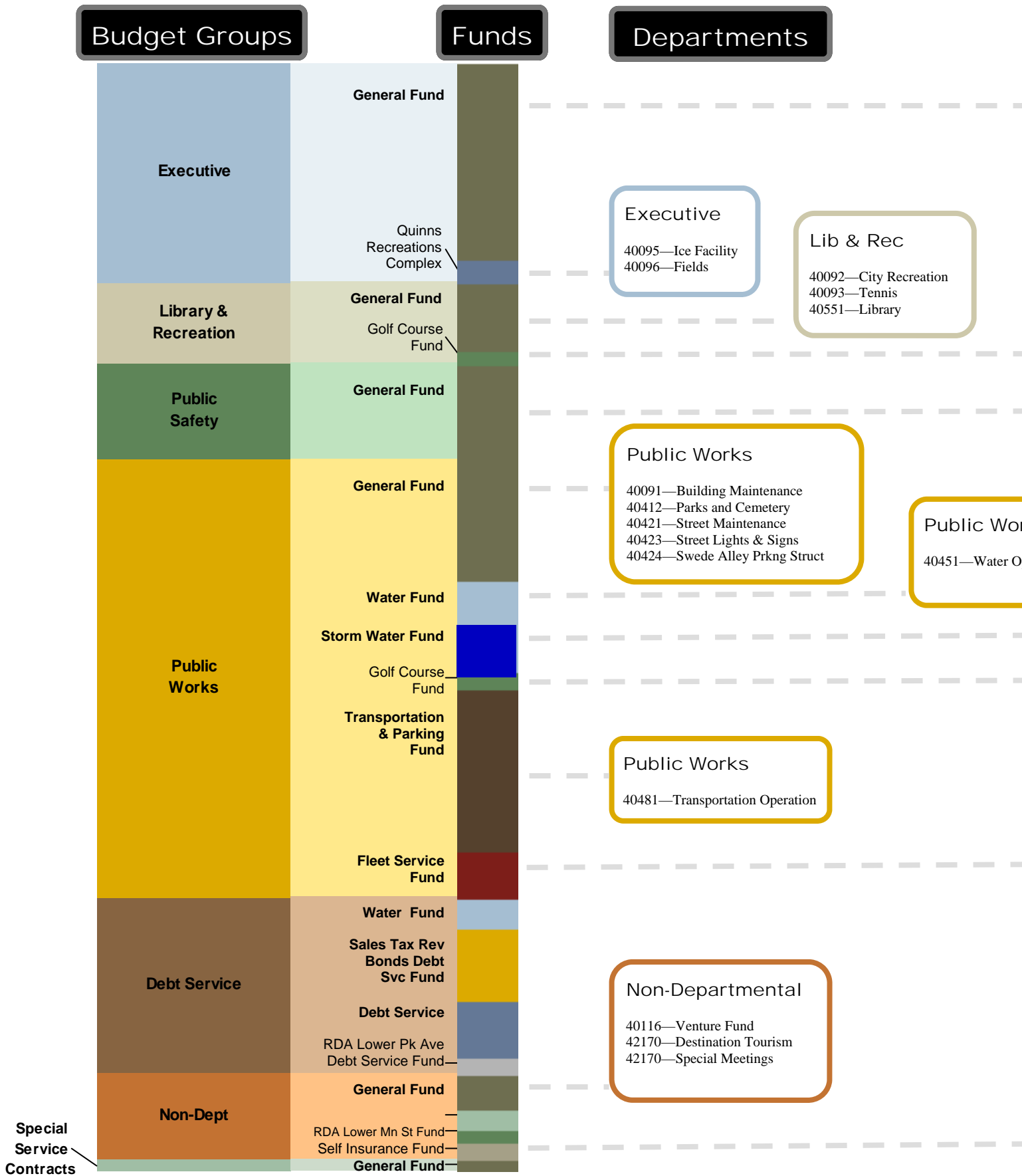
## City Manager Dept











# Fund-Department Matrix

Relationship between funds and departments through budget groups

**Executive**  
 40352—Building Dept  
 40034—Budget, Debt & Grants  
 40011—City Council  
 40021—City Manager  
 40311—Community Develop Admin  
 40313—Engineering  
 40072—Finance  
 40062—Human Recourses  
 40023—Elections  
 40031—Legal  
 40082—IT & Customer Service  
 40342—Planning  
 40100—Community Affairs  
 40101—Economy  
 40102—Environmental & Sustain.

**Lib & Rec**  
 40571—Golf Pro Shop

**Public Safety**  
 40221—Police  
 40222—Drug Education  
 40223—State Liquor Enforcement  
 40231—Communication Center

**Public Works Operations**

**Public Works**  
 40455—Storm Water Ops

**Public Works**  
 40564—Golf Maintenance

**Public Works**  
 40471—Fleet Services Dept

**Non-Departmental**  
 40132—Self Insurance & Security Bond

**Fund Legend**

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

**Other Funds**

- 021 - Police Special Revenue Fund
- 022 - Criminal Forfeiture Restricted Account
- 023 - Lower Park Ave. RDA Special Revenue
- 024 - Main St. RDA Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund

RDA = Redevelopment Agency  
 DSF = Debt Service Fund  
 MBA = Municipal Building Authority

## GLOSSARY - of Terms and Abbreviations

**2006 Adj / 06Adj** - The adjusted FY 2006 budget.

**2006 Org / 06Org** - The adopted original FY 2006 budget.

**Accrual** - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ADA** - Americans with Disabilities Act.

**Appropriation** - Resources that are set apart by official action for a particular use or purpose.

**Appropriated Budget** - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**ASD** - Administrative Services Department.

**Assessed value** - The value to which the property tax rate is applied in order to determine the tax liability of the property.

**BA** - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

**Beg. Balance** - Beginning Balance.

**Bonded Debt** - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

**Bonded Delinquency** - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

**BORC** - Budget Option Review Committee.

**Budget officer** - City Manager.

**Budgetary Control** - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

**Capital investment** - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

**Capital / Capital Outlay** - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

**CCLC** - City Council Liaison Committee.

**CD** - Community Development Department.

**Centrally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

**Charg. For Serv.** - Charges For Services.

**CIP** - Capital Improvement Project(s)/Program.

**Collection %** - The rate of collection of property taxes in a given year and on a five year average.

## GLOSSARY - of Terms and Abbreviations

**Contingencies / Contingency / Cont.** - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

**Cost allocation plan** - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

**Cost Recovery** - The extent that fees are used to recover associated costs of a function.

**Cost-effectiveness** - A cost benefit type of evaluation of an activity.

**CTAC** - Citizens Technical Advisory Committee.

**Current level** - A basic level of service equal to the current (FY2000-01) level of service.

**D.A.R.E.** - Drug Abuse Resistance Education program.

**Debt** - Accumulated amount owed by the City in the future.

**Debt Service** - The annual payments (principal & interest) made by the city against it's outstanding Debt.

**Direct debt** - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

**Direct costs** - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

**Disadvantaged Business Enterprise (DBE)** - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

**Emergency personnel** - Police officers and water workers.

**ESC** - Employee Steering Committee.

**ESL** - English as a second language.

**Essential services** - Services that must be provided by the City.

**Excise Tax Revenue Bonds** - Debt secured only by a specific tax (Class "C" Road Funds).

**Expenditures** - Payments for goods or services that decrease the net financial resources available for future purchases.

**Fair market value** - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

**Fiduciary Funds** - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

**FTA** - Federal Transit Administration.

**FTE** - Full-time equivalent, which is 2,080 hours per year.

**GFOA** - Government Finance Officers Association of the United States and Canada.

**GG** - General government, meaning the City Manager.

**GO - General Obligation Bonds** - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

## GLOSSARY - of Terms and Abbreviations

**Golden Triangle** - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

**Governmental Fund** - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

**GRAMA** - Utah's record management law.

**Historical incentive grant** - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

**HMBA** - Historic Main Street Business Alliance.

**HMO's** - Health Maintenance Organization.

**Housing allowance** - A program for encouraging employees to live within the Park City area (Golden Triangle).

**Housing Authority** - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

**ICMA** - International City Managers Association.

**Impact Fees** - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

**Independent contractors** - A contractor who is not an employee of the City.

**Indirect costs** - Support costs associated with doing business as a City.

**Interfund transactions** - Financial transactions between funds.

**KPCW** - Local non-profit radio station.

**Locally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

**LS** - Leisure Services.

**MS&S / M&S** - Materials, Services, and Supplies - an expenditure classification.

**Magnesium chloride** - A chemical used for de-icing roads.

**Management Team** - City Manager and Department heads.

**Materials, Supplies & Services** - An expenditure classification.

**MBA - Municipal Building Authority** - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

**Modified Accrual** - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**ND** - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

## GLOSSARY - of Terms and Abbreviations

**NDG** - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

**New growth** - Increase in the City's property tax base that has resulted from new construction.

**Non-appropriated Budget** - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

**No Tax Increase** - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

**OEA** - Outside temporary employment agency.

**Options** - Incremental increases or decreases in current levels.

**Osguthorpe property** - A key property within the City's entry way that was acquired for City use.

**Other Rev.** - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

**OTIS** - Old Town Improvement Study

**PAC - Personnel Advisory Committee** - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

**Pavement management** - A comprehensive plan for the routine maintenance of City streets.

**PCMC** - Park City Municipal Corporation

**Pocket plazas** - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

**Primary residential property** - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

**Program and Resource Analysis** - a study that analyzed the services and programs Park City has to offer.

**Proprietary Funds** - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**PS** - Public Safety Department

**PW** - Public Works Department.

**Racquet Club** - A recreation facility owned and operated by the City.

**RDA - Redevelopment Agency** - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

## GLOSSARY - of Terms and Abbreviations

**Recession plan** - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

**Resort city sales tax** - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

**School fields master plan** - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

**Sensitive Lands** - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

**SID - Special Improvement District** - A mechanism used to finance and charge to benefitting proprietries the costs of specific improvements.

**SLAC** - Service Level Analysis Committee.

**SLOC** - Salt Lake Olympic Committee.

**Special event** - A large event with a major impact on the city.

**Special Revenue Funds** - Funds that account for the proceeds of specific revenue sources (other that expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

**Supplemental retirement** - A retirement program provided by the City in addition to the State operated retirement system.

**Third-class city** - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

**Trails master plan** - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

**Truth in Taxation** - Utah State's legislation regulating property taxes.

**UDOT** - Utah Department of Transportation.

**Utah Money Management Act** - Utah State Legislation directing how city funds can be invested.

**Utah Interlocal Finance Authority** - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

**Utelite** - A material used on roads during the winter to help reduce slippery conditions.

**VMS** - Vehicle Maintenance System.

**Wellness Program** - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.